

**AMENDED AS TO ITEM 7.C. - 7/20/2022**

Pursuant to Government Code Section 54953(e), members of the Board of Directors and staff will participate in this meeting via a teleconference. Members of the public can submit written comments to the Board Secretary at [boardcomment@cambriacsd.org](mailto:boardcomment@cambriacsd.org).




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## CAMBRIA COMMUNITY SERVICES DISTRICT

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**Thursday, July 21, 2022 - 1:00 PM**

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### AGENDA

#### REGULAR MEETING OF THE CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS

**Please click the link below to join the webinar:**

<https://us06web.zoom.us/j/89365420643?pwd=c1JYd1BqVllySIA2WXBRdDZLbnVldz09>

**Passcode: 049957**

**Or One tap mobile:**

US: +16699006833,,89365420643# or +13462487799,,89365420643#

**Or Telephone:**

Dial (for higher quality, dial a number based on your current location):

US: +1 669 900 6833 or +1 346 248 7799 or +1 253 215 8782 or +1 312 626 6799 or +1 929 205 6099  
or +1 301 715 8592

**Webinar ID: 893 6542 0643**

International numbers available: <https://us06web.zoom.us/j/89365420643?pwd=c1JYd1BqVllySIA2WXBRdDZLbnVldz09>

#### 1. OPENING

- A. Call to Order
- B. Pledge of Allegiance
- C. Establishment of Quorum
- D. President's Report
- E. Agenda Review: Additions/Deletions

#### 2. BOARD MEMBER COMMUNICATIONS

Any Board Member may make an announcement, report briefly on his or her activities, or ask a question for clarification.

#### 3. PUBLIC SAFETY

- A. Sheriff's Department Report on May 2022 and June 2022 Statistics

**B. CCSD Fire Chiefs Report****4. PUBLIC COMMENT**

Members of the public may now address the Board on any item of interest within the jurisdiction of the Board but not on its agenda today. Future agenda items can be suggested at this time. In compliance with the Brown Act, the Board cannot discuss or act on items not on the agenda. Each speaker has up to three minutes.

**5. MANAGER REPORTS****A. General Manager's Report****B. Finance Manager's Report****C. Utilities Report****6. CONSENT AGENDA**

All matters on the consent calendar are to be approved by one motion. If Directors wish to discuss a consent item other than simple clarifying questions, a request for removal may be made. Such items are pulled for separate discussion and action after the consent calendar as a whole is acted upon.

**A. Consideration to Adopt the June 2022 Expenditure Report****B. Consideration to Adopt the June 9, 2022 and June 16, 2022 Regular Meeting Minutes and June 27, 2022 and June 28, 2022 Special Meeting Minutes****C. Consideration of Adoption of Resolution 49-2022 Regarding the Continued Local State of Emergency Declaration****D. Consideration of Adoption of Resolution 50-2022 Authorizing the Continuance of Remote Teleconference Meetings of the Legislative Bodies of the Cambria Community Services District Pursuant to Government Code Section 54953(e)(3)****7. REGULAR BUSINESS****A. Discussion and Consideration to Review District Core Values and Adopt the Strategic Plan Update****B. Discussion and Consideration to Form an Ad Hoc Committee for the Veterans Memorial Hall****C. Presentation and Discussion Regarding Mission Country Disposal's Solid Waste Collection and Disposal Rate Increase Request and Consideration of Scheduling a Proposition 218 Hearing Date** Change**8. BOARD MEMBER, COMMITTEE AND LIAISON REPORTS****A. Joint Finance and Resources & Infrastructure Committees Special Meeting Report****9. FUTURE AGENDA ITEM(S)**

This is an opportunity to request a formal agenda report be prepared and the item placed on a future agenda. No formal action can be taken except to direct the General Manager to place a matter of business on a future agenda by majority vote

**10. ADJOURN**

## CAMBRIA COMMUNITY SERVICES DISTRICT

Tuesday, June 21, 2022

Time Period: (Month)	May 1 – May 31	Avila	Cayucos	Cambria	Los Osos	San Simeon
Calls For Service:	238			43		
CFS: Last Year	285			55		
<b>Assault/Battery:</b>						
CFS	3					
<b>Disturbance:</b>						
CFS	8					
<b>Burglary:</b>						
CFS	2					
<b>Theft:</b>						
CFS	3					
<b>Vandalism</b>						
CFS	3					
<b>Mail Theft:</b>						
CFS	0					
<b>Phone Scam:</b>						
CFS	0					
<b>Suspicious Circs:</b>						
CFS	4					
<b>Enforcement Stops:</b>						
CFS	18					
<b>Preventative Patrol Activity:</b>						
CFS	16					

**Notable:**

## CAMBRIA COMMUNITY SERVICES DISTRICT

Wednesday, July 13, 2022

Time Period: (Month)	June 1 – June 30	Avila	Cayucos	Cambria	Los Osos	San Simeon
Calls For Service:	271			49		
CFS: Last Year	314			49		
<b>Assault/Battery:</b>						
CFS	4					
<b>Disturbance:</b>						
CFS	8					
<b>Burglary:</b>						
CFS	0					
<b>Theft:</b>						
CFS	4					
<b>Vandalism</b>						
CFS	4					
<b>Mail Theft:</b>						
CFS	0					
<b>Phone Scam:</b>						
CFS	0					
<b>Suspicious Circs:</b>						
CFS	21					
<b>Enforcement Stops:</b>						
CFS	10					
<b>Preventative Patrol Activity:</b>						
CFS	13					

**Notable:**



## Cambria CSD Fire Department July 21, 2022 CCSD Board Meeting

### June 2022

#### Prevention and Education

- 0 Rough-in sprinkler inspections
- 0 Fire final inspections
- 0 Fire plan reviews
- 0 Engine company commercial fire and life safety inspections were conducted
- 0 Public education events
- 0 Fire Engine and Station tours

#### Meetings and Affiliations

- HR mtg June 27<sup>th</sup>, 0930 Cambria

#### Operations and News

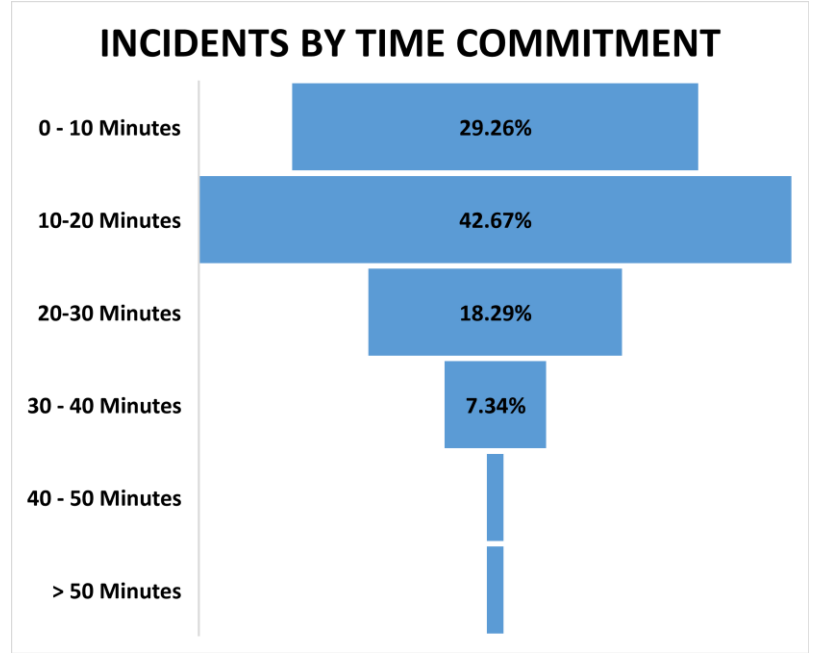
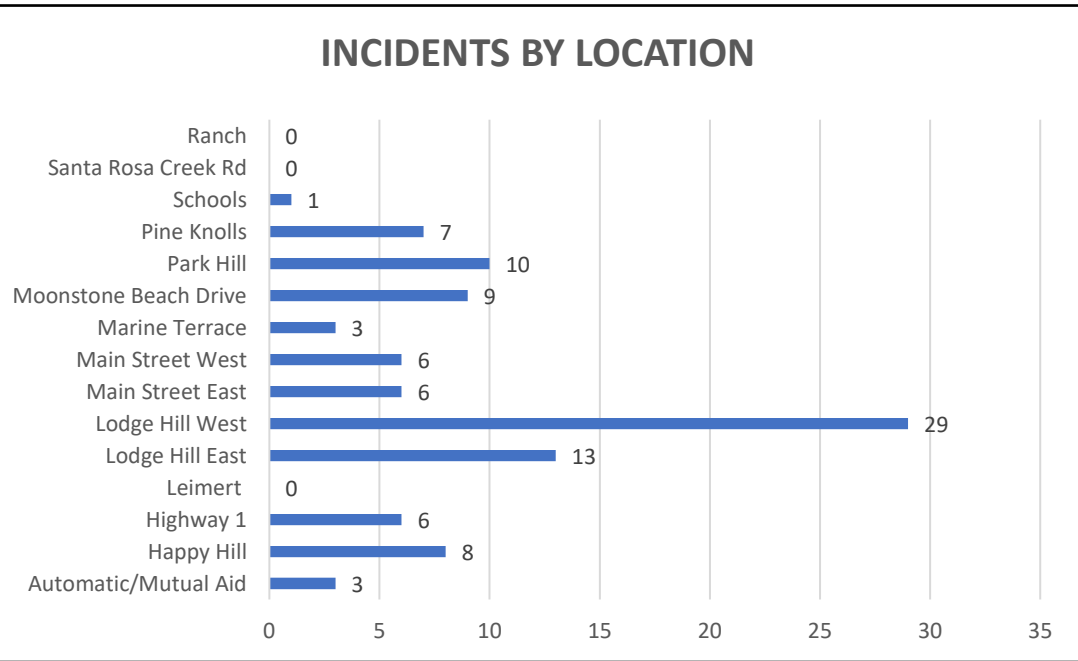
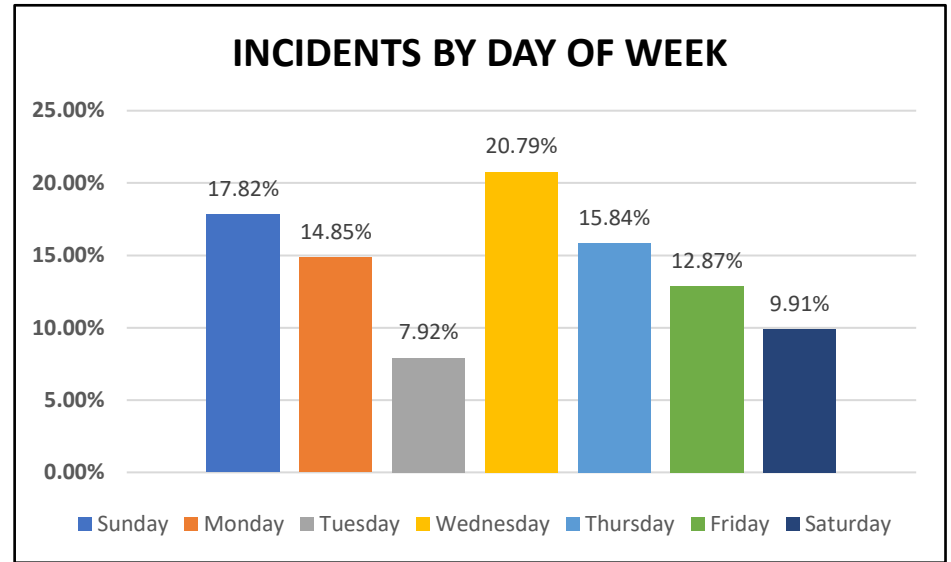
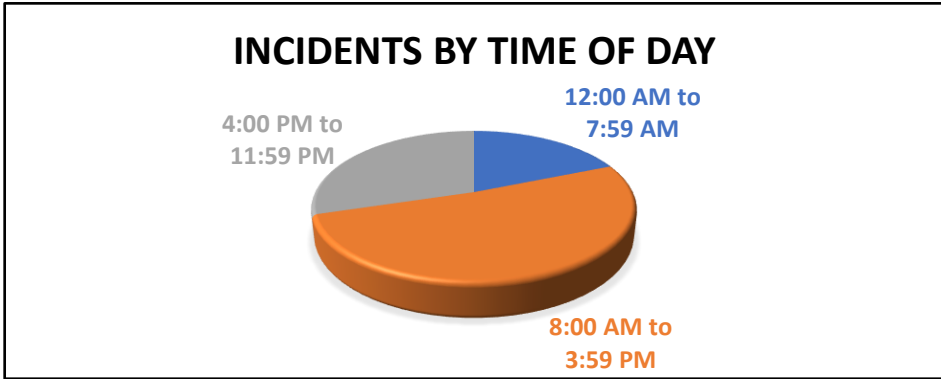
- SLO County EOC opened and running for Covid-19 Disaster Declaration
- Weekly coordination between EOC, Public Health, County Fire Chiefs
- Station is closed to the public, all public events, prevention activities and educational tours are cancelled
- Training for the month of June was primarily focused on orientation for new SAFER personnel and annual wildland fire training and engineer testing

#### Grant Updates

- Awarded AFG Supplemental: Covid 19 PPE – awarded, equipment purchase in process
- SLO OES Grant for mobile radio replacement – awarded, equipment purchase in process
- AFG SAFER Grant – awarded, personnel started January 1, 2022
- Zonehaven Evacuation Grant – awarded through County Fire Chiefs/Firesafe Counsel
- HMGP Grant – submitted, at state and federal review

Fire Statistics are attached for your review





## CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors  
FROM: John F. Weigold, IV, General Manager

AGENDA NO. **5.A.**

Meeting Date: July 21, 2022

Subject: General Manager's Report

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**GENERAL MANAGER:**

The District continues its mission of providing water, wastewater collection and treatment, emergency response, facilities, and administrative services. In addition to the daily operations of the Cambria Community Services District (CCSD), the following is an update on some of our current ongoing projects and activities:

Finance Manager

We are very happy to announce the arrival of our new Finance Manager, Denise Fritz, who started work on Tuesday, July 5<sup>th</sup>. She will be training and working closely with Administrative Department Manager Pam Duffield over the coming months as she assumes all finance duties.

Assistant General Manager

I am reestablishing the role of Assistant General Manager to more effectively balance the administration duties.

Fire Chief Recruitment

We have narrowed our pool to three qualified candidates and will be hold second round interviews in the coming month.

Supplemental Proposition 218

The District held a public hearing on proposed increased fixed charge water rates during a special Board meeting on June 23, 2022. The Board adopted the new rates, as there were a total of three protests, short of the 32 protests needed to prevent the proposed rate increases.

Cost Saving Efforts

Staff has continued to be vigilant for cost savings in our daily operations. Two recent example which resulted in savings to the District last month in the amount of \$39,496.09.

- SDRMA – Staff reviewed the annual Workers Compensation invoice and questioned the total of firefighter volunteers. In obtaining an updated firefighter volunteer count, staff worked with SDRMA to reduce that count, resulting in a reduction of \$37,710.44 applied toward the annual workers compensation invoice amount.
- Utility Cost Management – The Board approved a contract with Utility Cost Management (UCM) in November 2021, to review the PG&E rates and determine if other rate plans would offer electrical savings. During the analysis of UCM, there were two Water Department electric meters that were identified for cost savings. In March 2022, the PG&E rates were revised. The savings for March 1, 2022-May 30, 2022 were \$1,785.65, of which UCM will be paid 42% of any savings, over a three year period.



FY2022-2023 Budget

Staff completed the budget development process for the FY2022-2023 Budget. The Board adopted the Preliminary Budget at a special Board meeting on June 23, 2022. The Board is scheduled to consider adoption of the final budget at its regular Board meeting on August 18, 2022.

Regulatory Compliance

The District continues to provide all required regulatory reporting on or ahead of schedule.

**FACILITIES & RESOURCES:**

Please refer to the attached report.

## Attachments:

- 1 - Facilities and Resources Report
- 2 - Public Record Requests and Responses



Facilities and Resources Manager Report

# Fiscalini Ranch Preserve Fire Breaks

- The Department's annual fuel reduction and fire breaks on the Fiscalini Ranch has concluded. Before the 4<sup>th</sup> of July holiday, CCSD Staff re-cut the fire break along Huntington St.
- Pictures on the next page show fire breaks on the east part of the Preserve.







# CCSD Open Space Lots

- The Department is coordinating our annual weedabatement program for CCSD lots on the weedabatement list.
- All 53 CCSD parcels on the weedabatement list were weedabated before the July 14<sup>th</sup> deadline.
- Attached is a list of the CCSD parcels weedabated along with some before and after pictures.



<a href="#">013.084.054</a>	<a href="#">023.353.057</a>	<a href="#">024.242.025</a>
<a href="#">013.101.072</a>	<a href="#">023.381.049</a>	<a href="#">024.273.006</a>
<a href="#">013.131.038</a>	<a href="#">023.492.001</a>	<a href="#">024.273.025</a>
<a href="#">013.151.045</a>	<a href="#">023.492.002</a>	<a href="#">024.273.026</a>
<a href="#">013.301.018</a>	<a href="#">023.492.006</a>	<a href="#">024.273.028</a>
<a href="#">022.053.046</a>	<a href="#">023.492.018</a>	<a href="#">024.301.004</a>
<a href="#">022.063.001</a>	<a href="#">023.492.020</a>	<a href="#">024.322.004</a>
<a href="#">022.093.011</a>	<a href="#">023.492.027</a>	<a href="#">024.322.010</a>
<a href="#">022.151.050</a>	<a href="#">024.031.007</a>	<a href="#">024.322.012</a>
<a href="#">022.151.051</a>	<a href="#">024.034.035</a>	<a href="#">024.322.017</a>
<a href="#">022.212.036</a>	<a href="#">024.062.021</a>	<a href="#">024.353.029</a>
<a href="#">022.271.036</a>	<a href="#">024.123.006</a>	<a href="#">023.492.007</a>
<a href="#">022.333.010</a>	<a href="#">024.162.011</a>	<a href="#">023.492.021</a>
<a href="#">022.343.036</a>	<a href="#">024.181.016</a>	<a href="#">023.492.026</a>
<a href="#">023.115.007</a>	<a href="#">024.181.028</a>	<a href="#">023.492.032</a>
<a href="#">023.214.048</a>	<a href="#">024.181.033</a>	<a href="#">024.181.050</a>
<a href="#">023.353.012</a>	<a href="#">024.181.039</a>	<a href="#">024.181.053</a>
<a href="#">023.353.034</a>	<a href="#">024.181.048</a>	
<a href="#">023.353.049</a>	<a href="#">024.181.049</a>	



# Berry Trail

- The Department was notified by neighbors on Piney Way about several off road vehicles going up and down the trail.
- F&R Staff installed a new split rail fence at the top of the trail head. Staff also cleaned up the surrounding vegetation.
- Since the fence installation we have not received any more calls of off road vehicles using the trail.



# Facilities and Resources Building

- F&R Department has been working on organizing and storage solutions for the replacement shed built a few months ago.



### Public Record Requests and Responses

The District received and has responded to four (4) Public Record Requests since June 3, 2022 by the following citizens:

**6/7/2022 Cheryl McDowell** – *Please provide records for Case No. 22-SCP-0044, 6/13/2022, Superior Court San Luis Obispo. Thank you.*

On 6/13/2022, the CCSD responded to Cheryl McDowell's 6/7/2022 Public Records Request with the following:

*We recognize that we have a duty under the Public Records Act to make a good faith effort to search for all documents that are responsive to your request. After a diligent search for the specific document requested, we have identified Plaintiff's Claim and ORDER to Go to Small Claims Court, Case Number 22 SCP-0044 dated May 13, 2022, as responsive to your request. The document can be accessed from the following link: [22SCP-0044 - Plaintiffs Claim Filed.pdf](#).*

**6/9/2022 Karen Velie** - *copies of all solid waste franchise agreements Cambria CSD has had or has in the past 10 years. In addition, I would like documentation of the amounts the CSD has collected through the solid waste franchise agreements separated by agreement and year from 2013 through May 31, 2022.*

An extension was requested and on 6/30/2022 the CCSD responded to Karen Velie's 6/9/2022 response with the following:

*Enclosed are the following documents which are responsive to your request:*

- *2001-2011 Contract with Mission Country Disposal*
- *First Amended Franchise Agreement with Mission Country Disposal dated May 27, 2010*
- *Second Amendment to Mission Country Disposal Franchise Agreement dated May 20, 2022*
- *Report of CCSD Franchise Fees Paid – FY 2012/2013 to 2021/2022*

**6/24/2022 Tina Dickason** - *Please provide any and all written estimates the District may have from haulers and disposers of RO concentrate waste from the WRF, that the District is basing its costs for hauling and disposing of RO concentrate, as described in the 2022-23 Budget, (p. 34). Additionally, please provide the names of agencies or businesses the District plans to contract with for the services described above since none were included in the budget item.*

On 6/30/2022, the CCSD responded to Tina Dickason's 6/24/2022 Public Records Request with the following:

*Enclosed are the following documents which are responsive to your request:*

- *Brine Hauling Proposal from Winsor Construction (2017)*
- *Brine Haul Proposal from Speeds (Feb 2019)*
- *Brine Haul Proposal with Prevailing Wages from Speed's (May 2019)*



**6/30/2022 Tina Dickason** - *Please provide the District's contract with SSLOCSD.*

On 7/7/2022, the CCSD responded to Tina Dickason's 6/30/2022 Public Records Request with the following:

*Enclosed are the following documents which are responsive to your request:*

- *2021 Brine Permit Conditions*
- *Cambria CSD 2021 Brine Permit*

## BOARD OF DIRECTORS' MEETING – JULY 21, 2022

### FINANCE MANAGER'S REPORT

#### **EXPENDITURE REPORT FOR THE MONTH OF JUNE 2022**

The Expenditure Report for the month of June 2022 is being submitted to the CCSD Board of Directors in today's meeting (see Agenda Item 6.A.). The report includes a detailed listing and monthly sub-total for each Accounts Payable Vendor, and a summary of each department's monthly expenditures.

#### **CCSD DIRECTOR MEETINGS & COMPENSATION FOR THE MONTH OF JUNE 2022**

CCSD Directors may receive compensation of \$100 for each meeting attended, up to a maximum compensation of \$600 in each month, per the CCSD Board Bylaws. The table below shows the meeting month, number of meetings attended and the total compensation for each CCSD Director.

Director Name	Meeting Month	Number of	Amt Per	Total
Farmer, Harry	May-22	6	\$ 100.00	\$ 600.00
Howell, Donn		0	\$ 100.00	\$ -
Steidel, Cynthia	May-22	3	\$ 100.00	\$ 300.00
Dean, Karen		0	\$ 100.00	\$ -
Gray, Tom		0	\$ 100.00	\$ -
Total		9		\$ 900.00

#### **AVAILABLE CASH BALANCES AS OF JUNE 2022**

The total available cash is listed as follows:

Account Type	Balance
Main Checking	\$ 1,796,434.01
Money Market	\$ 1,890,161.91
Local Agency Investment Fund (LAIF)	\$ 5,374,290.82
Total	\$ 9,060,886.74

Available cash is defined as the balance in the Main Checking Account, less outstanding checks, plus Money Market Account, plus Local Agency Investment Fund (LAIF). The total available cash as of June 30, 2022, was \$9,060,886.74. The total available cash in all restricted accounts are listed as follows:

Account Type (Restricted)	Balance
Payroll	\$ 60,279.59
Veterans Hall	\$ 5,579.37
Health Reimbursement Account (HRA)	\$ 33,819.53
Total	\$ 99,678.49

At this time, the CCSD has adequate resources to meet its cash commitments. Staff will continue to be frugal in purchases, postpone non-critical purchases and carefully monitor their respective budget(s).

Staff submitted a reimbursement request for COVID-19 costs to FEMA. The next step in the process is for FEMA to determine if the costs submitted are eligible for reimbursement, which continues to be under review. Staff received correspondence from FEMA regarding assignment of a new recovery specialist. Staff will report on the outcome as more information becomes available.

In late January 2021, CCSD facilities and equipment were damaged by the significant rain and windstorm activity. Staff has continued working with the County of San Luis Obispo Office of Emergency Services and the State-CALOES to recover eligible costs. The State-CALOES staff met with CCSD staff and toured the damaged sites in early December 2021. Staff is working with State-CALOES on cost recovery efforts and damage assessment reports are routing through the State-CALOES approval process.

To date, State-CALOES has approved the following projects for reimbursement:

				75%	10%	
Fund	Department	Description	Amount	OES Reimb	Admin	Total
GF	F&R	Rodeo Grounds Entrance Gate	5,705.00	4,278.75	427.88	4,706.63
GF	F&R	Santa Rosa Creek Trail	6,957.00	5,217.75	521.78	5,739.53
GF	F&R	Building, Shed, Fence	51,704.00	38,778.00	3,877.80	42,655.80
		Total	64,366.00	48,274.50	4,827.45	53,101.95

#### **NEW FINANCIAL SYSTEM UPGRADE - STATUS**

Staff is working with Tyler to complete the implementation contract and transition from post implementation support to general technical support. The closeout process is underway and expected to be completed soon.

# Utilities Report for July 2022

Department Activities for the Month of June

## Wastewater Treatment Plant (WWTP)

There are two effluent pumps that convey our secondary treated effluent to the percolation ponds for disposal and provides a sea water intrusion barrier for our San Simeon Creek aquifer. These pumps are crucial to proper disposal of our effluent. One of the effluent pumps, started losing pump capacity. After further investigation, debris had filled the pump and needed cleaning. Miller Drilling assisted in pulling and repairing the pump. It is now back service.

Our secondary effluent water is also used for our treatment plant process. This secondary water pump station is one of the projects in our PG&E Investment Grade Audit (IGA) under Energy



Figure A - Plant water pump pad before (left) and after (middle) staff improvements to prepare for new control center (right)

Conservation Measure (ECM) 10. Due to the continued failure of this system, this project could not wait for IGA construction. Staff decided to do this project in-house. The pump vendor Flow-N-Control assisted in the design specifications and our staff designed the pump pad and piping. Our entire wastewater team did an exemplary job! Special kudos to Toni and Tristan who did a great job converting the old plant water pump bases to accommodate the new plant water control center (see Figure A). After installing the piping and pumps Alpha Electric completed the electrical connection. During this construction process, plant operations used secondary water from the backup auxiliary pumping system that we installed last year in preparation for the IGA construction. Flow-N-Control will put on a training class for this new system in early July.

## Wastewater Collection System

After being out of service for a couple of weeks, the Vactor truck is back in service. Staff are continuing the sewer line cleaning as a result. Staff have pulled a lot of rocks and bricks out of the system this past month (see Figure B)

A maintenance project of note took place on Ardath Drive which is a major street in Cambria. Both Wastewater department and Water department teamed up to divert traffic, allowing operators to clean the lines in the street. The Vactor truck takes up a whole lane, so this was a big win for getting the lines cleaned. This also gave the Water department an opportunity to

exercise valves on Ardath Drive (see Figure E in the Water Department section). Kudos for some great team work!

## Water Department

At the start of the dry season, Water Department staff prepared the Santa Rosa well field for operation. Upon initial startup at Santa Rosa Well 4 (SR4), the well produced a marginal amount of silt; and flow rate was diminished about 40% of usual pump capacity. Miller Drilling Company was hired to perform a diagnostic evaluation of the pump and casing. At 81' below surface, a small tubercle had grown from the pipe interior and breached the exterior wall of the pipe, causing pressure loss and small amounts of silt to enter the suction pipe. The casing and column were video inspected to further investigate the health of the equipment. Upon review of the video, it was noticed that corrosion had caused a small hole in the pipe 91' feet below surface. Once the repair project is funded through a budget adjustment, this work will be prioritized to bring the well back online as quickly as possible. In the meantime, all Santa Rosa dry season production is coming from Santa Rosa Well 3 (SR3).



*Figure B - Diagnostic evaluation of Santa Rosa Well 4*

While working out issues at SR4, SR3 received a communications update and SCADA interface upgrade. SR3 was the last water system asset to receive a radio connection. The communication before was provided via AT&T phone line, which had become intermittent and had finally failed. AT&T made several attempts to trace back and locate the failure and provide repair. After three no-charge, on-site visits to restore AT&T communication, staff decided to make this connection more robust and reliable for future utilization. SCADA control for the SR3 site also increased dramatically because of these improvements. Staff can now control the

speed of the well motor and pump remotely. We are now processing at 350 GPM from this well.



Figure C - Fire hydrant before (left) and after (right) CCSD maintenance

Hydrant valve maintenance and testing activities are still taking place, though flushing activities have been reduced due to drought concerns. If you observe flushing activities, please remember that this water loss is necessary to ensure proper functioning of hydrants and to improve water quality throughout the distribution system.

This month, Water and Wastewater crews worked jointly to perform underground infrastructure maintenance on busy Ardath Drive. Blind corners and high-speed traffic made this task quite challenging. With Water and Wastewater staff sharing traffic

control responsibilities, isolation and hydrant valves were exercised and two hydrants were flushed. One of the isolation valves was immobile and has been placed on the valve replacement list. Thank you to the Wastewater Department for their assistance!

A big congratulations goes out to Arthur Garney who passed his Grade 3 water treatment exam, earning him his Grade T3 certification with the State Water Resources Control Board.



Figure D - Water and Wastewater Crews working together to execute routine maintenance on Ardath Dr

### Water Supply Status

As of June 30, the CCSD has diverted 26% and 16% of the annual San Simeon Creek and Santa Rosa Creek allocations, respectively, with 85% of total production coming from the San Simeon Creek aquifer. San Simeon Creek well levels are trending below average (see attached charts) but similar to 2021. Additional well level data and production summary reports are available on the website at [www.cambriacsd.org/water-data](http://www.cambriacsd.org/water-data).

Other Water Department activities for June are listed below.

Activity	# Completed
Manual Meter Reads/Locates for Billing Purposes	20
Customer assists for high water usage on customer side of meter	29
Locking/Unlocking Water Meters	0

Meter Shut-Off/Turn-On at Owner's Request	6
Repairs of distribution system leaks	5
After-Hours System Alarm Responses	4
USA Locations	28
Water Service Line Information Requests	4
Service Angle Stops/Valves Replaced	3
Hydrant/Valve Maintenance (31 out of 369 to date in 2022)	2

## Water Reclamation Facility (WRF)

Standard maintenance and the recirculation of the Reverse Osmosis (RO) vessels. Starting in August, staff would like to conduct tours of the WRF. We would like to conduct these tours once a month on a Friday depending on interest. But other days may be available depending on staff availability. For more information, please email Ray Dienzo at [rdienzo@cambriacsd.org](mailto:rdienzo@cambriacsd.org).

## Tech Talks Live

In the months of August and September, Utility Manager/District Engineer Ray Dienzo will open "office hours" every Tuesday, 1-2pm, at the Wastewater Treatment Plant 5500 Heath Lane. These times are intended for anyone in the public to meet with Ray and ask questions related to our water, WRF, and wastewater facilities.

## Engineering

Project	Description	Status
<b>Coastal Development Permit for the Water Reclamation Facility</b>	Land Use Application DRC2013-00112 for the regular permitting of the Water Reclamation Facility.	Ongoing. Staff met with SLO County Planning staff in June and received verbal approval for a time extension to respond in full to the Information Hold request. The anticipated Biological Opinion from the Endangered Species Act Section 7 Consultation process is now considered the final outstanding item.
<b>Instream Flow Study Task 1</b>	Study of the Lower San Simeon Watershed from Palmer Flats to the lagoon. Follows the California Department of Fish and Wildlife's methodology to establish instream flow needs for critical species and habitat.	Ongoing. Consultant team has completed its field surveys and is moving to analysis and report preparation. Consultants are also working with Gus Yates regarding groundwater modeling for lagoon discharge component of WRF.

<b>Instream Flow Study Task 2</b>	Completion of the Annual Adaptive Management Plan report and supporting groundwater modeling and monitoring.	AMP Annual Report complete. Additional modeling is in progress to better define lagoon level thresholds and triggers for AMP.
<b>Endangered Species Act Section 7 Consultation</b>	Federal consultation process to ensure that WRF project activities are not likely to jeopardize the continued existence of listed species or destroy or adversely modify designated critical habitats. Includes permitting assistance, reporting, and technical support.	Completed kick-off meeting with new consultant. Staff is moving forward with modeling and design work on proposed lagoon discharge modifications. An update to the wetland delineation is being prepared. Design and Surveying scope of work is in development for the lagoon discharge extension.
<b>Utilities to Grade (due to County Overlay Project)</b>	Utility raising to grade in conjunction with the County of San Luis Obispo's street overlay project. Includes new water valve cans and manhole covers.	Complete.
<b>San Simeon Well Field (SSWF) Transmission Main Project</b>	Developing a permanent repair of the San Simeon Water Main. This project will also include solutions for the Sewer Effluent Main that runs parallel.	Transitioning to design development for permanent repair. Staff met with design consultant MKN to develop the scope of work for design and permitting.
<b>Zone 2 to Zone 7 Santa Rosa Creek Waterline Project</b>	Replaced a temporary transmission main bypass with a permanent line suspended from the Santa Rosa Creek pedestrian bridge	Complete. Staff is working with the design team to make minor adjustments to mechanical joints. Field testing is scheduled in July
<b>Water Meter Replacement Project – AMI</b>	Upgrades system to Advanced Metering Infrastructure (AMI) with new meters and real-time water analytics.	Staff is preparing a Request for Proposals for installation services and will be presenting a purchase agreement for water meters and AMI components in the near future.
<b>EV Charging Station</b>	Installation and operation of two EV charging stations at the Vets Hall.	Complete; Establishing administrative structure and fees. Additional project modifications to follow.
<b>Cambria Skatepark Project</b>	Design and construction of a new skatepark facility at the old skatepark location on Main St across from the Vets Hall.	Moving forward with geotechnical study and archeological study to inform final design. Working with County building department on bathroom requirements. Construction design is progressing.
<b>Community Park Restroom</b>	Design and construction of a restroom facility located near the Dog Park on the Fiscalini Ranch Preserve.	Received County comments on 5/31/22. Soils report is going to be developed to compaction specifications for the foundation pad.



<b>Pilot project for Zero Liquid Discharge for Brine in WRF</b>	Pilot study project to test innovative technology for brine reduction with the goal of zero liquid discharge	Awaiting word regarding request for information submitted to the National Alliance for Water Innovation (NAWI) by Global Water Innovations on behalf of the District.
<b>Stuart Street Tank Project</b>	Critical water infrastructure project to rebuild the Stuart Street tanks which have reached their useful operational life	Awaiting guidance regarding timing of grant agreement for Community Project Funding appropriation.
<b>Coastal Commission Notice of Violation</b>	Coastal Commission issued a Notice of Violation on 4/19/22 regarding CCSD intent to serve letters, water service to Tract 1804, and alleged violations of existing water extractions.	Staff submitted a formal response to the Commission and is awaiting next steps. A follow-up communication was sent to Commission staff on June 20, 2022.
<b>Annual Water Supply and Demand Assessment</b>	The AWSDA is required by the California Water Code to analyze current water supply and demand conditions as well as project water supply reliability over the next year.	Complete. Follow up meeting with Resources and Infrastructure Committee in August to receive input for clarity to the public for future reports.

## Conservation & Permits

### Water Supply & Demand

Net diversion in June 2022 was 5.03 acre-feet lower than the same month last year. Demand in 2022 continues to trend about 10% lower than the first six months of 2021.

Water conservation efforts ramped up in June with staff resuming bi-monthly Farmer's Market tables to educate the public about the Water Shortage Contingency Plan. Water efficient product demos are available and free devices are offered to those who book a Water Use Efficiency Walk-Through. Future conservation efforts will be focused on high water users, vacation rentals, commercial lodging, and restaurants.

After presenting the Annual Water Supply & Demand Assessment (Assessment) to the Board last month, staff debriefed with Vice President Dean and Resources & Infrastructure (R&I) Committee Member David Pierson to discuss how to present updated information from that Assessment as the dry season progresses. The result is the attached Potable Water Shortage Table, which will display projections from the Assessment alongside actual observations from the field each month. Staff also plans to appear before the full R&I Committee in August 2022 to receive feedback on the Assessment and planned updates to the Water Shortage Contingency Plan.

Permit counter activity for the month of June includes the following:

**WILL SERVES FOR REMODELS, ACTIVE SERVICE TRANSFERS & GRANDFATHERS (16 TO DATE IN 2022)**

023.191.034 1475 BERWICK DR John A. Braun INSTALL GENERATOR

**VACATION RENTAL WILL SERVES (9 TO DATE IN 2022)**

023.481.029 3138 WOOD DR #A Amber Giorgi and Erik Mallea

023.047.036 305 FALLBROOK ST Jennifer Sternshein

**RETROFIT VERIFICATIONS (17 TO DATE IN 2022)****WATER USE EFFICIENCY WALK-THROUGHS (8 TO DATE IN 2022)**

023.361.043 2360 KERRY AVE Barry Blackburn

024.093.035 1331 BERWICK DR Brian Pierik

022.084.026 664 CANTERBURY LN Joanne Dean-Freemeyer

**ASSIGNMENTS (21 TO DATE IN 2022)**

023.261.030 Alban WL#326

**TRANSFERS (4 TO DATE IN 2022)****VOLUNTARY LOT MERGERS (1 TO DATE IN 2022)****WATERLINE/METER REPLACEMENT (0 TO DATE IN 2022)**

													= Projected	
													= Actual	
<b>Potable Water Shortage Assessment<sup>1</sup></b>														
Start Year: 2022						Volumetric Unit Used:						AF		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	
Anticipated Unconstrained Demand	52	52	48	48	44	44	39	39	39	39	49	49	542.21	
<b>Actual Demand</b>													<b>0.00</b>	
<b>Supply Adjustment</b>													<b>0.00</b>	
Anticipated Total Water Supply	45	45	42	42	37	35	34	37	37	37	40	42	473.00	
Anticipated Surplus/Shortage w/o WSCP Action	-7.0	-7.0	-5.9	-5.9	-6.9	-8.9	-5.4	-2.4	-1.8	-1.8	-9.1	-7.1	-69.2	
Anticipated % Surplus/Shortage w/o WSCP Action	-14%	-14%	-12%	-12%	-16%	-20%	-14%	-6%	-5%	-5%	-19%	-15%	-13%	
<b>State Standard Shortage Level</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>	
<b>Planned WSCP Actions</b>														
Anticipated Benefit from WSCP: Supply Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Anticipated Benefit from WSCP: Demand Reduction	10.4	10.4	9.6	9.6	8.8	8.8	7.9	3.9	3.9	3.9	9.8	9.8	96.8	
<b>Actual Benefit from WSCP Action</b>													<b>0.0</b>	
Revised Anticipated Surplus/Shortage w/WSCP Action	3.4	3.4	3.7	3.7	1.9	-0.1	2.5	1.6	2.1	2.1	0.7	2.7	27.5	
Revised Anticipated % Surplus/Shortage w/WSCP Action	6%	6%	8%	8%	4%	0%	6%	4%	5%	5%	1%	5%	5%	
<b>Actual Surplus/Shortage</b>													<b>0.0</b>	
<b>Actual % Surplus/Shortage</b>														

<sup>1</sup>Assessments are based on best available data at time of submitting the report and actual volumes could be different due to many factors.

### Definitions for Terms Used in This Table

**Anticipated Unconstrained Demand:** Projection based on the average water production over the last 3 reporting years (July 2018 -June 2021).

**Actual Demand:** The total amount of potable water produced for the month.

**Supply Adjustment:** Observed aquifer recharge/depletion from seasonal precipitation/lack thereof.

**Anticipated Total Water Supply:** The target amount to be produced assuming dry years conditions.

**Anticipated Surplus/Shortage w/o WSCP:** The volumetric difference in the anticipated unconstrained demand and anticipated total water supply without any shortage response actions.

**Anticipated % Surplus/Shortage w/o WSCP Action:** The difference in the anticipated unconstrained demand and anticipated total water supply without any shortage response actions expressed as a percentage.

**State Standard Shortage Level:** The corresponding shortage level per California Water Code Section 10632(a)(3)(A).

**Anticipated Benefit from WSCP - Supply Augmentation:** Projected volume of water added to the supply, such as from the operation of the Water Reclamation Facility.

**Anticipated Benefit from WSCP - Demand Reduction:** Projected volume of water conserved through shortage response actions.

**Actual Benefit from WSCP Action:** Actual supply augmentation or demand reduction achieved.

**Revised Anticipated Surplus/Shortage w/WSCP Action:** Volumetric difference between the anticipated surplus/shortage w/o WSCP action and the actual benefits obtained.

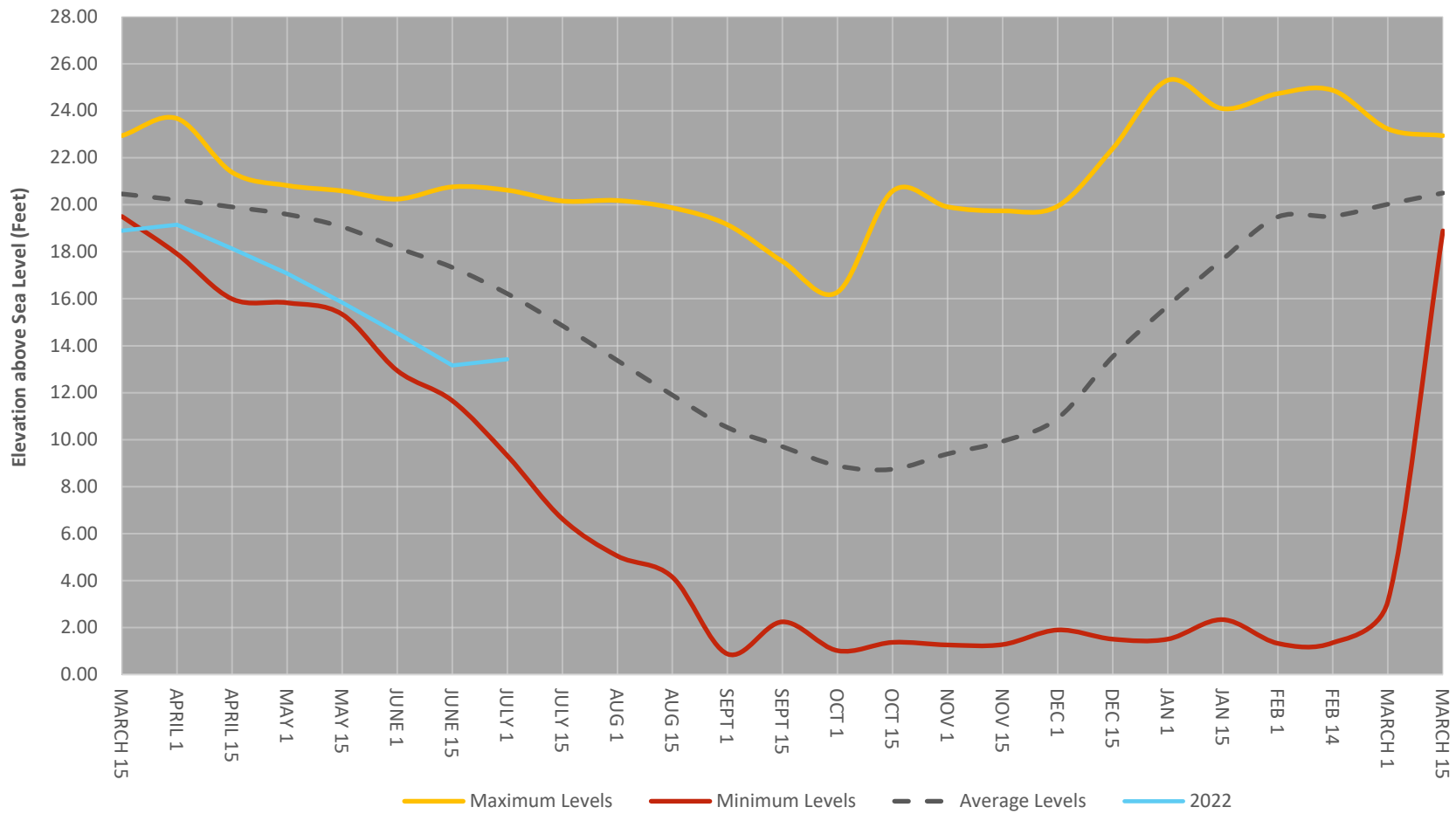
**Revised Anticipated % Surplus/Shortage w/WSCP Action:** Difference between the anticipated surplus/shortage w/o WSCP action and the actual benefits obtained expressed as a percentage.

**Actual Surplus/Shortage:** Volumetric difference between the anticipated total water supply (including any adjustments) and the actual total demand.

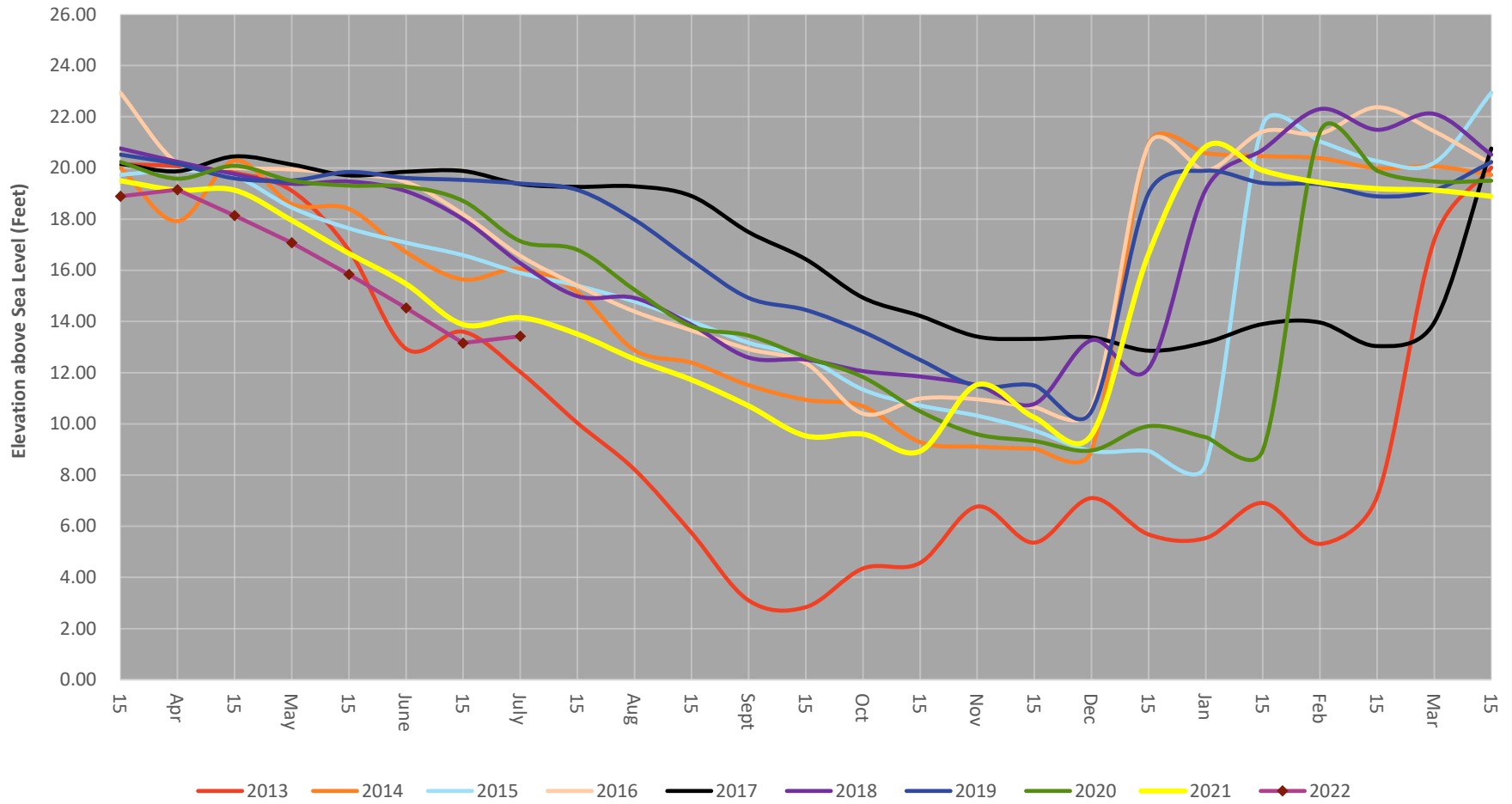
**Actual % Surplus/Shortage:** Difference between the anticipated total water supply (including any adjustments) and the actual total demand expressed as a percentage.

**WSCP:** Water Shortage Contingency Plan

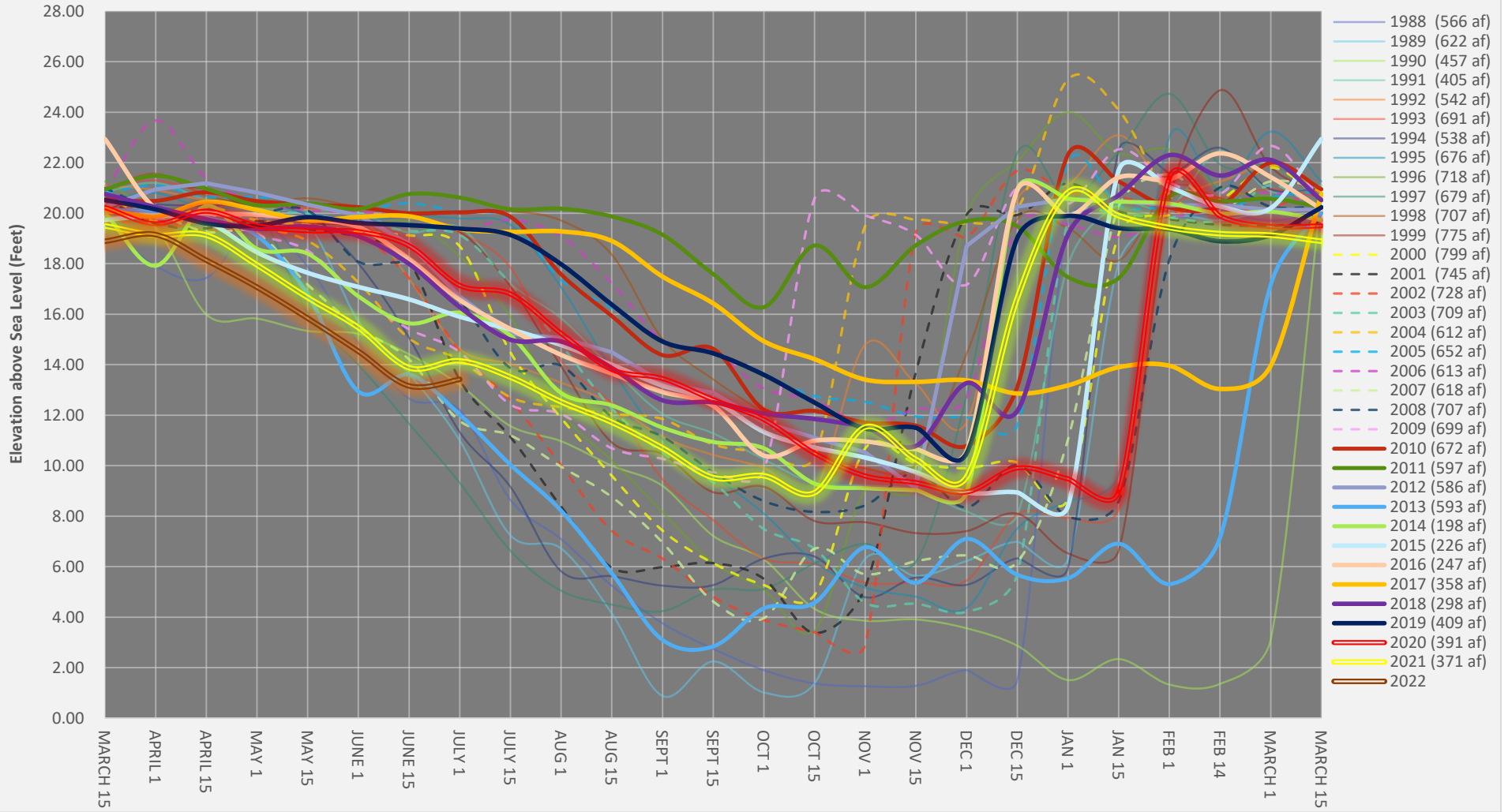
### San Simeon Creek Well Levels Mid-March 2022 levels to date and 1988 to Current Min, Max, & Average

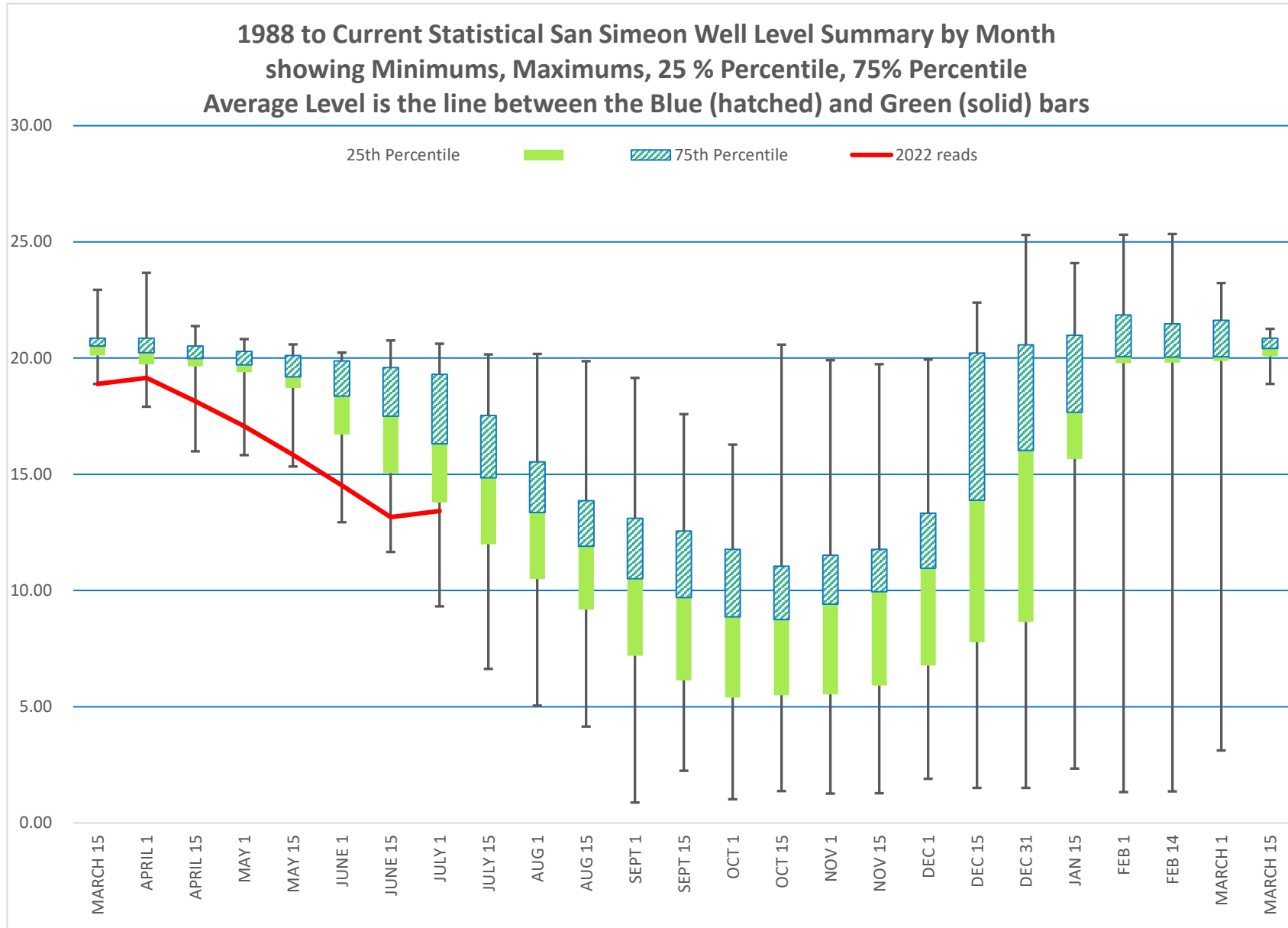


### San Simeon Creek Well Levels Last 10 years March, 2013 - Current

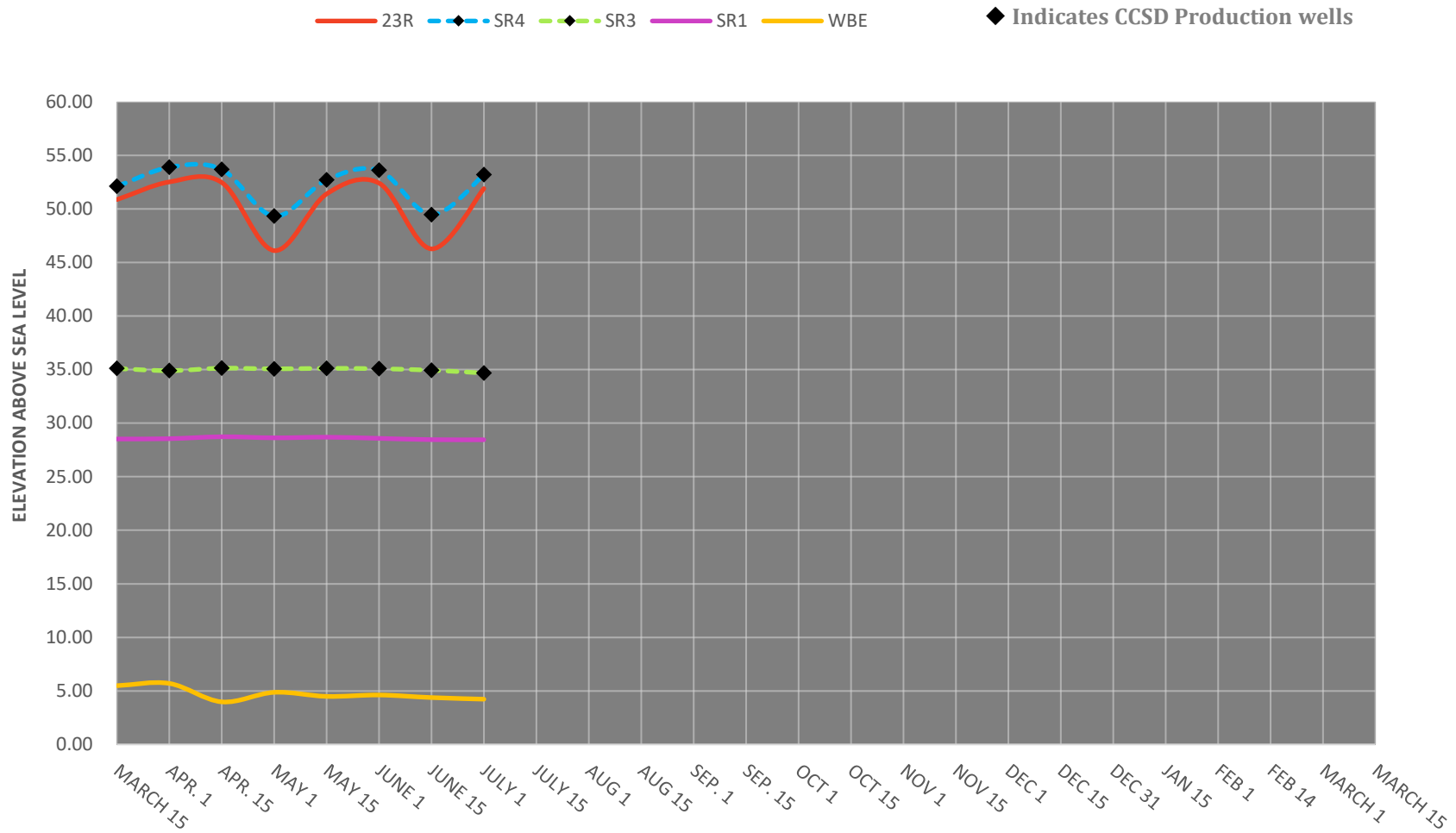


### San Simeon Creek Well Levels 1988 - Current





### SANTA ROSA CREEK WELL LEVELS March 15th, 2022 - Current





7/1/2022

CAMBRIA COMMUNITY SERVICES DISTRICT  
WELL WATER LEVELS FOR 7/1/2022

Well Code	Distance Ref. Point to Water Level	Reference Point Distance Above Sea Level	Depth of Water to Sea Level	Remarks
<b>SANTA ROSA CREEK WELLS</b>				
23R	31.52	83.42	51.90	
SR4	28.81	82.00	53.19	
SR3	19.62	54.30	34.68	
SR1	17.95	46.40	28.45	
21R3	9.13	12.88	3.75	Meter read 45974 CF
WBE	12.64	16.87	4.23	
WBW	13.20	17.02	3.82	

AVERAGE LEVEL OF CCSD SANTA ROSA WELLS SR1 & SR3 = 31.57 FEET  
**CCSD SANTA ROSA WELL SR4 = 53.19 FEET**

**SAN SIMEON CREEK WELLS**

16D1	8.55	11.36	2.81	
MW4	12.88	15.95	3.07	
MW1	17.68	42.11	24.43	
MW2	16.97	38.10	21.13	
MW3	22.51	49.56	27.05	
9M1	27.09	65.63	38.54	
9P2	11.89	19.11	7.22	
9P7	12.35	20.69	8.34	
9L1	19.77	27.33	7.56	
RIW	15.97	25.41	9.44	
SS4	16.85	25.92	9.07	<b>SS4 to 9P2 Gradient = + 1.85</b>
MIW	17.25	29.89	12.64	
SS3	20.31	33.73	13.42	
SS2	19.66	33.16	13.50	
SS1	19.02	32.37	13.35	
11B1	32.89	105.43	72.54	
11C1	30.21	98.20	67.99	
PFNW	23.09	93.22	70.13	
10A1	30.65	78.18	47.53	
10G2	23.04	62.95	39.91	
10G1	21.25	59.55	38.30	
10F2	29.62	66.92	37.30	
10M2	27.25	55.21	27.96	
9J3	20.95	43.45	22.50	
lagoon	20.80			mitigation erosion none

**AVERAGE LEVEL OF CCSD SAN SIMEON WELLS SS1,SS2 & SS3 = 13.42 FEET**

revised 6/6/16

**Red Font are the CCSD's Production Wells, as measured on 7/1/2022**

reference point on 16d1,miw1,miw2,miw3,9p7,riw,miw1,ss1,ss2 and ss3 updated 2/17/2015





**2022**  
**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**NET WATER DIVERSION, BY SOURCE**  
**REPORTED IN ACRE-FEET**

YEAR	SOURCE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	ANNUAL TOTAL	YEAR
<b>2008</b>	S.S.	43.35	45.35	51.55	52.59	40.45	33.03	40.15	47.57	47.24	41.53	21.47	25.41	489.69	<b>2008</b>
	S.R.	2.33	0.67	0.71	2.20	24.69	33.55	32.94	24.87	18.26	21.03	32.21	24.46	217.92	
	<b>SS &amp; SR TOTAL</b>	<b>45.68</b>	<b>46.02</b>	<b>52.26</b>	<b>54.79</b>	<b>65.14</b>	<b>66.58</b>	<b>73.09</b>	<b>72.44</b>	<b>65.50</b>	<b>62.56</b>	<b>53.68</b>	<b>49.87</b>	<b>707.61</b>	
<b>2007</b>	S.S.	57.70	47.45	56.47	60.50	56.11	51.21	55.95	63.48	58.72	37.58	34.83	38.61	618.61	<b>2007</b>
	S.R.	0.00	0.00	0.60	1.81	14.47	22.24	23.47	12.37	5.29	18.70	21.20	9.42	129.57	
	<b>SS &amp; SR TOTAL</b>	<b>57.70</b>	<b>47.45</b>	<b>57.07</b>	<b>62.31</b>	<b>70.58</b>	<b>73.45</b>	<b>79.42</b>	<b>75.85</b>	<b>64.01</b>	<b>56.28</b>	<b>56.03</b>	<b>48.03</b>	<b>748.18</b>	
<b>2006</b>	S.S.	50.81	49.10	48.82	49.65	60.58	65.65	56.12	59.67	52.49	42.86	34.46	42.75	612.96	<b>2006</b>
	S.R.	0.00	0.78	0.00	0.62	0.74	2.56	23.58	20.72	20.17	23.88	26.46	13.63	133.14	
	<b>SS &amp; SR TOTAL</b>	<b>50.81</b>	<b>49.88</b>	<b>48.82</b>	<b>50.27</b>	<b>61.32</b>	<b>68.21</b>	<b>79.70</b>	<b>80.39</b>	<b>72.66</b>	<b>66.74</b>	<b>60.92</b>	<b>56.38</b>	<b>746.10</b>	
<b>2005</b>	S.S.	50.05	46.16	51.09	55.01	65.70	68.81	80.52	61.60	48.71	47.08	40.83	36.70	652.26	<b>2005</b>
	S.R.	0.00	0.62	0.93	0.76	0.76	0.73	1.64	17.32	20.25	21.69	16.92	7.36	88.98	
	<b>SS &amp; SR TOTAL</b>	<b>50.05</b>	<b>46.78</b>	<b>52.02</b>	<b>55.77</b>	<b>66.46</b>	<b>69.54</b>	<b>82.16</b>	<b>78.92</b>	<b>68.96</b>	<b>68.77</b>	<b>57.75</b>	<b>44.06</b>	<b>741.24</b>	
<b>2004</b>	S.S.	55.83	51.40	58.56	64.33	67.98	52.62	47.04	39.68	41.06	34.80	49.30	49.92	612.52	<b>2004</b>
	S.R.	0.00	0.61	1.17	4.84	8.68	22.08	30.80	36.30	27.32	24.95	1.73	1.63	160.11	
	<b>SS &amp; SR TOTAL</b>	<b>55.83</b>	<b>52.01</b>	<b>59.73</b>	<b>69.17</b>	<b>76.66</b>	<b>74.70</b>	<b>77.84</b>	<b>75.98</b>	<b>68.38</b>	<b>59.75</b>	<b>51.03</b>	<b>51.55</b>	<b>772.63</b>	
<b>2003</b>	S.S.	52.73	49.97	57.35	58.32	62.82	68.22	65.05	63.34	58.91	67.08	56.20	48.84	708.83	<b>2003</b>
	S.R.	0.70	1.11	0.48	0.94	1.84	5.63	19.77	22.04	16.00	6.58	3.12	5.84	84.05	
	<b>SS &amp; SR TOTAL</b>	<b>53.43</b>	<b>51.08</b>	<b>57.83</b>	<b>59.26</b>	<b>64.66</b>	<b>73.85</b>	<b>84.82</b>	<b>85.38</b>	<b>74.91</b>	<b>73.66</b>	<b>59.32</b>	<b>54.68</b>	<b>792.88</b>	
<b>2002</b>	S.S.	54.43	52.23	60.70	65.43	60.75	55.13	66.79	73.35	66.59	62.03	56.36	53.98	727.77	<b>2002</b>
	S.R.	1.28	1.27	1.10	1.11	14.82	22.79	19.54	9.67	3.52	4.02	2.04	0.55	81.71	
	<b>SS &amp; SR TOTAL</b>	<b>55.71</b>	<b>53.50</b>	<b>61.80</b>	<b>66.54</b>	<b>75.57</b>	<b>77.92</b>	<b>86.33</b>	<b>83.02</b>	<b>70.11</b>	<b>66.05</b>	<b>58.40</b>	<b>54.53</b>	<b>809.48</b>	
<b>2001</b>	S.S.	56.16	48.05	55.92	60.69	73.30	77.51	85.01	78.50	53.45	56.21	48.16	52.29	745.25	<b>2001</b>
	S.R.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.78	21.08	16.87	8.06	0.89	52.68	
	<b>SS &amp; SR TOTAL</b>	<b>56.16</b>	<b>48.05</b>	<b>55.92</b>	<b>60.69</b>	<b>73.30</b>	<b>77.51</b>	<b>85.01</b>	<b>84.28</b>	<b>74.53</b>	<b>73.08</b>	<b>56.22</b>	<b>53.18</b>	<b>797.93</b>	
<b>2000</b>	S.S.	56.41	50.43	55.27	65.40	70.84	73.60	85.00	84.68	73.30	65.60	58.49	59.80	798.82	<b>2000</b>
	S.R.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	<b>SS &amp; SR TOTAL</b>	<b>56.41</b>	<b>50.43</b>	<b>55.27</b>	<b>65.40</b>	<b>70.84</b>	<b>73.60</b>	<b>85.00</b>	<b>84.68</b>	<b>73.30</b>	<b>65.60</b>	<b>58.49</b>	<b>59.80</b>	<b>798.82</b>	
<b>1999</b>	S.S.	56.40	45.26	52.16	57.40	70.43	71.35	85.41	82.68	69.45	68.04	57.78	57.69	774.05	<b>1999</b>
	S.R.	0.01	0.01	0.01	0.04	0.02	0.07	0.01	0.02	0.32	0.02	0.00	0.00	0.53	
	<b>SS &amp; SR TOTAL</b>	<b>56.41</b>	<b>45.27</b>	<b>52.17</b>	<b>57.44</b>	<b>70.45</b>	<b>71.42</b>	<b>85.42</b>	<b>82.70</b>	<b>69.77</b>	<b>68.06</b>	<b>57.78</b>	<b>57.69</b>	<b>774.58</b>	
<b>1998</b>	S.S.	44.39	46.36	47.00	50.53	56.43	63.43	77.75	80.30	68.35	66.58	54.06	52.13	707.31	<b>1998</b>
	S.R.	0.01	0.01	0.01	0.01	0.00	0.01	0.01	0.09	0.01	0.00	0.00	0.00	0.16	
	<b>SS &amp; SR TOTAL</b>	<b>44.40</b>	<b>46.37</b>	<b>47.01</b>	<b>50.54</b>	<b>56.43</b>	<b>63.44</b>	<b>77.76</b>	<b>80.39</b>	<b>68.36</b>	<b>66.58</b>	<b>54.06</b>	<b>52.13</b>	<b>707.47</b>	
<b>1997</b>	S.S.	50.61	49.20	65.66	68.65	76.18	79.14	82.31	57.02	37.32	27.50	38.96	45.96	678.51	<b>1997</b>
	S.R.	0.02	0.08	0.02	0.02	0.02	0.02	0.38	25.92	31.54	36.85	12.41	0.01	107.29	
	<b>SS &amp; SR TOTAL</b>	<b>50.63</b>	<b>49.28</b>	<b>65.68</b>	<b>68.67</b>	<b>76.20</b>	<b>79.16</b>	<b>82.69</b>	<b>82.94</b>	<b>68.86</b>	<b>64.35</b>	<b>51.37</b>	<b>45.97</b>	<b>785.80</b>	
<b>1996</b>	S.S.	46.66	43.40	47.39	56.95	66.18	70.83	75.70	77.27	68.23	65.58	50.37	49.43	717.99	<b>1996</b>
	S.R.	0.01	0.03	0.03	0.03	0.03	0.01	0.03	0.02	0.01	0.02	0.02	0.02	0.26	
	<b>SS &amp; SR TOTAL</b>	<b>46.67</b>	<b>43.43</b>	<b>47.42</b>	<b>56.98</b>	<b>66.21</b>	<b>70.84</b>	<b>75.73</b>	<b>77.29</b>	<b>68.24</b>	<b>65.60</b>	<b>50.39</b>	<b>49.45</b>	<b>718.25</b>	
<b>1995</b>	S.S.	41.30	41.10	47.10	52.14	53.50	59.00	74.70	74.10	65.40	64.70	55.30	47.60	675.94	<b>1995</b>
	S.R.	1.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.90	
	<b>SS &amp; SR TOTAL</b>	<b>43.20</b>	<b>41.10</b>	<b>47.10</b>	<b>52.14</b>	<b>53.50</b>	<b>59.00</b>	<b>74.70</b>	<b>74.10</b>	<b>65.40</b>	<b>64.70</b>	<b>55.30</b>	<b>47.60</b>	<b>677.84</b>	
<b>1994</b>	S.S.	47.00	38.60	48.60	52.00	54.60	63.40	69.30	47.80	31.70	30.80	28.20	26.00	538.00	<b>1994</b>
	S.R.	0.00	0.00	0.00	0.00	0.10	0.00	0.00	25.00	30.20	27.70	21.20	19.90	124.10	
	<b>SS &amp; SR TOTAL</b>	<b>47.00</b>	<b>38.60</b>	<b>48.60</b>	<b>52.00</b>	<b>54.70</b>	<b>63.40</b>	<b>69.30</b>	<b>72.80</b>	<b>61.90</b>	<b>58.50</b>	<b>49.40</b>	<b>45.90</b>	<b>662.10</b>	

**2022**  
**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**NET WATER DIVERSION, BY SOURCE**  
**REPORTED IN ACRE-FEET**

YEAR	SOURCE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	ANNUAL TOTAL	YEAR
<b>1993</b>	S.S.	50.10	45.70	52.60	56.30	68.30	68.80	68.10	69.80	59.80	56.10	51.40	43.50	690.50	<b>1993</b>
	S.R.	0.50	0.30	0.00	0.00	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.90	
	<b>SS &amp; SR TOTAL</b>	<b>50.60</b>	<b>46.00</b>	<b>52.60</b>	<b>56.30</b>	<b>68.40</b>	<b>68.80</b>	<b>68.10</b>	<b>69.80</b>	<b>59.80</b>	<b>56.10</b>	<b>51.40</b>	<b>43.50</b>	<b>691.40</b>	
<b>1992</b>	S.S.	45.30	42.20	45.90	55.20	64.00	58.10	44.90	41.80	35.00	32.80	34.00	43.10	542.30	<b>1992</b>
	S.R.	0.80	0.30	0.10	0.40	0.50	6.10	22.70	28.10	26.30	25.10	19.50	5.50	135.40	
	<b>SS &amp; SR TOTAL</b>	<b>46.10</b>	<b>42.50</b>	<b>46.00</b>	<b>55.60</b>	<b>64.50</b>	<b>64.20</b>	<b>67.60</b>	<b>69.90</b>	<b>61.30</b>	<b>57.90</b>	<b>53.50</b>	<b>48.60</b>	<b>677.70</b>	
<b>1991</b>	S.S.	26.90	23.10	32.70	39.60	48.60	44.10	40.10	34.80	30.50	28.00	26.40	30.10	404.90	<b>1991</b>
	S.R.	15.30	13.10	0.50	0.10	0.10	5.50	15.00	21.60	20.20	21.00	19.70	18.70	150.80	
	<b>SS &amp; SR TOTAL</b>	<b>42.20</b>	<b>36.20</b>	<b>33.20</b>	<b>39.70</b>	<b>48.70</b>	<b>49.60</b>	<b>55.10</b>	<b>56.40</b>	<b>50.70</b>	<b>49.00</b>	<b>46.10</b>	<b>48.80</b>	<b>555.70</b>	
<b>1990</b>	S.S.	45.70	47.00	55.28	44.75	31.46	32.34	40.00	38.00	31.91	31.40	29.40	29.90	457.14	<b>1990</b>
	S.R.	8.70	0.80	0.50	18.03	32.30	26.79	22.30	22.20	20.64	20.20	19.30	14.90	206.66	
	<b>SS &amp; SR TOTAL</b>	<b>54.40</b>	<b>47.80</b>	<b>55.78</b>	<b>62.78</b>	<b>63.76</b>	<b>59.13</b>	<b>62.30</b>	<b>60.20</b>	<b>52.55</b>	<b>51.60</b>	<b>48.70</b>	<b>44.80</b>	<b>663.80</b>	
<b>1989</b>	S.S.	51.00	47.90	53.90	61.90	57.20	62.20	69.20	60.90	36.30	38.70	42.60	40.60	622.40	<b>1989</b>
	S.R.	0.00	0.00	0.00	1.00	13.80	13.50	17.90	28.00	42.00	22.60	17.60	18.20	174.60	
	<b>SS &amp; SR TOTAL</b>	<b>51.00</b>	<b>47.90</b>	<b>53.90</b>	<b>62.90</b>	<b>71.00</b>	<b>75.70</b>	<b>87.10</b>	<b>88.90</b>	<b>78.30</b>	<b>61.30</b>	<b>60.20</b>	<b>58.80</b>	<b>797.00</b>	
<b>1988</b>	S.S.	51.20	57.90	63.20	47.30	57.40	44.20	50.00	51.70	41.90	37.40	27.40	36.00	565.60	<b>1988</b>
	S.R.	0.00	0.00	0.00	16.30	15.70	30.70	31.20	34.90	36.00	34.90	35.20	19.00	253.90	
	<b>SS &amp; SR TOTAL</b>	<b>51.20</b>	<b>57.90</b>	<b>63.20</b>	<b>63.60</b>	<b>73.10</b>	<b>74.90</b>	<b>81.20</b>	<b>86.60</b>	<b>77.90</b>	<b>72.30</b>	<b>62.60</b>	<b>55.00</b>	<b>819.50</b>	
<b>1987</b>	S.S.	41.51	41.30	48.40	63.00	68.80	63.80	66.10	62.90	49.90	36.40	32.90	42.30	617.31	<b>1987</b>
	S.R.	10.20	3.80	0.00	0.00	2.00	13.80	22.40	26.00	28.80	35.60	19.30	6.59	168.49	
	<b>SS &amp; SR TOTAL</b>	<b>51.71</b>	<b>45.10</b>	<b>48.40</b>	<b>63.00</b>	<b>70.80</b>	<b>77.60</b>	<b>88.50</b>	<b>88.90</b>	<b>78.70</b>	<b>72.00</b>	<b>52.20</b>	<b>48.89</b>	<b>785.80</b>	

*Net diversion totals reported 2016 to current. Previous years are gross totals and may include water volumes also reported under riparian statements.*



Cambria Community Services District , CA

## Expense Approval Report

By Vendor Name

Payment Dates 6/1/2022 - 6/30/2022

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10046 - ACCURATE MAILING SERVICE</b>					
ACCURATE MAILING SERVICE	75920	06/30/2022	WD/MAILING & POSTAGE OF WAITLIST NOTICES	11-60510-11	355.63
ACCURATE MAILING SERVICE	75920	06/30/2022	WD/MAILING & POSTAGE OF WAITLIST NOTICES	11-6080M-11	73.81
<b>Vendor 10046 - ACCURATE MAILING SERVICE Total:</b>					<b>429.44</b>
<b>Vendor: 10064 - AGP VIDEO</b>					
AGP VIDEO	75867	06/28/2022	ADM/VIDEO CONFERENCING SVC 5/12, 5/17 & 5/19/22	01-60860-09	1,237.50
AGP VIDEO	75890	06/29/2022	ADM/VIDEO CONFERENCING SVC 6/9,6/16,6/23 & 6/28/22	01-60860-09	2,056.25
AGP VIDEO	75921	06/30/2022	ADM/VIDEO CONFERENCING SVC 6/27/22	01-60860-09	350.00
<b>Vendor 10064 - AGP VIDEO Total:</b>					<b>3,643.75</b>
<b>Vendor: 10073 - ALBOUM &amp; ASSOCIATES LLC</b>					
ALBOUM & ASSOCIATES LLC	75929	06/30/2022	ADM/TRANSL SVS FOR PROP 218 NOTICE & PROTEST FORM	11-6080M-11	270.75
ALBOUM & ASSOCIATES LLC	75929	06/30/2022	ADM/TRANSL SVS FOR PROP 218 NOTICE & PROTEST FORM	12-6080M-12	270.75
<b>Vendor 10073 - ALBOUM &amp; ASSOCIATES LLC Total:</b>					<b>541.50</b>
<b>Vendor: 10080 - ALL WAYS CLEAN</b>					
ALL WAYS CLEAN	75855	06/27/2022	F&R/MONTHLY CLEANING VETS HALL JUNE 2022	01-6033V-02	530.00
ALL WAYS CLEAN	75855	06/27/2022	F&R/WD/WW/MONTHLY CLEANING HEATH LANE JUNE 2022	01-6080M-02	162.00
ALL WAYS CLEAN	75855	06/27/2022	F&R/WD/WW/MONTHLY CLEANING HEATH LANE JUNE 2022	11-6033B-11	196.69
ALL WAYS CLEAN	75855	06/27/2022	F&R/WD/WW/MONTHLY CLEANING HEATH LANE JUNE 2022	12-6033B-12	196.69
ALL WAYS CLEAN	75855	06/27/2022	ADM/MONTHLY OFFICE CLEANING JUNE 2022	01-6033B-09	256.64
ALL WAYS CLEAN	75855	06/27/2022	F&R/MONTHLY CLEANING PUBLIC RESTROOMS JUNE 2022	01-6080M-02	857.60
<b>Vendor 10080 - ALL WAYS CLEAN Total:</b>					<b>2,199.62</b>
<b>Vendor: 11108 - ALLCHIN, JOHN</b>					
ALLCHIN, JOHN	75736	06/02/2022	WW/CELL PHONE & INTERNET ALLOWANCE	12-6060C-12	100.00
<b>Vendor 11108 - ALLCHIN, JOHN Total:</b>					<b>100.00</b>
<b>Vendor: 10091 - ALPHA ELECTRICAL SERVICE</b>					
ALPHA ELECTRICAL SERVICE	75948	06/30/2022	WD/MODS TO INTEGRATED FLOW CONT ON SR3	11-6031Q-11	689.00
ALPHA ELECTRICAL SERVICE	75985	06/30/2022	WW/INSTALL NEW PLANT WTR SKID 5/24,5/31 & 6/27/22	12-61700-12	5,564.00
<b>Vendor 10091 - ALPHA ELECTRICAL SERVICE Total:</b>					<b>6,253.00</b>
<b>Vendor: 10114 - ANDREW THOMSON</b>					
ANDREW THOMSON	75810	06/17/2022	WD/REPAIR COMM ISSUES FROM W1 TO SCADA	11-60370-11	555.00



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By Vendor Name

Payment Dates 6/1/2022 - 6/30/2022

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
ANDREW THOMSON	75810	06/17/2022	WD/REPAIR AFTER BREAKIN AT COMM/RELAY STATION	11-60630-11	555.00
ANDREW THOMSON	75810	06/17/2022	WD/SURVELIANCE CAMS INSTALLED AT SOLAR BATT SITE	11-60480-11	4,856.92
ANDREW THOMSON	75810	06/17/2022	WD/UPDATED PROGRAM FOR WELL FIELD TO OPERATE	11-6031W-11	925.00
ANDREW THOMSON	75901	06/30/2022	WD/SET UP REM TRANS UNIT AT SR3 WH TASK ORDER #1	11-60630-11	6,875.85
ANDREW THOMSON	75949	06/30/2022	WD/SURV CAMERA & SERVER INSTALL- DD RELAY & WF	11-60480-11	3,112.08
ANDREW THOMSON	75949	06/30/2022	WD/TROUBLESHOOTING & REPAIR OF AUTODIALER AT SR3	11-60630-11	724.92
<b>Vendor 10114 - ANDREW THOMSON Total:</b>					<b>17,604.77</b>
<b>Vendor: 10134 - ARTHO, ANTONI D</b>					
ARTHO, ANTONI D	75868	06/28/2022	WW/REIMB FOR PURCHASE OF ICE CUBE CONTROL	12-6032T-12	22.87
<b>Vendor 10134 - ARTHO, ANTONI D Total:</b>					<b>22.87</b>
<b>Vendor: 10135 - ASAP REPROGRAPHICS</b>					
ASAP REPROGRAPHICS	75886	06/28/2022	WD/STAGE 2 POSTCARD PRINTING & MAILING	11-60510-10	2,110.05
<b>Vendor 10135 - ASAP REPROGRAPHICS Total:</b>					<b>2,110.05</b>
<b>Vendor: 10142 - AT&amp;T MOBILITY</b>					
AT&T MOBILITY	75759	06/03/2022	FD/MONTHLY CELL PHONE SERVICE MAY 2022	01-6060C-01	58.91
AT&T MOBILITY	75930	06/30/2022	FD/MONTHLY CELL PHONE SERVICE JUNE 2022	01-6060C-01	58.91
<b>Vendor 10142 - AT&amp;T MOBILITY Total:</b>					<b>117.82</b>
<b>Vendor: 10144 - AT&amp;T/CALNET3</b>					
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN A	12-6060P-12	22.38
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN B3	12-6060P-12	22.35
AT&T/CALNET3	75772	06/07/2022	WD/PINE KNOLLS TANK SCADA	12-6060P-12	31.76
AT&T/CALNET3	75772	06/07/2022	FD/FAX LINE	01-6060P-01	17.66
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN B1	12-6060P-12	22.38
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN B2	12-6060P-12	22.35
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN B	12-6060P-12	22.44
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN 9	12-6060P-12	22.39
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN A1	12-6060P-12	22.35
AT&T/CALNET3	75772	06/07/2022	WW/FAX LINE	12-6060P-12	22.63
AT&T/CALNET3	75772	06/07/2022	WD/TELEMETRY SYSTEMS	11-6060P-11	22.58
AT&T/CALNET3	75772	06/07/2022	F&R/ALARMS AT VETS HALL	01-6060P-02	43.43
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN 4	12-6060P-12	22.43
AT&T/CALNET3	75772	06/07/2022	WW/ALARM AT LIFT STN 8	12-6060P-12	22.37
AT&T/CALNET3	75772	06/07/2022	WD/LEIMERT PUMP STN	11-6060P-11	22.35
AT&T/CALNET3	75772	06/07/2022	ADM/OFFICE FAX LINE	01-6060P-09	22.50
AT&T/CALNET3	75772	06/07/2022	F&R/RODEO GROUNDS RD	01-6060P-02	23.50
AT&T/CALNET3	75772	06/07/2022	WW/HEATH LANE PHONE	12-6060P-12	53.65
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN A	12-6060P-12	22.48
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN B3	12-6060P-12	22.45
AT&T/CALNET3	75922	06/30/2022	WD/PINE KNOLLS TANK SCADA	11-6060P-11	30.60
AT&T/CALNET3	75922	06/30/2022	FD/FAX LINE	01-6060P-01	17.67
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN B1	12-6060P-12	22.45
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN B2	12-6060P-12	22.45



## Expense Approval Report

By Vendor Name

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Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN B	12-6060P-12	22.48
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN 9	12-6060P-12	22.47
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN A1	12-6060P-12	22.45
AT&T/CALNET3	75922	06/30/2022	WW/FAX LINE	12-6060P-12	22.58
AT&T/CALNET3	75922	06/30/2022	WD/TELEMETRY SYSTEMS	11-6060P-11	22.53
AT&T/CALNET3	75922	06/30/2022	F&R/ALARMS AT VETS HALL	01-6060P-02	43.49
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN 4	12-6060P-12	22.47
AT&T/CALNET3	75922	06/30/2022	WW/ALARM AT LIFT STN 8	12-6060P-12	22.48
AT&T/CALNET3	75922	06/30/2022	WD/LEIMERT PUMP STATION	11-6060P-11	22.43
AT&T/CALNET3	75922	06/30/2022	ADM/FAX LINE	01-6060P-09	22.75
AT&T/CALNET3	75922	06/30/2022	F&R/RODEO GROUNDS RD	01-6060P-02	23.73
AT&T/CALNET3	75922	06/30/2022	WW/HEATH LANE PHONE	12-6060P-12	53.87
<b>Vendor 10144 - AT&amp;T/CALNET3 Total:</b>					<b>923.33</b>
<b>Vendor: 10140 - AT&amp;T</b>					
AT&T	75779	06/07/2022	WW/ALARM AT LIFT STN B-4	12-6060P-12	286.54
AT&T	75902	06/30/2022	WD/WELL HEAD ZONE TO ZONE TRANSMISSION	11-6060P-11	203.82
<b>Vendor 10140 - AT&amp;T Total:</b>					<b>490.36</b>
<b>Vendor: 10166 - BADGER METER INC.</b>					
BADGER METER INC.	75802	06/13/2022	WD/ORION CELLULAR SVC FEB,MAR,APR & MAY 2022	11-6031M-11	120.00
BADGER METER INC.	75938	06/30/2022	WD/ORION CELLULAR SVC JUNE 2022	11-6031M-11	30.00
<b>Vendor 10166 - BADGER METER INC. Total:</b>					<b>150.00</b>
<b>Vendor: 10175 - BARTLE WELLS ASSOCIATES</b>					
BARTLE WELLS ASSOCIATES	75974	06/30/2022	WD/WW/WRF/FINANCE PLAN & RATE STUDIES	11-6080M-11	5,484.09
BARTLE WELLS ASSOCIATES	75974	06/30/2022	WD/WW/WRF/FINANCE PLAN & RATE STUDIES	12-6080M-12	5,484.09
BARTLE WELLS ASSOCIATES	75974	06/30/2022	WD/WW/WRF/FINANCE PLAN & RATE STUDIES	39-6080M-25	2,742.04
<b>Vendor 10175 - BARTLE WELLS ASSOCIATES Total:</b>					<b>13,710.22</b>
<b>Vendor: 12595 - BERNSTEN INTERNATIONAL, INC.</b>					
BERNSTEN INTERNATIONAL, INC.	75811	06/17/2022	WD/PIPELINE INDICATOR POSTS & WATER DECALS	11-6031D-11	946.22
<b>Vendor 12595 - BERNSTEN INTERNATIONAL, INC. Total:</b>					<b>946.22</b>
<b>Vendor: 10229 - BLAND, MELISSA</b>					
BLAND, MELISSA	75737	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	11-6060C-11	33.00
BLAND, MELISSA	75737	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	12-6060C-12	33.00
BLAND, MELISSA	75737	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	39-6060C-25	34.00
<b>Vendor 10229 - BLAND, MELISSA Total:</b>					<b>100.00</b>
<b>Vendor: 10260 - BRENNTAG PACIFIC, INC.</b>					
BRENNTAG PACIFIC, INC.	75891	06/29/2022	WD/CHEMICALS	11-6091C-11	1,052.61
<b>Vendor 10260 - BRENNTAG PACIFIC, INC. Total:</b>					<b>1,052.61</b>
<b>Vendor: 10263 - BREZDEN PEST CONTROL, INC</b>					
BREZDEN PEST CONTROL, INC	75760	06/03/2022	F&R/SQUIRREL CONTROL RODEO GROUNDS RD	01-6033B-02	125.00
BREZDEN PEST CONTROL, INC	75856	06/27/2022	F&R/SQUIRREL CONTROL VETS HALL	01-6033V-02	75.00
<b>Vendor 10263 - BREZDEN PEST CONTROL, INC Total:</b>					<b>200.00</b>





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Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10265 - BRIAN MORROW</b>					
BRIAN MORROW	75793	06/13/2022	WD/REIMB FOR EXCESS TRANSFER DEP- CK DATED 3/15/22	11-24200-11	375.00
BRIAN MORROW	75793	06/13/2022	WD/REIMB FOR EXCESS TRANSFER DEP- CK DATED 3/15/22	11-41240-11	(355.46)
<b>Vendor 10265 - BRIAN MORROW Total:</b>					<b>19.54</b>
<b>Vendor: 10288 - BURKEY, MICHAEL A</b>					
BURKEY, MICHAEL A	75738	06/02/2022	FD/CELL PHONE ALLOWANCE	01-6060C-01	45.00
<b>Vendor 10288 - BURKEY, MICHAEL A Total:</b>					<b>45.00</b>
<b>Vendor: 10317 - CAL-COAST MACHINERY INC.</b>					
CAL-COAST MACHINERY INC.	75794	06/13/2022	F&R/D-RING & MISC SUPPLIES	01-6033R-02	85.91
CAL-COAST MACHINERY INC.	75857	06/27/2022	F&R/U-BAR CLAMPS FOR MOWER	01-6041N-02	20.81
CAL-COAST MACHINERY INC.	75903	06/30/2022	F&R/HI-FLO SPRAYER PUMP ATTACHMENT	01-6033R-02	103.53
CAL-COAST MACHINERY INC.	75931	06/30/2022	WW/O-RING FOR JOHN DEERE 460 LOADER	12-6041N-12	16.34
<b>Vendor 10317 - CAL-COAST MACHINERY INC. Total:</b>					<b>226.59</b>
<b>Vendor: 12515 - CALPORTLAND COMPANY</b>					
CALPORTLAND COMPANY	75795	06/13/2022	WW/CRUSH BLEND CONCRETE FOR WWTP	12-6032T-12	509.98
CALPORTLAND COMPANY	75795	06/13/2022	WD/WW/UTILITY ADJ CONTRACT PMT #4 ITEM 2	11-6031V-11	5,500.00
CALPORTLAND COMPANY	75795	06/13/2022	WD/WW/UTILITY ADJ CONTRACT PMT #4 ITEM 2 RET 5%	11-6031V-11	(275.00)
CALPORTLAND COMPANY	75795	06/13/2022	WD/WW/UTILITY ADJ CONTRACT PMT #4 ITEM 3&4 RET 5%	12-6032M-12	(430.00)
CALPORTLAND COMPANY	75795	06/13/2022	WD/WW/UTILITY ADJ CONTRACT PMT #4 ITEM 3 & 4	12-6032M-12	8,600.00
CALPORTLAND COMPANY	75950	06/30/2022	WD/WW/UTILITY ADJ CONTRACT PMT #5 ITEM 2 RET 5%	11-6031V-11	(700.00)
CALPORTLAND COMPANY	75950	06/30/2022	WD/WW/UTILITY ADJ CONTRACT PMT #5 ITEM 2	11-6031V-11	14,000.00
CALPORTLAND COMPANY	75950	06/30/2022	WD/WW/UTILITY ADJ CONTRACT PMT #5 ITEM 3&4	12-6032M-12	20,700.00
CALPORTLAND COMPANY	75950	06/30/2022	WD/WW/UTILITY ADJ CONTRACT PMT #5 ITEM 3&4 RET 5%	12-6032M-12	(1,035.00)
<b>Vendor 12515 - CALPORTLAND COMPANY Total:</b>					<b>46,869.98</b>
<b>Vendor: 10340 - CAMBRIA AUTO SUPPLY LLC</b>					
CAMBRIA AUTO SUPPLY LLC	75939	06/30/2022	F&R/PLUMBING FITTINGS KITS	01-6033V-02	22.81
CAMBRIA AUTO SUPPLY LLC	75939	06/30/2022	WW/GRSE GUN, GLOVES, GREASE & HYDRILIC FLUID	12-6041N-12	131.79
CAMBRIA AUTO SUPPLY LLC	75939	06/30/2022	WW/ELECT BATTERIES FOR GATE OPENERS	12-6032T-12	10.80
CAMBRIA AUTO SUPPLY LLC	75939	06/30/2022	FD/POWERBALL METAL POLISHING TOOL & SCREWDRIVER	01-6041L-01	57.51
CAMBRIA AUTO SUPPLY LLC	75939	06/30/2022	WW/SCREWDRIVER	12-60930-12	4.19
CAMBRIA AUTO SUPPLY LLC	75975	06/30/2022	WW/HEAVY DUTY BATTERY FOR WORK TRUCK	12-6041V-12	379.27
CAMBRIA AUTO SUPPLY LLC	75975	06/30/2022	WW/2.5 GALS OF DIESEL	12-6041V-12	23.41



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CAMBRIA AUTO SUPPLY LLC	75975	06/30/2022	EXHAUST FLUID WW/SWIVEL & HYDRAULIC HOSES & BRAKLEEN	12-6041N-12	159.93
CAMBRIA AUTO SUPPLY LLC	75975	06/30/2022	WW/JIC RUN TEE FITTING	12-6041N-12	25.82
CAMBRIA AUTO SUPPLY LLC	75975	06/30/2022	WD/WIPER BLADES FOR 2005 F-150 TRUCK	11-6041L-11	22.80
<b>Vendor 10340 - CAMBRIA AUTO SUPPLY LLC Total:</b>					<b>838.33</b>
<b>Vendor: 10341 - CAMBRIA BUSINESS CENTER</b>					
CAMBRIA BUSINESS CENTER	75986	06/30/2022	WD/RETURN MATERIAL SHIPMENT TO GRAINGER	11-60510-11	19.67
<b>Vendor 10341 - CAMBRIA BUSINESS CENTER Total:</b>					<b>19.67</b>
<b>Vendor: 10349 - CAMBRIA COMMUNITY HEALTHCARE DISTRICT</b>					
CAMBRIA COMMUNITY HEALTHCARE DISTRICT	75858	06/27/2022	FD/BLS PROVIDER CARD- M BURKEY	01-6120A-01	11.00
CAMBRIA COMMUNITY HEALTHCARE DISTRICT	75858	06/27/2022	FD/BLS PROVIDER CARD- K GRAVES & C ELGIN	01-6120A-01	22.00
<b>Vendor 10349 - CAMBRIA COMMUNITY HEALTHCARE DISTRICT Total:</b>					<b>33.00</b>
<b>Vendor: 10356 - CAMBRIA HARDWARE CENTER</b>					
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/MISC SUPPLIES	01-60900-02	10.70
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/EXTENSION CORD & WOOD SHIMS	01-6033B-02	25.15
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/BATTERIES	01-60900-02	9.64
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/DRAIN OPENER	01-6033B-02	27.87
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/GALVANIZED STEEL SHACKLES	01-6041L-02	22.50
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/MOUNTING TAPE	01-6033B-02	19.28
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/MISC SUPPLIES	01-6033B-02	17.15
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/BATTERIES	01-60900-02	28.94
CAMBRIA HARDWARE CENTER	75788	06/09/2022	F&R/CABLE TIE	01-6033B-02	15.00
CAMBRIA HARDWARE CENTER	75789	06/09/2022	ADM/FEBREEZE & AIR FRESHENER	01-6033B-09	12.09
CAMBRIA HARDWARE CENTER	75789	06/09/2022	ADM/MISC SUPPLIES	01-6033B-09	11.21
CAMBRIA HARDWARE CENTER	75790	06/09/2022	FD/MISC SUPPLIES	01-60900-01	9.80
CAMBRIA HARDWARE CENTER	75791	06/09/2022	WW/FLATE STEEL BAR	12-6032T-12	17.15
CAMBRIA HARDWARE CENTER	75791	06/09/2022	WW/DOOR HANDLE	12-6032L-12	6.42
CAMBRIA HARDWARE CENTER	75791	06/09/2022	WW/MISC SUPPLIES	12-6032L-12	10.38
CAMBRIA HARDWARE CENTER	75791	06/09/2022	WW/STORAGE CONTAINER & MULTI PURPOSE CLEANER	12-6032L-12	40.73
CAMBRIA HARDWARE CENTER	75791	06/09/2022	WW/CANNED AIR & CONTACT CLEANER	12-6032L-12	27.86
CAMBRIA HARDWARE CENTER	75792	06/09/2022	WD/LANDSCAPE ROCKS FOR FY REPAIR AFTER LEAK	11-60900-11	81.47
CAMBRIA HARDWARE CENTER	75792	06/09/2022	WD/ELEC SUPPLIES FOR SECURITY CAM INSTALLATION	11-60480-11	204.88
CAMBRIA HARDWARE CENTER	75792	06/09/2022	WD/RETURN OF PVC PIPE	11-60480-11	(12.16)
CAMBRIA HARDWARE CENTER	75792	06/09/2022	WD/FITTINGS FOR PRESSURE LOGGER INSTALL	11-60900-11	1.92
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/ROUND FORM STAKES	12-6032T-12	38.55
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/CEMENT & ALL PURPOSE SAND	12-6032T-12	74.99
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/FLEXOGEN HOSES & NOZZLES	12-6032L-12	170.06
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/TARPS	12-6032T-12	51.46
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/PLYWOOD, PLUGS &	12-6032T-12	113.80
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WD/WW/KEY CHAIN & KEY FOR SWF PLANT DOORS	11-60900-11	5.77
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/8 PACK AA BATTERIES	12-60920-12	12.86
CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/BRAIDED NYLON ROPE	12-6032C-12	6.96



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CAMBRIA HARDWARE CENTER	75925	06/30/2022	WW/5 GAL WHITE PAINT	12-6032C-12	8.03
CAMBRIA HARDWARE CENTER	75926	06/30/2022	WD/MISC SUPPLIES	11-6031D-11	4.02
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/RESPIRATOR FOR PAINTING	01-60900-02	42.89
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/ANT SPRAY	01-6033B-02	6.42
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/POWER CAR WASH SOLUTION	01-60900-02	23.57
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/RESPIRATORY PROTECTION FILTER	01-60900-02	26.80
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/SINGLE SIDED KEYS	01-6033V-02	5.56
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/RESPIARTORY PROTECTION FILTER & MISC SUPPLIES	01-6033R-02	164.77
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/CEDAR RAILINGS & RAIL LINE POSTS	01-6033R-02	46.52
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/BRAIDED CABLE	01-6033B-02	23.58
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/FLEX GARDEN HOSE & NOZZLE	01-6033R-02	71.84
CAMBRIA HARDWARE CENTER	75927	06/30/2022	F&R/32 AA BATTERIES	01-6033R-02	42.88
CAMBRIA HARDWARE CENTER	75928	06/30/2022	FD/QUICK CONCRETE & COLUMN BASE	01-6033B-01	149.84
CAMBRIA HARDWARE CENTER	75928	06/30/2022	FD/QUICK CONCRETE- FENCE SUPPLIES	01-60900-01	24.84
CAMBRIA HARDWARE CENTER	75928	06/30/2022	FD/QUICK CONCRETE- FENCE SUPPLIES	01-60900-01	6.21
CAMBRIA HARDWARE CENTER	75928	06/30/2022	FD/MISC SUPPLIES	01-6033G-01	46.40
<b>Vendor 10356 - CAMBRIA HARDWARE CENTER Total:</b>					<b>1,756.60</b>
<b>Vendor: 10368 - CAMBRIA VILLAGE SQUARE</b>					
CAMBRIA VILLAGE SQUARE	75739	06/02/2022	ADM/MONTHLY OFFICE LEASE PMT 1316 TAMSON	01-60750-09	2,680.69
CAMBRIA VILLAGE SQUARE	75780	06/07/2022	ADM/MAR-APR 2022 OUTSIDE MAINT & INSURANCE	01-6033G-09	669.98
<b>Vendor 10368 - CAMBRIA VILLAGE SQUARE Total:</b>					<b>3,350.67</b>
<b>Vendor: 10375 - CARMEL &amp; NACCASHA LLP</b>					
CARMEL & NACCASHA LLP	75859	06/27/2022	ADM/MONTHLY RETAINER FOR LEGAL SERVICES JUNE 2022	01-6080K-09	11,100.00
CARMEL & NACCASHA LLP	75859	06/27/2022	ADM/MONTHLY SVS PRIV & CONF MAY 2022	01-6080L-09	40.00
CARMEL & NACCASHA LLP	75859	06/27/2022	ADM/LEGAL SVC GENERAL MAY 2022	01-6080K-09	3,681.35
CARMEL & NACCASHA LLP	75944	06/30/2022	ADM/LEGAL SVCS GENERAL JUNE 2022	01-6080K-09	4,144.00
<b>Vendor 10375 - CARMEL &amp; NACCASHA LLP Total:</b>					<b>18,965.35</b>
<b>Vendor: 10384 - CASTELLANOS, MICHAEL</b>					
CASTELLANOS, MICHAEL	75740	06/02/2022	FD/CELL PHONE ALLOWANCE	01-6060C-01	45.00
<b>Vendor 10384 - CASTELLANOS, MICHAEL Total:</b>					<b>45.00</b>
<b>Vendor: 10427 - CHARTER COMMUNICATIONS</b>					
CHARTER COMMUNICATIONS	75761	06/03/2022	F&R/ADMIN/WD/WW ETHERNET SERVICES	01-6060I-02	140.61
CHARTER COMMUNICATIONS	75761	06/03/2022	F&R/ADMIN/WD/WW ETHERNET SERVICES	01-6060I-02	280.14
CHARTER COMMUNICATIONS	75761	06/03/2022	F&R/ADMIN/WD/WW ETHERNET SERVICES	01-6060I-09	236.19
CHARTER COMMUNICATIONS	75761	06/03/2022	F&R/ADMIN/WD/WW ETHERNET SERVICES	11-6060I-11	257.77
CHARTER COMMUNICATIONS	75761	06/03/2022	F&R/ADMIN/WD/WW ETHERNET SERVICES	12-6060I-12	257.77



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CHARTER COMMUNICATIONS	75932	06/30/2022	FD/ADM/WD/WW BUSINESS INTERNET & VOICE	01-6060I-01	162.50
CHARTER COMMUNICATIONS	75932	06/30/2022	FD/ADM/WD/WW BUSINESS INTERNET & VOICE	01-6060I-09	162.50
CHARTER COMMUNICATIONS	75932	06/30/2022	FD/ADM/WD/WW BUSINESS INTERNET & VOICE	11-6060I-11	162.50
CHARTER COMMUNICATIONS	75932	06/30/2022	FD/ADM/WD/WW BUSINESS INTERNET & VOICE	12-6060I-12	162.50
CHARTER COMMUNICATIONS	75932	06/30/2022	F&R/ADM/WD/WW ETHERNET SERVICES	01-6060I-02	140.68
CHARTER COMMUNICATIONS	75932	06/30/2022	F&R/ADM/WD/WW ETHERNET SERVICES	01-6060I-02	280.25
CHARTER COMMUNICATIONS	75932	06/30/2022	F&R/ADM/WD/WW ETHERNET SERVICES	01-6060I-09	236.29
CHARTER COMMUNICATIONS	75932	06/30/2022	F&R/ADM/WD/WW ETHERNET SERVICES	11-6060I-11	257.77
CHARTER COMMUNICATIONS	75932	06/30/2022	F&R/ADM/WD/WW ETHERNET SERVICES	12-6060I-12	257.77
CHARTER COMMUNICATIONS	75932	06/30/2022	WD/WW/BUSINESS INTERNET & VOICE	11-6060I-11	39.99
CHARTER COMMUNICATIONS	75932	06/30/2022	WD/WW BUSINESS INTERNET & VOICE	12-6060I-12	149.98
<b>Vendor 10427 - CHARTER COMMUNICATIONS Total:</b>					<b>3,185.21</b>
<b>Vendor: 10443 - CIO SOLUTIONS, LP</b>					
CIO SOLUTIONS, LP	75741	06/02/2022	ADM/BALANCE DUE ON INVOICE #89345-121	01-60440-09	6.25
CIO SOLUTIONS, LP	75741	06/02/2022	ADM/8 GB RAM UPGRADE FOR A/P & A/R PC	01-60450-09	43.25
CIO SOLUTIONS, LP	75741	06/02/2022	ADM/LENOVO THINKBOOK & MEMORY FOR VETS HALL	01-60450-09	1,531.22
CIO SOLUTIONS, LP	75741	06/02/2022	ADM/MOONTHLY BILLING FOR JUNE 2022	01-60440-09	2,872.50
CIO SOLUTIONS, LP	75781	06/07/2022	ADM/INSTALL OF RAM FOR AT3 A/P & A/R COMPUTER	01-60450-09	36.25
CIO SOLUTIONS, LP	75781	06/07/2022	ADM/E-WASTE REMOVAL FOR DISTRICT-WIDE SUPPLIES	01-60440-09	50.00
<b>Vendor 10443 - CIO SOLUTIONS, LP Total:</b>					<b>4,539.47</b>
<b>Vendor: 12085 - CISCO GRECO</b>					
CISCO GRECO	75940	06/30/2022	WD/DUMPING FEE FOR SPOILS FROM REPAIR	11-6035R-11	208.75
<b>Vendor 12085 - CISCO GRECO Total:</b>					<b>208.75</b>
<b>Vendor: 12593 - CIVICPLUS, LLC</b>					
CIVICPLUS, LLC	75796	06/13/2022	ADM/ONLINE MUNICIPAL LIBRARY MANAGEMENT	01-6011I-09	900.00
<b>Vendor 12593 - CIVICPLUS, LLC Total:</b>					<b>900.00</b>
<b>Vendor: 10463 - CIVIL DESIGN STUDIO INC.</b>					
CIVIL DESIGN STUDIO INC.	75987	06/30/2022	PROS/MISC ENG SVCS CMBRA SKATE PARK PRJ 22-011	01-61700-16	4,105.00
<b>Vendor 10463 - CIVIL DESIGN STUDIO INC. Total:</b>					<b>4,105.00</b>
<b>Vendor: 10474 - CLEVELAND BIOLOGICAL, LLC</b>					
CLEVELAND BIOLOGICAL, LLC	75762	06/03/2022	WRF/BIO MONITORING & RPT WRITING FOR AMP 5/8/22	39-6091E-25	1,930.00
<b>Vendor 10474 - CLEVELAND BIOLOGICAL, LLC Total:</b>					<b>1,930.00</b>
<b>Vendor: 10512 - CORBIN WILLITS SYSTEMS, INC.</b>					



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CORBIN WILLITS SYSTEMS, INC.	75742	06/02/2022	ADM/MONTHLY SUPPORT AGMT MOM SOFTWARE 6/22	01-60440-09	1,299.04
<b>Vendor 10512 - CORBIN WILLITS SYSTEMS, INC. Total:</b>					<b>1,299.04</b>
<b>Vendor: 12468 - DATAPROSE LLC</b>					
DATAPROSE LLC	75763	06/03/2022	WD/CONSUMER CONFIDENCE REPORTS	11-60530-11	568.51
DATAPROSE LLC	75774	06/07/2022	WD/WW/MAILING & POSTAGE UB BILLING MAR-APR	11-60510-11	876.08
DATAPROSE LLC	75774	06/07/2022	WD/WW/MAILING & POSTAGE UB BILLING MAR-APR	11-6080M-11	259.80
DATAPROSE LLC	75774	06/07/2022	WD/WW/MAILING & POSTAGE UB BILLING MAR-APR	11-6080M-11	39.65
DATAPROSE LLC	75774	06/07/2022	WD/WW/MAILING & POSTAGE UB BILLING MAR-APR	12-60510-12	876.07
DATAPROSE LLC	75774	06/07/2022	WD/WW/MAILING & POSTAGE UB BILLING MAR-APR	12-6080M-12	259.79
DATAPROSE LLC	75933	06/30/2022	WD/WW/MAILING & POSTAGE MAR-APR 2022 LATE NOTICES	11-60510-11	56.71
DATAPROSE LLC	75933	06/30/2022	WD/WW/MAILING & POSTAGE MAR-APR 2022 LATE NOTICES	11-6080M-11	14.73
DATAPROSE LLC	75933	06/30/2022	WD/WW/MAILING & POSTAGE MAR-APR 2022 LATE NOTICES	12-60510-12	56.71
DATAPROSE LLC	75933	06/30/2022	WD/WW/MAILING & POSTAGE MAR-APR 2022 LATE NOTICES	12-6080M-12	14.73
<b>Vendor 12468 - DATAPROSE LLC Total:</b>					<b>3,022.78</b>
<b>Vendor: 10568 - DAVID CRYE, INC</b>					
DAVID CRYE, INC	75782	06/07/2022	F&R/CRUSHER SAND FOR THE FISCALLINI RANCH	01-6033R-02	138.70
DAVID CRYE, INC	75951	06/30/2022	WD/CLASS II B BASE, CRUSHER SAND & ASPHALT	11-6031D-11	478.21
<b>Vendor 10568 - DAVID CRYE, INC Total:</b>					<b>616.91</b>
<b>Vendor: 10571 - DAVID KEITH TODD CONSULTING</b>					
DAVID KEITH TODD CONSULTING	75904	06/30/2022	WRF/PROFESSIONAL SVC FOR PERMITTING 5/1-5/31/22	40-69100-30	2,657.73
DAVID KEITH TODD CONSULTING	75952	06/30/2022	WRF/PROFESSIONAL SVC FOR PERMITTING 6/1 - 6/30/22	40-69100-30	13,307.80
<b>Vendor 10571 - DAVID KEITH TODD CONSULTING Total:</b>					<b>15,965.53</b>
<b>Vendor: 11709 - DIENZO, RAY</b>					
DIENZO, RAY	75743	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	11-6060C-11	33.00
DIENZO, RAY	75743	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	12-6060C-12	33.00
DIENZO, RAY	75743	06/02/2022	WD/WW/WRF/CELL PHONE & INTERNET ALLOWANCE	39-6060C-25	34.00
DIENZO, RAY	75775	06/07/2022	WD/WW/REIMB FOR MILAGE TO WRAC & FOG MEETINGS	11-6120E-11	21.06
DIENZO, RAY	75775	06/07/2022	WD/WW/REIMB FOR MILAGE TO WRAC & FOG MEETINGS	12-6120E-12	19.89



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				<b>Vendor 11709 - DIENZO, RAY Total:</b>	<b>140.95</b>
<b>Vendor: 10624 - DIGITAL DEPLOYMENT, INC</b>					
DIGITAL DEPLOYMENT, INC	75869	06/28/2022	STREAMLINE WEB W/ENGAGE MEMBER FEE	01-6011W-09	260.00
				<b>Vendor 10624 - DIGITAL DEPLOYMENT, INC Total:</b>	<b>260.00</b>
<b>Vendor: 12539 - DIGITAL WEST</b>					
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	01-6060P-01	483.00
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	01-6060P-02	74.00
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	01-6060P-09	304.00
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	01-6060P-09	239.44
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	11-6060P-11	88.50
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	11-6060P-11	132.00
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	12-6060P-12	97.00
DIGITAL WEST	75905	06/30/2022	ALL DEPTS/PHONE SERVICE 6/1-6/30/22	12-6060P-12	88.50
				<b>Vendor 12539 - DIGITAL WEST Total:</b>	<b>1,506.44</b>
<b>Vendor: 10927 - DODSON, HALEY</b>					
DODSON, HALEY	75744	06/02/2022	ADM/CELL PHONE & INTERNET ALLOWANCE	01-6060C-09	100.00
				<b>Vendor 10927 - DODSON, HALEY Total:</b>	<b>100.00</b>
<b>Vendor: 11552 - DUFFIELD, PAMELA</b>					
DUFFIELD, PAMELA	75745	06/02/2022	ADM/CELL PHONE & INTERNET ALLOWANCE	01-6060C-09	100.00
				<b>Vendor 11552 - DUFFIELD, PAMELA Total:</b>	<b>100.00</b>
<b>Vendor: 12605 - E SOURCE COMPANIES, LLC.</b>					
E SOURCE COMPANIES, LLC.	75988	06/30/2022	WD/LEVEL 1 WATER AUDIT VALIDATION	11-6080M-11	2,500.00
				<b>Vendor 12605 - E SOURCE COMPANIES, LLC. Total:</b>	<b>2,500.00</b>
<b>Vendor: 12549 - ELGIN, CLIFFORD</b>					
ELGIN, CLIFFORD	75746	06/02/2022	FD/MONTHLY CELL PHONE ALLOWANCE JUNE 2022	01-6060C-01	45.00
				<b>Vendor 12549 - ELGIN, CLIFFORD Total:</b>	<b>45.00</b>
<b>Vendor: 10718 - EVANS FABRICATION</b>					
EVANS FABRICATION	75906	06/30/2022	F&R/SVC & REPAIR ON FLAIR MOWER BELT COVER	01-6041N-02	355.00
				<b>Vendor 10718 - EVANS FABRICATION Total:</b>	<b>355.00</b>
<b>Vendor: 12538 - EVERS, CHRISTIAN</b>					
EVERS, CHRISTIAN	75747	06/02/2022	FD/MONTHLY CELL PHONE ALLOWANCE JUNE 2022	01-6060C-01	45.00
				<b>Vendor 12538 - EVERS, CHRISTIAN Total:</b>	<b>45.00</b>
<b>Vendor: 10728 - FAMCON PIPE &amp; SUPPLY, INC</b>					
FAMCON PIPE & SUPPLY, INC	75803	06/13/2022	WW/FLANGES, GASKETS, COUPLINGS & PIPE SUPPORT	12-6032T-12	655.12
FAMCON PIPE & SUPPLY, INC	75976	06/30/2022	WD/BOOSTER PUMP VALVE	11-6031R-11	398.03



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REPL FOR LEIMERT ST ZONE 2					
<b>Vendor 10728 - FAMCON PIPE &amp; SUPPLY, INC Total:</b>					<b>1,053.15</b>
<b>Vendor: 10732 - FARM SUPPLY COMPANY</b>					
FARM SUPPLY COMPANY	75804	06/13/2022	WD/FITTINGS TO FLUSH SR4	11-6031R-11	153.26
FARM SUPPLY COMPANY	75804	06/13/2022	F&R/WIRE SPRAYER HARNESS & 2 POLE CONNECTOR	01-6033R-02	35.99
<b>Vendor 10732 - FARM SUPPLY COMPANY Total:</b>					<b>189.25</b>
<b>Vendor: 10747 - FENCE FACTORY</b>					
FENCE FACTORY	75860	06/27/2022	F&R/FENCE POST MIX & SPLIT RAILS	01-6033R-02	218.88
FENCE FACTORY	75860	06/27/2022	F&R/FENCE POSTS & RAILS	01-6033R-02	1,146.67
FENCE FACTORY	75907	06/30/2022	F&R/SLIPT RAILINGS & CORNER POSTS FOR FENCING	01-6033R-02	75.53
<b>Vendor 10747 - FENCE FACTORY Total:</b>					<b>1,441.08</b>
<b>Vendor: 10751 - FGL ENVIRONMENTAL INC.</b>					
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WD/SUPPORT ANALYSIS	11-60910-11	173.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WD/BACTI & SUPPORT ANALYSIS	11-60910-11	112.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WD/BACTI ANALYSIS	11-60910-11	60.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WD/ORGANIC ANALYSIS	11-60910-11	406.00
FGL ENVIRONMENTAL INC.	75764	06/03/2022	WD/BACT & SUPPORT ANALYSIS	11-60910-11	136.00
FGL ENVIRONMENTAL INC.	75805	06/13/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75805	06/13/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75908	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	270.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	215.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	572.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WD/INORGANIC ANALYSIS	12-60910-12	96.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANAYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/BACTI ANAYLSIS	12-60910-12	35.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00



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FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/BACTI ANALYSIS	12-60910-12	35.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC SUPPORT	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75953	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	534.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	96.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	233.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC & SUPPORT ANALYSIS	12-60910-12	85.00
FGL ENVIRONMENTAL INC.	75977	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
FGL ENVIRONMENTAL INC.	75989	06/30/2022	WW/INORGANIC ANALYSIS	12-60910-12	30.00
<b>Vendor 10751 - FGL ENVIRONMENTAL INC. Total:</b>					<b>4,818.00</b>
<b>Vendor: 12597 - FLOW N CONTROL, INC.</b>					
FLOW N CONTROL, INC.	75812	06/17/2022	WW/SECONDARY WATER SYSTEM IMPROVEMENT	12-61700-12	74,497.11
<b>Vendor 12597 - FLOW N CONTROL, INC. Total:</b>					<b>74,497.11</b>
<b>Vendor: 10793 - FLUID RESOURCE MANAGEMENT</b>					
FLUID RESOURCE MANAGEMENT	75861	06/27/2022	WW/CLOGGED SEWER LINE SVC & REPAIR	12-6032C-12	2,182.50
<b>Vendor 10793 - FLUID RESOURCE MANAGEMENT Total:</b>					<b>2,182.50</b>
<b>Vendor: 12540 - FNBO</b>					
FNBO	DFT0001091	06/17/2022	WD/R DIENZO VISA CHARGES	11-61150-11	0.01
FNBO	DFT0001091	06/17/2022	WD/FIELD MEETING LUNCH	11-61150-11	119.75
FNBO	DFT0001092	06/17/2022	F&R/C MENDOZA VISA CHARGES	01-6033E-02	0.01
FNBO	DFT0001092	06/17/2022	F&R/HOMELESS EMCAMPMENT TRASH	01-6033E-02	34.99
FNBO	DFT0001092	06/17/2022	F&R/CHARGED TWICE FOR HL ENCAMP DISPOSAL	01-6033E-02	35.00
FNBO	DFT0001093	06/17/2022	FD/GODADDY MONTHLY SUBSCRIPTION	01-6011W-01	107.88
FNBO	DFT0001093	06/17/2022	FD/FULCRUM MONTHLY SUBSCRIPTION	01-60550-01	31.00
FNBO	DFT0001093	06/17/2022	FD/COSTCO WATER PURCHASED FOR FD TRAINING	01-60900-01	23.96
FNBO	DFT0001093	06/17/2022	FD/SHELL GAS FOR FIRE	01-60960-01	50.00
FNBO	DFT0001093	06/17/2022	FD/W HOLLINGSWORTH VISA CHARGES	01-60960-01	0.01





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FNBO	DFT0001093	06/17/2022	FD/PAYPAL PMT TO FMC FOR SURF RESC CLASS M BURKEY	01-6120E-01	75.00
FNBO	DFT0001094	06/17/2022	ADM/ZOOM MONTHLY VIDEO SVC	01-61150-09	389.90
FNBO	DFT0001094	06/17/2022	ADM/J WEIGOLD VISA CHARGES	01-6120E-09	0.01
FNBO	DFT0001094	06/17/2022	ADM/LYFT RIDE - CSDA TRAINING FOR GM	01-6120E-09	25.85
FNBO	DFT0001094	06/17/2022	ADM/THE PARK DOWNTOWN- MEAL CSDA TRAIN FOR GM	01-6120E-09	48.45
FNBO	DFT0001094	06/17/2022	ADM/THE PARK DOWNTOWN- MEAL CSDA TRAIN FOR GM	01-6120E-09	35.31
FNBO	DFT0001094	06/17/2022	ADM/CITIZEN HOTEL STAY - CSDA TRAINING FOR GM	01-6120E-09	385.35
FNBO	DFT0001094	06/17/2022	ADM/CSDA CAREER FIRE CHIEF RECRUITMENT AD	01-61250-01	210.00
FNBO	DFT0001094	06/17/2022	ADM/GOVERNMENTJOBS.COM FIRE CHIEF REC AD	01-61250-01	199.00
FNBO	DFT0001159	06/30/2022	WD/R DIENZO VISA CHARGES	11-66110-10	0.01
FNBO	DFT0001159	06/30/2022	WD/TABLE RUNNER FOR FARMERS MARKET	11-66110-10	69.43
FNBO	DFT0001160	06/30/2022	F&R/LANDFILL FEES	01-6033B-02	35.00
FNBO	DFT0001160	06/30/2022	F&R/REIMB LANDFILL FEES- DOUBLE CHARGE 5/12/22	01-6033E-02	(35.00)
FNBO	DFT0001160	06/30/2022	F&R/COUPLINGS & O RINGS	01-6041N-02	158.35
FNBO	DFT0001160	06/30/2022	F&R/C MENDOZA VISA CHARGES	01-6041N-02	0.01
FNBO	DFT0001161	06/30/2022	FD/FULCRUM MONTHLY SUBSCRIPTION	01-60550-01	31.00
FNBO	DFT0001161	06/30/2022	FD/W HOLLINGSWORTH VISA CHARGES	01-6120E-01	0.01
FNBO	DFT0001161	06/30/2022	FD/STAFF LUNCH RESCUE TRAINING	01-6120E-02	149.94
FNBO	DFT0001161	06/30/2022	FD/FLASH LIGHTS	01-6220S-01	1,748.47
FNBO	DFT0001162	06/30/2022	ADM/J WEIGOLD VISA CHARGES	01-61150-09	0.01
FNBO	DFT0001162	06/30/2022	ADM/MTG EXPENSE RECRUITMENT	01-61150-09	92.29
FNBO	DFT0001162	06/30/2022	ADM/ZOOM VIDEO SVC	01-61150-09	389.90
FNBO	DFT0001162	06/30/2022	ADM/WEIGOLD- CSDA CONF LODGING 6/18/2022	01-6120E-09	312.93
				<b>Vendor 12540 - FNBO Total:</b>	<b>4,723.83</b>
<b>Vendor: 12499 - FORD MOTOR CREDIT COMPANY</b>					
FORD MOTOR CREDIT COMPANY	75862	06/27/2022	F&R/LEASE PMT 2021 FORD F- 350 LEASE # 9109303	01-6180H-02	142.05
FORD MOTOR CREDIT COMPANY	75862	06/27/2022	F&R/LEASE PMT 2021 FORD F- 350 LEASE # 9109303	01-6180J-02	793.94
				<b>Vendor 12499 - FORD MOTOR CREDIT COMPANY Total:</b>	<b>935.99</b>
<b>Vendor: 12592 - FORTENBERRY, ERIC</b>					
FORTENBERRY, ERIC	75797	06/13/2022	WD/REIMB FOR EXCESS TRANSFER DEP- CK DATED 3/17/22	11-24200-11	375.00
FORTENBERRY, ERIC	75797	06/13/2022	WD/REIMB FOR EXCESS TRANSFER DEP- CK DATED 3/17/22	11-41240-11	(355.46)
				<b>Vendor 12592 - FORTENBERRY, ERIC Total:</b>	<b>19.54</b>
<b>Vendor: 12570 - FRONT GATE FENCING</b>					



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FRONT GATE FENCING	75863	06/27/2022	FD/FIRE STATION SECURITY GATE INSTALL	01-61700-01	15,650.00
<b>Vendor 12570 - FRONT GATE FENCING Total:</b>					<b>15,650.00</b>
<b>Vendor: 12437 - GAIL K. TSUBOI</b>					
GAIL K. TSUBOI	75956	06/30/2022	ADM/MEETING REC & TRANS FOR PLAN WRKSHP - 6/28/22	01-6080M-09	2,000.00
<b>Vendor 12437 - GAIL K. TSUBOI Total:</b>					<b>2,000.00</b>
<b>Vendor: 12591 - GARCIA, ELSA JANETH</b>					
GARCIA, ELSA JANETH	1151	06/07/2022	F&R/REIMB FOR VETS HALL SEC DEP- CK DATED 5/19/22	01-24200-02	100.00
<b>Vendor 12591 - GARCIA, ELSA JANETH Total:</b>					<b>100.00</b>
<b>Vendor: 10845 - GEO SOLUTIONS, INC.</b>					
GEO SOLUTIONS, INC.	75765	06/03/2022	WD/COMPACTION TESTING PER SLOCO ENCROACH PERMIT	11-6035R-11	274.80
GEO SOLUTIONS, INC.	75941	06/30/2022	WD/PINEWOOD DR WTR LINE REPLACEMENT	11-6035R-11	177.30
<b>Vendor 10845 - GEO SOLUTIONS, INC. Total:</b>					<b>452.10</b>
<b>Vendor: 10850 - GIBSON, JOHNATHAN</b>					
GIBSON, JOHNATHAN	75748	06/02/2022	FD/CELL PHONE ALLOWANCE	01-6060C-01	45.00
<b>Vendor 10850 - GIBSON, JOHNATHAN Total:</b>					<b>45.00</b>
<b>Vendor: 10883 - GRAINGER</b>					
GRAINGER	75783	06/07/2022	WD/AIR VAC FOR SR3 WELLHEAD	11-6031Q-11	412.68
GRAINGER	75864	06/27/2022	WD/SAFETY PINS & GASKETS FOR COMPRESSOR	11-60900-11	21.62
GRAINGER	75892	06/29/2022	WW/ENGINE DRIVEN UTILITY PUMP	12-60920-12	626.98
<b>Vendor 10883 - GRAINGER Total:</b>					<b>1,061.28</b>
<b>Vendor: 12501 - GRAVES, KAYLA</b>					
GRAVES, KAYLA	75749	06/02/2022	FD/MONTHLY CELL PHONE ALLOWANCE JUNE 2022	01-6060C-01	45.00
<b>Vendor 12501 - GRAVES, KAYLA Total:</b>					<b>45.00</b>
<b>Vendor: 10896 - GREEN, JAMES R</b>					
GREEN, JAMES R	75750	06/02/2022	WD/WRF/MONTHLY CELL PHONE & INTERNET ALLOWANCE	11-6060C-11	80.00
GREEN, JAMES R	75750	06/02/2022	WD/WRF/MONTHLY CELL PHONE & INTERNET ALLOWANCE	39-6060C-25	20.00
<b>Vendor 10896 - GREEN, JAMES R Total:</b>					<b>100.00</b>
<b>Vendor: 12338 - GREGORIO A. CELEDON</b>					
GREGORIO A. CELEDON	75784	06/07/2022	F&R/HOMELESS CAMP CLEANUP- FISCALLINI RANCH	01-6033E-02	9,000.00
GREGORIO A. CELEDON	75934	06/30/2022	F&R/CUT FIRE BREAK ON SR CRK BELOW HUNINGTON ST	01-6033R-02	3,000.00
<b>Vendor 12338 - GREGORIO A. CELEDON Total:</b>					<b>12,000.00</b>
<b>Vendor: 10921 - H2O INNOVATION USA, INC.</b>					
H2O INNOVATION USA, INC.	75870	06/28/2022	WRF/ANALYTIC DEVICES	39-60900-25	8,889.92
H2O INNOVATION USA, INC.	75978	06/30/2022	WD/CLEANER/PRESERVATIVE FOR RO VESSELS	39-60900-25	2,109.86
<b>Vendor 10921 - H2O INNOVATION USA, INC. Total:</b>					<b>10,999.78</b>



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<b>Vendor: 10972 - HD SUPPLY FACILITIES MAINTENANCE</b>					
HD SUPPLY FACILITIES MAINTENANCE	75881	06/28/2022	WW/LAB CHEMICALS	12-60920-12	293.25
HD SUPPLY FACILITIES MAINTENANCE	75881	06/28/2022	WW/GAS ALERT SENSOR REPLACEMENT	12-60920-12	187.14
<b>Vendor 10972 - HD SUPPLY FACILITIES MAINTENANCE Total:</b>					<b>480.39</b>
<b>Vendor: 11003 - HOLLINGSWORTH, WILLIAM</b>					
HOLLINGSWORTH, WILLIAM	75751	06/02/2022	FD/INTERNET ALLOWANCE	01-6060C-01	55.00
<b>Vendor 11003 - HOLLINGSWORTH, WILLIAM Total:</b>					<b>55.00</b>
<b>Vendor: 11005 - HOME DEPOT CREDIT SERVICE</b>					
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	F&R/PAINT, POWER DRILL BITS & PENCILS	01-6033B-02	133.78
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	WD/FIRE HYDRANT PAINT & CONCRETE MIXING PADDLE	11-6031F-11	64.26
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	WD/FIRE HYDRANT PAINT & CONCRETE MIXING PADDLE	11-60900-11	80.56
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	WD/WRENCH, CONC ACCELERANT, BROOMS, PAINT & MASKS	11-60900-11	380.77
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	F&R/SWIVEL BRAKES & BAR PULL HANDLES	01-6033B-02	269.44
HOME DEPOT CREDIT SERVICE	75865	06/27/2022	WW/SHOP LIGHT & MISC SUPPLIES	12-6032L-12	91.42
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	WD/OPERATING SUPPLIES & TOOLS	11-60900-11	59.57
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	WD/OPERATING SUPPLIES & TOOLS	11-60930-11	94.24
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	FD/CLEANING & DISH SUPPLIES	01-60900-01	213.00
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	WW/REBAR & TUBE FOR CONCRETE	12-6032T-12	72.79
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	FD/TRASH BIN AREA FENCING	01-60900-01	433.21
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	WW/CABLE TIES, PWR STRIP & CONTRACTOR HOSE	12-60500-12	278.66
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	FD/RETURN TRASH BIN AREA FENCING	01-60900-01	(43.77)
HOME DEPOT CREDIT SERVICE	75887	06/28/2022	FD/TRASH BIN AREA FENCING	01-60900-01	48.77
<b>Vendor 11005 - HOME DEPOT CREDIT SERVICE Total:</b>					<b>2,176.70</b>
<b>Vendor: 11052 - INNOVATIVE CONCEPTS</b>					
INNOVATIVE CONCEPTS	75766	06/03/2022	FD/ADM/BUSINESS WEBSITE HOSTING	01-60440-01	25.00
INNOVATIVE CONCEPTS	75766	06/03/2022	FD/ADM/BUSINESS WEBSITE HOSTING	01-60440-09	25.00
<b>Vendor 11052 - INNOVATIVE CONCEPTS Total:</b>					<b>50.00</b>
<b>Vendor: 11067 - IPRINT TECHNOLOGIES</b>					
IPRINT TECHNOLOGIES	75767	06/03/2022	ADM/PRINTER TONER	01-60450-09	196.27
IPRINT TECHNOLOGIES	75871	06/28/2022	ADM/PRINTER TONER & INK	01-60450-09	889.12
<b>Vendor 11067 - IPRINT TECHNOLOGIES Total:</b>					<b>1,085.39</b>
<b>Vendor: 11072 - JB DEWAR INC.</b>					
JB DEWAR INC.	75758	06/03/2022	FD/50.00 GALS GAS & 150.00 GALS OF DIESEL	01-60960-01	1,268.34
JB DEWAR INC.	75758	06/03/2022	F&R/159.00 GALS GAS	01-60960-02	927.82
JB DEWAR INC.	75819	06/17/2022	F&R/200.10 GALS GAS	01-60960-02	1,210.92
JB DEWAR INC.	75819	06/17/2022	WD/5 GAL SMALL ENGINE FUEL FOR CHOP SAW	11-60930-11	115.34
JB DEWAR INC.	75819	06/17/2022	F&R/170.00 GALS GAS & 75.00 GALS DIESEL	01-60960-02	1,613.90



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JB DEWAR INC.	75880	06/28/2022	F&R/220.00 GALS GAS & 45.00 GALS DIESEL	01-60960-02	1,713.25
JB DEWAR INC.	75880	06/28/2022	FD/50.10 GALS GAS & 232.10 GALS DIESEL	01-60960-01	1,978.77
JB DEWAR INC.	75900	06/30/2022	F&R/290.00 GALS GAS & 100.00 GALS DIESEL	01-60960-02	2,384.01
JB DEWAR INC.	75973	06/30/2022	F&R/150.00 GALS OF GAS	01-60960-02	872.35
<b>Vendor 11072 - JB DEWAR INC. Total:</b>					<b>12,084.70</b>
<b>Vendor: 11106 - JOEL SWITZER DIESEL REPAIR, INC</b>					
JOEL SWITZER DIESEL REPAIR, INC	75893	06/29/2022	WD/INSPECTION & SERVICE ON VAC TRUCK	11-6041L-11	375.56
<b>Vendor 11106 - JOEL SWITZER DIESEL REPAIR, INC Total:</b>					<b>375.56</b>
<b>Vendor: 12572 - KATHLEEN MAHRT</b>					
KATHLEEN MAHRT	75909	06/30/2022	ADM/NOTARY SERVICES	01-43900-09	20.00
<b>Vendor 12572 - KATHLEEN MAHRT Total:</b>					<b>20.00</b>
<b>Vendor: 11165 - KEVIN MERK ASSOCIATES, LLC</b>					
KEVIN MERK ASSOCIATES, LLC	75979	06/30/2022	WRF/EVIROMENTAL SVCS FOR WRF PRJCT- 5/16 - 6/30/22	40-69100-30	2,580.00
<b>Vendor 11165 - KEVIN MERK ASSOCIATES, LLC Total:</b>					<b>2,580.00</b>
<b>Vendor: 11178 - KIRK CONSTRUCTION</b>					
KIRK CONSTRUCTION	75894	06/29/2022	WD/EMERGENCY WATER MAIN REPAIR 5/11-5/13/22	11-60360-11	20,230.47
<b>Vendor 11178 - KIRK CONSTRUCTION Total:</b>					<b>20,230.47</b>
<b>Vendor: 10543 - KITZMAN WATER</b>					
KITZMAN WATER	75798	06/13/2022	FD/RO WATER SOFTENER SERVICE	01-6033B-01	96.00
KITZMAN WATER	75798	06/13/2022	WD/WW/DRINKING WATER	11-60500-11	64.20
KITZMAN WATER	75798	06/13/2022	WD/WW/DRINKING WATER	12-60500-12	64.20
KITZMAN WATER	75980	06/30/2022	FD/RO WATER SOFTENER SERVICE	01-6033B-01	96.00
KITZMAN WATER	75980	06/30/2022	WD/WW/DRINKING WATER	11-60500-11	115.70
KITZMAN WATER	75980	06/30/2022	WD/WW/DRINKING WATER	12-60500-12	115.70
<b>Vendor 10543 - KITZMAN WATER Total:</b>					<b>551.80</b>
<b>Vendor: 11238 - LIBERTY COMPOSTING, INC.</b>					
LIBERTY COMPOSTING, INC.	75872	06/28/2022	WW/TIPPING FEES BIOSOLIDS MAY 2022	12-6032S-12	3,884.09
LIBERTY COMPOSTING, INC.	75935	06/30/2022	WW/TIPPING FEES BIOSOLIDS JUNE 2022	12-6032S-12	6,196.55
<b>Vendor 11238 - LIBERTY COMPOSTING, INC. Total:</b>					<b>10,080.64</b>
<b>Vendor: 11241 - LIEBERT CASSIDY WHITMORE</b>					
LIEBERT CASSIDY WHITMORE	75776	06/07/2022	ADM/CLIENT MATTER/CA131-00001 THROUGH 4/30/2022	01-6080L-09	1,740.00
LIEBERT CASSIDY WHITMORE	75776	06/07/2022	ADM/CCLIENT MATTER/CA131-00014 THROUGH 4/30/2022	01-6080L-09	185.50
LIEBERT CASSIDY WHITMORE	75873	06/28/2022	ADM/CLIENT MATTER/CA131-00001 THROUGH 5/31/2022	01-6080L-09	662.50
LIEBERT CASSIDY WHITMORE	75873	06/28/2022	ADM/CLIENT MATTER/CA131-00014	01-6080L-09	26.50
LIEBERT CASSIDY WHITMORE	75957	06/30/2022	ADM/CLIENT MATTER/CA131-00001 THROUGH 6/30/2022	01-6080L-09	1,616.50
<b>Vendor 11241 - LIEBERT CASSIDY WHITMORE Total:</b>					<b>4,231.00</b>



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<b>Vendor: 11242 - LIFE-ASSIST, INC.</b>					
LIFE-ASSIST, INC.	75888	06/28/2022	FD/EMERGENCY MEDICAL SUPPLIES - PPE GRANT	01-6089A-01	0.84
LIFE-ASSIST, INC.	75888	06/28/2022	FD/EMERGENCY MEDICAL SUPPLIES - PPE GRANT	01-6089A-01	7.65
LIFE-ASSIST, INC.	75945	06/30/2022	FD/EMERGENCY MEDICAL SUPPLIES - PPE GRANT	01-6089A-01	2,067.62
<b>Vendor 11242 - LIFE-ASSIST, INC. Total:</b>					<b>2,076.11</b>
<b>Vendor: 11292 - MAIL STREAM CORPORATION</b>					
MAIL STREAM CORPORATION	75958	06/30/2022	ADM/PROP 218 NOT MAILING FOR 2018- NOT PREV PAID	11-60510-11	883.01
MAIL STREAM CORPORATION	75958	06/30/2022	ADM/PROP 218 NOT MAILING FOR 2018- NOT PREV PAID	11-6080M-11	592.60
MAIL STREAM CORPORATION	75958	06/30/2022	ADM/PROP 218 NOT MAILING FOR 2018- NOT PREV PAID	12-60510-12	883.00
MAIL STREAM CORPORATION	75958	06/30/2022	ADM/PROP 218 NOT MAILING FOR 2018- NOT PREV PAID	12-6080M-12	592.59
<b>Vendor 11292 - MAIL STREAM CORPORATION Total:</b>					<b>2,951.20</b>
<b>Vendor: 11296 - MALONEY, RYAN S</b>					
MALONEY, RYAN S	75752	06/02/2022	FD/CELL PHONE ALLOWANCE	01-6060C-01	45.00
<b>Vendor 11296 - MALONEY, RYAN S Total:</b>					<b>45.00</b>
<b>Vendor: 12599 - MARCO OR TERESA VERGARA</b>					
MARCO OR TERESA VERGARA	1152	06/28/2022	F&R/REIMB FOR VETS HALL SEC DEP CK DATED 6/5/22	01-24200-02	400.00
<b>Vendor 12599 - MARCO OR TERESA VERGARA Total:</b>					<b>400.00</b>
<b>Vendor: 11306 - MARILYN MCGUIRE SNIDER</b>					
MARILYN MCGUIRE SNIDER	75946	06/30/2022	ADM/FEE FOR STRATEGIC PLNG WRKSHIP VIA ZOOM 6/28/22	01-6080M-09	3,350.00
<b>Vendor 11306 - MARILYN MCGUIRE SNIDER Total:</b>					<b>3,350.00</b>
<b>Vendor: 12479 - MAYAN HARDWOOD, INC.</b>					
MAYAN HARDWOOD, INC.	75874	06/28/2022	FIBERBOARD & SHOP SUPPLIES	01-6033B-02	497.49
MAYAN HARDWOOD, INC.	75874	06/28/2022	F&R/WHITE BIRCH WOOD	01-6033B-02	252.75
<b>Vendor 12479 - MAYAN HARDWOOD, INC. Total:</b>					<b>750.24</b>
<b>Vendor: 12472 - MCCLATCHY COMPANY LLC</b>					
MCCLATCHY COMPANY LLC	75875	06/28/2022	WD/WW/LEGAL & PUBLIC NOTICES IN CAMBRIAN NEWSPAPER	11-60111-11	762.10
MCCLATCHY COMPANY LLC	75875	06/28/2022	WD/WW/LEGAL & PUBLIC NOTICES IN CAMBRIAN NEWSPAPER	12-60111-12	762.10
MCCLATCHY COMPANY LLC	75981	06/30/2022	ADM/LEGAL AD IN CAMBRIAN NEWSPAPER	01-60100-09	200.00
<b>Vendor 12472 - MCCLATCHY COMPANY LLC Total:</b>					<b>1,724.20</b>
<b>Vendor: 11345 - MCKARNEY, NANCY</b>					
MCKARNEY, NANCY	75813	06/17/2022	F&R/BUSINESS CARDS - CMENDOZA	01-60500-02	55.77
<b>Vendor 11345 - MCKARNEY, NANCY Total:</b>					<b>55.77</b>
<b>Vendor: 11357 - MEDSTOP MEDICAL CLINIC, INC</b>					
MEDSTOP MEDICAL CLINIC, INC	75936	06/30/2022	ADM/POST OFF PHYSICAL	01-61250-09	175.00



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MEDSTOP MEDICAL CLINIC, INC	75959	06/30/2022	WW/DMV/DOT PHYSICAL	12-6080M-12	200.00
<b>Vendor 11357 - MEDSTOP MEDICAL CLINIC, INC Total:</b>					<b>375.00</b>
<b>Vendor: 11372 - MENDOZA, CARLOS</b>					
MENDOZA, CARLOS	75753	06/02/2022	F&R/CELL PHONE & INTERNET ALLOWANCE	01-6060C-02	100.00
<b>Vendor 11372 - MENDOZA, CARLOS Total:</b>					<b>100.00</b>
<b>Vendor: 12603 - MICHAEL KERKORIAN</b>					
MICHAEL KERKORIAN	75960	06/30/2022	ADM/ELECTRICITY SVC EVALUATION - 3/1-5/30/22	11-6080M-11	573.99
MICHAEL KERKORIAN	75960	06/30/2022	ADM/ELECTRICITY SVC EVALUATION - 3/1-5/30/22	39-6080M-25	175.98
<b>Vendor 12603 - MICHAEL KERKORIAN Total:</b>					<b>749.97</b>
<b>Vendor: 11398 - MILLER DRILLING COMPANY</b>					
MILLER DRILLING COMPANY	75876	06/28/2022	WW/SVC & REPAIR OF SHORT COUPLED TURBINE	12-6032D-12	3,122.50
<b>Vendor 11398 - MILLER DRILLING COMPANY Total:</b>					<b>3,122.50</b>
<b>Vendor: 11405 - MINER'S ACE HARDWARE</b>					
MINER'S ACE HARDWARE	75814	06/17/2022	F&R/KEYS & HALF FACE RESPIRATOR MASK	01-60900-02	56.51
<b>Vendor 11405 - MINER'S ACE HARDWARE Total:</b>					<b>56.51</b>
<b>Vendor: 12598 - MUTT MITT</b>					
MUTT MITT	75882	06/28/2022	F&R/DOG BAGS FOR DOG PARK	01-6033R-02	800.74
MUTT MITT	75910	06/30/2022	F&R/DOGGY BAGS FOR DOG PARK	01-6033R-02	1,799.83
<b>Vendor 12598 - MUTT MITT Total:</b>					<b>2,600.57</b>
<b>Vendor: 11474 - NAVIA BENEFIT SOLUTIONS, INC.</b>					
NAVIA BENEFIT SOLUTIONS, INC.	75911	06/30/2022	ADM/MONTHLY CAFETERIA PLAN ADMINSTRATION JUNE 2022	01-60860-09	330.00
<b>Vendor 11474 - NAVIA BENEFIT SOLUTIONS, INC. Total:</b>					<b>330.00</b>
<b>Vendor: 11492 - NOBLE SAW, INC.</b>					
NOBLE SAW, INC.	75799	06/13/2022	FD/MISC PARTS	01-60930-01	6.51
NOBLE SAW, INC.	75883	06/28/2022	WD/WEED WACK REPAIR FOR M&R GROUNDS	11-6033G-11	214.17
NOBLE SAW, INC.	75883	06/28/2022	WD/SVC & REPAIR TO CONCRETE SAW	11-60930-11	222.48
NOBLE SAW, INC.	75883	06/28/2022	WD/ANNUAL SVC FOR CHAIN SAW & SHOP TOOLS	11-60930-11	56.98
<b>Vendor 11492 - NOBLE SAW, INC. Total:</b>					<b>500.14</b>
<b>Vendor: 11517 - OASIS EQUIPMENT RENTAL</b>					
OASIS EQUIPMENT RENTAL	75912	06/30/2022	F&R/RENTAL OF FAIL MOWER FOR MINI SKID 5/5-5/6/22	01-6033R-02	220.00
<b>Vendor 11517 - OASIS EQUIPMENT RENTAL Total:</b>					<b>220.00</b>
<b>Vendor: 11520 - OFFICE1</b>					
OFFICE1	75785	06/07/2022	ADM/COPIER CONTRACT BASE & OVERAGE CHARGES	01-60440-09	578.48
OFFICE1	75800	06/13/2022	FD/COPIER CONTRACT BASE & OVERAGE CHARGES	01-60440-01	397.05
OFFICE1	75800	06/13/2022	ADM/COPIER CONTRACT BASE & OVERAGE CHARGES	01-60440-09	408.86
OFFICE1	75800	06/13/2022	FD/COPIER CONTRACT BASE & OVERAGE CHARGES	01-60440-01	81.93



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			OVERAGE CHARGES		
				<b>Vendor 11520 - OFFICE1 Total:</b>	<b>1,466.32</b>
<b>Vendor: 11530 - ORKIN</b>					
ORKIN	75877	06/28/2022	FD/PREVENTIVE PEST CONTROL SERVICES	01-6033B-01	70.00
				<b>Vendor 11530 - ORKIN Total:</b>	<b>70.00</b>
<b>Vendor: 11543 - PACIFIC GAS &amp; ELECTRIC</b>					
PACIFIC GAS & ELECTRIC	DFT0001038	06/10/2022	WW/ELEC SVC VARIOUS LIFT STATIONS	12-6060E-12	20,522.94
PACIFIC GAS & ELECTRIC	DFT0001039	06/10/2022	WRF/ELEC SVC SAN SIMEON CRK RD	39-6060E-25	234.26
PACIFIC GAS & ELECTRIC	DFT0001040	06/10/2022	WRF/ELEC SVC SAN SIMEON CRK RD UNIT 1	39-6060E-25	455.44
PACIFIC GAS & ELECTRIC	DFT0001041	06/10/2022	WD/ELEC SVC VAN GORDON CRK RD	11-6060E-11	9.53
PACIFIC GAS & ELECTRIC	DFT0001042	06/10/2022	ALL/ELEC SVC GENERAL METERS	01-6060E-01	1,023.64
PACIFIC GAS & ELECTRIC	DFT0001042	06/10/2022	ALL/ELEC SVC GENERAL METERS	01-6060E-02	347.93
PACIFIC GAS & ELECTRIC	DFT0001042	06/10/2022	ALL/ELEC SVC GENERAL METERS	01-6060E-02	1,328.48
PACIFIC GAS & ELECTRIC	DFT0001042	06/10/2022	ALL/ELEC SVC GENERAL METERS	01-6060E-09	756.65
PACIFIC GAS & ELECTRIC	DFT0001043	06/10/2022	WD/ELEC SVC VARIOUS	11-6060E-11	10,424.29
PACIFIC GAS & ELECTRIC	DFT0001044	06/10/2022	WD/ELEC SVC 2820 SANTA ROSA CRK RD	11-6060E-11	170.03
PACIFIC GAS & ELECTRIC	DFT0001045	06/10/2022	WRF/ELEC SVC SAN SIMEON CRK RD UNIT 2	39-6060E-25	57.50
				<b>Vendor 11543 - PACIFIC GAS &amp; ELECTRIC Total:</b>	<b>35,330.69</b>
<b>Vendor: 11564 - PASO PRINTERS</b>					
PASO PRINTERS	75884	06/28/2022	ADM/PRINTING OF LEAVE OF ABSENCE FORMS-3 PART FRMS	01-60530-09	324.08
				<b>Vendor 11564 - PASO PRINTERS Total:</b>	<b>324.08</b>
<b>Vendor: 11568 - PASO ROBLES SAFE &amp; LOCK,</b>					
PASO ROBLES SAFE & LOCK,	75806	06/13/2022	ADM/REPAIR & REPLACE LOCK ON OFFICE SAFE	01-60950-09	616.54
				<b>Vendor 11568 - PASO ROBLES SAFE &amp; LOCK, Total:</b>	<b>616.54</b>
<b>Vendor: 11602 - PETTY CASH</b>					
PETTY CASH	75895	06/29/2022	ADM/CASH REIMBURSEMENT	01-60510-09	57.23
				<b>Vendor 11602 - PETTY CASH Total:</b>	<b>57.23</b>
<b>Vendor: 12452 - PITNEY BOWES GLOBAL FINANCIAL SVCS LLC</b>					
PITNEY BOWES GLOBAL FINANCIAL SVCS LLC	75889	06/28/2022	ADM/QUARTERLY LEASE POSTAGE MACHINE 4/12 - 7/11/22	01-60700-09	148.20
				<b>Vendor 12452 - PITNEY BOWES GLOBAL FINANCIAL SVCS LLC Total:</b>	<b>148.20</b>
<b>Vendor: 11663 - PROCARE JANITORIAL SUPPLY</b>					
PROCARE JANITORIAL SUPPLY	75885	06/28/2022	F&R/TRASH CAN LINERS, GLOVES & PAPER TOWELS	01-60900-02	1,201.08
PROCARE JANITORIAL SUPPLY	75885	06/28/2022	F&R/SOAP FOR VETS HALL	01-60900-02	476.23
				<b>Vendor 11663 - PROCARE JANITORIAL SUPPLY Total:</b>	<b>1,677.31</b>
<b>Vendor: 11705 - RANGE MASTER</b>					
RANGE MASTER	75768	06/03/2022	FD/TAILORING SHIRTS FOR SAFER FIREFIGHTER C.ELGIN	01-60940-01	12.00



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<b>Vendor 11705 - RANGE MASTER Total:</b>					<b>12.00</b>
<b>Vendor: 11713 - REAPER, TRISTAN</b>					
REAPER, TRISTAN	75990	06/30/2022	WW/REIMB MILAGE & MEAL- CA WTR TX GR2 EXAM 6/28/22	12-6120E-12	237.30
<b>Vendor 11713 - REAPER, TRISTAN Total:</b>					<b>237.30</b>
<b>Vendor: 11731 - RETIREE00</b>					
RETIREE00	75821	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	500.30
<b>Vendor 11731 - RETIREE00 Total:</b>					<b>500.30</b>
<b>Vendor: 11732 - RETIREE01</b>					
RETIREE01	75822	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	500.30
<b>Vendor 11732 - RETIREE01 Total:</b>					<b>500.30</b>
<b>Vendor: 11733 - RETIREE02</b>					
RETIREE02	75823	06/22/2022	F&R/MONTHLY HEALTH INSURANCE REIMB	01-51210-02	482.30
<b>Vendor 11733 - RETIREE02 Total:</b>					<b>482.30</b>
<b>Vendor: 11735 - RETIREE04</b>					
RETIREE04	75824	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	175.65
<b>Vendor 11735 - RETIREE04 Total:</b>					<b>175.65</b>
<b>Vendor: 11736 - RETIREE05</b>					
RETIREE05	75825	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	175.65
<b>Vendor 11736 - RETIREE05 Total:</b>					<b>175.65</b>
<b>Vendor: 11737 - RETIREE06</b>					
RETIREE06	75826	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	175.65
<b>Vendor 11737 - RETIREE06 Total:</b>					<b>175.65</b>
<b>Vendor: 11738 - RETIREE07</b>					
RETIREE07	75827	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	175.65
<b>Vendor 11738 - RETIREE07 Total:</b>					<b>175.65</b>
<b>Vendor: 11739 - RETIREE08</b>					
RETIREE08	75828	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	101.45
<b>Vendor 11739 - RETIREE08 Total:</b>					<b>101.45</b>
<b>Vendor: 11740 - RETIREE09</b>					
RETIREE09	75829	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	175.65
<b>Vendor 11740 - RETIREE09 Total:</b>					<b>175.65</b>
<b>Vendor: 11741 - RETIREE10</b>					
RETIREE10	75830	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	175.65
<b>Vendor 11741 - RETIREE10 Total:</b>					<b>175.65</b>
<b>Vendor: 11742 - RETIREE11</b>					
RETIREE11	75831	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	175.65
<b>Vendor 11742 - RETIREE11 Total:</b>					<b>175.65</b>





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<b>Vendor: 11743 - RETIREE12</b>					
RETIREE12	75832	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	1,113.59
				<b>Vendor 11743 - RETIREE12 Total:</b>	<b>1,113.59</b>
<b>Vendor: 11744 - RETIREE13</b>					
RETIREE13	75833	06/22/2022	FD/MONTHLY HEALTH INSURANCE REIMB	01-51210-01	175.65
				<b>Vendor 11744 - RETIREE13 Total:</b>	<b>175.65</b>
<b>Vendor: 11745 - RETIREE14</b>					
RETIREE14	75834	06/22/2022	F&R/MONTHLY HEALTH INSURANCE REIMB	01-51210-02	175.65
				<b>Vendor 11745 - RETIREE14 Total:</b>	<b>175.65</b>
<b>Vendor: 11746 - RETIREE15</b>					
RETIREE15	75835	06/22/2022	FD/MONTHLY HEALTH INSURANCE REIMB	01-51210-01	175.65
				<b>Vendor 11746 - RETIREE15 Total:</b>	<b>175.65</b>
<b>Vendor: 11747 - RETIREE16</b>					
RETIREE16	75836	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	500.30
				<b>Vendor 11747 - RETIREE16 Total:</b>	<b>500.30</b>
<b>Vendor: 11748 - RETIREE17</b>					
RETIREE17	75837	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	500.30
				<b>Vendor 11748 - RETIREE17 Total:</b>	<b>500.30</b>
<b>Vendor: 11750 - RETIREE19</b>					
RETIREE19	75838	06/22/2022	FD/MONTHLY HEALTH INSURANCE REIMB	01-51210-01	500.30
				<b>Vendor 11750 - RETIREE19 Total:</b>	<b>500.30</b>
<b>Vendor: 11751 - RETIREE20</b>					
RETIREE20	75839	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	175.65
				<b>Vendor 11751 - RETIREE20 Total:</b>	<b>175.65</b>
<b>Vendor: 11752 - RETIREE21</b>					
RETIREE21	75840	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	175.65
				<b>Vendor 11752 - RETIREE21 Total:</b>	<b>175.65</b>
<b>Vendor: 11753 - RETIREE22</b>					
RETIREE22	75841	06/22/2022	WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	492.60
				<b>Vendor 11753 - RETIREE22 Total:</b>	<b>492.60</b>
<b>Vendor: 11755 - RETIREE24</b>					
RETIREE24	75842	06/22/2022	F&R/MONTHLY HEALTH INSURANCE REIMB	01-51210-02	175.65
				<b>Vendor 11755 - RETIREE24 Total:</b>	<b>175.65</b>
<b>Vendor: 11757 - RETIREE26</b>					
RETIREE26	75843	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	932.63
				<b>Vendor 11757 - RETIREE26 Total:</b>	<b>932.63</b>



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<b>Vendor: 11758 - RETIREE27</b>					
RETIREE27	75844	06/22/2022	FD/MONTHLY HEALTH INSURANCE REIMB	01-51210-01	925.50
				<b>Vendor 11758 - RETIREE27 Total:</b>	<b>925.50</b>
<b>Vendor: 11759 - RETIREE28</b>					
RETIREE28	75845	06/22/2022	F&R/MONTHLY HEALTH INSURANCE REIMB	01-51210-02	500.30
				<b>Vendor 11759 - RETIREE28 Total:</b>	<b>500.30</b>
<b>Vendor: 11761 - RETIREE30</b>					
RETIREE30	75846	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	482.30
				<b>Vendor 11761 - RETIREE30 Total:</b>	<b>482.30</b>
<b>Vendor: 11762 - RETIREE31</b>					
RETIREE31	75847	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	175.65
				<b>Vendor 11762 - RETIREE31 Total:</b>	<b>175.65</b>
<b>Vendor: 11763 - RETIREE32</b>					
RETIREE32	75848	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	463.32
				<b>Vendor 11763 - RETIREE32 Total:</b>	<b>463.32</b>
<b>Vendor: 11764 - RETIREE33</b>					
RETIREE33	75849	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	482.30
				<b>Vendor 11764 - RETIREE33 Total:</b>	<b>482.30</b>
<b>Vendor: 11765 - RETIREE34</b>					
RETIREE34	75850	06/22/2022	FD/MONTHLY HEALTH INSURANCE REIMB	01-51210-01	101.45
				<b>Vendor 11765 - RETIREE34 Total:</b>	<b>101.45</b>
<b>Vendor: 11767 - RETIREE36</b>					
RETIREE36	75851	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	850.23
				<b>Vendor 11767 - RETIREE36 Total:</b>	<b>850.23</b>
<b>Vendor: 11768 - RETIREE37</b>					
RETIREE37	75852	06/22/2022	ADM/WD/WW/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	57.78
RETIREE37	75852	06/22/2022	ADM/WD/WW/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	751.12
RETIREE37	75852	06/22/2022	ADM/WD/WW/MONTHLY HEALTH INSURANCE REIMB	12-51210-12	346.67
				<b>Vendor 11768 - RETIREE37 Total:</b>	<b>1,155.57</b>
<b>Vendor: 11769 - RETIREE38</b>					
RETIREE38	75853	06/22/2022	WD/MONTHLY HEALTH INSURANCE REIMB	11-51210-11	1,150.00
				<b>Vendor 11769 - RETIREE38 Total:</b>	<b>1,150.00</b>
<b>Vendor: 11770 - RETIREE39</b>					
RETIREE39	75854	06/22/2022	ADM/MONTHLY HEALTH INSURANCE REIMB	01-51210-09	482.30
				<b>Vendor 11770 - RETIREE39 Total:</b>	<b>482.30</b>
<b>Vendor: 11837 - RUTAN &amp; TUCKER, LLP</b>					
RUTAN & TUCKER, LLP	75947	06/30/2022	ADM/PROFESSIONAL SVCS THROUGH JUNE 30,2022	01-6080L-09	732.00



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<b>Vendor 11837 - RUTAN &amp; TUCKER, LLP Total:</b>					<b>732.00</b>
<b>Vendor: 11904 - SDRMA</b>					
SDRMA	75777	06/07/2022	F&R/DED FOR CLAIM FL2122009055-001 5525 JD TRACTOR	01-6041N-02	1,000.00
<b>Vendor 11904 - SDRMA Total:</b>					<b>1,000.00</b>
<b>Vendor: 11969 - SLO COUNTY CLERK-RECORDER</b>					
SLO COUNTY CLERK-RECORDER	75924	06/30/2022	ADM/RECORDING FEE - RELEASE OF LIEN 023.142.003	01-43900-09	20.00
<b>Vendor 11969 - SLO COUNTY CLERK-RECORDER Total:</b>					<b>20.00</b>
<b>Vendor: 11966 - SLO COUNTY ENVIRONMENTAL HEALTH</b>					
SLO COUNTY ENVIRONMENTAL HEALTH	75982	06/30/2022	WD/CHARGEABLE REPORT WRITING/CORRESPONDENCE	11-60550-11	1,124.70
<b>Vendor 11966 - SLO COUNTY ENVIRONMENTAL HEALTH Total:</b>					<b>1,124.70</b>
<b>Vendor: 11094 - SMITH, JEFFREY L.</b>					
SMITH, JEFFREY L.	75815	06/17/2022	WD/INSTALL, SVC & REPAIR METER & NEW SVCLINE	11-6031D-11	785.00
<b>Vendor 11094 - SMITH, JEFFREY L. Total:</b>					<b>785.00</b>
<b>Vendor: 12478 - SO CAL GAS</b>					
SO CAL GAS	DFT0001046	06/13/2022	FD/GAS SVC 5500 HEATH LANE #B	01-6060G-01	79.28
SO CAL GAS	DFT0001047	06/13/2022	FD/GAS SVC 5490 HEATH LANE	01-6060G-01	9.55
SO CAL GAS	DFT0001048	06/13/2022	WD/WW/GAS SVC 5500 HEATH LANE	11-6060G-11	46.32
SO CAL GAS	DFT0001048	06/13/2022	WD/WW/GAS SVC 5500 HEATH LANE	12-6060G-12	46.33
SO CAL GAS	DFT0001049	06/13/2022	F&R/GAS SVC VETS HALL	01-6060G-02	249.18
SO CAL GAS	DFT0001050	06/13/2022	ADM/GAS SVC 1316 TAMSON	01-6060G-09	47.01
SO CAL GAS	DFT0001051	06/13/2022	FD/GAS SVC 2850 BURTON DR	01-6060G-01	375.91
<b>Vendor 12478 - SO CAL GAS Total:</b>					<b>853.58</b>
<b>Vendor: 12003 - SOLENIS LLC</b>					
SOLENIS LLC	75878	06/28/2022	WW/PRAESTOL K SLUDGE POLYMER	12-6032S-12	6,631.26
<b>Vendor 12003 - SOLENIS LLC Total:</b>					<b>6,631.26</b>
<b>Vendor: 12012 - SOUTH COAST EMERGENCY VEHICLE SERVICES</b>					
SOUTH COAST EMERGENCY VEHICLE SERVICES	75816	06/17/2022	FD/REPAIR & ANNUAL DISCHARGE TEST OF PUMPER TRUCK	01-6041L-01	1,014.27
<b>Vendor 12012 - SOUTH COAST EMERGENCY VEHICLE SERVICES Total:</b>					<b>1,014.27</b>
<b>Vendor: 12014 - SOUTH SLO COUNTY SANITATION</b>					
SOUTH SLO COUNTY SANITATION	75817	06/17/2022	WD/2022 ANNUAL BRINE PERMIT FEE	39-60550-25	500.00
<b>Vendor 12014 - SOUTH SLO COUNTY SANITATION Total:</b>					<b>500.00</b>
<b>Vendor: 12058 - STATE OF CALIFORNIA</b>					
STATE OF CALIFORNIA	75818	06/17/2022	ADM/FINGERPRINT APPS & FBI	01-61250-09	49.00
<b>Vendor 12058 - STATE OF CALIFORNIA Total:</b>					<b>49.00</b>
<b>Vendor: 12084 - STEVENTON, ADAM</b>					
STEVENTON, ADAM	75769	06/03/2022	WD/REIMB FOR WTR DISB OP	11-60540-11	90.00



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			CERT GRD 3 RENEWAL		
			<b>Vendor 12084 - STEVENTON, ADAM Total:</b>		<b>90.00</b>
<b>Vendor: 12588 - STEWART, WIL</b>					
STEWART, WIL	75754	06/02/2022	FD/MONTHLY CELL PHONE ALLOWANCE JUNE 2022	01-6060C-01	45.00
			<b>Vendor 12588 - STEWART, WIL Total:</b>		<b>45.00</b>
<b>Vendor: 12534 - STILLWATER SCIENCES</b>					
STILLWATER SCIENCES	75770	06/03/2022	WD/SS CRK INSTREAM FLOW STUDY 4/4-5/1/22	11-6080M-11	4,540.68
STILLWATER SCIENCES	75807	06/13/2022	WD/SS CRK INSTREAM FLOW STUDY 5/2-5/29/22	11-6080M-11	3,661.68
STILLWATER SCIENCES	75961	06/30/2022	WD/SS CRK INSTREAM FLOW STUDY 5/30-6/30/22	11-6080M-11	2,658.18
			<b>Vendor 12534 - STILLWATER SCIENCES Total:</b>		<b>10,860.54</b>
<b>Vendor: 12130 - SYNCB/AMAZON</b>					
SYNCB/AMAZON	75942	06/30/2022	ADM/F&R/COFFEE SUPPLIES & LAM SHEETS FOR NOTICES	01-6033E-02	21.44
SYNCB/AMAZON	75942	06/30/2022	F&R/HOSE ATTACHMENT SPRAYER PUMPS	01-6033R-02	150.08
SYNCB/AMAZON	75942	06/30/2022	F&R/WIRE HARNESS WITH CLAMPS	01-6033R-02	34.28
SYNCB/AMAZON	75942	06/30/2022	ADM/ADMIN TECH III- A/P & A/R REPLACEMENT MONITOR	01-60450-09	181.95
SYNCB/AMAZON	75942	06/30/2022	ADM/KEYBOARD & MOUSE- BOARD SEC FOR BOARD MTGS	01-60450-09	58.98
SYNCB/AMAZON	75942	06/30/2022	ADM/MULTIPURPOSE WHITE PRINTER PAPER	01-60500-09	262.71
SYNCB/AMAZON	75942	06/30/2022	ADM/PAPER PLATES FOR OFFICE KITCHEN	01-60500-09	18.00
SYNCB/AMAZON	75942	06/30/2022	ADM/UNIVERSAL SIZE 19 RUBBER BANDS	01-60500-09	24.06
SYNCB/AMAZON	75942	06/30/2022	ADM/DUST OF COMPRESSED AIR CANS	01-60500-09	35.71
SYNCB/AMAZON	75942	06/30/2022	ADM/F&R/COFFEE SUPPLIES & LAM SHEETS FOR NOTICES	01-60500-09	10.98
SYNCB/AMAZON	75942	06/30/2022	ADM/MEDIUM ENVELOPES & DESK DOC TRAY	01-60500-09	40.61
SYNCB/AMAZON	75942	06/30/2022	ADM/COFFEE CREAMER SUPPLIES	01-60500-09	45.56
SYNCB/AMAZON	75942	06/30/2022	ADM/HAMMERMILL COLORED PRINTER PAPER	01-60500-09	52.89
SYNCB/AMAZON	75942	06/30/2022	FD/CLEANING SPONGES & FEBREEZE AIR FRESENER	01-60900-01	58.12
SYNCB/AMAZON	75942	06/30/2022	FD/2 3V COIN BATTERIES	01-60900-01	12.84
SYNCB/AMAZON	75942	06/30/2022	FD/COFFEE SUPPLIES	01-60900-01	131.93
SYNCB/AMAZON	75942	06/30/2022	FD/DUAL LOCK CONTROL KEY BOX	01-60900-01	121.25
SYNCB/AMAZON	75942	06/30/2022	FD/FLUORESCENT TUBES FOR CEILING LIGHTS	01-60900-01	56.91
SYNCB/AMAZON	75942	06/30/2022	FD/CHAINSAW FILTER & COFFEE SUPPLIES	01-60900-01	32.64
SYNCB/AMAZON	75942	06/30/2022	FD/24 PACK C CELL BATTERIES	01-60900-01	35.12
SYNCB/AMAZON	75942	06/30/2022	FD/GRILL PARTS FOR STATION BBQ	01-60900-01	35.38
SYNCB/AMAZON	75942	06/30/2022	FD/3V LONG LASTING BATTERIES	01-60900-01	37.40



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SYNCB/AMAZON	75942	06/30/2022	WD/WEATHERTECH FLOORLINER FOR F-250	11-6041L-11	147.95
SYNCB/AMAZON	75942	06/30/2022	WD/WW/REPLACEMENT WALL CLOCK FOR OFFICE	11-60500-11	12.10
SYNCB/AMAZON	75942	06/30/2022	WD/OMNICEL BATTERY FOR PRESSURE LOGGING DEVICE	11-60900-11	8.53
SYNCB/AMAZON	75942	06/30/2022	WD/VIDEO SURVEILLANCE SIGNS FOR RODEO GROUNDS	11-60900-11	27.86
SYNCB/AMAZON	75942	06/30/2022	WW/IPHONE/IPAD CHARGERS FOR WORK DEVICES	12-60500-12	16.06
SYNCB/AMAZON	75942	06/30/2022	WD/WW/REPLACEMENT WALL CLOCK FOR OFFICE	12-60500-12	12.11
<b>Vendor 12130 - SYNCB/AMAZON Total:</b>					<b>1,683.45</b>
<b>Vendor: 12600 - TAGLIAMONTE, GLENN</b>					
TAGLIAMONTE, GLENN	1153	06/30/2022	F&R/	01-24200-02	250.00
<b>Vendor 12600 - TAGLIAMONTE, GLENN Total:</b>					<b>250.00</b>
<b>Vendor: 12165 - THE BLUEPRINTER</b>					
THE BLUEPRINTER	75866	06/27/2022	ADM/RESTOCK OF RETURN ENVELOPES	01-60530-09	152.25
THE BLUEPRINTER	75962	06/30/2022	WD/CCR BOOKLET & WL INVOICE PRINTING & MAILING	11-60530-11	219.97
THE BLUEPRINTER	75962	06/30/2022	ADM/RESTOCK OF RETURN & WINDOW ENVELOPES	01-60530-09	424.12
<b>Vendor 12165 - THE BLUEPRINTER Total:</b>					<b>796.34</b>
<b>Vendor: 10688 - TORLANO, EMILY A.</b>					
TORLANO, EMILY A.	75755	06/02/2022	FD/CELL PHONE ALLOWANCE	01-6060C-01	45.00
<b>Vendor 10688 - TORLANO, EMILY A. Total:</b>					<b>45.00</b>
<b>Vendor: 12596 - TUFF SHED, INC.</b>					
TUFF SHED, INC.	75808	06/13/2022	FD/INSTALL & SET UP OF TUFF SHED	01-61700-01	6,529.39
<b>Vendor 12596 - TUFF SHED, INC. Total:</b>					<b>6,529.39</b>
<b>Vendor: 12236 - TWELVE TOES PROMOTIONS</b>					
TWELVE TOES PROMOTIONS	75991	06/30/2022	FD/MONTHLY MAINT FOR 6/22 - ADDED EVENT TABS	01-6011W-01	255.00
<b>Vendor 12236 - TWELVE TOES PROMOTIONS Total:</b>					<b>255.00</b>
<b>Vendor: 12238 - TYLER TECHNOLOGIES, INC</b>					
TYLER TECHNOLOGIES, INC	75937	06/30/2022	ADM/PROJECT MANAGEMENT & A/P DATA CONVERSION	01-61700-09	1,000.00
TYLER TECHNOLOGIES, INC	75937	06/30/2022	ADM/FIXED, ASSETS, WORK ORDERS & FY END ASSISTANCE	01-61700-09	420.00
<b>Vendor 12238 - TYLER TECHNOLOGIES, INC Total:</b>					<b>1,420.00</b>
<b>Vendor: 11644 - U.S POST OFFICE</b>					
U.S POST OFFICE	75786	06/07/2022	ADM/ANNUAL RENEWAL OF PO BOX 65 7/1/22-6/30/23	01-60500-09	364.00
<b>Vendor 11644 - U.S POST OFFICE Total:</b>					<b>364.00</b>
<b>Vendor: 12249 - UNITED RENTALS (NA) INC.</b>					
UNITED RENTALS (NA) INC.	75771	06/03/2022	WD/BOOM LIFT RENTAL FOR HYDROXIDE TANK REPLACEMENT	39-6091C-25	1,441.23
<b>Vendor 12249 - UNITED RENTALS (NA) INC. Total:</b>					<b>1,441.23</b>



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Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 12261 - US BANK EQUIPMENT FINANCE</b>					
US BANK EQUIPMENT FINANCE	75801	06/13/2022	ADM/FD/RICOH COPIER LEASE	01-60440-01	109.85
US BANK EQUIPMENT FINANCE	75801	06/13/2022	ADM/FD/RICOH COPIER LEASE	01-60440-09	199.53
<b>Vendor 12261 - US BANK EQUIPMENT FINANCE Total:</b>					<b>309.38</b>
<b>Vendor: 12590 - VACANT LAND NOW, LLC.</b>					
VACANT LAND NOW, LLC.	75778	06/07/2022	WD/REIMB FOR EXCESS TOP DEP - CK DATED 12/15/21	11-24200-11	750.00
VACANT LAND NOW, LLC.	75778	06/07/2022	WD/REIMB FOR EXCESS TOP DEP - CK DATED 12/15/21	11-41240-11	(599.66)
<b>Vendor 12590 - VACANT LAND NOW, LLC. Total:</b>					<b>150.34</b>
<b>Vendor: 12286 - VERIZON WIRELESS</b>					
VERIZON WIRELESS	75913	06/30/2022	ALL/MONTHLY ON-CALL CELL PHONES AND TABLETS	01-6060C-01	191.06
VERIZON WIRELESS	75913	06/30/2022	ALL/MONTHLY ON-CALL CELL PHONES AND TABLETS	01-6060C-02	47.95
VERIZON WIRELESS	75913	06/30/2022	ALL/MONTHLY ON-CALL CELL PHONES AND TABLETS	11-6060C-11	128.90
VERIZON WIRELESS	75913	06/30/2022	ALL/MONTHLY ON-CALL CELL PHONES AND TABLETS	12-6060C-12	101.82
<b>Vendor 12286 - VERIZON WIRELESS Total:</b>					<b>469.73</b>
<b>Vendor: 12293 - VITAL RECORDS CONTROL</b>					
VITAL RECORDS CONTROL	75879	06/28/2022	ADM/BOX STORAGE & DELIVERY	01-6080M-09	611.80
VITAL RECORDS CONTROL	75983	06/30/2022	ADM/BOX STORAGE & DELIVERY	01-6080M-09	641.06
<b>Vendor 12293 - VITAL RECORDS CONTROL Total:</b>					<b>1,252.86</b>
<b>Vendor: 11113 - WEIGOLD, IV JOHN F.</b>					
WEIGOLD, IV JOHN F.	75756	06/02/2022	CELL PHONE & INTERNET ALLOWANCE	01-6060C-09	100.00
WEIGOLD, IV JOHN F.	75984	06/30/2022	ADM/REIMB FOR TRVL-CSDA TRAIN FOR GM- 4/21-4/22/22	01-6120E-09	76.54
WEIGOLD, IV JOHN F.	75992	06/30/2022	ADM/REIMB FOR TRVL-CSDA GM LDRSHP SMT 6/18- 6/21/22	01-6120E-09	434.93
<b>Vendor 11113 - WEIGOLD, IV JOHN F. Total:</b>					<b>611.47</b>
<b>Vendor: 12594 - WEST COAST TELCOM PRODUCTS</b>					
WEST COAST TELCOM PRODUCTS	75809	06/13/2022	WD/UNDERGROUND UTILITY LOCATOR	11-60900-11	5,047.66
<b>Vendor 12594 - WEST COAST TELCOM PRODUCTS Total:</b>					<b>5,047.66</b>
<b>Vendor: 12343 - WESTERN EQUIPMENT FINANCE</b>					
WESTERN EQUIPMENT FINANCE	75757	06/02/2022	F&R/TORO TX 1000 DINGO WIDE TRACK JUNE 2022	01-6180H-02	18.24
WESTERN EQUIPMENT FINANCE	75757	06/02/2022	F&R/TORO TX 1000 DINGO WIDE TRACK JUNE 2022	01-6180H-02	321.61
<b>Vendor 12343 - WESTERN EQUIPMENT FINANCE Total:</b>					<b>339.85</b>
<b>Grand Total:</b>					<b>468,600.00</b>

**Fund Summary**

Fund	Payment Amount
01 - GENERAL FUND	143,001.28
11 - WATER FUND	114,748.79



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	12 - WASTEWATER FUND			173,680.17	
	39 - WRF OPERATIONS			18,624.23	
	40 - WRF CAPITAL			18,545.53	
			<b>Grand Total:</b>	<b>468,600.00</b>	

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10103 - AMERITAS LIFE INSURANCE G</b>					
AMERITAS LIFE INSURANCE G	DFT0001133	06/28/2022	DENTAL PREMIUM	01-21500-00	4,215.84
AMERITAS LIFE INSURANCE G	DFT0001133	06/28/2022	DENTAL PREMIUM	01-21500-00	653.98
AMERITAS LIFE INSURANCE G	DFT0001133	06/28/2022	DENTAL PREMIUM	01-51020-09	(0.02)
			<b>Vendor 10103 - AMERITAS LIFE INSURANCE G Total:</b>		<b>4,869.80</b>

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10350 - CAMBRIA COMMUNITY SERVICE</b>					
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	01-21710-00	1,450.00
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	01-51220-01	200.00
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	01-51220-02	50.00
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	01-51220-09	300.00
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	11-51220-11	200.00
CAMBRIA COMMUNITY SERVICE	DFT0001061	06/10/2022	MEDICAL REIMBURSEMENT	12-51220-12	200.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	01-21710-00	1,450.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	01-51220-01	200.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	01-51220-02	50.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	01-51220-09	300.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	11-51220-11	200.00
CAMBRIA COMMUNITY SERVICE	DFT0001102	06/24/2022	MEDICAL REIMBURSEMENT	12-51220-12	200.00
			<b>Vendor 10350 - CAMBRIA COMMUNITY SERVICE Total:</b>		<b>4,800.00</b>

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10691 - EMPLOYMENT DEVELOPMENT DP</b>					
EMPLOYMENT DEVELOPMENT DP	DFT0001072	06/10/2022	STATE TAX WITHHOLDING	01-21100-00	5,933.49
EMPLOYMENT DEVELOPMENT DP	DFT0001073	06/10/2022	SDI	01-21300-00	1,588.25
EMPLOYMENT DEVELOPMENT DP	DFT0001089	06/13/2022	SDI	01-21300-00	(19.30)
EMPLOYMENT DEVELOPMENT DP	DFT0001089	06/13/2022	SDI	01-21300-00	(2,086.25)
EMPLOYMENT DEVELOPMENT DP	DFT0001113	06/24/2022	STATE TAX WITHHOLDING	01-21100-00	3,843.49
EMPLOYMENT DEVELOPMENT DP	DFT0001114	06/24/2022	SDI	01-21300-00	1,379.62
EMPLOYMENT DEVELOPMENT DP	DFT0001120	06/24/2022	STATE TAX WITHHOLDING	01-21100-00	4,928.87
EMPLOYMENT DEVELOPMENT DP	DFT0001121	06/24/2022	SDI	01-21300-00	1,032.24
EMPLOYMENT DEVELOPMENT DP	DFT0001127	06/25/2022	STATE TAX WITHHOLDING	01-21100-00	6,202.94
EMPLOYMENT DEVELOPMENT DP	DFT0001128	06/25/2022	SDI	01-21300-00	557.24
			<b>Vendor 10691 - EMPLOYMENT DEVELOPMENT DP Total:</b>		<b>23,360.59</b>

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 10354 - IAFF LOCAL 4635 CAMBRIA PROFESSIONAL FIREFIGHTER ASSOC.</b>					
IAFF LOCAL 4635 CAMBRIA PROFESSIONAL FIREFIGHTER ASSOC.	7131	06/08/2022	DUES-FIRE IAFF	01-21600-00	240.00
IAFF LOCAL 4635 CAMBRIA PROFESSIONAL FIREFIGHTER ASSOC.	7132	06/22/2022	DUES-FIRE IAFF	01-21600-00	280.00
			<b>Vendor 10354 - IAFF LOCAL 4635 CAMBRIA PROFESSIONAL FIREFIGHTER ASSOC. Total:</b>		<b>520.00</b>

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 11069 - IRS/FEDERAL PAYROLL TAXES</b>					
IRS/FEDERAL PAYROLL TAXES	DFT0001070	06/10/2022	FEDERAL TAX WITHHOLDING	01-21000-00	15,567.45
IRS/FEDERAL PAYROLL TAXES	DFT0001071	06/10/2022	MEDICARE TAX WITHHOLDING	01-21200-00	4,204.62
IRS/FEDERAL PAYROLL TAXES	DFT0001074	06/10/2022	SOCIAL SECURITY TAX	01-21200-00	17,978.28
IRS/FEDERAL PAYROLL TAXES	DFT0001111	06/24/2022	FEDERAL TAX WITHHOLDING	01-21000-00	10,486.31
IRS/FEDERAL PAYROLL TAXES	DFT0001112	06/24/2022	MEDICARE TAX WITHHOLDING	01-21200-00	3,645.94
IRS/FEDERAL PAYROLL TAXES	DFT0001115	06/24/2022	SOCIAL SECURITY TAX	01-21200-00	15,589.46
IRS/FEDERAL PAYROLL TAXES	DFT0001118	06/24/2022	FEDERAL TAX WITHHOLDING	01-21000-00	14,149.68
IRS/FEDERAL PAYROLL TAXES	DFT0001119	06/24/2022	MEDICARE TAX WITHHOLDING	01-21200-00	2,721.44
IRS/FEDERAL PAYROLL TAXES	DFT0001122	06/24/2022	SOCIAL SECURITY TAX	01-21200-00	11,636.32
IRS/FEDERAL PAYROLL TAXES	DFT0001125	06/25/2022	FEDERAL TAX WITHHOLDING	01-21000-00	16,770.10
IRS/FEDERAL PAYROLL TAXES	DFT0001126	06/25/2022	MEDICARE TAX WITHHOLDING	01-21200-00	1,469.08
IRS/FEDERAL PAYROLL TAXES	DFT0001129	06/25/2022	SOCIAL SECURITY TAX	01-21200-00	6,281.56
			<b>Vendor 11069 - IRS/FEDERAL PAYROLL TAXES Total:</b>		<b>120,500.24</b>

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 11032 - MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457</b>					
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001056	06/10/2022	457 YEE CONTIRBUTION	01-21410-00	4,181.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001057	06/10/2022	457 YEE CONTIRBUTION	01-21410-00	1,134.99
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001058	06/10/2022	457 YEE CONTIRBUTION	01-21410-00	50.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001059	06/10/2022	DC 457 MGMT MATCH	01-21410-00	900.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001060	06/10/2022	DD ICMA SEIU MATCH	01-21410-00	325.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001099	06/24/2022	457 YEE CONTIRBUTION	01-21410-00	4,181.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001100	06/24/2022	457 YEE CONTIRBUTION	01-21410-00	734.47
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001101	06/24/2022	DC 457 MGMT MATCH	01-21410-00	900.00
MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457	DFT0001134	06/28/2022	401A YEE CONTRIBUTION PPE	01-21410-00	3,498.82
			6/4/22-6/17/22		
			<b>Vendor 11032 - MISSION SQUARE RETIREMENT-VNTGPT TRSFR AGT 457 Total:</b>		<b>15,905.28</b>



Cambria Community Services District , CA

# Expense Approval Report

By Vendor Name

Payment Dates 6/1/2022 - 6/30/2022

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
<b>Vendor: 11652 - PPBI DIRECT DEPOSIT</b>					
PPBI-DIRECT DEPOSIT	20028	06/10/2022	CHECK	01-21520-00	2,013.12
PPBI-DIRECT DEPOSIT	EFT0000030	06/10/2022	PAYROLL EFT	01-21520-00	93,350.21
PPBI-DIRECT DEPOSIT	EFT0000031	06/14/2022	PAYROLL EFT	01-21520-00	2,105.55
PPBI-DIRECT DEPOSIT	20029	06/24/2022	CHECK	01-21520-00	2,590.52
PPBI-DIRECT DEPOSIT	20030	06/24/2022	CHECK	01-21520-00	3,607.59
PPBI-DIRECT DEPOSIT	EFT0000032	06/24/2022	PAYROLL EFT	01-21520-00	79,640.95
PPBI-DIRECT DEPOSIT	EFT0000033	06/24/2022	PAYROLL EFT	01-21520-00	62,076.32
PPBI-DIRECT DEPOSIT	20031	06/25/2022	CHECK	01-21520-00	22,995.56
<b>Vendor 11652 - PPBI-DIRECT DEPOSIT Total:</b>					<b>268,379.82</b>
<b>Vendor: 11593 - PERS HEALTH BENEFIT SERV</b>					
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-21510-00	8,268.56
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-21510-00	33,034.42
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51030-01	(587.78)
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51030-09	1,764.36
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51030-09	106.20
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51030-09	(0.34)
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51210-01	745.00
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51210-02	745.00
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51210-09	1,639.00
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	01-51210-09	59.90
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	11-51210-11	894.00
PERS HEALTH BENEFIT SERV	DFT0001131	06/28/2022	HEALTH PREMIUM	12-51210-12	1,043.00
<b>Vendor 11593 - PERS HEALTH BENEFIT SERV Total:</b>					<b>47,711.32</b>
<b>Vendor: 11594 - PERS RETIREMENT SYSTEM</b>					
PERS RETIREMENT SYSTEM	DFT0001052	06/10/2022	PERS RETIREMENT	01-21400-00	1,954.45
PERS RETIREMENT SYSTEM	DFT0001053	06/10/2022	PERS RETIREMENT	01-21400-00	5,221.23
PERS RETIREMENT SYSTEM	DFT0001054	06/10/2022	PERS RETIREMENT	01-21400-00	2,095.89
PERS RETIREMENT SYSTEM	DFT0001055	06/10/2022	PERS RETIREMENT	01-21400-00	2,116.85
PERS RETIREMENT SYSTEM	DFT0001062	06/10/2022	PERS RETIREMENT	01-21400-00	1,446.22
PERS RETIREMENT SYSTEM	DFT0001063	06/10/2022	PERS RETIREMENT	01-21400-00	2,803.37
PERS RETIREMENT SYSTEM	DFT0001064	06/10/2022	PERS RETIREMENT	01-21400-00	1,147.89
PERS RETIREMENT SYSTEM	DFT0001065	06/10/2022	PERS RETIREMENT	01-21400-00	1,439.57
PERS RETIREMENT SYSTEM	DFT0001066	06/10/2022	PERS RETIREMENT	01-21400-00	3,261.81
PERS RETIREMENT SYSTEM	DFT0001067	06/10/2022	PERS RETIREMENT	01-21400-00	3,667.71
PERS RETIREMENT SYSTEM	DFT0001095	06/24/2022	PERS RETIREMENT	01-21400-00	1,954.45
PERS RETIREMENT SYSTEM	DFT0001096	06/24/2022	PERS RETIREMENT	01-21400-00	5,221.23
PERS RETIREMENT SYSTEM	DFT0001097	06/24/2022	PERS RETIREMENT	01-21400-00	2,349.90
PERS RETIREMENT SYSTEM	DFT0001098	06/24/2022	PERS RETIREMENT	01-21400-00	2,373.39
PERS RETIREMENT SYSTEM	DFT0001103	06/24/2022	PERS RETIREMENT	01-21400-00	1,446.22
PERS RETIREMENT SYSTEM	DFT0001104	06/24/2022	PERS RETIREMENT	01-21400-00	2,803.37
PERS RETIREMENT SYSTEM	DFT0001105	06/24/2022	PERS RETIREMENT	01-21400-00	1,147.89
PERS RETIREMENT SYSTEM	DFT0001106	06/24/2022	PERS RETIREMENT	01-21400-00	1,439.57
PERS RETIREMENT SYSTEM	DFT0001107	06/24/2022	PERS RETIREMENT	01-21400-00	3,261.81
PERS RETIREMENT SYSTEM	DFT0001108	06/24/2022	PERS RETIREMENT	01-21400-00	3,667.72
PERS RETIREMENT SYSTEM	DFT0001116	06/24/2022	PERS RETIREMENT	01-21400-00	867.22
PERS RETIREMENT SYSTEM	DFT0001117	06/24/2022	PERS RETIREMENT	01-21400-00	2,328.05
PERS RETIREMENT SYSTEM	DFT0001123	06/25/2022	PERS RETIREMENT	01-21400-00	256.66
PERS RETIREMENT SYSTEM	DFT0001124	06/25/2022	PERS RETIREMENT	01-21400-00	690.61
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	01-51090-01	11,253.00
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	01-51090-02	3,098.68
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	01-51090-09	10,764.45
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	11-51090-11	8,088.57
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	12-51090-12	9,441.52
PERS RETIREMENT SYSTEM	DFT0001132	06/28/2022	ACCRUED LIAB-MISC & SAFETY	39-51090-25	1,881.61
<b>Vendor 11594 - PERS RETIREMENT SYSTEM Total:</b>					<b>99,490.91</b>
<b>Vendor: 11911 - SEIU LOCAL 620</b>					
SEIU LOCAL 620	DFT0001068	06/10/2022	SEIU UNION DUES	01-21600-00	215.07
SEIU LOCAL 620	DFT0001069	06/10/2022	SEIU UNION DUES	01-21600-00	175.60
SEIU LOCAL 620	DFT0001109	06/24/2022	SEIU UNION DUES	01-21600-00	215.07
SEIU LOCAL 620	DFT0001110	06/24/2022	SEIU UNION DUES	01-21600-00	175.60
<b>Vendor 11911 - SEIU LOCAL 620 Total:</b>					<b>781.34</b>
<b>Vendor: 12175 - THE LINCOLN NATIONAL LIFE</b>					





Cambria Community Services District , CA

# Expense Approval Report

By Vendor Name

Payment Dates 6/1/2022 - 6/30/2022

Vendor Name	Payment Number	Payment Date	Description (Item)	Account Number	Amount
THE LINCOLN NATIONAL LIFE	DFT0001130	06/28/2022	LIFE INSUR-GROUP	01-21640-00	297.68
THE LINCOLN NATIONAL LIFE	DFT0001130	06/28/2022	LIFE INSUR-GROUP	01-51050-01	(8.72)
<b>Vendor 12175 - THE LINCOLN NATIONAL LIFE Total:</b>					<b>288.96</b>
<b>Grand Total:</b>					<b>586,608.26</b>

**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**BOARD OF DIRECTORS REGULAR MEETING MINUTES**  
Thursday, June 9, 2022 1:00 PM

**1. OPENING**

**A. Call to Order**

President Howell called the meeting to order at 1:00 p.m.

**B. Pledge of Allegiance**

President Howell led the Pledge of Allegiance.

**C. Establishment of Quorum**

A quorum was established.

Directors present via Zoom: Donn Howell, Karen Dean, Cindy Steidel, Harry Farmer & Tom Gray.

Staff present via Zoom: General Manager John F. Weigold IV, District Counsel Timothy Carmel, Fire Chief William Hollingsworth, Administrative Department Manager Pamela Duffield, Utilities Department Manager/District Engineer Ray Dienzo, Project Manager Melissa Bland, and Board Secretary Leah Reedall.

**2. BOARD MEMBER COMMUNICATIONS**

President Howell announced that anyone who wishes to volunteer at Fiscalini Ranch Preserve by pulling weeds or doing other things, can sign up on the website at [www.fiscaliniranchpreserve.org](http://www.fiscaliniranchpreserve.org). At the top of the website, hover your mouse pointer over "CONNECT," scroll down to "VOLUNTEER," and complete the online form.

**3. COMMISSION REPORT**

**A. PROS Chairman's Report**

PROS Chairman Steve Kniffen provided a report for the PROS Commission, The Skate Park, small-donor campaign brought in close to \$20,000. Finite numbers and decisions coming out of the County and District Engineering are expected in the Fall. The Skate Park also received a \$50,000 donation from an anonymous donor in Paso Robles. Lions Club has kicked in \$10,000 on a match donation and they are seeking a matching donor from other organizations in our community. Work continues on the bathrooms. The Garman's letter advocating for a trail around, and activities on the East Ranch was well-received and is a part of the record. Perhaps put it on the website. There is a parks & recreation industry magazine article circulating among the PROS Commission members and will also go out to CCSD directors. Director Steidel noted that the District's money allocated in the budget should not be included when announcing monies raised by the Skate Cambria.

#### 4. PUBLIC COMMENT

Elizabeth Bettenhausen, Cambria  
Tina Dickason, Cambria

#### 5. CONSENT AGENDA

Public Comment: There were none.

- A. Consideration of Adoption of Resolution 37-2022 Amending the Fiscal Year 2021/22 Budget
- B. Consideration of Adoption of Resolution 38-2022 Approving a Navia Benefit Solutions Administrative Services Agreement for Health Benefit Reimbursement Arrangement Services and Authorizing the General Manager to Execute the Agreement

Director Gray moved to approve the consent agenda.

Director Steidel seconded the motion.

Motion Passed Unanimously Ayes-5 (Gray, Steidel, Howell, Farmer, Dean); Nays-0; Absent-0

#### 6. HEARINGS AND APPEALS

- A. Public Hearing to Discuss and Consider Adoption of Resolution 33-2022-B<sup>1</sup> Confirming 2021 Fire Hazard Fuel Reduction Itemized Cost Report of the Cambria Community Services District

General Manager John Weigold introduced the item and provided a summary.

President Howell opened the public hearing.

Public Comment: There were none.

President Howell closed the public hearing.

Director Steidel moved to adopt Resolution 33-2022-B Confirming 2021 Fire Hazard Fuel Reduction Itemized Cost Report of the Cambria Community Services District

Vice President Dean seconded the motion.

Motion Passed Unanimously Ayes-5 (Steidel, Dean, Farmer, Gray, Howell); Nays-0; Absent-0

- B. Public Hearing to Discuss and Consider Resolution 34-2022 Approving a Fire Suppression Benefit Assessment Consumer Price Index (CPI) Adjustment at the Rate of 5.4% for FY 2022/2023 and Confirming the Itemized Report to Collect the Assessment on the County Tax Rolls

General Manager Weigold introduced the item and provided a brief summary. Administrative Director Pamela Duffield provide additional information.

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<sup>1</sup> On June 14, 2022, it was discovered that the number, Resolution 33-2022, was inadvertently assigned twice. Resolution 33-2022-B was assigned as the updated resolution number for this item.

President Howell opened the public hearing.

Public Comment: There were none.

President Howell closed the public hearing.

Director Gray moved to adopt Resolution 34-2022 Approving a Fire Suppression Benefit Assessment Consumer Price Index (CPI) Adjustment at the Rate of 5.4% for FY 2022/2023 and Confirming the Itemized Report to Collect the Assessment on the County Tax Rolls

Director Steidel seconded the motion.

Motion Passed Unanimously Ayes – 5 (Gray, Steidel, Farmer, Dean, Howell); Nays-0; Absent-0

**C. Public Hearing to Discuss and Consider Adoption of Resolution 35-2022 Confirming the Itemized Report to Collect Delinquent Solid Waste Collection and Disposal Charges on the Fiscal Year 2022/2023 County Tax Rolls**

General Manager Weigold introduced the item and provided a summary. Administrative Department Manager Pamela Duffield gave a more detailed report.

President Howell opened the public hearing.

Public Comment: There were none.

President Howell closed the public hearing.

Director Farmer moved to adopt Resolution 35-2022 Confirming the Itemized Report to Collect Delinquent Solid Waste Collection and Disposal Charges on the Fiscal Year 2022/2023 County Tax Rolls

Director Gray seconded the motion.

Motion Passed Unanimously Ayes-5 (Farmer, Gray, Steidel, Dean, Howell); Nays-0; Absent-0

**7. REGULAR BUSINESS**

**A. Discussion and Consideration of the 2022 Annual Water Shortage Assessment Report**

General Manager Weigold introduced the item and turned it over to District Engineer Ray Dienzo who provided a detailed report. Slides from Mr. Dienzo's report will be made available on the website.

Public Comment:

Elizabeth Bettenhausen, Cambria  
Crosby Schwartz, Cambria  
Scott Anderson, Cambria

Demand reduction under Stage 2 includes (1) an increase in water waste patrols, (2) expand the District's Public Information Campaign, (3) provide rebates on plumbing fixtures and devices, (4) limiting landscape irrigation to specific days, (5) prohibit certain types of landscape irrigation, and (6) providing rebates for landscape irrigation efficiency.

President Howell provided clarification, with confirmation from the District Engineer, that we are not permitted to bring the Water Reclamation Facility (WRF) online until the District is at a Stage 5 Water Shortage.

Director Gray moved to submit the 2022 Annual Water Shortage Assessment Report to the State Department of Water Resources.

Director Steidel seconded the motion.

Motion Passed Unanimously Ayes-5 (Gray, Steidel, Farmer, Dean, Howell); Nays-0; Absent-0

Discussion ensued among the directors as to the severity of the water shortage conditions and whether Stage 2 was adequate, with Director Farmer advocating the need for Stage 3 or 4 actions. Consideration was given as to the benefit of presenting the 2022 Annual Water Shortage Assessment Report to the Resources & Infrastructure Committee ("R & I") for the purpose of flushing out and answering any questions.

President Howell moved to direct General Manager Weigold to have staff re-present the 2022 Annual Water Shortage Assessment Report for discussion at the next Resources & Infrastructure Committee meeting.

Vice President Dean seconded the motion.

Discussion ensued, including public comment, regarding the prudence of using staff resources to re-present the current report to R & I, noting that anyone interested can view the meeting video on the website. President Howell emphasized the need to allow for time to clarify the particular methodology used in this report, why it is used, how it is used, and the justifications for it so that any potential questions can be answered.

President Howell's motion was withdrawn.

Vice President Dean moved to direct General Manager Weigold to have staff present the subsequent monthly updates of the 2022 Annual Water Shortage Assessment Report at the R & I Committee Meetings.

Director Gray seconded the motion.

Further discussion clarified that, though the 2022 Annual Water Shortage Assessment Report is an annual one, during this Stage 2 demand reduction, CCSD's Engineering Department will also be doing monthly analyses and reporting of data comparing projected to actual supply versus demand. This data can be included in the Utilities Report presented at the Board's regular monthly meetings.

Vice President Dean's motion was withdrawn.

Director Steidel moved to direct staff and Vice President Dean to determine from the Water Shortage Assessment Report useful features that could be presented in summary form to R & I or placed in the Utilities Report.

Director Gray seconded the motion.

The above motion being withdrawn, the Board then directed Vice President Dean to work with General Manager Weigold and staff to determine a form of executive summary for presenting updates to the water shortage assessment.

**B. Discussion and Consideration of Adoption of Resolution 36-2022 Implementing the Governor's Executive Order Declaring a Stage 2 Water Shortage Watch and Establishing and Implementing Regulations Related Thereto**

General Manager Weigold introduced the item and turned it over to District Engineer Dienzo and Program Manager Bland, who provided a summary, noting that the District has access to flume water use data for customers who secured their flumes through a District-provided rebate.

Public Comment:  
Elizabeth Bettenhausen, Cambria

Director Steidel moved to adopt Resolution 36-2022 Implementing the Governor's Executive Order Declaring a Stage 2 Water Shortage Watch and Establishing and Implementing Regulations Related Thereto

Director Gray seconded the motion.

The Board discussed additional stage actions outlined by staff that may be taken, including: increase water waste patrols, District to provide high-efficiency landscape and plumbing irrigation rebates and giveaways, budget permitting, and refilling of irrigation water cisterns with potable water from CCSD is prohibited. Director Farmer raised concern that the District's reduction demand measures may not include vacation rentals. Staff noted that they are prepared with templates that can be customized and printed by businesses in town, including hotels, motels, vacation rentals, and restaurants. Director Farmer also expressed his concern that this item calls only for a water shortage watch rather than a warning (Stage 3), which would call for greater restrictions on water use for landscaping, thereby conserving water for later in the dry season where the data show a greater demand than supply. District Engineer Dienzo commented that additional demand reduction actions could be taken without a Stage 3 or Stage 4 water shortage.

Director Farmer moved to amend the above motion and Resolution 36-2022 to incorporate Stage 3 irrigation measures limiting landscape watering to two days per week for 10 minutes per station, to conserve the CCSD water supply for later in the dry season.

Vice President Dean seconded the motion.

Director Farmer's motion was withdrawn.

Motion Passed Ayes-4 (Steidel, Gray, Dean, Howell); Nays-1 (Farmer); Absent-0

**C. Discussion and Consideration to Adopt Resolution 39-2022 Authorizing Employee Contributions to the District's 401(a) Deferred Compensation Plan**

General Manager Weigold introduced the item and provided a brief summary.

Public Comment: There were none.

Director Gray moved to adopt Resolution 39-2022 Authorizing Employee Contributions to the District's 401(a) Deferred Compensation Plan

Director Steidel seconded the motion.

Motion Passed Unanimously Ayes-5 (Gray, Steidel, Farmer, Dean, Howell); Nays-0; Absent-0

## **8. BOARD MEMBER, COMMITTEE AND LIAISON REPORTS**

- A.** Finance Committee's Report
- B.** Policy Committee's Report
- C.** Resources and Infrastructure Committee's Report
- D.** Other Liaison Reports and Ad Hoc Committee Reports

Director Steidel and Vice President Dean presented an oral report from the Strategic Plan Ad Hoc Committee.

At 4:00 p.m., President Howell moved to extend the meeting to 4:30 p.m. Director Gray seconded the motion, and the motion carried.

The Ad Hoc Committee report is also on the June 16, 2022 CCSD Regular Meeting Agenda for greater discussion.

Public Comment:  
Michael Calderwood, Cambria  
Laura Schwartz, Cambria

President Howell gave an update on the Ad Hoc report on the Water Reclamation Facility, stating that the historical costs will be brought forward after the close of the fiscal year (July).

## **9. FUTURE AGENDA ITEM(S)**

President Howell asked for any future agenda items. There were none.

## **10. ADJOURN**

President Howell adjourned the meeting at 4:27 p.m.

For further detail on the CCSD meeting, please visit the District's website to review the meeting recording or visit SLO-Span's website: <https://slo-span.org/static/meetings-CCSD.php>. CCSD written comments can be reviewed on the District's meeting webpage.

**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**BOARD OF DIRECTORS REGULAR MEETING MINUTES**  
Thursday, June 16, 2022 1:00 PM

**1. OPENING**

**A. Call to Order**

Vice President Dean called the meeting to order at 1:00 p.m.

**B. Pledge of Allegiance**

Vice President Dean led the Pledge of Allegiance.

**C. Establishment of Quorum**

A quorum was established.

Directors present via Zoom: Karen Dean, Cindy Steidel, and Tom Gray.  
Directors absent: Donn Howell and Harry Farmer.

Staff present via Zoom: General Manager John F. Weigold IV, District Counsel Timothy Carmel, Fire Chief William Hollingsworth, Administrative Department Manager Pamela Duffield, Utilities Department Manager/District Engineer Ray Dienzo, Facilities and Resources Manager Carlos Mendoza, and Board Secretary Leah Reedall.

President Howell being absent, Vice President Dean was acting meeting chair.

**D. President's Report**

There was no President's Report.

**E. Agenda Review: Additions/Deletions**

Vice President Dean requested to move items 7B and 7C to a future agenda due to the inability of Director Farmer to present these items today. The Board of Directors agreed.

**2. BOARD MEMBER COMMUNICATIONS**

There were no Board member communications.

**3. PUBLIC SAFETY**

**A.** Sheriff's Department Report. There was none.

**B.** CCSD Fire Chief's Report

Fire Chief Hollingsworth provided a brief report of recent Fire activities in Cambria. General Manager Weigold and the Board members expressed their earnest thanks to Chief Hollingsworth for his nearly 20 years of service with the District, noting that his last public meeting will be June 23, 2022. Chief Hollingsworth will be missed immensely.



#### 4. PUBLIC COMMENT

Ted Key, Cambria  
 Donald Archer, Cambria (read into the record by Board Secretary)  
 Ronna Wegner, Cambria (read into the record by Board Secretary)  
 Christine Heinrichs, Cambria (written comment regarding items 7B and 7C, withdrawn)

#### 5. MANAGER REPORTS

##### A. General Manager's Report

General Manager Weigold introduced the item and provided a brief summary. Facilities & Resources Manager Mendoza presented the F & R Report. The Board directed staff to send a letter of appreciation to Friends of Fiscalini Ranch Preserve expressing thanks for their assistance with the tree removal on the ranch.

Public Comment:  
 Ted Key, Cambria

##### B. Finance Manager's Report

Administrative Department Manager Duffield presented the Finance Manager's Report and provided a brief summary.

Public Comment: None

##### C. Utilities Report

District Engineer Dienzo introduced the item and provided a brief summary.

Public Comment:  
 Ted Key, Cambria

#### 6. CONSENT AGENDA

Public Comment: none

##### A. Consideration to Approve the May 2022 Expenditure Report

##### B. Consideration to Adopt the May 12, 2022 and May 19, 2022 Regular Meeting Minutes and May 17, 2022 Special Meeting Minutes

##### C. Consideration of Adoption of Resolution 40-2022 Authorizing the Continuance of Remote Teleconference Meetings of the Legislative Bodies of the Cambria Community Services District Pursuant to Government Code Section 54953(e)(3)

##### D. Consideration of Adoption of Resolution 41-2022 Regarding the Continued Local State of Emergency Declaration

Director Gray moved to approve consent agenda items A through D.

Director Steidel seconded the motion.

Public Comment: none

Motion Passed Unanimously Ayes–3 (Gray, Steidel, Dean); Nays–0; Absent–2 (Farmer, Howell)

## 7. REGULAR BUSINESS

### A. Discussion and Consideration of Strategic Plan Ad Hoc Committee Report and Strategic Planning Process, Goals and Objectives

General Manager Weigold introduced the item. Vice President Dean and Director Steidel provided a more detailed report requesting feedback from the Board for use in the June 27-28, 2022 Strategic Planning Meeting. Their report is available on the District's website under this meeting date.

Director Gray provided feedback recommending that the core concept and report format be used, and that Fire Protection replace the current Fire and Emergency Services core area. The Board then directed Administrative Manager Duffield to provide this template to Marilyn Snider for use at the June 27-28 meeting.

Public Comment:  
Michael Thomas, Cambria  
Tina Dickason, Cambria

Director Gray moved to adopt the format of the Strategic Planning Process, Goals and Objectives template as outlined in the Strategic Plan Ad Hoc Committee report.

Director Steidel seconded the motion.

Motion Passed Unanimously Ayes–3 (Gray, Steidel, Dean); Nays–0; Absent–2 (Farmer, Howell)

### B. Discussion and Consideration to Establish a Policy Regarding District Code of Ethics

This item was not addressed.

### C. Discussion and Consideration to Form an Ad Hoc Committee for the Creation of a CCSD Climate Change/Climate Crisis Policy and Make Recommendation to the Board of Directors and the Policy Committee Regarding Creation of Such Policy

General Manager Weigold introduced the item and provided a summary.

This item was not addressed.

## 8. FUTURE AGENDA ITEM(S)

Vice President Dean asked for any future agenda items. Items 7B and 7C above were moved to the next regular Board meeting.

## 9. ADJOURN

Director Gray moved to adjourn the meeting.

Director Steidel seconded the motion.

Vice President Dean adjourned the meeting at 2:40 p.m.

For further detail on the CCSD meeting, please visit the District's website to review the meeting recording or visit SLO-Span's website: <https://slo-span.org/static/meetings-CCSD.php>. CCSD written comments can be reviewed on the District's meeting webpage.

DRAFT

**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**BOARD OF DIRECTORS SPECIAL MEETING MINUTES**  
Thursday, June 23, 2022 10:00 AM

**1. OPENING**

**A. Call to Order**

President Howell called the meeting to order at 10:01 a.m.

**B. Pledge of Allegiance**

President Howell led the Pledge of Allegiance.

**C. Establishment of Quorum**

A quorum was established.

Directors present via Zoom: Donn Howell, Karen Dean, Cindy Steidel, Harry Farmer & Tom Gray.

Staff present via Zoom: General Manager John F. Weigold IV, District Counsel Timothy Carmel, Fire Chief William Hollingsworth, Administrative Department Manager Pamela Duffield, Utilities Department Manager/District Engineer Ray Dienzo, Facilities & Resources Manager Carlos Mendoza and Board Secretary Leah Reedall.

**D. President's Report**

President Howell announced that this would be Chief William Hollingsworth's last public meeting and last day of employment with the District, and expressed thanks for his 7 years of service as Fire Chief and his many years of dedicated and excellent service to the Cambria Fire Department.

**2. PUBLIC COMMENT ON AGENDA ITEMS**

Public Comment: none.

**3. HEARINGS AND APPEALS**

**A. Public Hearing in Accordance with the Requirements of Proposition 218 on the Proposed Increases to Fixed Water Service Charges for Commercial Water Accounts with Meters 1-inch and Larger Proposed to Become Effective July 1, 2023 and July 1, 2024, and Consideration of Adoption of Resolution 43-2022 Establishing Said Rates**

General Manager Weigold introduced the item, noting that Alex Handlers of Bartle Wells & Associates was in attendance to address any technical questions or concerns.

President Howell opened the public hearing.

Public Comment:  
None

President Howell closed the public hearing.

City of Pismo Beach Clerk, Erica Inderlied conducted a prima facie count of the Prop 218 protests for commercial water accounts with meters 1-inch and larger, announcing a prima facie count of 2 writings appearing to be 3 protests. The lowest threshold for a full validation of all protests being 32, Clerk Inderlied recommended the count be considered valid but insufficient to preclude the proposed rate increases.

President Howell announced that the Proposition 218 protest failed.

Director Steidel moved to adopt Resolution 43-2022 establishing increases in water and sewer rates for commercial water accounts with meters 1-inch and larger effective July 1, 2023 and July 1, 2024.

Director Gray seconded the motion.

Motion Passed Unanimously Ayes-5 (Steidel, Gray, Farmer, Dean, Howell) Nay- 0 Absent-0

- B.** Public Hearing to Discuss and Consider Adoption of: 1) Resolution 44-2022 Approving the CCSD Preliminary Budget for Fiscal Year 2022-2023; and 2) Resolution 45-2022 Establishing the Fiscal Year 2022-2023 Appropriations Limit

General Manager Weigold introduced the item noting that this is a preliminary budget for fiscal year 2022-2023, beginning July 1, 2022, and that the final budget will be brought before the Board in August. He turned the discussion over to Administrative Department Manager Pamela Duffield, who provided a detailed review. Ms. Duffield stated that this budget will be reviewed by the Finance Committee in July, prior to coming before the Board for final approval in August.

President Howell opened the public hearing.

Public Comment:  
Crosby Swartz, Cambria  
Tina Dickason, Cambria

President Howell closed the public hearing.

Director Steidel moved to adopt Resolution 44-2022 Approving the CCSD Preliminary Budget for Fiscal Year 2022-2023.

Director Gray seconded the motion.

Motion Passed Unanimously Ayes-5 (Steidel, Gray, Farmer, Dean, Howell) Nays-0 Absent-0

Director Gray moved to adopt Resolution 45-2022 Establishing the Fiscal Year 2022-2023 Appropriations Limit.

Vice President Dean seconded the motion.

Motion Passed Unanimously Ayes-5 (Gray, Dean, Farmer, Steidel, Howell) Nays-0 Absent-0

#### **4. FUTURE AGENDA ITEM(S)**

President Howell asked for any future agenda items. There were none.

**5. ADJOURN TO CLOSED SESSION**

- A.** PUBLIC EMPLOYEE PERFORMANCE EVALUATION, Pursuant to Government Code Section 54957(b)(2)  
Title: General Manager

President Howell asked for public comment on closed session. There were none.

President Howell announced that there will be a 5-minute break between sessions and that the Board would report out from the closed session at the next regular meeting, which is July 14, 2022.

President Howell then adjourned the public meeting at 11:30 a.m.

**6. ADJOURN**

President Howell adjourned the closed meeting at 1:05 p.m.

For further detail on the CCSD meeting, please visit the District's website to review the meeting recording or visit SLO-Span's website: <https://slo-span.org/static/meetings-CCSD.php>. CCSD written comments can be reviewed on the District's meeting webpage.

**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**BOARD OF DIRECTORS SPECIAL MEETING MINUTES**  
Monday, June 27, 2022 9:00 AM

**1. OPENING**

**A. Call to Order**

President Howell called the meeting to order at 9:12 a.m.

**B. Pledge of Allegiance**

President Howell led the Pledge of Allegiance.

**C. Establishment of Quorum**

A quorum was established.

Directors present via Zoom: Donn Howell, Karen Dean, Cindy Steidel, Harry Farmer & Tom Gray.

Staff present via Zoom: General Manager John F. Weigold IV, Assistant District Counsel David Hirsch, Administrative Department Manager Pamela Duffield, Utilities Department Manager/District Engineer Ray Dienzo, Facilities & Resources Manager Carlos Mendoza, and Board Secretary Leah Reedall.

**D. PRESIDENT'S REPORT**

President Howell inquired of AGPs presence at tomorrow's meeting, with live broadcast.

**2. PUBLIC COMMENT ON AGENDA ITEMS**

President Howell stated that he will call for public comment at the beginning of each agenda item.

**3. REGULAR BUSINESS**

**A. Discussion and Consideration of Strategic Plan Status Report and Update**

General Manager Weigold introduced the item and provided a brief summary.

Public Comment:

David Pierson, Cambria  
Crosby Swartz, Cambria  
Dennis Dudzik, Cambria  
Laura Swartz, Cambria

**B. Receive Community Input Regarding Strategic Plan**

General Manager Weigold introduced the item and provided a brief summary.

Public Comment:

Dennis Dudzik, Cambria  
Michael Calderwood, Cambria  
Tina Dickason, Cambria  
Laura Swartz, Cambria

**C. On Tuesday, June 28, 2022 at 8:30 a.m. the Board of Directors will Hold an Adjourned Special Meeting to Facilitate a Workshop to Update the Cambria Community Services District's (CCSD) Strategic Plan**

General Manager Weigold introduced the item and provided a brief summary.

Public Comment:

Dennis Dudzik, Cambria  
Tina Dickason, Cambria

**D. Discussion and Consideration to Set a Date for the Next Strategic Planning Workshop**

General Manager Weigold introduced the item and provided a brief summary.

Public Comment:

Dennis Dudzik, Cambria  
Tina Dickason, Cambria

**4. ADJOURNED TO JUNE 28, 2022 AT 8:30 A.M.**

President Howell adjourned the meeting at 10:57 a.m. to June 28, 2022 at 8:30 a.m.

For further detail on the CCSD meeting, please visit the District's website to review the meeting recording or visit SLO-Span's website: <https://slo-span.org/static/meetings-CCSD.php>. CCSD written comments can be reviewed on the District's meeting webpage.



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**ADJOURNED BOARD OF DIRECTORS SPECIAL MEETING MINUTES**  
**Tuesday, June 28, 2022 - 8:30 AM**

**1. OPENING**

**A. Call to Order**

President Howell called the meeting to order at 8:30 a.m.

**B. Pledge of Allegiance**

President Howell led the Pledge of Allegiance.

**C. Establishment of Quorum**

A quorum was established.

Directors present via Zoom: Donn Howell, Karen Dean, Cindy Steidel, Harry Farmer, and Tom Gray.

Staff present via Zoom: General Manager John F. Weigold, IV, District Counsel David Hirsch, Administrative Department Manager Pamela Duffield, Facilities & Resources Manager Carlos Mendoza & Utilities Department Manager/District Engineer Ray Dienzo.

Gail Tsuboi, Recorder  
Marilyn Snider, Facilitator

**2. PUBLIC COMMENT ON AGENDA ITEMS**

Public comment was taken on June 27, 2022.

**3. REGULAR BUSINESS**

**A. Discussion and Consideration of Strategic Plan Status Report and Update**

This item was discussed on June 27, 2022.

**B. Receive Community Input for Strategic Plan**

This item was discussed on June 27, 2022.

**C. On Tuesday, June 28, 2022 the Board of Directors will Hold an Adjourned Special Meeting to Facilitate a Workshop for Development of the District's Strategic Plan**

This item was discussed on June 28, 2022. General Manager Weigold introduced the item to the workshop participants and turned it over to Marilyn Snider. She then held the workshop detailed below.

**C A M B R I A C O M M U N I T Y S E R V I C E S D I S T R I C T**  
**STRATEGIC PLANNING WORKSHOP**

28 June 2022 • via Zoom

Marilyn Snider, Facilitator – Snider and Associates (510) 459-5540  
 Gail Tsuboi, Recorder – Tsuboi Design (925) 376-9151

**MISSION STATEMENT**

**The Cambria Community Services District provides water, sewer, fire protection and emergency services, parks, recreation and open space, and accompanying services to our community in a safe, cost-effective, and environmentally sensitive manner.**

**CORE VALUES**

not in priority order

The Cambria Community Services District values . . .

- ♦ **Integrity**
- ♦ **Open communication and Transparency**
  - ♦ **Safety**
  - ♦ **Fiscal responsibility**
- ♦ **Exemplary customer service**
  - ♦ **Mutual respect**

**THREE-YEAR GOALS**

2022-2025 \* not in priority order

Core Area: **WATER SERVICES - GENERAL**

Strategic Goal: **Meet the ongoing challenges of effectively and reliably managing water resources in our sensitive ecosystem**

Core Area: **WATER SERVICES – WATER RECLAMATION FACILITY**

Strategic Goal: **Advance Coastal Development Permit (CDP) to achieve County and Coastal Commission approval**

Core Area: **SEWER SERVICES**

Strategic Goal: **Execute phased repairs and upgrades for the Wastewater Treatment System**

Core Area: **FIRE PROTECTION AND EMERGENCY SERVICES**

Strategic Goal: **Provide optimal fire protection, water rescue, and emergency medical services . . . . . on a 24/7 basis**

Core Area: **FACILITIES AND RESOURCES**

Strategic Goal: **Manage and provide stewardship of District assets, parks, recreation, and open space in a timely, cost-effective, and environmentally sensitive manner**

### NEXT STEPS/FOLLOW-UP PROCESS

WHEN	WHO	WHAT
Wednesday, June 29	Leah Reedall	Distribute the retreat record to all participants.
Within 48 hours of receipt	All recipients	Read the workshop record.
At the July 5, 2022 Management Team meeting	CCSD Management Team (General Manager – lead)	Review the “Current Internal Weaknesses/Challenges” list for possible action items.
By July 12, 2022	Management Team	Share and discuss the Strategic Plan with staff face to face.
At the July 21, 2022 CCSD Board Meeting	CCSD Board (President – lead)	Review and consider adoption of the revised Core Values and their descriptors.
At the July 21, 2022 CCSD Board Meeting	General Manager John Weigold IV	Present the Strategic Plan to the Board and the public.
Not later than <u>2 weeks</u> before the second Board meeting of the month (beginning with the August 18 meeting)	Leads for the Objectives	Share the update for the Objective with Leah Reedall. (Monitor progress on the goals and objectives and revise objectives (add, amend and/or delete), as needed.)
Monthly	Leah Reedall and General Manager John Weigold IV	Prepare and distribute the updated Strategic Plan Monitoring Matrix to the CCSD Board and staff, which is available to the public.
January 30, 2023	General Manager John Weigold IV	Public comment session in preparation for the Strategic Planning workshop.
January 31, 2023	Participants from the June 28 Strategic Planning Workshop	Strategic Planning Workshop to: <ul style="list-style-type: none"> <li>- more thoroughly assess progress on the Goals and Strategic Objectives.</li> <li>- develop objectives for the next six months.</li> </ul>

## **S.W.O.T. ANALYSIS**

Strengths – Weaknesses - Opportunities - Threats

### **STRENGTHS AND ACCOMPLISHMENTS OF THE CAMBRIA COMMUNITY SERVICES DISTRICT SINCE THE JANUARY 25, 2022 STRATEGIC PLANNING WORKSHOP**

#### **Brainstormed List of Perceptions from each Participant**

- District website is easier to navigate and more informative
- Excellent Staff and employees
- Increased public access to Board and Standing Committee meetings via Zoom
- Implementation of Tyler Incode
- Successful Prop 218 to provide funds for infrastructure improvements and debt service.
- Successful effort to persuade community to accept needed rate-increase
- Timely repair of San Simeon water main break
- Progress on studies needed to obtain a CDP for the WRF
- Engaged staff and proactive management
- Strong personnel management, as shown in recruitment of new Finance Manager
- Successful adoption of new water/sewer rates for fiscal stability & capital needs
- Effective, data-driven response to drought conditions
- Strength: Technical Capabilities, Commitment and Work Ethic of District Staff
- Accomplishment: IGA/ECM Reviews, Analysis and Decisions
- Accomplishment: Attaining Rate Increases to Support CIP Requirements
- Accomplishment: Bringing historic Audit Reports up to date and filing FY2020/21 on time
- Successfully passed rate increase to move forward with infrastructure projects
- Positive response to water conservation
- Conveying realistic message for water and wastewater infrastructure needs
- Improved reputation with regulatory agencies
- Finance Committee completed work identifying underfunded, under resourced and under staffed services.
- Successful Prop 218 rate increase
- External Communications
- Website Information
- Financial System Implementation
- Minimized homelessness on District properties
- Increased development of recreational opportunities on the east ranch

### **CURRENT INTERNAL WEAKNESSES/CHALLENGES OF THE CAMBRIA COMMUNITY SERVICES DISTRICT**

#### **Brainstormed List of Perceptions from each Participant**

- Lack of visibility out in the community
- Inadequate social media presence
- Staff vacancies
- Under defined priorities
- Occasional problems in communication between department heads
- General Fund revenues barely adequate to support all mandated services
- A challenge to help the Public understand the District's more intractable problems
- Need for media strategy focused on getting accurate information to public
- Risk of Board & Committee demands overloading Staff
- Board's time and effort not always directed at strategic priorities
- Hit-or-miss strategic planning process, with results not in line with CCSD mission

- Challenge of staying ahead on Maintenance and Repair of aging infrastructure
- Challenge: establish and contract a funding source for IGA CIP Priority Items
- Challenge: replacement for retiring Fire Chief
- Drain on staff time with Committee and Ad-hoc meetings
- Heavily weighting negative community opinions
- Misinformation and controversy relating to the Water Reclamation Facility
- Innovative opportunities are hampered
- Staff turnover at admin department
- No significant ways to address underfunded, under resourced and understaffed services
- Deferred maintenance
- Internal Communications
- Lack of Direction/Planning of Staff Assignments & Workloads
- Strategic Planning Tasked to Staff
- Board Meeting Efficiency and Timeliness
- Ongoing expenses regarding the coastal development permit application

### **EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A POSITIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT IN THE NEXT THREE YEARS**

#### **Brainstormed List of Perceptions from each Participant**

- More rain, longer wet season!
- Availability of Grants and government funding
- Improved relationship between District and Regulatory Agencies
- Completion of permanent CDF for WRF
- The Skate Park Project as an example of a successful public/private collaboration
- An engaged community willing to take part in public discourse – a source of future directors
- Availability of new technologies for disposing the brine waste from the WRF
- State's focus on wildfire protection, potentially delivering resources to CCSD
- Progress, albeit slow, in permitting process for WRF
- Potential for cost saving through new brine disposal methods
- Reduction of inflation and interest rates
- Continued representation of our District 2 Supervisor
- Political agreement on responsible growth
- Develop long term project plan that follows the strategic plan and Board priorities
- Staff morale – maintaining efficiency and avoiding overload
- Continued support for water and wastewater infrastructure improvements
- Board Discussions and Planning of Strategic Goals
- Automation of Business Processes

### **EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A NEGATIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT THE NEXT THREE YEARS**

#### **Brainstormed List of Perceptions from each Participant**

- Covid
- Prolonged droughts
- Misinformation and negativity on social media
- Wildfire danger
- The climate crisis and associated uncertainties
- Conflicting goals between the various segments of the community
- Community hostility toward the current Board due to actions of Boards long past
- Pressures from outside the community to grow beyond what our resources can safely support
- Uncertain economic outlook, with inflation a particular threat to CCSD finances
- Threat of persistent drought (though CCSD is relatively well-prepared)
- Danger of wildfire, exacerbated by lack of adequate evacuation routes
- Covid continuance

- Increasing Interest Rates and Inflation
- Supply Chain Disruptions
- SLO County Redistricting
- Drought unpredictability
- Economic stress, such as inflation and recession
- Staff turnover and retention
- Lack of consensus on responsible growth
- Homelessness
- Drought
- Board/Standing Committees Lack of Cohesion
- Too Many CIP & Priority Lists
- COVID
- Rainfall & Water Well Levels
- Negative attitude toward Cambria at regulatory agencies
- Tree mortality due to the drought or disease
- Unwillingness of engaged members of the community to serve as directors
- Risk of lawsuits against the District
- Ongoing risks of lawsuits against the District

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DRAFT

## **STRATEGIC PLAN ELEMENTS**

Marilyn Snider, Strategic Planning Facilitator \* Snider and Associates (510) 531-2904

### **“SWOT” ANALYSIS**

Assess the organization's:

- Internal **S**trengths      - Internal **W**eaknesses
- External **O**pportunities      - External **T**hreats

### **MISSION/PURPOSE STATEMENT**

States WHY the organization exists and WHOM it serves

### **VISION STATEMENT**

A vivid, descriptive image of the future—what the organization will BECOME

### **CORE VALUES**

What the organization values, recognizes and rewards—strongly held beliefs that are freely chosen, publicly affirmed, and acted upon with consistency and repetition

### **THREE YEAR GOALS**

WHAT the organization needs to accomplish (consistent with the Mission and moving the organization towards its Vision) – usually limited to 4 or 5 key areas

### **KEY PERFORMANCE MEASURES**

What success will look like upon achievement of the goal

### **SIX MONTH STRATEGIC OBJECTIVES**

HOW the Goals will be addressed: By when, who is accountable to do what for each of the Goals

### **FOLLOW-UP PROCESS**

Regular, timely monitoring of progress on the goals and objectives; includes setting new objectives every six months

**CAMBRIA COMMUNITY SERVICES DISTRICT  
SIX-MONTH STRATEGIC OBJECTIVES**

June 28, 2022 – March 15, 2023

CORE AREA: WATER SERVICES - GENERAL						
STRATEGIC GOAL: MEET THE ONGOING CHALLENGES OF EFFECTIVELY AND RELIABLY MANAGING WATER RESOURCES IN OUR SENSITIVE ECOSYSTEM						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the August 18, 2022 Board meeting	Utilities Mgr. – lead, R and I Committee, Melissa Bland	Clarify with the community the monitoring and evaluating drought stages.				
2. At the Sept. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the previously-approved Water Meter Replacement Program.				
3. At the Dec. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the Stuart Street tank construction (dependent upon receipt of appropriations monies).				

CORE AREA: WATER SERVICES – WATER RECLAMATION FACILITY						
STRATEGIC GOAL: ADVANCE COASTAL DEVELOPMENT PERMIT (CDP) TO ACHIEVE COUNTY AND COASTAL COMMISSION APPROVAL						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Sept. 8, 2022 Board meeting	Utilities Mgr., working with the ad hoc committee of the R and I Committee	Investigate new cost-effective options and technologies for reduction/disposal of brine waste, including costs, and present a report to the Board.				
2. By Dec. 2022	Utilities Mgr.	Submit the data needed to complete the CDP application for the County.				
3. At the Dec. 8, 2022 Board meeting	Utilities Mgr.	Complete the Task 1 In-Stream Flow Study and report results to the Board.				



CORE AREA: SEWER SERVICES						
STRATEGIC GOAL: EXECUTE PHASED REPAIRS AND UPGRADES FOR THE WASTEWATER TREATMENT SYSTEM						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Present to the Board for review and consideration the agreement with PGE to move forward with the work on the wastewater treatment system.				
2. At the Sept. 8, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Complete the financing package for the wastewater treatment system's PGE/IGA projects and present the results to the Board for consideration				
3. FUTURE OBJECTIVE	Utilities Mgr.	Establish priorities and an implementation plan for CIP wastewater projects.				

CORE AREA: FIRE PROTECTION AND EMERGENCY SERVICES						
STRATEGIC GOAL: PROVIDE OPTIMAL FIRE PROTECTION, WATER RESCUE, AND EMERGENCY MEDICAL SERVICES ON A 24/7 BASIS						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr.	Hire the replacement for the retiring Fire Chief and report to the Board.				
2. At the Oct. 20, 2022 Board meeting	Fire Chief, working with Dir. Tom Gray and CCHD Ops Dir.	Review and update the adopted Multi-Jurisdictional Hazard Mitigation Plan for Cambria, and report results to the CCSD Board for consideration.				
3. At the Nov. 17, 2022 Board meeting	CCSD Directors Tom Gray and Karen Dean (co-leads), working with the Fire Chief and the coordinator of the Fire Safe Focus Group	Present to the Board a report on research done on procedures for evacuation of residents needing help and identification of safe havens for evacuees.				
4. At the Dec. 8, 2022 Board meeting	Fire Chief, working with the General Mgr and District Counsel	Research a Defensible Space Ordinance for the community of Cambria and present to the Board as a staff report for consideration and direction.				
5. At the Jan. 12, 2023 Board meeting	Fire Chief	Report on the progress of implementing the Zonehaven System and the emergency alert system.				

CORE AREA: FACILITIES AND RESOURCES						
STRATEGIC GOAL: MANAGE AND PROVIDE STEWARDSHIP OF DISTRICT ASSETS, PARKS, RECREATION, AND OPEN SPACE IN A TIMELY, COST-EFFECTIVE, AND ENVIRONMENTALLY SENSITIVE MANNER						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the July 21, 2022 Board meeting	General Mgr.	Request the Board to appoint a Cambria Veterans' Memorial Hall ad hoc committee.				
2. At the Aug. 18, 2022 Board meeting	Facilities and Resources Mgr. – lead, General Mgr, Finance Mgr.	Pursue identified and potential grant funding sources for Veterans' Hall capital improvement projects and report results to the Board.				
3. At the Sept. 15, 2022 Board meeting	Facilities and Resources Mgr – lead, PROS Commission	Present to the Board for review and consideration the PROS Commission's recommended options for East Ranch recreational expansion.				
4. At the Oct. 20, 2022 Board meeting	General Mgr., working with a Board ad hoc committee and CCSD Counsel	Investigate and identify options for use of the Veterans' Hall and present to the Board for consideration.				
5. At the Nov. 10, 2022 Board meeting	District Engineer	Present an update to the Board for consideration on the final design, engineering estimate, and status of fundraising for the Skatepark.				
6. At the Nov. 10, 2022 Board meeting	District Engineer	Obtain construction permit and present to the Board for consideration the construction RFP for the East Ranch restrooms.				

F

#### D. Discussion and Consideration to Set a Date for the Next Strategic Planning Workshop

General Manager Weigold introduced the item and provided a summary.

Director Gray moved to hold the next strategic planning workshop on Tuesday, January 31, 2023 with a special meeting on Monday, January 30, 2023 for public input and adjournment to January 31, 2023.

Vice President Dean seconded the motion.

Motion Passed Unanimously Ayes–5 (Howell, Dean, Steidel, Farmer, Gray) Nays–0

#### 4. ADJOURN

President Howell adjourned the meeting at approximately 2:52 p.m.

For further detail on the CCSD meeting, please visit the District's website to review the meeting recording or visit SLO-Span's website: <https://slo-span.org/static/meetings-CCSD.php>. CCSD written comments can be reviewed on the District's meeting webpage.

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **6.C.**

FROM: John F. Weigold, IV, General Manager

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Meeting Date: July 21, 2022	Subject: Consideration of Adoption of Resolution 50-2022 Regarding the Continued Local State of Emergency Declaration
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**RECOMMENDATIONS:**

It is recommended that the Board of Directors consider adoption of Resolution 50-2022 declaring a continued local state of emergency in the Cambria Community Services District due to the coronavirus pandemic.

**FISCAL IMPACT:**

The District continues to work with customers challenged with paying for their water and wastewater utility services, due to the impact of the COVID-19. Listed below is a recap of the billing cycle, the number & dollar amount of late customers, as of July 11, 2022:

Billing Cycle	Late #	\$	Pmt Pln	\$
Jan-Feb 2021 & Prior	10	5,613.24	0	-
Mar-Apr 2021	5	1,875.33	0	-
May-Jun 2021	6	2,038.42	0	-
Jul-Aug 2021	6	1,714.08	0	-
Sep-Oct 2021	6	1,172.19	0	-
Nov-Dec 2021	12	2,348.89	0	-
Jan-Feb 2022	33	5,181.16	1	944.60
Mar-Apr 2022	118	34,406.11	9	3,855.68
May-Jun 2022		N/A		N/A
	196	54,349.42	10	4,800.28

The overall fiscal impacts and any potential FEMA grant reimbursement associated with COVID-19 are unknown at this time.

**DISCUSSION:**

As the Board is aware, the State and County of San Luis Obispo have adopted a number of executive orders declaring a public health emergency and imposing restrictions on the general population to help control the spread of the COVID-19 virus. The Board of Directors adopted Resolution 52-2020 on November 19, 2020, which requires the Board to determine whether a local state of emergency continues to exist once a month. As the COVID-19 virus continues to significantly impact the State and country, it is recommended that the Board adopt Resolution 50-2022 declaring a continued local state of emergency.

Attachment: Resolution 50-2022

**RESOLUTION 50-2022  
July 21, 2022**

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE CAMBRIA COMMUNITY SERVICES DISTRICT DECLARING A CONTINUED LOCAL STATE OF EMERGENCY DUE TO THE CORONAVIRUS (COVID 19) PANDEMIC**

**WHEREAS**, on March 23, 2020 The Board of Directors (“Board”) adopted Resolution 09-2020 declaring a state of emergency to exist in the Cambria Community Services District as a result of the coronavirus pandemic; and

**WHEREAS**, on November 20, 2020, the Board adopted Resolution 52-2020, which requires the Board to determine whether a local state of emergency continues to exist within the District once per month.

**NOW, THEREFORE, IT IS HEREBY RESOLVED** by the Board of Directors of the Cambria Community Services District that a local state of emergency continues to exist in the Cambria Community Services District as a result of the coronavirus pandemic.

PASSED AND ADOPTED THIS 21<sup>st</sup> day of July, 2022.

\_\_\_\_\_  
Donn Howell, President  
Board of Directors

ATTEST:

APPROVED AS TO FORM:

\_\_\_\_\_  
Leah Reedall  
Board Secretary

\_\_\_\_\_  
Timothy J. Carmel  
District Counsel

**CAMBRIA COMMUNITY SERVICES DISTRICT**

TO: Board of Directors

AGENDA NO. **6.D.**FROM: John F. Weigold, IV, General Manager  
Timothy Carmel, District Counsel

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Meeting Date: July 21, 2022	Subject: Consideration of Adoption of Resolution 51-2022 Authorizing the Continuance of Remote Teleconference Meetings of the Legislative Bodies of the Cambria Community Services District Pursuant to Government Code Section 54953(e)(3)
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**RECOMMENDATIONS:**

It is recommended that the Board of Directors consider adoption of Resolution 51-2022 to continue authorizing remote teleconference meetings of the legislative bodies of the Cambria Community Services District Section 54953(e)(3).

**FISCAL IMPACT:**

The fiscal impact of continuing to implement the teleconferencing requirement, for CCSD Board, Standing Committees and PROS Commission regular and special meetings includes AGP Video expense and continuing the Zoom subscription. An estimate of cost of expenses for a regular and special Board meeting are listed below. AGP Video does not attend and support Standing Committee and PROS Commission meetings.

<b>Teleconference Meeting Expense – AGP Video &amp; Zoom</b>	
Contract Rate - Meeting (up to 3 hours)	\$350.00
Overtime Rate	\$125.00
SLO-SPAN Streaming	\$200.00
Zoom Subscription – Monthly	\$389.90
<b>Grand Total per meeting</b>	<b>\$1,064.90</b>

**DISCUSSION:**

At the September 24, 2021 Board of Directors meeting the Board of Directors adopted Resolution 37-2021 authorizing remote teleconference meetings of the legislative bodies of the Cambria Community Services District in accordance with newly adopted Government Code Section 54953(e) that was added to the Brown Act by AB 361.

Government Code Section 54953(e) permits legislative bodies, when there is a proclaimed State of Emergency declared by the Governor pursuant to Government Code Section 8625, to make a determination to authorize meeting remotely via teleconferencing as a result of the emergency. To do so, a resolution needs to be adopted in which the legislative body finds that meeting in person would present imminent risks to the health or safety of attendees, or that State or local officials have imposed or recommended measures to promote social distancing.

The initial resolution is valid for thirty (30) days after teleconferencing for the first time pursuant to Government Code section 54953(e). If the State of Emergency remains active after that 30 day period, the local agency may act to renew its resolution and continue authorizing remote teleconferenced meetings by passing another resolution which includes findings that the State of Emergency declaration remains active, the local agency has reconsidered the circumstances of the State of Emergency, and the local agency has either identified: A) ongoing, direct impacts to the ability to meet safely in-person, or B) active social distancing measures as directed by relevant State or local officials.

Resolution 37-2021, adopted on September 24, 2021, included findings and was based upon a determination that as a result of the proclaimed State of Emergency in California due to the COVID-19 pandemic, and its continued spread in San Luis Obispo County and Cambria through the Delta variant of SARS-CoV-2, which is more transmissible than prior variants of the virus, may cause more severe illness, and that even fully vaccinated individuals can spread the virus to others, holding meetings in person would present imminent risks to the health or safety of attendees. Recently, the BA.2 variant, which is highly transmissible, has become the dominant strain in California.

Resolution 37-2021 became effective immediately and remained in effect for thirty (30) days after teleconferencing for the first time pursuant to Government Code section 54953(e). In order to continue to hold remote teleconferenced meetings in April, the Board of Directors will need to continue to adopt a subsequent resolution every thirty (30) days in accordance with Government Code section 54953(e)(3) to extend the time during which the legislative bodies of the Cambria Community Services District may continue to teleconference without compliance with paragraph (3) of subdivision (b) of Government Code Section 54953.

## RESOLUTION 51-2022

July 21, 2022

A RESOLUTION OF THE BOARD OF DIRECTORS  
OF THE CAMBRIA COMMUNITY SERVICES DISTRICT MAKING  
FINDINGS IN ACCORDANCE WITH GOVERNMENT  
CODE SECTION 54953(e)(3), AUTHORIZING THE CONTINUANCE OF  
REMOTE TELECONFERENCE MEETINGS OF THE LEGISLATIVE BODIES  
OF THE CAMBRIA COMMUNITY SERVICES DISTRICT

WHEREAS, on March 4, 2020 Governor Newsom declared a State of Emergency in the State of California pursuant to Government Code Section 8625 as a result of the threat of the Coronavirus (COVID-19) pandemic, which declaration continues to be in effect; and

WHEREAS, on September 16, 2021 Governor Newsom signed AB 361, which added subsection (e) to Government Code section 54953 of the Brown Act, and makes provision for remote teleconferencing participation in meetings by members of a legislative body, without compliance with the requirements of Government Code section 54953(b)(3), subject to the existence of certain conditions; and

WHEREAS, a required condition of Government Code Section 54953(e) is that a state of emergency is declared by the Governor pursuant to Government Code section 8625, proclaiming the existence of conditions of disaster or of extreme peril to the safety of persons and property within the State caused by conditions as described in Government Code section 8558; and

WHEREAS, in addition to the Governor's proclamation of a State of Emergency, on March 23, 2020 the Board of Directors ("Board") adopted Resolution 09-2020 declaring a State of Emergency to exist in the Cambria Community Services District as a result of the Coronavirus pandemic; and has continued to make determinations that a local State of Emergency continues to exist in the Cambria Community Services District as a result of the Coronavirus pandemic; and

WHEREAS, there has been a significant incidence of COVID-19 cases in San Luis Obispo County due primarily to the BA.2 variant of SARS-CoV-2, the virus that causes COVID-19. Emerging evidence indicates that the BA.2 variant is highly transmissible and can be spread even by fully vaccinated individuals; and

WHEREAS, on September 24, 2021 the Board of Directors adopted Resolution 37-2021, finding that the requisite conditions exist for the legislative bodies of the Cambria Community Services District to conduct remote teleconference meetings without compliance with paragraph (3) of subdivision (b) of section 54953; and

WHEREAS, as a condition of extending the use of the provisions found in section 54953(e), the Board of Directors must reconsider the circumstances of the State of Emergency that exists in the District, and the Board of Directors has done so; and

WHEREAS, the Board of Directors now desires to adopt a Resolution finding that the requisite conditions exist for the legislative bodies of the Cambria Community Services District, as defined in the Brown Act, to continue to conduct remote teleconference meetings without compliance with paragraph (3) of subdivision (b) of Government Code section 54953.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Cambria Community Services District as follows:

1. The above recitals are true, correct and are incorporated herein by this reference.
2. In accordance with the requirements of Government Code Section 54953(e)(3), the Board of Directors of the Cambria Community Services District hereby finds and determines that it has reconsidered the circumstances of the State of Emergency and that the State of Emergency continues to exist and to directly impact the ability of the members to meet safely in person due to the COVID-19 pandemic, and its continued spread in San Luis Obispo County and Cambria through the BA.2 variant of SARS-CoV-2, which is highly transmissible, and that even fully vaccinated individuals can spread the virus to others, and therefore holding meetings in person would present imminent risks to the health or safety of attendees.
3. The General Manager and legislative bodies of the Cambria Community Services District are hereby authorized and directed to continue to take all actions necessary to carry out the intent and purpose of this Resolution including, continuing to conduct open and public remote teleconferencing meetings in accordance with the requirements of Government Code section 54953(e) and other applicable provisions of the Brown Act.
4. This Resolution shall take effect immediately upon its adoption and shall be effective for thirty (30) days after its adoption, subject to being extended for an additional 30 day period by the Board of Directors adoption of a subsequent resolution in accordance with Government Code section 54953(e)(3) to further extend the time during which the legislative bodies of the Cambria Community Services District may continue to teleconference without compliance with paragraph (3) of subdivision (b) of Government Code section 54953.

Resolution 51-2022 was adopted at a regular meeting of the Cambria Community Services District on July 21, 2022.

\_\_\_\_\_  
Donn Howell, President  
Board of Directors

ATTEST:

APPROVED AS TO FORM:

\_\_\_\_\_  
Leah Reedall  
Board Secretary

\_\_\_\_\_  
Timothy J. Carmel, District Counsel



## CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **7.A.**

FROM: John F. Weigold IV, General Manager

Meeting Date: July 21, 2022

Subject: Discussion and Consideration to Review  
District Core Values and Adopt the  
District Strategic Plan Update**RECOMMENDATIONS:**

Staff recommends the Board of Directors discuss and consider adopting the District Strategic Plan update.

**FISCAL IMPACT:**

There is no fiscal impact associated with this item.

**DISCUSSION:**

The Board held a Special Board Meeting on June 27 and 28, 2022 to update the District's Strategic Plan. On June 27, 2022, the Board solicited community input and comments on the District strengths, District weaknesses and District goals, as well as any other issues related to the development of the District Strategic Plan update. The Board adjourned the meeting to June 28, 2022 and held a daylong Board workshop facilitated by consultant Snider and Associates via Zoom, which the community was able to hear telephonically. The Board of Directors utilized community input in developing the update of the District's goals and objectives. The Board also reviewed and updated the District's Mission Statement and reviewed the Core Values.

Staff recommends the Board consider adoption of the District Strategic Plan update of goals, objectives and mission statement from the June 28, 2022 Strategic Plan Workshop, and discuss and consider the current Core Values.

Attachment: District Strategic Plan Update of Goals, Objectives, and Mission Statement  
Strategic Plan Six Months Goals and Objectives Grid  
Supplemental Report of the Strategic Ad Hoc Committee

C A M B R I A C O M M U N I T Y S E R V I C E S D I S T R I C T

**STRATEGIC PLANNING WORKSHOP**

28 June 2022 • via Zoom

Marilyn Snider, Facilitator – Snider and Associates (510) 459-5540  
Gail Tsuboi, Recorder – Tsuboi Design (925) 376-9151

**MISSION STATEMENT**

**The Cambria Community Services District provides water, sewer, fire protection and emergency services, parks, recreation and open space, and accompanying services to our community in a safe, cost-effective, and environmentally sensitive manner.**

**CORE VALUES**

not in priority order

The Cambria Community Services District values . . .

- ♦ Integrity
- ♦ Open communication and Transparency
  - ♦ Safety
  - ♦ Fiscal responsibility
- ♦ Exemplary customer service
  - ♦ Mutual respect

**THREE-YEAR GOALS**

2022-2025 \* not in priority order

Core Area: **WATER SERVICES - GENERAL**

Strategic Goal: **Meet the ongoing challenges of effectively and reliably managing water resources in our sensitive ecosystem**

Core Area: **WATER SERVICES – WATER RECLAMATION FACILITY**

Strategic Goal: **Advance Coastal Development Permit (CDP) to achieve County and Coastal Commission approval**

Core Area: **SEWER SERVICES**

Strategic Goal: **Execute phased repairs and upgrades for the Wastewater Treatment System**

Core Area: **FIRE PROTECTION AND EMERGENCY SERVICES**

Strategic Goal: **Provide optimal fire protection, water rescue, and emergency medical services  
..... on a 24/7 basis**

Core Area: **FACILITIES AND RESOURCES**

Strategic Goal: **Manage and provide stewardship of District assets, parks, recreation, and open space in a timely, cost-effective, and environmentally sensitive manner**

## NEXT STEPS/FOLLOW-UP PROCESS

<b>WHEN</b>	<b>WHO</b>	<b>WHAT</b>
Wednesday, June 29	Leah Reedall	Distribute the retreat record to all participants.
Within 48 hours of receipt	All recipients	Read the workshop record.
At the July 5, 2022 Management Team meeting	CCSD Management Team (General Manager – lead)	Review the “Current Internal Weaknesses/Challenges” list for possible action items.
By July 12, 2022	Management Team	Share and discuss the Strategic Plan with staff face to face.
At the July 21, 2022 CCSD Board Meeting	CCSD Board (President – lead)	Review and consider adoption of the revised Core Values and their descriptors.
At the July 21, 2022 CCSD Board Meeting	General Manager John Weigold IV	Present the Strategic Plan to the Board and the public.
Not later than <u>2 weeks</u> before the second Board meeting of the month (beginning with the August 18 meeting)	Leads for the Objectives	Share the update for the Objective with Leah Reedall. (Monitor progress on the goals and objectives and revise objectives (add, amend and/or delete), as needed.)
Monthly	Leah Reedall and General Manager John Weigold IV	Prepare and distribute the updated Strategic Plan Monitoring Matrix to the CCSD Board and staff, which is available to the public.
January 30, 2023	General Manager John Weigold IV	Public comment session in preparation for the Strategic Planning workshop.
January 31, 2023	Participants from the June 28 Strategic Planning Workshop	Strategic Planning Workshop to: <ul style="list-style-type: none"> <li>- more thoroughly assess progress on the Goals and Strategic Objectives.</li> <li>- develop objectives for the next six months.</li> </ul>

## S.W.O.T. ANALYSIS

Strengths – Weaknesses - Opportunities - Threats

### **STRENGTHS AND ACCOMPLISHMENTS OF THE CAMBRIA COMMUNITY SERVICES DISTRICT SINCE THE JANUARY 25, 2022 STRATEGIC PLANNING WORKSHOP**

#### **Brainstormed List of Perceptions from each Participant**

- District website is easier to navigate and more informative
- Excellent Staff and employees
- Increased public access to Board and Standing Committee meetings via Zoom
- Implementation of Tyler Incode
- Successful Prop 218 to provide funds for infrastructure improvements and debt service.
- Successful effort to persuade community to accept needed rate-increase
- Timely repair of San Simeon water main break
- Progress on studies needed to obtain a CDP for the WRF
- Engaged staff and proactive management
- Strong personnel management, as shown in recruitment of new Finance Manager
- Successful adoption of new water/sewer rates for fiscal stability & capital needs
- Effective, data-driven response to drought conditions
- Strength: Technical Capabilities, Commitment and Work Ethic of District Staff
- Accomplishment: IGA/ECM Reviews, Analysis and Decisions
- Accomplishment: Attaining Rate Increases to Support CIP Requirements
- Accomplishment: Bringing historic Audit Reports up to date and filing FY2020/21 on time
- Successfully passed rate increase to move forward with infrastructure projects
- Positive response to water conservation
- Conveying realistic message for water and wastewater infrastructure needs
- Improved reputation with regulatory agencies
- Finance Committee completed work identifying underfunded, under resourced and under staffed services.
- Successful Prop 218 rate increase
- External Communications
- Website Information
- Financial System Implementation
- Minimized homelessness on District properties
- Increased development of recreational opportunities on the east ranch

### **CURRENT INTERNAL WEAKNESSES/CHALLENGES OF THE CAMBRIA COMMUNITY SERVICES DISTRICT**

#### **Brainstormed List of Perceptions from each Participant**

- Lack of visibility out in the community
- Inadequate social media presence
- Staff vacancies
- Under defined priorities
- Occasional problems in communication between department heads
- General Fund revenues barely adequate to support all mandated services
- A challenge to help the Public understand the District's more intractable problems
- Need for media strategy focused on getting accurate information to public
- Risk of Board & Committee demands overloading Staff
- Board's time and effort not always directed at strategic priorities
- Hit-or-miss strategic planning process, with results not in line with CCSD mission
- Challenge of staying ahead on Maintenance and Repair of aging infrastructure

- Challenge: establish and contract a funding source for IGA CIP Priority Items
- Challenge: replacement for retiring Fire Chief
- Drain on staff time with Committee and Ad-hoc meetings
- Heavily weighting negative community opinions
- Misinformation and controversy relating to the Water Reclamation Facility
- Innovative opportunities are hampered
- Staff turnover at admin department
- No significant ways to address underfunded, under resourced and understaffed services
- Deferred maintenance
- Internal Communications
- Lack of Direction/Planning of Staff Assignments & Workloads
- Strategic Planning Tasked to Staff
- Board Meeting Efficiency and Timeliness
- Ongoing expenses regarding the coastal development permit application

## **EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A POSITIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT IN THE NEXT THREE YEARS**

### **Brainstormed List of Perceptions from each Participant**

- More rain, longer wet season!
- Availability of Grants and government funding
- Improved relationship between District and Regulatory Agencies
- Completion of permanent CDF for WRF
- The Skate Park Project as an example of a successful public/private collaboration
- An engaged community willing to take part in public discourse – a source of future directors
- Availability of new technologies for disposing the brine waste from the WRF
- State's focus on wildfire protection, potentially delivering resources to CCSD
- Progress, albeit slow, in permitting process for WRF
- Potential for cost saving through new brine disposal methods
- Reduction of inflation and interest rates
- Continued representation of our District 2 Supervisor
- Political agreement on responsible growth
- Develop long term project plan that follows the strategic plan and Board priorities
- Staff morale – maintaining efficiency and avoiding overload
- Continued support for water and wastewater infrastructure improvements
- Board Discussions and Planning of Strategic Goals
- Automation of Business Processes

## **EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A NEGATIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT THE NEXT THREE YEARS**

### **Brainstormed List of Perceptions from each Participant**

- Covid
- Prolonged droughts
- Misinformation and negativity on social media
- Wildfire danger
- The climate crisis and associated uncertainties
- Conflicting goals between the various segments of the community
- Community hostility toward the current Board due to actions of Boards long past
- Pressures from outside the community to grow beyond what our resources can safely support
- Uncertain economic outlook, with inflation a particular threat to CCSD finances
- Threat of persistent drought (though CCSD is relatively well-prepared)
- Danger of wildfire, exacerbated by lack of adequate evacuation routes
- Covid continuance
- Increasing Interest Rates and Inflation

- Supply Chain Disruptions
- SLO County Redistricting
- Drought unpredictability
- Economic stress, such as inflation and recession
- Staff turnover and retention
- Lack of consensus on responsible growth
- Homelessness
- Drought
- Board/Standing Committees Lack of Cohesion
- Too Many CIP & Priority Lists
- COVID
- Rainfall & Water Well Levels
- Negative attitude toward Cambria at regulatory agencies
- Tree mortality due to the drought or disease
- Unwillingness of engaged members of the community to serve as directors
- Risk of lawsuits against the District
- Ongoing risks of lawsuits against the District
- 



## **STRATEGIC PLAN ELEMENTS**

Marilyn Snider, Strategic Planning Facilitator \* Snider and Associates (510) 531-2904

### **“SWOT” ANALYSIS**

Assess the organization's:

- Internal **S**trengths      - Internal **W**eaknesses
- External **O**pportunities      - External **T**hreats

### **MISSION/PURPOSE STATEMENT**

States WHY the organization exists and WHOM it serves

### **VISION STATEMENT**

A vivid, descriptive image of the future—what the organization will BECOME

### **CORE VALUES**

What the organization values, recognizes and rewards—strongly held beliefs that are freely chosen, publicly affirmed, and acted upon with consistency and repetition

### **THREE YEAR GOALS**

WHAT the organization needs to accomplish (consistent with the Mission and moving the organization towards its Vision) – usually limited to 4 or 5 key areas

### **KEY PERFORMANCE MEASURES**

What success will look like upon achievement of the goal

### **SIX MONTH STRATEGIC OBJECTIVES**

HOW the Goals will be addressed: By when, who is accountable to do what for each of the Goals

### **FOLLOW-UP PROCESS**

Regular, timely monitoring of progress on the goals and objectives; includes setting new objectives every six months

**CAMBRIA COMMUNITY SERVICES DISTRICT  
SIX-MONTH STRATEGIC OBJECTIVES**

June 28, 2022 – March 15, 2023

<b>CORE AREA: WATER SERVICES - GENERAL</b>						
<b>STRATEGIC GOAL: MEET THE ONGOING CHALLENGES OF EFFECTIVELY AND RELIABLY MANAGING WATER RESOURCES IN OUR SENSITIVE ECOSYSTEM</b>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the August 18, 2022 Board meeting	Utilities Mgr. – lead, R and I Committee, Melissa Bland	Clarify with the community the monitoring and evaluating drought stages.				
2. At the Sept. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the previously-approved Water Meter Replacement Program.				
3. At the Dec. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the Stuart Street tank construction (dependent upon receipt of appropriations monies).				



**CORE AREA: WATER SERVICES – WATER RECLAMATION FACILITY**  
**STRATEGIC GOAL: ADVANCE COASTAL DEVELOPMENT PERMIT (CDP)**  
**TO ACHIEVE COUNTY AND COASTAL COMMISSION APPROVAL**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Sept. 8, 2022 Board meeting	Utilities Mgr., working with the ad hoc committee of the R and I Committee	Investigate new cost-effective options and technologies for reduction/disposal of brine waste, including costs, and present a report to the Board.				
2. By Dec. 2022	Utilities Mgr.	Submit the data needed to complete the CDP application for the County.				
3. At the Dec. 8, 2022 Board meeting	Utilities Mgr.	Complete the Task 1 In-Stream Flow Study and report results to the Board.				

**CORE AREA: SEWER SERVICES**

**STRATEGIC GOAL: EXECUTE PHASED REPAIRS AND UPGRADES  
FOR THE WASTEWATER TREATMENT SYSTEM**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Present to the Board for review and consideration the agreement with PGE to move forward with the work on the wastewater treatment system.				
2. At the Sept. 8, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Complete the financing package for the wastewater treatment system's PGE/IGA projects and present the results to the Board for consideration				
3. FUTURE OBJECTIVE	Utilities Mgr.	Establish priorities and an implementation plan for CIP wastewater projects.				

**CORE AREA: FIRE PROTECTION AND EMERGENCY SERVICES**

**STRATEGIC GOAL: PROVIDE OPTIMAL FIRE PROTECTION, WATER RESCUE,  
AND EMERGENCY MEDICAL SERVICES ON A 24/7 BASIS**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr.	Hire the replacement for the retiring Fire Chief and report to the Board.				
2. At the Oct. 20, 2022 Board meeting	Fire Chief, working with Dir. Tom Gray and CCHD Ops Dir.	Review and update the adopted Multi-Jurisdictional Hazard Mitigation Plan for Cambria, and report results to the CCSD Board for consideration.				
3. At the Nov. 17, 2022 Board meeting	CCSD Directors Tom Gray and Karen Dean (co-leads), working with the Fire Chief and the coordinator of the Fire Safe Focus Group	Present to the Board a report on research done on procedures for evacuation of residents needing help and identification of safe havens for evacuees.				
4. At the Dec. 8, 2022 Board meeting	Fire Chief, working with the General Mgr and District Counsel	Research a Defensible Space Ordinance for the community of Cambria and present to the Board as a staff report for consideration and direction.				
5. At the Jan. 12, 2023 Board meeting	Fire Chief	Report on the progress of implementing the Zonehaven System and the emergency alert system.				

**CORE AREA: FACILITIES AND RESOURCES**

**STRATEGIC GOAL: MANAGE AND PROVIDE STEWARDSHIP OF DISTRICT ASSETS,  
PARKS, RECREATION, AND OPEN SPACE IN A TIMELY, COST-EFFECTIVE,  
AND ENVIRONMENTALLY SENSITIVE MANNER**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the July 21, 2022 Board meeting	General Mgr.	Request the Board to appoint a Cambria Veterans' Memorial Hall ad hoc committee.				
2. At the Aug. 18, 2022 Board meeting	Facilities and Resources Mgr. – lead, General Mgr, Finance Mgr.	Pursue identified and potential grant funding sources for Veterans' Hall capital improvement projects and report results to the Board.				
3. At the Sept. 15, 2022 Board meeting	Facilities and Resources Mgr – lead, PROS Commission	Present to the Board for review and consideration the PROS Commission's recommended options for East Ranch recreational expansion.				
4. At the Oct. 20, 2022 Board meeting	General Mgr., working with a Board ad hoc committee and CCSD Counsel	Investigate and identify options for use of the Veterans' Hall and present to the Board for consideration.				
5. At the Nov. 10, 2022 Board meeting	District Engineer	Present an update to the Board for consideration on the final design, engineering estimate, and status of fundraising for the Skatepark.				
6. At the Nov. 10, 2022 Board meeting	District Engineer	Obtain construction permit and present to the Board for consideration the construction RFP for the East Ranch restrooms.				

**Supplemental Report of the Strategic Plan Ad Hoc Committee**  
**Vice President Dean, Director Steidel**  
**6/16/2022**

At our June 9, 2022 Board Meeting, the Strategic Plan Ad Hoc Committee offered a report on its research of how other Community Services Districts, with similar areas of responsibility, formulated their Strategic Plans. We presented our thoughts on refocusing and reassessing our District goals, and the strategies towards achieving those goals, toward an alignment with the services we provide as a District. We met with our Strategic Plan Consultant, Marilyn Snider, to discuss some of these possible changes to our strategic planning process, and Ms Snider indicated that she could be flexible and could adjust her format and agenda to meet our needs once the Board has determined how they would like to move forward.

Based on our prior Ad Hoc presentation, we were tasked by the Board to bring examples which demonstrate a refocus of goal setting which creates alignment to core areas of our charter. This report provides those examples. We have also provided an example of how we might align our Mission Statement to our Charter and have suggested that Core Values be accompanied by a sentence of definition. This Ad Hoc Committee did not delve into other possible considerations such as the use of key performance indicators, or the format of the existing Strategic Plan progress document that is reviewed and updated regularly.

These examples are offered to stimulate discussion on how the Board and Staff might possibly refocus our Strategic Plan Process to be more in alignment with our Mission Statement and District responsibilities. The described goals, strategies, Mission Statement, and Core Values are the Ad Hoc Committee's suggestions only, and we welcome the discussion and ideas among the Directors on how we can fine tune our Strategic Plan process and transition to more defined goals and strategies to meet the needs of our District and Community.

## **MISSION STATEMENT (Example as a Declarative Statement )**

**Provide high quality water, sewer, fire support, Parks Recreation and Open Space, and accompanying Community Services to our customers in a safe, cost-effective, and environmentally sensitive manner.**

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## **STRATEGIC GOALS AND STRATEGIES (Example)**

The following outline of “Core Areas”, “Strategic Goals” and “Strategies” is offered as an example only. If fully developed, the “Strategies” would be more result specific. The information here just provides examples of work content that could be considered for development of a strategic action. The outlined material represents discussion and brainstorming by our committee of an optional goal setting approach.

### **CORE AREA: WATER SERVICES**

**Strategic Goal: Effectively and reliably manage available water resources in a sensitive ecosystem**

#### ***Strategies***

Continue bi-monthly monitoring and proactive management of San Simeon Creek and Santa Rosa Creek water resources.

Closely monitor/evaluate Drought Risk Stages

Contract with selected vendor and execute Water Meter Replacement Program

Investigate funding options for Booster station pump replacements

Stuart Street Tanks

### **CORE AREA: WATER SERVICES - WATER RECLAMATION FACILITY**

**Strategic Goal: Resolve outstanding actions to advance CDP through County Approval and Advancement to Coastal Commission**

#### ***Strategies***

Improve relationship and interaction with Coastal Commission Staff

Completion of in-stream flow study

Final Information submittal to County and completion of data; obtain county approval

Submit Final CDP to Coastal Commission

Investigate New Cost-Effective Technologies for Reduction of Brine Waste

Final Resolution re Brine Pond

**CORE AREA: SEWER SERVICES**

**Strategic Goal: Initiate phased repairs and upgrade installations for Wastewater Treatment Plant**

***Strategies***

Establish Priorities and Implementation Plan of Upgrades described as part of rate study, to execute upon approval of Monies

**CORE AREA: FIRE AND EMERGENCY SERVICES**

**Strategic Goal: Provide fully funded and staffed Fire, Water Rescue, and Emergency Medical Services on a 24/7 Basis**

***Strategies***

Identify/define viable Evacuation Planning for the Community, Egress, Ingress, Communication

Hire Replacement for retiring Fire Chief

Evacuation Planning, Zone Haven, Alert Systems

Pursue possible continuance of 3 SAFER Fire Fighters whose funding support ends in at Calendar year end 2024

**CORE AREA: ADMINSTRATIVE SERVICES****1. FINANCE**

**Strategic Goal: Execute sound and judicious Financial Management, employing Generally Accepted Accounting Principles, to ensure operating/maintenance costs and required capital projects are sustainably funded for District Services.**

***Strategies***

- a. Hire Finance Manager replacement
- b. Operational participation in and selection assessment of financing for Wastewater IGA Projects
- c. Uphold transparency in financial data through continued formal budgeting processes and reviews, timely quarterly reporting to Board and timely filing of yearly Audit Reports to state.

**2. LEGAL**

**Strategic Goal: Obtain sound and timely legal support services to assist the CCSD in effective execution of its District business.**

***Strategies***

- a. Working with District Counsel, SLO County Planning and Coastal Commission Staff, reach satisfactory conclusion with the Commission regarding Notice of Violation
- b. Obtain Judicial ruling regarding Windeler
- c. Work with District Counsel to address and resolve current legal challenges

**CORE AREA: FACILITIES AND RESOURCES**

**1. FACILITIES AND RESOURCES**

**Strategic Goal: Provide service and maintenance of District assets and Open Space in a timely and cost-effective manner**

***Strategies***

- a. Investigate/pursue potential Grants for Veterans’ Hall Capital Improvement Projects
- b. Retain and expand forest health in the Fiscalini Ranch footprint through facilities maintenance; partner with FFRP in maintenance and for expansion of native plant life on the Ranch footprint
- d. Public bathrooms; Lighting Fixtures

**2. PARKS AND RECREATION**

**Strategic Goal: Increase the Recreational Facilities for the Community**

***Strategies***

- a. Focus on Development of Recreational Facilities for Fiscalini East Ranch
- b. Review Fiscalini East Ranch historic recommendations for recreation development
- c. PROS recommend top three for consideration of development to the BOD.

**CORE AREA: ENGINEERING PROJECT SUPPORT SERVICES**

**Strategic Goal: Progress Planning for the Skatepark**

***Strategies***

- e. Define/Resolve all County Planning requirements for skatepark
  - f. Develop RFQ for Skatepark Final Design and Cost
  - g. Based on Final Design and Cost, reassess forward timeline and financial capacity of Skate Cambria relative next steps for skatepark development.
-



## **Core Values (restated)**

*(Examples of descriptive statements to assist in defining how each core value is exemplified)*

### **SAFETY**

We diligently follow strict safety policies, procedures, and regulation to protect and keep safe our district personnel, our water and sewer services, and our Community as a whole

### **FISCAL RESPONSIBILITY**

We manage our financial revenues in a responsible, judicious, and prudent manner, to successfully sustain and protect the assets of the District, while considering community needs

### **CUSTOMER SERVICE**

We are committed to provide exemplary services and support with a focus to the needs of the community we serve

### **RESPECT**

Our interactions are undertaken ethically, with honesty, integrity, and patience

### **TEAMWORK**

We appreciate and recognize the qualities, abilities, and contributions of others and seek to work in collaborative ways to effectively execute the district's work

### **TRANSPARENCY**

We strive to conduct the business of the District in an open, honest, direct, and transparent manner, while encouraging input and feedback from our Community members

## CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **7.B.**

FROM: John F. Weigold IV, General Manager

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Meeting Date: July 21, 2022Subject: Discussion and Consideration to Form  
an Ad Hoc Committee for the Veterans  
Memorial Hall

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**RECOMMENDATIONS:**

Staff recommends that the Board of Directors discuss and consider creating an ad hoc committee for the Veterans Memorial Hall as part of the Board's Strategic Plan.

**FISCAL IMPACT:**

There is no fiscal impact associated with this item.

**DISCUSSION:**

Following the Board's recent strategic planning workshop on June 27 and 28, the Board will consider adoption of its updated Strategic Plan at today's meeting. As part of the strategic goal to "Manage and provide stewardship of District assets, parks, recreation, and open space in a timely, cost-effective, and environmentally sensitive manner" the Board set an objective to "Request the Board to appoint a Cambria Veterans Memorial Hall ad hoc committee."

It is recommended that the Board discuss and consider creating an ad hoc committee for the Veterans Hall to review past, current, and future use of the facility, to include an update of the contract with the American Legion.

## CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **7.C.**FROM: John F. Weigold, IV, General Manager  
Timothy Carmel, District Counsel

Meeting Date: July 21, 2022

Subject: PRESENTATION AND DISCUSSION  
REGARDING MISSION COUNTRY  
DISPOSAL'S SOLID WASTE  
COLLECTION AND DISPOSAL RATE  
INCREASE REQUEST AND  
CONSIDERATION OF SCHEDULING A  
PROPOSITION 218 HEARING DATE**RECOMMENDATIONS:**

Staff recommends that the Board discuss and consider the proposed solid waste collection and disposal rate increase applied for by Mission Country Disposal ("MCD") and schedule a public hearing on the proposed increase in accordance with the requirements of Proposition 218.

**FISCAL IMPACT:**

All costs associated with the processing of the proposed rate increase to comply with the requirements of Proposition 218 will be borne by MCD.

**DISCUSSION:**

The Franchise Agreement with Mission Country Disposal requires, among other things, that MCD provide solid waste, recyclable materials, and green waste collection and disposal services for the District. The Agreement also spells out MCD's allowable profit and the rate adjustment review process.

On October 20, 2021, MCD submitted a Base Year rate increase application to be effective January 1, 2022 to the CCSD. However, due to complexity, concerns with pending rate increases by the Integrated Waste Management Authority (IWMA) and significant subsequent reviews and information exchanges, a revised application was submitted on March 24, 2022. In its revised application, MCD is requesting a rate increase of 41.46% compared with an initial rate request in October 2021 of 43.98% (about a 2.5% decrease).

Under the Agreement, rates are to be calculated in accordance with the "City of San Luis Obispo Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates." Accordingly, the District has retained Mr. Bill Statler to provide an independent review of the rate adjustments being proposed by MCD. Mr. Statler is the former Finance Director for the City of San Luis Obispo and one of the authors of the manual noted above. His report regarding the proposed rate increase is attached and he will be presenting his findings at the Board meeting and will be available to answer questions. Mr. Statler's report noted that "Although at first glance these percentages may be alarming, the weekly impact to rates for three weekly services (garbage, recycling and organics) is reasonable."

Mr. Statler’s analysis evaluated “Key Cost Drivers,” which include Depreciation, Greenwaste, Direct Labor, Insurance and Gas and Oil, as well as the allowable 8% operating profit ratio. His report also noted that there are two key cost differences between the initial and revised application:

- Greenwaste processing costs have been reclassified as “pass-through” costs: while costs may be recovered, no profit is allowed on them.
- IWMA fees have been excluded from the fee analysis. These are approved by a separate agency and will be charged separately on customer bills.

Mr. Statler’s report also noted the following:

***High Level of Service at a Reasonable Cost.*** MCD provides a broad level of high-quality services to these two agencies – including garbage, recycling and green waste collection and disposal as well as hauler-provided “waste wheeler” containers for all three services – at competitive rates compared with many other communities.

In addition, Mr. Statler’s report includes a discussion of Delayed Rate Implementation increases on page 3, which describes a proposal to allow MCD to recoup rates that may have been collected during delays in the consideration of the rate review application. The District has not previously approved delayed implementation rates. However, the Manual does provide for this possibility if there is a delay in implementation of a rate increase of more than 120 days after application if it is “no fault of the franchise hauler.” Given the initial October 20, 2021 submittal date, this would indicate rate approval may have been necessary by March 1<sup>1</sup>. Four of the factors that mitigate this 120-day period are identified and discussed in Mr. Statler’s report as follows:

1. When the 120-day period was set, the understanding at the time was that the Proposition 218 45-day notice and protest requirements did not apply to approval of private company solid waste rates.
2. Review was delayed pending consideration of rate increases by the IWMA and their possible impact on MCD’s rates. These new rates were not adopted by the IWMA until March 9, 2022. Moreover, it was subsequently determined that since these rates are set by the IWMA – and not the franchising agencies – that they did not affect agency rate-setting. (As noted above, this resulted in a revised application from MCD on March 24, 2022).
3. While MCD has been very responsive in following-up on requests for supporting data, the scope and complexity of the 2022 application has been significantly greater, and subsequently taken longer, than envisioned in the Rate Manual. The Rate Manual sets forth nine steps in the review process, with target schedules for each step leading to the cumulative 120- day target. However, each step provides for extended days based on the need for added agency review. So, the 120 day schedule is not an absolute target without regard for complexity. Moreover, in a strict interpretation, a case could be made that the 120-day period does not begin

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<sup>1</sup> It should be noted that, due to complexity, concerns with pending rate increases by the IWMA, and significant subsequent reviews and information exchanges, a revised application was submitted on March 24, 2022, which could be treated as the start of the 120 day review period.

until the receipt of the revised application in March 2022. However, there were iterations and discussion prior to then that are reasonably related to review prior to the revised submittal.

4. Lastly, concern surfaced about Cambria current rates based on the 2019 rate analysis compared with 2021 rate application. This concern has been resolved and the current rates shown in the 2021 application are correct

In accounting for these factors, Mr. Statler and staff recommend that Delayed Rate implementation apply for the period between July 1, 2022, and the Board's approval of the rate adjustments, anticipated to be considered on September 15, 2022, as discussed further below. While delays in completion of the analysis of the rate review application were "no fault" of MCD, they were not the fault of the District either. MCD believes the delayed rate implementation should start sooner.

As set forth in Mr. Statler's report, the proposed Temporary Delayed Implementation Rate Increase is shown in the table below and depends on two variables, the retroactive start date and the effective date. Rates would be reset in January 2023 to the "core rate" for the Interim Year adjustment:

**Table 3(a). Temporary Delayed Implementation Rate Increase\***

Temporary Rate Increase Effective Date*	Retroactive Date					
	May 1		June 1		July 1	
	Cambria	Cayuc	Cambria	Cayucos	Cambria	Cayucos
July 1	13.82%	14.43	6.91%	7.22%	0.00%	0.00%
August 1	24.88%	25.98	16.58%	17.32%	8.29%	8.66%
September 1	41.46%	115.47	31.10%	32.48%	21.65%	20.73%
October 1	69.10%	72.17	55.28%	57.73%	41.46%	43.30%

\* Ends December 31, 2022

The following summarizes the temporary rate impact through December 31, 2022.

**Table 3(b). Combined Temporary Delayed Implementation Rate Increase**

Temporary Rate Increase Effective Date	Retroactive Date					
	May 1		June 1		July 1	
	Cambria	Cayucos	Cambria	Cayucos	Cambria	Cayucos
July 1	55.28%	57.73%	48.37%	50.52%	41.46%	0.00%
August 1	66.34%	69.28%	58.04%	60.62%	49.75%	51.96%
September 1	82.92%	158.77%	72.56%	75.78%	63.11%	64.03%
October 1	110.56%	115.47%	98.58%	101.03%	82.92%	86.60%

**Temporary delayed rate impact: ends March 31, 2023.** All other agencies in San Luis Obispo County considering rate increases serviced by companies affiliated with Waste Connections (such as South County Sanitary Service, providing services to the cities of Arroyo Grande, Grover Beach, Pismo Beach and nearby unincorporated areas; and San Luis Garbage Company, providing services to the City of San Luis Obispo and nearby unincorporated areas)

have also faced temporary delayed rate increases. In all of these agencies, the delayed rate amortization period ended on December 31, 2022. Along with other factors, this has the advantage of simplifying the return to the “core rate” effective January 1, 2023.

However, in mitigating the impact of the temporary delayed rate increase, an option is to extend the amortization period beyond December 31, 2022. The following are examples for Cambria and Cayucos of how the temporary rate would be lessened if the:

- Temporary delayed increase date is July 1, 2022.
- Effective date is October 1, 2022.
- End date is March 31, 2023 (three months beyond December 31, 2022).

**Table 3(c). March 31, 2023 Delayed Rate Increase End Date**

Temporary Rate Increase Effective Date*	July 1 Retroactive Date			
	Temporary Delayed		Combined Delayed & Core Rate Increase	
	Cambria	Cayucos	Cambria	Cayucos
October 1	20.73%	21.65%	62.19%	64.95%

\* Ends March 31, 2023

In summary, excluding the Delayed Rate Implementation rate, Mr. Statler is recommending that the District adopt an across-the-board rate increase of 41.46%. Table 4 from his report summarizes the proposed monthly rates for single family residential (SFR) customers as follows:

**Table 4. Single Family Residential Rates**

	Container Size (Gallons)		
	32	64	96
<b>Current</b>			
Cambria	\$26.12	\$52.22	\$78.35
<b>Proposed</b>			
Cambria	36.95	73.87	110.83
<b>Increase: Proposed Rates</b>			
Cambria	10.83	21.65	32.48

Finally, as noted Mr. Statler’s analysis excludes the IWMA fee since it is approved by a separate agency and will be charged separately on customer bills. The following is provided for the Board’s reference with regard to those fees. As the Board is aware, IWMA has taken the lead in implementing SB 1383 on behalf of its member agencies. Following the County’s exit from the IWMA, it became necessary for the IWMA to reevaluate its fees in light of the anticipated loss of revenue from the customers within the unincorporated areas of the County. This reevaluation resulted in a delay in adoption of revised fees, which are levied on the haulers and ultimately passed through to customers. At its March 9, 2022 IWMA Board of Directors meeting, the Board adopted revised fees establishing a solid waste management fee of 5.4% of gross hauler receipts. This revised fee alters the structure previously used by the IWMA, which had included

the following: (1) 2% of the gross revenue collected from commercial customers; and (2) the solid waste management fee of \$0.30 per month for residential accounts charged less than \$50 per month and a 2% fee for residential accounts paying more than \$50 a month. The new fee no longer charges different fees related to commercial and residential accounts and instead charges an overall fee equivalent to 5.4% of the hauler's gross receipts, calculated based on the gross receipts amounts used to determine the hauler's franchise fee obligations to its franchisors.

Solid waste collection and disposal rate increases are subject to the requirements of Proposition 218 (Article XIID, Section 6 of the California Constitution), which includes mailing a written public hearing notice of the proposed fee increase at least 45 days in advance to property owners and tenant customers. MCD will provide the rate increase notice in compliance with that requirement. The notice will include the amount of the proposed fee, the basis upon which the amount of the proposed fee was calculated, the reason for the fee, along with the date, time and location of a public hearing at which property owners or tenant customers may submit written protests to the proposed rate increase. It is recommended that the Board of Directors approve scheduling the public hearing for its regular meeting on September 15, 2022.

Attachments: Report from William C. Statler: Solid Waste Rate Review

# SOLID WASTE RATE REVIEW

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*Cambria Community Services District  
Cayucos Sanitary District*

July 2022



**William C. Statler**

Fiscal Policy ■ Financial Planning ■ Analysis ■ Training ■ Organizational Review

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# Mission Country Disposal Solid Waste Rate Review

July 2022

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## APPENDIX

- A. Base Year Rate Request Application from Mission Country Disposal
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## William C. Statler

Fiscal Policy ■ Financial Planning ■ Analysis ■ Training ■ Organizational Review

### Mission Country Disposal **SOLID WASTE RATE REVIEW** *Cambria Community Services District and Cayucos Sanitary District*

#### REPORT PURPOSE

On October 20, 2021, Mission Country Disposal (MCD) submitted a *Base Year* rate increase application to be effective January 1, 2022 to the Cambria Community Services District (Cambria) and Cayucos Sanitary District (Cayucos). However, due to complexity, concerns with pending rate increases by the Integrated Waste Management Authority (IWMA) and significant subsequent reviews and information exchanges, a revised application was submitted on March 24, 2022.

The revised application is the focus of this report in reviewing the MCD rate increase request in accordance with adopted Franchise Agreement provisions regarding rate increase applications and to make rate recommendations to as appropriate.

#### Joint Agency Review

MCD provides similar services to both Cambria and Cayucos under formally approved franchise agreements that regulate rates and establish procedures for considering rate increases.

Because the financial information for MCD is closely related for these two agencies, this report jointly reviews rate requests and provides recommendations for each of them.

#### SUMMARY OF FINDINGS AND RECOMMENDATIONS

##### Overview

In its revised application, MCD is requesting a rate increase of 41.46% for Cambria and 43.30% for Cayucos. (The difference is due a Franchise Fee of 6% in Cambria versus 10% in Cayucos.) This compares with an initial rate request in October 2021 of 43.98% for Cambria and 45.93% for Cayucos (about a 2.5% decrease). Although at first glance these percentages may be alarming, the weekly impact to rates for three weekly services (garbage, recycling and organics) is reasonable. The rate impact to common service levels is discussed below.

## Solid Waste Rate Review

As discussed in greater detail below, all of the concerns that surfaced in the iterations and further analysis that followed in addressing issues with proposed costs for 2022 have been resolved.

There are two key cost differences between the initial and revised application:

- Greenwaste processing costs have been reclassified as “pass-through” costs: while costs may be recovered, no profit is allowed on them.
- IWMA fees have been excluded from the fee analysis. These are approved by a separate agency and will be charged separately on customer bills.

**Key Cost Drivers.** The following summarizes five key cost drivers, which together account for over 90% of the cost increases since 2020 (last audited financial statements); all other costs account for less than 2% of the cost-driven rate impact.

**Table 1. 2022 Cost Increase from 2020 Rate Impact**

2022 Cost Increase from 2020			
	Amount	% of Total	Rate Impact*
Depreciation	389,631	25%	6.48%
Greenwaste	368,547	24%	6.13%
Direct Labor	370,550	24%	6.17%
Insurance	164,788	11%	2.74%
Gas and Oil	151,160	10%	2.52%
Total Key Drivers	1,444,676	94%	24.04%
Other Costs	95,506	6%	1.59%
Total	\$1,540,182	100%	25.63%

\* Based on Cayucos with 10% franchise fee

**Operating Profit Ratio.** In addition to these cost drivers, an additional increase of 17.67% is required to achieve the 8% operating profit ratio, which was a negative 8.8% in 2020 (and an estimated negative 24.3% in 2021). In short, the allowed operating profit for 2022 is \$449,309 compared with a negative \$346,567 in 2020. An additional rate increase of 17.76% is needed to recover the shortfall of \$795,876 and arrive at the allowed operating profit of 8%.

The following summarizes these impacts based on Cayucos (the impacts are similar for Cambria, which has a lower Franchise Fee):

**Table 2. Proposed Rate Increase Factors**

Cost Drivers	25.63%
Deficit in Revenue Requirement	9.67%
Allowed Profit Margin	8.00%
Total	43.30%

## Findings

- **Complete Application.** With its revised application, MCD has fully provided the supporting documentation required for rate requests under the Franchise Agreements in

## Solid Waste Rate Review

Cambria and Cayucos. The revised application (Appendix A) has been correctly prepared and requests an across-the-board rate increase of 41.46% in Cambria and 43.30% in Cayucos.

- **High Level of Service at a Reasonable Cost.** MCD provides a broad level of high-quality services to these two agencies – including garbage, recycling and green waste collection and disposal as well as hauler-provided “waste wheeler” containers for all three services – at competitive rates compared with many other communities.
- **Need for Updated Rate-Setting Methodology.** The rate-setting process is based on the City of San Luis Obispo’s *Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates* (Rate Manual) adopted in 1994. In short, with very minor modifications, this approach has been in place for almost 30 years. However, the need for an update is even greater now: along with the 2019 concerns, new issues have surfaced in this review. As discussed in greater detail below, these include depreciation amortization period, interim rate reviews, cost allocation methodologies, accounting for disposal costs, timeframe for submitting and reviewing applications and trigger option.
- **Delayed Rate Implementation.** In the past, there has been no consideration of delayed rate implementation. However, the Rate Manual does provide for this if there is a delay of more than 120 days after application if it is “no fault of the franchise hauler.” Given the initial October 20, 2021 submittal date, this would indicate rate approval by March 1. However, there are three factors that mitigate this 120-day period:

1. When the 120-day period was set in the 1994 Rate Manual, Proposition 218 was not on the radar: it was not adopted by voters until November 1996. Moreover, it was the “conventional wisdom” afterwards for ten years that its notice and procedural requirements did not apply to most water, sewer and solid waste rate circumstances. This changed with the “Big Horn” decision ten years later in 2006. Even then, many agencies believed it did not apply to private companies like SCSS, while other agencies believed it did (especially where service is mandatory).

### About Proposition 218 Notices

For agencies like Cambria and Cayucos that issue “Proposition 218” notices for private sector solid waste rate increases, the notice sets the maximum amount that rates can be increased at the public hearing.

Rates can be approved at lesser amounts without re-noticing. However, agencies cannot adopt higher rates – even if they only apply to a few customers – without another 45-day re-noticing.

In short, the Proposition 218 45-day notice and protest requirements did not exist when the 1994 Rate Manual was prepared; nor for many years thereafter. This alone conceptually adds 45 days to the review process. However, as a practical matter, given the time needed to schedule Board reviews and prepare notice and agenda reports, this results in added time needed for public notice and review of 75 to 90 days.

## Solid Waste Rate Review

Moreover, it is important to note the Rate Manual does not provide any special timeframes for public review other than the standard 10-day public hearing notice before the Board meeting that considers adoption of rates.

2. Review was delayed pending consideration of rate increases by the IWMA and their possible impact on MCD rates. These new rates were not adopted by the IWMA until March 9, 2022. Moreover, it was subsequently determined that since these rates are set by the IWMA – and not the franchising agencies – that they did not affect agency rate-setting. (As noted above, this resulted in a revised application from MCD on March 24, 2022).
3. While MCD has been very responsive in following-up on requests for supporting data, the scope and complexity of the 2022 application has been significantly greater, and subsequently taken longer, than envisioned in the Rate Manual. The Rate Manual sets forth nine steps in the review process, with target schedules for each step leading to the cumulative 120- day target. However, each step provides for extended days based on the need for added agency review. So, the 120 day schedule is not an absolute target without regard for complexity. Moreover, in a strict interpretation, a case could be made that the 120-day period does not begin until the receipt of the revised application in March 2022. However, there were iterations and discussion prior to then that are reasonably related to review prior to the revised submittal.
4. Lastly, concern surfaced about Cambria current rates based on the 2019 rate analysis compared with 2021 rate application. This concern has been resolved and the current rates shown in the 2021 application are correct

In accounting for these factors, I recommend that delayed rate implementation apply for any rates with an effective date of July 1 or after. In short, while these delays were “no fault” of MCD, they were not the fault of the agencies, either.

MCD disagrees with the July 1 start date and believes it should start sooner.

**Temporary delayed rate implementation: ends December 31, 2022.** The following temporary rate increases would be required depending on three variables: the retroactive start date; the effective date; and the end date of December 31, 2022. With this ending date, rates would be reset in January 2023 to the “core rate” going forward; and the base for any Interim Year adjustment (see below for discussion of Interim Year rate increases).

**Table 3(a). Temporary Delayed Implementation Rate Increase\***

Temporary Rate Increase Effective Date*	Retroactive Date					
	May 1		June 1		July 1	
	Cambria	Cayucos	Cambria	Cayucos	Cambria	Cayucos
August 1	24.88%	25.98%	16.58%	17.32%	8.29%	8.66%
September 1	41.46%	43.30%	31.10%	32.48%	20.73%	21.65%
October 1	69.10%	72.17%	55.28%	57.73%	41.46%	43.30%

\* Ends December 31, 2022

## Solid Waste Rate Review

The following summarizes the combined temporary and “core” rate impact through December 31, 2022.

**Table 3(b). Combined Temporary Delayed Implementation and Core Rate Increase\***

Temporary Rate Increase Effective Date*	Retroactive Date					
	May 1		June 1		July 1	
	Cambria	Cayucos	Cambria	Cayucos	Cambria	Cayucos
August 1	66.34%	69.28%	58.04%	60.62%	49.75%	51.96%
September 1	82.92%	86.60%	72.56%	75.78%	62.19%	64.03%
October 1	110.56%	115.47%	98.58%	101.03%	82.92%	86.60%

\* Temporary delayed rate increase component ends December 31, 2022

It should be noted that while the report recommends a July 1 start date for delayed rate implementation, a reasonable case could be made for an even later start date based on the mitigation factors discussed above.

Lastly, several of these review timeframe factors are not unique to the 2022 review. Accordingly, the application submittal and review schedule should be considered in the Rate Manual update.

**Temporary delayed rate impact: ends March 31, 2023.** All other agencies in San Luis Obispo County considering rate increases serviced by companies affiliated with Waste Connections (such as South County Sanitary Service, providing services to the cities of Arroyo Grande, Grover Beach, Pismo Beach and nearby unincorporated areas; and San Luis Garbage Company, providing services to the City of San Luis Obispo and nearby unincorporated areas) have also faced temporary delayed rate increases. In all of these agencies, the delayed rate amortization period ended with December 31, 2022. Along with other factors, this has advantage of simplifying the return to the “core rate” effective with January 1, 2023.

However, in mitigating the impact of the temporary delayed rate increase, an option is to extend the amortization period beyond December 31, 2022. The following are examples for Cambria and Cayucos of how the temporary rate would be lessened if the:

- Temporary delayed increase date is July 1, 2022.
- Effective date is October 1, 2022.
- End date is March 31, 2023 (three months beyond December 31, 2022).

**Table 3(c). March 31, 2023 Delayed Rate Increase End Date**

Temporary Rate Increase Effective Date*	July 1 Retroactive Date			
	Temporary Delayed Rate Increase		Combined Delayed & Core Rate Increase	
	Cambria	Cayucos	Cambria	Cayucos
October 1	20.73%	21.65%	62.19%	64.95%

\* Ends March 31, 2023

## Solid Waste Rate Review

Of course, other extension options are possible (as well as retroactive and effective dates). But in this example, extending the amortization period by three months reduces the temporary delayed rate increase component in Cambria from 41.46% to 20.73%; and from 43.3% to 21.65% in Cayucos.

In both cases for this example, the amount to be recovered is the same but it is spread over three more months.

However, the rate impact is modest. For 32-gallon trash container customers, who account for about 85% of single family residential customers, the monthly rate difference is \$5.42 per month for Cambria and \$4.39 in Cayucos for the three month difference.

With this option, MCD will apply any Interim Rate increase to the “core” rate (without the retroactive component); and then the on April 1, 2023, the retroactive piece component will be deleted.

### Rate Recommendations

It is recommended that the agencies adopt an across-the-board rate increase of 41.46% in Cambria and 43.30% in Cayucos. Table 4 summarizes the proposed monthly rates for single family residential (SFR) customers.

**Table 4. Single Family Residential (SFR) Rates**

	Container Size (Gallons)		
	32	64	96
<b>Current</b>			
Cambria	\$26.12	\$52.22	\$78.35
Cayucos	20.25	23.92	27.62
<b>Proposed</b>			
Cambria	36.95	73.87	110.83
Cayucos	29.02	34.28	39.58
<b>Increase: Proposed Rates</b>			
Cambria	10.83	21.65	32.48
Cayucos	8.77	10.36	11.96

*Excludes temporary delayed rate increase*

As reflected rates are higher in Cambria than in Cayucos. This makes sense given Cambria’s longer distance for landfill, materials recovery facility (MRF) and greenwaste disposal. As noted above, about 85% of area customers have selected 32-gallon service.

### BACKGROUND

On October 20, 2021, MCD submitted a *Base Year* rate increase to be effective January 1, 2022. As noted above, due to several complex issues, a revised application, was submitted on March 24, 2022. This application was prepared in accordance with the rate review process and methodology formally set forth in its Franchise Agreements with Cambria and Cayucos.

## Solid Waste Rate Review

In establishing a rate-setting process and methodology, each of these Franchise Agreements specifically reference the City of San Luis Obispo's *Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates*. This comprehensive approach to rate reviews was adopted by San Luis Obispo in 1994 and establishes detailed procedures for requesting rate increases and the required supporting documentation to do so. It also sets cost accounting standards and allowable operating profit ratios.

As noted above, the financial information for Cambria and Cayucos is closely related. For this reason, these two agencies jointly contracted with William C. Statler (who has extensive experience in evaluating rate requests in accordance with the adopted methodology). This is the second *Base Year* analysis performed under this rate-setting methodology. The first was prepared in August 2019.

### Franchise Agreement Summary

While there are minor differences in Franchise Agreements in Cambria and Cayucos, they have similar key provisions:

**Table 5. Franchise Agreement Effective Dates**

Agency	Agreement	Amended
Cambria	July 27, 2001	May 27, 2010
Cayucos	August 11, 2006	March 16, 2017

- Each agency contracts with MCD for garbage, green/food waste and “single stream” recycling; and MCD provides the container (waste wheelers) for each service.
- As noted above, each agency has adopted the same rate-setting methodology.

The most significant difference is the Franchise Fee, which is 6% in Cambria and 10% in Cayucos.

### RATE REVIEW WORKSCOPE

This report addresses four basic questions:

- Should MCD be granted a rate increase? And if so, how much?
- How much does it cost to provide required service levels?
- Are these costs reasonable?
- And if so, what is a reasonable level of return on these costs?

The following documents were closely reviewed in answering these questions:

- Franchise Agreements and any Amendments for each agency
- Independently audited financial statements for MCD for 2019 and 2020.
- City of San Luis Obispo's *Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates (Rate Manual)*
- MCD rate increase application and supporting documentation



## Solid Waste Rate Review

- Follow-up interviews, correspondence and briefings with MCD staff
- Rate surveys of Central Coast communities

### REVENUE AND RATE SETTING OBJECTIVES

In considering MCD's rate increase request, it is important to note the revenue and rate setting objectives for solid waste services as set forth in the Franchise Agreements via the Rate Manual.

**Revenues.** These should be set at levels that:

- Are fair to customers and the hauler.
- Are justifiable and supportable.
- Ensure revenue adequacy.
- Provide for ongoing review and rate stability.
- Are clear and straightforward for the agency and hauler to administer.

**Rate Structure.** Almost any rate structure can meet the revenue principles outlined above and generate the same amount of total revenue. Moreover, almost all rate structures will result in similar costs for the *average* customer: what different rate structures tell us is how costs will be distributed among *non-average* customers. The following summarizes adopted *rate structure* principles for solid waste services:

- Promote source reduction, maximum diversion and recycling.
- Provide equity and fairness within classes of customers (similar customers should be treated similarly).
- Be environmentally sound.
- Be easy for customers to understand.

### FINANCIAL OVERVIEW

While detailed financial and service information is provided in the MCD rate request application (Appendix A), the following summarizes costs, revenues and account information based its proposal for 2022 for all areas serviced by MCD

## Solid Waste Rate Review

**Costs by Type.** Total expenses for 2022 (after deducting for non-allowable and limited costs as discussed later in this report) are \$7.5 million.

As reflected in Table 6, five cost areas accounted for over 85% of total costs:

- Direct labor for collection: 27%
- Vehicle operations and maintenance (including depreciation): 22%
- Disposal (landfill, recycling and greenwaste): 22%
- Insurance: 8%
- Franchise fees: 7%

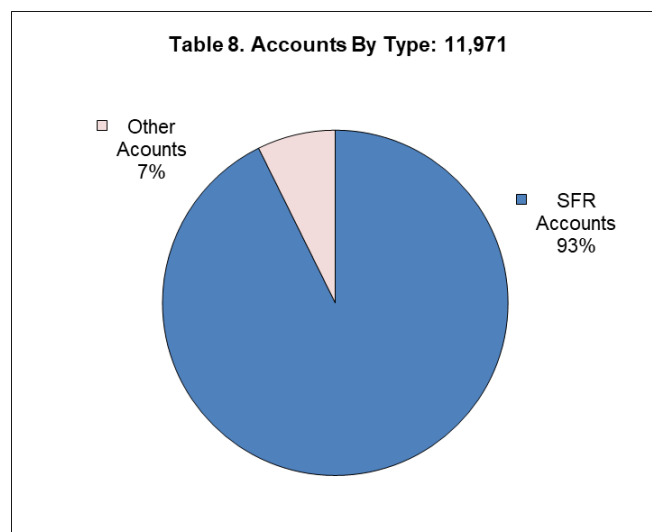
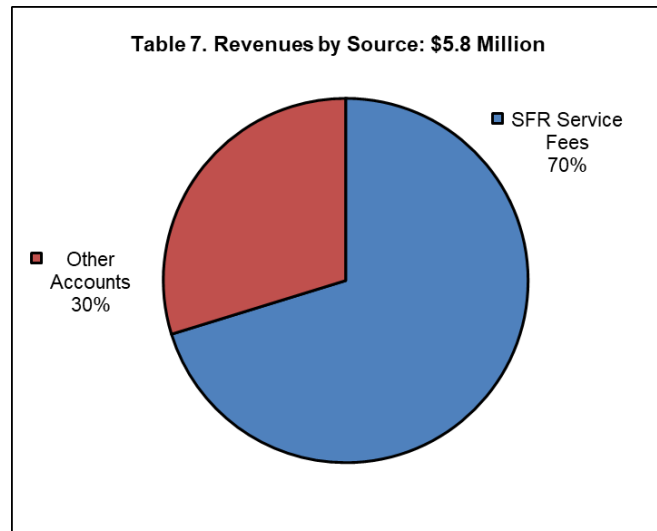
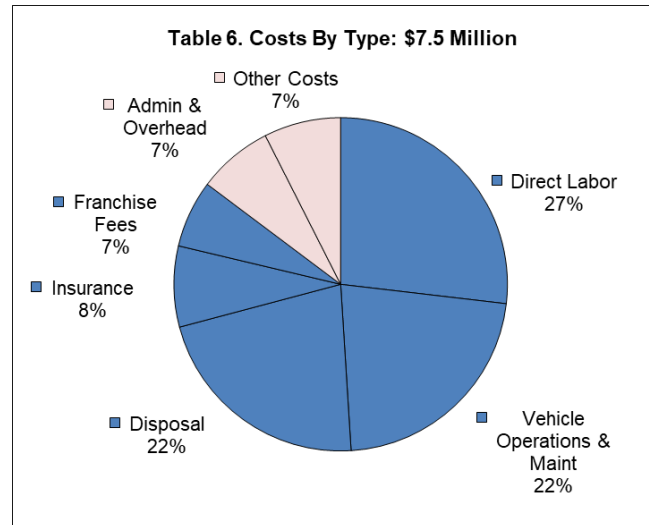
**Revenues by Source.** Total revenues (without proposed rate increases) are \$5.8 million. As reflected in Table 7, 70% of MCD's revenues come from SFR accounts.

Services to multi-family residential and non-residential customers account for 30% of their revenues, with less than 1% from other revenues.

This significant gap between revenues and expenses (plus allowable profit) drives the proposed rate increase.

**Service Accounts by Type.** While single-family residences account for 70% of revenues, they represent 93% of total accounts (Table 8).

This reflects the fact that per account, multi-family and non-residential customers generate more solid waste than single-family residential customers (and thus more revenue per account).



## Solid Waste Rate Review

### RATE-SETTING PROCESS

Under the *Rate Manual*, the rate-setting process follows a three-year cycle:

- **Base Year.** The first year of the cycle—the *Base Year*—requires a comprehensive, detailed analysis of revenues, expenses and operating data. This information is evaluated in the context of agreed upon factors in the franchise agreements in determining fair and reasonable rates. As noted above, the last *Base Year* analysis for MCD under this approach was prepared in August 2019.
- **Two Interim Years.** In both the second and third years, MCD is eligible for *Interim Year* rate adjustments that address three key change factors: changes in the consumer price index for “controllable” operating costs; changes in disposal costs (which MCD does not control: they are set by the County Board of Supervisors); and an adjustment to cover increased franchise fees.

The first two adjustment factors are “weighted” by the proportionate share that these costs represent of total costs (excluding franchise fees). For example, in the current Base Year analysis for recommended 2022 rates, controllable costs account for about 80% of total costs, with disposal costs accounting for about 20%.

The rate review for the two *Interim Years* requires less information and preparation time than the *Base Year* review, while still providing fair and reasonable rate adjustments.

#### Proposed Interim Year Rates

Consistent with past practice, MCD has proposed an interim year approach that is slightly different from the Rate Manual methodology. In the interest of a more straightforward, streamlined process, MCD proposes simply adjusting rates by changes in the CPI-U in 2023 and 2024. As noted in the past, the concept is consistent with the Rate Manual approach, but is simpler and allows for multi-year rate setting. Accordingly, I recommend that two agencies continue using this approach.

Given the that interim review methodology set forth in the Rate Manual has not been used for several years, this is another area the update should consider.

### RATE SETTING METHODOLOGY

#### Are the Costs Reasonable?

The first step in the rate review process is to determine if costs are reasonable. There are three analytical techniques that can be used in assessing this:

- Detailed review of costs and service responsibilities over time.
- Evaluation of external cost factors, such as general increases in the cost of living (as measured by the consumer price index).
- Comparisons of rates with other communities.

Each of these was considered in preparing this report, summarized as follows.

## Solid Waste Rate Review

### *Detailed Cost Review*

In its rate application (Appendix A), MCD provides detailed financial data for five years:

- Audited results for the two prior years (2019 and 2020).
- Estimated results for 2021.
- Projected costs for the Base Year (2022).
- Estimated costs for the following year (2023).

Additionally, for virtually all line items, MCD provided supplemental detail beyond their rate application as requested to support cost increases from 2020 to 2022.

Table 9 below provides actual costs for 2020 (most recent audit results) compared with cost projections for 2022. While there are significant cost increases in several categories, they are reasonable given the cost drivers facing MCD.

**The Short Story.** The key cost drivers behind the proposed rate increases for 2022 can be summarized by five factors over the past two years:

- Direct labor
- Truck depreciation.
- Food and green waste recycling.
- Insurance
- Gas and oil

All other cost increases including ongoing maintenance, disposal costs at the landfill and MRF, account for less than 2% of the rate increase driven by costs.

As reflected above, cost factors account for about 60% of the rate increase. The remaining balance is due to restoring MCD to an 8% operating target on allowable costs (compared with a loss of \$346,567 in 2020), offset by modest increases in the revenue base from 2017.

## Solid Waste Rate Review

**Table 9. Detail Cost Review: 2020 Compared with 2022**

	2020	2022 Proposed	
	Actual	Amount	Change
Direct Labor	1,656,566	2,027,116	370,550
Administrative Costs			
Corporate Overhead	91,704	97,336	5,632
Office Salaries	308,392	338,409	30,017
Other Expenses			
Depreciation	376,319	765,950	389,631
Gas and Oil	358,629	509,789	151,160
Insurance			
Medical	302,386	385,025	82,639
General Liability	125,120	207,269	82,149
Office Expense	93,897	114,738	20,841
Operating Supplies	38,307	40,764	2,457
Outside Services	80,781	72,734	(8,047)
Permits	31,411	50,963	19,552
Tires	58,486	79,450	20,964
Truck Repairs	293,765	316,700	22,935
Other Costs	137,639	160,811	23,172
Total Allowable Costs	3,953,402	5,167,054	1,213,652
Pass-Through Costs			
Disposal Costs			
Landfill	484,703	514,221	29,518
MRF	444,307	415,318	(28,989)
Greenwaste	352,682	721,229	368,547
Franchise Fees	554,664	493,114	(61,550)
Regulatory Fees	7,565	11,122	3,557
Facility Rent, Related Party	110,915	118,545	7,630
Interest, Related Party	100,412	107,679	7,267
Transportation, Related Party	-	550	550
Total Pass-Through Costs	2,055,248	2,381,778	326,530
<b>Total Costs</b>	<b>\$6,008,650</b>	<b>\$7,548,832</b>	<b>\$1,540,182</b>

These costs are organized by costs where MCD is allowed a profit (“Allowable”) and those where it can recover the cost but not earn a profit on them (“Pass-Through”).

The following describes the basis for each for major cost areas and significant changes.

### *Allowable Costs*

- **Direct Labor.** This reflects a two-year increase of 22%. This increase is composed of two parts:
  1. **Labor costs increases.** These are projected to increase by about 10% over the two years, or about 5% per year. Given the tight labor market and current increases in CPI, this increase for retention and attraction is reasonable.
  2. **Allocation of labor costs between companies.** Waste Connections has prepared a more detailed analysis of the direct labor costs between companies. Compared with 2020, this resulted in an 11% increase in direct labor costs. As discussed below under

## Solid Waste Rate Review

“Cost Accounting Issues,” this change drives other major costs that are allocated between companies based on direct labor hours, most notably vehicle operating costs (depreciation, repairs, tires and mechanic labor) and group health insurance.

- **Office Salaries.** This reflects annual increases of about 4.5% per year. Again, given the tight labor market and current increases in the consumer price index) and office salaries.
  - **Depreciation.** The 2019 *Base Year* report noted that as fully depreciated trucks were replaced, significant continuing higher depreciation costs were expected in the future due to two factors: annual depreciation costs on fully depreciated trucks would go from zero to about \$60,000 each; and the cost basis for new trucks would be significantly higher than in the past. Given replacements during 2021 and those proposed in 2022, the increased cost is reasonable. Combined with a possible change in amortization schedule as noted in the sidebar, planned replacements should result in stabilized costs in the future.
- Truck Amortization**

The Rate Manual calls for depreciating trucks over seven years. While this made sense in 1994, manufacturing improvements since then have resulted in longer lives, with ten years becoming the industry standard. As noted above, this change should be considered as part of the Rate Manual update.
- **Gas and Oil.** There are two parts to this cost increase.
    1. **Cost increases.** The cost is projected to increase by about 9% annually. Given the volatility (both up and down) of diesel and CNG costs (especially recent cost spikes), this is a reasonable assumption for 2022 costs.
    2. **Allocation based on gallons used.** In the past, this was based on driver hours. For 2022, it uses the more accurate gallon usage as the cost allocation basis. This resulted in an increased allocation base of 23%.
  - **Insurance: Health Care and Liability.** There are two parts to this cost increase
    1. **Cost increases.** Costs are projected to increase significantly by about 12.5% annually (7.5% for health care and 22.5% for liability insurance). Given increases in health care costs and the current liability insurance market, these are reasonable assumptions for 2022 costs.
    2. **Allocation of labor costs between companies.** As noted above, Waste Connections has prepared a more detailed analysis of the direct labor costs between companies. Compared with 2020, this resulted in an 13% increase in direct labor costs. This relocation accounts for the balance of this cost increase.
  - **All Other Allowable Costs.** While there are ups and downs in the other individual line items, in total these reflect modest annual increases of about 1.5%.

## Solid Waste Rate Review

### *Pass-Through Costs*

- **Disposal Costs: Landfill.** No rate increases are reflected in the rate application (\$41.00 per ton). The modest two-year increase (about 3% annually) reflects increased tonnage.
- **Disposal Costs: Greenwaste.** After direct labor and depreciation, this is the largest cost increase from 2020. These costs are incurred under an on-site agreement with HZI and reflect costs to build (via depreciation), operate and maintain the anaerobic digestion plant. The purpose of this plant is to process local food and greenwaste in meeting California regulation SB 1383. Key drivers include higher costs than initially projected for construction; ongoing operations and maintenance due to feedstock challenges; and local outbound material. The following further describes these challenges; and a cost summary is provided in Appendix B.

**Construction and startup** The construction of the anaerobic digester plant in San Luis Obispo was one of the first high solids digesters in the United States and the 99<sup>th</sup> overall renewable gas anaerobic plant built globally by HZI. The construction of the anaerobic digester in California posed unique challenges but was constructed safely and without any environmental incidents. Given the “first-of-the-kind” nature of the project in California, the actual cost to construct the anaerobic digestion plant exceeded the original budget originally set in 2014. The cost increases were mainly driven by labor availability, prevailing wage, civil and underground cost increases, and equipment and material escalations.

**Operation and maintenance.** The anaerobic digestion plant exceeds 95% availability (uptime) to process waste while producing renewable green electricity. To ensure the plant is reliably available to process local community waste, the operations and maintenance cost of the anaerobic digestion exceeds the original annual budget due to several factors:

1. The quantity of entrained inorganic material (such as sand and metal) entrained in the waste increases the wear and tear on the mechanical components of the plant, which inherently increases the number of staff required to operate and maintain the facility.
2. The lower than anticipated quantity of food was also increases the wear and tear on the equipment, which has mainly been driven need to continue to educate the community on organics recycling and the impacts of COVID on commercial businesses (most notably restaurants).

#### Local Benefits

While costs have increased over 2014 estimates, HZI and SCSS believe there are substantial local benefits to the greenwaste operation, including:

- Powering over 600 homes with 6.2 million kWh per year of renewable electricity.
- Diverting 72 million pounds of organics from landfills per year
- Reducing greenhouse gas emissions by 5,300 metric tons per year.
- Operating at greater than 95% availability to process waste and generate renewable energy.

## Solid Waste Rate Review

3. Plant labor costs have increased due to the requirements of processing the waste, maintaining the equipment, competitive labor market and inflationary costs in San Luis Obispo County and more broadly in California. Plant administrative costs such as insurance, legal and taxes continue to increase greater than was historically budgeted.

In summary, key operation and maintenance cost increases reflect continual sand removal; increased equipment replacement and maintenance; increased labor hours and rates; and management of backend compost.

**Depreciation.** Plant depreciation expenses reflect the higher construction costs discussed above in addressing waste profile challenges such as sand and low food waste content.

**Lower Natural Gas Production (Revenue).** Due to the amount of inorganic material (like sand) and the lower than anticipated food waste content, the overall natural gas production is lower than planned. This directly limits the amount of overall natural gas production potential of the digester and ultimately electricity sales.

In the past, greenwaste contract costs have been considered “allowable” costs. However, as disposal costs, they are more like landfill and recycling costs, which are treated as “pass-through” costs that can be recovered but profit is not allowed on them. Accordingly, this is considered a pass-through cost in this rate review. However, this another area that should be reviewed as part of the rate manual update.

- **Franchise Fees.** This reflects removal of IWMA fees from the cost base.

### *Trends in External Cost Drivers*

The most common external “benchmark” for evaluating cost trends is the consumer price index. Over the past two calendar years (2020 and 2021), the U.S. CPI-U increased by 8.5% (about 4.2% annually). Excluding the cost drivers discussed above, all other costs increased over the past two years by 3% (about 1.5% annually).

### *Rates in Comparable Communities*

Lastly, reasonableness of rates (and underlying costs) can also be evaluated by comparing rates with comparable communities. However, survey results between “comparable” communities need to be carefully weighed because every community is different.

Nonetheless, surveys are useful assessment tools—but they are not perfect, and they should not drive rate increases. Typical reasons why solid waste rates may be different include:

- Franchise fees and AB 939 fee surcharges.
- Landfill costs (tipping fees).
- Service levels (frequency, quality).
- Labor market.



## Solid Waste Rate Review

- Operator efficiency and effectiveness.
- Voluntary versus mandatory service.
- Direct services provided to the franchising agency at no cost, such as free trash container pick-up at city facilities, on streets and in parks.
- Revenue collection procedures: Does the hauler or the franchising agency bill for service? And what are the procedures for collecting delinquent accounts?
- Services included in the base fee (recycling, green waste, containers, pick-up away from curb).
- Different rates structures.
- Land use and density (lower densities will typically result in higher service costs).
- Mix of residential and non-residential accounts, and how costs and rates are allocated between customer types. This factor is particularly relevant to MCD, where commercial revenues that often help offset residential rates, make up only 30% of revenues.
- Distance from collection areas to disposal sites. This is also a key cost factor for MCD.

With these caveats, the following summarizes single family residential rates for other cities in the Central Coast area compared with the proposed rates for MCD. As reflected below, even with the proposed rate increases, Cayucos will have rates in the mainstream of the other agencies for 32-gallon containers; and among the lowest for larger sizes. Due to its further distance, this is not the case for Cambria.

**Table 10. Single Family Residential Rate Survey**

<b>Single Family Residential Monthly Trash Rates</b>			
	Container Size (Gallons)		
	30-40	60-70	90-101
Atascadero	\$28.55	\$44.50	\$55.77
Morro Bay	24.95	49.90	74.86
Paso Robles	30.90	51.12	57.25
Pismo Beach*	21.15	42.32	63.47
San Luis Obispo (City)*	20.94	41.87	67.56
San Miguel	28.33	44.48	61.06
Templeton	31.40	45.01	45.95
<b>MCD Proposed*</b>			
Cambria	36.95	73.87	110.83
Cayucos	29.02	34.28	39.58

\* Excludes temporary delayed rate increases

In comparing these rates, it is important to note that about 85% of area customers use the 32-gallon service. Accordingly, these rates are still reasonable given the value of the service. For example, even with the proposed rates, for all three services (refuse, recycling and greenwaste), most customers in Cambria will pay 29 cents per gallon for each weekly pick-up; and 23 cents in Cayucos.

## Solid Waste Rate Review

**Summary: Are the costs reasonable?** Based on the results of the three separate cost-review techniques—trend review, external factor analysis and rate comparisons—the proposed cost assumptions for 2022 are reasonable.

### What Is a Reasonable Return on these Costs?

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After assessing if costs are reasonable, the next step is to determine a reasonable rate of return on these costs. The rate-setting method formally adopted by Cambria and Cayucos in their Franchise Agreements with MCD includes clear criteria for making this assessment. It begins by organizing costs into three main categories, which will be treated differently in determining a reasonable “operating profit ratio:”

#### *Allowable Costs: Reasonable Operating Profit Allowed*

- Direct collection labor
- Vehicle maintenance and repairs
- Insurance
- Fuel
- Depreciation
- Billing and collection

#### *Pass-Through Costs: Can be Recovered but No Profit Allowed*

- Disposal costs (landfill, recycling, greenwaste)
- Franchise fees
- Payments to affiliated companies (such as facility rent and trucking charges)

#### *Excluded and Limited Costs: No Revenues Allowed*

- Charitable and political contributions
- Entertainment
- Income taxes
- Non-IRS approved profit-sharing plans
- Fines and penalties
- Limits on corporate overhead

After organizing costs into these three categories, determining “operating profit ratios” and overall revenue requirements is straightforward:

- The target is an 8% operating profit ratio on “allowable costs.”
- Pass-through costs may be fully recovered through rates but no profit is allowed on these costs.
- No revenues are allowed for any excluded or limited costs.

In the case of MCD, about 70% of their costs are subject to the 8% operating profit ratio; and 30% are pass-through costs that may be fully recovered from rates, but no profit is allowed. No recovery is allowed for excluded costs. The overall operating profit ratio after allowable and pass-through costs is about 5.5%.

## Solid Waste Rate Review

### Preparing the Rate Request Application

Detailed “spreadsheet” templates for preparing the rate request application—including assembling the required information and making the needed calculations—are provided in the Rate Manual. MCD has prepared their rate increase application in accordance with these requirements (Appendix A); and the financial information provided in the application for 2019 and 2020 ties to its audited financial statements.

### Proposed Rate Summary

The following summarizes the calculations that support the proposed rate increases:

**Table 11. Proposed Rate Increase Summary**

	Cambria	Cayucos
Allowable Costs	5,167,054	5,167,055
Allowable Profit (8% Operating Ratio)	449,308	449,308
Pass-Through Costs		
Disposal		
Landfill	514,221	514,221
MRF (Recycling)	415,318	415,318
Greenwaste	721,229	721,229
Franchise Fees	493,114	493,114
Other Pass-Through Costs	237,896	237,896
Total Pass-Through Costs	2,381,778	2,381,778
Allowed Revenue Requirements	7,998,141	7,998,142
Revenue without Rate Increase	5,757,804	5,757,805
Revenue Requirement: Shortfall (Surplus)	2,240,337	2,240,337
Rate Base Revenue	5,748,477	5,748,478
Percent Change in Revenue Requirement	38.97%	38.97%
Allowed Revenue Increase *	41.46%	43.30%

*\*Adjusted for franchise fees of 6.0% in Cambria and 10.0% in Cayucos*

As reflected in this summary, all the rate-setting factors are the same for Cambria and Cayucos except for the franchise fee adjustment (which reflects 6% for Cambria and 10% for Cayucos).

### Implementation

The following summarizes key implementation concepts in the adopted rate-setting model:

- The “8%” operating profit ratio is a target; in the interest of rate stability, adjustments are only made if the calculated operating profit ratio falls outside of 10% to 6%. As noted above, the operating ratio was a negative 8.8% in 2020; and an estimated negative 24.3% in 2021.

## Solid Waste Rate Review

- On the other hand, if past ratios have been stronger than this target, then the revenue base is re-set in the *Base Year* review.
- Special rate increases for extraordinary circumstances *may* be considered.

The result of this process is a proposed rate increase of 41.46% in Cambria and 43.30% in Cayucos.

### COST ACCOUNTING ISSUES

As noted above, MCD's financial operations for Cambria and Cayucos are closely related. Keeping costs and revenues segregated is further complicated by the fact that MCD is a subsidiary of Waste Connections US (which acquired the company in April 2002). It shares ownership with the following local companies:

- San Luis Garbage Company
- South County Sanitary Service
- Mission Country Disposal
- Morro Bay Garbage Service
- Coastal Roll-Off Service
- Cold Canyon Landfill
- Cold Canyon Processing Facility (Recycling)

Additionally, the MCD service area includes:

- Los Osos Community Services District
- Other north coastal unincorporated areas

### Cost Accounting System

Audited financial statements are prepared for each company within Waste Connections' central coast operations by an independent certified public accountant; and MCD's auditors have consistently issued "clean opinions" on its financial operations. However, only direct labor hours for collection (and related compensation), liability insurance, franchise fees and revenues are directly accounted for each company (like MCD); and then within each agency serviced by it. As summarized below for major cost categories, costs are allocated between companies based on apportionments using generally accepted accounting principles:

**Table 12. Cost Allocation Bases**

Allocation Basis	Major Cost Categories
Customer counts	<ul style="list-style-type: none"> <li>• Region and division overhead</li> <li>• Office salaries</li> <li>• Office expense</li> <li>• Legal and accounting</li> </ul>
Direct labor hours	<ul style="list-style-type: none"> <li>• Truck depreciation</li> <li>• Truck repairs and tires</li> </ul>

## Solid Waste Rate Review

	<ul style="list-style-type: none"> <li>• Mechanic labor</li> <li>• Gas and oil</li> </ul>
Tonnage	<ul style="list-style-type: none"> <li>• Disposal costs</li> <li>• Landfill</li> <li>• MRF/recycling</li> <li>• Greenwaste</li> </ul>
Revenue	<ul style="list-style-type: none"> <li>• Corporate overhead (adjusted for Rate Manual limitations)</li> <li>• Bad debt expense</li> <li>• Other taxes</li> </ul>
Containers	<ul style="list-style-type: none"> <li>• Container depreciation</li> <li>• Container labor</li> <li>• Container repairs</li> </ul>
Gallons	<ul style="list-style-type: none"> <li>• Diesel fuel</li> </ul>

These allocation bases seem reasonable. However, they are subject to periodic change as determined by Waste Connections. Since these apportionments are a key basis for rate setting, the bases of allocation for each cost category (including allocations of regional and district overhead and accounting for direct costs) should be established in an updated Rate Manual.

### COORDINATION WITH OTHER AGENCIES

MCD has also submitted initial rate applications for Los Osos and the north coastal areas, proposing the same rate increases as Cayucos.

### SUMMARY

Based on the rate-setting policies and procedures adopted by Cambria and Cayucos, this report concludes that:

- MCD has submitted the required documentation required under its Franchise Agreements with the two agencies.
- This results in a recommended rate increase of 41.46% for Cambria and 43.30% in Cayucos.

### ATTACHMENTS

Appendix A: Base Year Rate Request Application from Mission Country Disposal  
 Appendix B: HZI Greenwaste Digester Cost Analysis

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# Appendix A

## BASE YEAR RATE REQUEST APPLICATION

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### **Base Year Application Summary**

- Cayucos Sanitary District
- Cambria Community Services District

### **Supporting Schedules**

- Financial Information: Cost and Revenue Requirements Summary
- Revenue Offset Summary
- Cost Summary for Base Year
- Base Year Revenue Offset Summary
- Operating Information

Mission Country Disposal

# Base Year Rate Adjustment Application

**Summary**

**CAYUCOS SANITARY DISTRICT**

Requested Increase			
Digester Expense	6.67%	Market Rate Wage Adjustment	4.91%
Capital Purchases	9.56%	Truck Repairs	3.25%
Insurance	1.80%	Other Outside Services	2.67%
Fuel	1.25%	Landfill Disposal	0.19%
Commingle Processing Fee	1.79%	Franchise Fee Related to PI	4.33%
		CPI Increase/Other	6.88%

1. Rate Increase Requested

**43.30%**

**Rate Schedule**

Rate Schedule	Current Rate	Increased Rate	Adjustment (a)	New Rate
<b>Single Family Residential</b>				
2. Economy Service (1 - can curb)	\$20.25	\$8.77		<b>\$29.02</b>
3. Standard Service (2- can curb)	\$23.92	\$10.36		<b>\$34.28</b>
4. Premium Service (3 - can curb)	\$27.62	\$11.96		<b>\$39.58</b>

(a) Calculated rates are rounded up to the nearest \$0.01.

5 **Multiunit Residential and Non-residential**

Rate increases of

**43.30%**

will be applied to all rates in each structure

with each rate rounded to the nearest \$0.01

**Certification**

To the best of my knowledge, the data and information in this application is complete, accurate, and consistent with the instructions provided by the Rate Setting Manual.

Name: Jeff Clarin

Title: District Manager

Signature:

Date: 10/20/21

Revised: 3/21/2022

Mission Country Disposal

# Base Year Rate Adjustment Application

**Summary**

**CAMBRIA CSD**

Requested Increase	
Digester Expense	6.67%
Capital Purchases	9.56%
Insurance	1.80%
Fuel	1.25%
Commingle Processing Fee	1.79%
Market Rate Wage Adjustment	4.91%
Truck Repairs	3.25%
Other Outside Services	2.67%
Landfill Disposal	0.19%
Franchise Fee Related to PI	2.49%
CPI Increase/Other	6.88%

1. Rate Increase Requested **41.46%**

**Rate Schedule**

Rate Schedule	Current Rate	Increased Rate	Adjustment (a)	New Rate
<b>Single Family Residential</b>				
2. Economy Service (1 - can curb)	\$26.12	\$10.83		<b>\$36.95</b>
3. Standard Service (2- can curb)	\$52.22	\$21.65		<b>\$73.87</b>
4. Premium Service (3 - can curb)	\$78.35	\$32.48		<b>\$110.83</b>

(a) Calculated rates are rounded up to the nearest \$0.01.

5. **Multiunit Residential and Non-residential** **41.46%**  
 Rate increases of  
 will be applied to all rates in each structure  
 with each rate rounded to the nearest \$0.01

**Certification**

To the best of my knowledge, the data and information in this application is complete, accurate, and consistent with the instructions provided by the Rate Setting Manual.

Name: **Jeff Clarin** Title: **District Manager**  
 Signature: Date: **10/20/21**  
 Revised: **3/21/2022**



## Mission Country Disposal

## Base Year Rate Adjustment Application

Financial Information	Historical		Current	Projected	
				Base Year	
	2019	2020	2021	2022	2023
(from Pg. 4)					
<b>Section I-Allowable Costs</b>					
6. Direct Labor	\$1,987,893	\$1,656,566	\$1,881,780	\$2,027,116	\$2,087,926
7. Corporate Overhead	\$90,171	\$91,704	\$92,437	\$97,336	\$100,256
8. Office Salaries	\$281,869	\$308,392	\$307,058	\$338,409	\$348,479
9. Other General and Admin Costs	\$2,263,225	\$2,249,422	\$2,758,424	\$2,704,193	\$2,915,906
10. <b>Total Allowable Costs</b>	<b>\$4,623,158</b>	<b>\$4,306,084</b>	<b>\$5,039,699</b>	<b>\$5,167,054</b>	<b>\$5,452,567</b>
<b>Section II-Allowable Operating Profit</b>					
11. Operating Ratio	144.1%	108.8%	124.3%	92.0%	92.0%
12. <b>Allowable Operating Profit</b>	<b>(\$1,415,951)</b>	<b>(\$346,567)</b>	<b>(\$984,823)</b>	<b>\$449,309</b>	<b>\$474,136</b>
<b>Section III-Pass Through Costs</b>					
13. Tipping Fees	\$921,271	\$929,010	\$956,880	\$1,650,768	\$1,660,064
14. Franchise Fees	\$453,112	\$554,664	\$557,265	\$493,114	\$507,907
15. AB939 Fees	\$6,152	\$7,565	\$7,621	\$11,122	\$11,455
16. Other Pass-through Costs	\$166,213	\$211,327	\$194,965	\$226,774	\$247,513
17. <b>Total Pass Through Costs</b>	<b>\$1,546,748</b>	<b>\$1,702,566</b>	<b>\$1,716,731</b>	<b>\$2,381,778</b>	<b>\$2,426,939</b>
<b>Section IV - Revenue Requirement</b>					
18. Revenue Requirement				\$7,998,141	\$8,353,642
19. <b>Total Revenue Offsets</b> (from Page 3)	<b>\$4,753,955</b>	<b>\$5,662,083</b>	<b>\$5,771,608</b>	<b>\$5,757,804</b>	<b>\$5,815,561</b>
<b>Section V - Net Shortfall (Surplus)</b>					
20. Net Shortfall (Surplus)				\$2,240,337	
21. Total Residential and Non-residential Revenue without increase in Base Year (pg.3, lines 32+40)				\$5,748,477	<b>Cambria</b>
22. Percent Change in Residential and Non-residential Revenue Requirement				38.97%	38.97%
23. Franchise Fee Adjustment Factor (1 - 6 percent)				90.00%	94.00%
24. Percent Change in Existing Rates				<b>43.30%</b>	<b>41.46%</b>

## Mission Country Disposal

## Base Year Rate Adjustment Application

## Revenue Offset Summary

	Section VII - Revenue Offsets				
	Historical		Current	Projected	
				Base Year	
	2019	2020	2021	2022	2023
28. Single Family Residential Multiunit Residential Dumpster	\$3,239,590	\$3,971,479	\$4,043,364	\$4,044,206	\$4,084,648
29. Number of Accounts	0	0	0	0	0
30. Revenues	\$0	\$0	\$0	\$0	\$0
31. Less Allowance for Uncollectible Resid Accounts					
<b>32. Total Residential Revenue</b>	<b>\$3,239,590</b>	<b>\$3,971,479</b>	<b>\$4,043,364</b>	<b>\$4,044,206</b>	<b>\$4,084,648</b>
<b>Non-residential Revenue (without increase in Base Yr.)</b>					
Account Type					
Non-residential Can					
33. Number of Accounts			61	61	62
34. Revenues			\$13,648	\$13,785	\$13,922
Non-residential Wastewheeler					
35. Number of Accounts			239	242	244
36. Revenues			\$160,648	\$162,255	\$163,877
Non-residential Dumpster					
37. Number of Accounts			567	573	579
38. Revenues	\$1,512,372	\$1,690,251	\$1,545,078	\$1,528,231	\$1,543,514
39. Less: Allowance for Uncollectible Non-resid	\$0	\$0	\$0	\$0	\$0
<b>40. Total Non-residential Revenue</b>	<b>\$1,512,372</b>	<b>\$1,690,251</b>	<b>\$1,719,374</b>	<b>\$1,704,270</b>	<b>\$1,721,313</b>
45. Interest on Investments	\$0	\$0	\$0	\$0	\$0
46. Other Income	\$1,993	\$353	\$8,870	\$9,327	\$9,600
<b>47. Total Revenue Offsets</b>	<b>\$4,753,955</b>	<b>\$5,662,083</b>	<b>\$5,771,608</b>	<b>\$5,757,804</b>	<b>\$5,815,561</b>

## Base Year Rate Adjustment Application

## Cost Summary for Base Year

Description of Cost	Section VIII-Base Year Cost Allocation				
	2019	2020	2021	Base Year 2022	2023
Labor	\$1,825,776	\$1,537,344	\$1,747,146	\$1,882,351	\$1,938,818
Payroll Taxes	\$162,117	\$119,222	\$134,633	\$144,765	\$149,108
48. <b>Total Direct Labor</b>	\$1,987,893	\$1,656,566	\$1,881,780	\$2,027,116	\$2,087,926
49. Corporate Overhead	\$119,957	\$152,448	\$173,276	\$182,460	\$187,934
Less limitation (enter as negative)	(\$29,786)	(\$60,744)	(\$80,839)	(\$85,124)	(\$87,677)
<b>Total Corporate Overhead</b>	\$90,171	\$91,704	\$92,437	\$97,336	\$100,256
Office Salaries	\$262,103	\$289,698	\$284,014	\$313,196	\$322,510
Payroll Taxes - Office	\$19,766	\$18,694	\$23,044	\$25,213	\$25,969
50. <b>Total Office Salaries</b>	\$281,869	\$308,392	\$307,058	\$338,409	\$348,479
Bad Debt	\$1,525	\$3,260	\$5,669	\$5,669	\$5,669
Allocated expenses	\$0	\$0	\$0	\$0	\$0
Bonds expense	\$4,522	\$3,931	\$3,807	\$4,009	\$4,129
Depreciation	\$284,167	\$376,319	\$555,020	\$765,950	\$922,792
Drive Cam fees	\$3,010	\$8,854	\$10,790	\$11,362	\$11,703
Dues and Subscriptions	\$10,727	\$2,361	\$8,088	\$8,517	\$8,772
Facilities	\$24,611	\$17,600	\$11,831	\$12,458	\$12,832
Gas and oil	\$401,106	\$358,629	\$506,154	\$509,789	\$524,706
Insurance	\$430,834	\$427,506	\$530,264	\$592,294	\$610,063
Laundry (Uniforms)	\$12,878	\$13,479	\$15,484	\$16,305	\$16,794
Legal and Accounting	\$36,525	\$18,862	\$20,777	\$21,821	\$22,444
Miscellaneous and Other	\$4,802	\$2,158	\$2,083	\$2,193	\$2,259
Office Expense	\$95,657	\$93,897	\$108,945	\$114,738	\$118,190
Operating Supplies	\$42,549	\$38,307	\$38,712	\$40,764	\$41,987
Other Taxes	\$12,577	\$13,598	\$20,213	\$21,235	\$21,844
Outside Services	\$453,199	\$501,740	\$499,646	\$134,283	\$136,172
Public Relations and Promotion	\$2,516	\$3,498	\$3,093	\$3,099	\$3,103
Permits	\$34,610	\$31,411	\$48,398	\$50,963	\$52,492
Postage	\$8,021	\$3,552	\$5,259	\$5,537	\$5,704
Relocation	\$4,633	\$12,510	\$8,947	\$8,947	\$8,947
Rent	\$5,278	\$5,278	\$7,019	\$7,575	\$7,621
Telephone	\$6,939	\$15,238	\$15,344	\$16,157	\$16,642
Tires	\$72,014	\$58,486	\$75,451	\$79,450	\$81,834
Travel	\$19,244	\$3,572	\$5,034	\$5,301	\$5,460
Truck Repairs	\$279,312	\$225,488	\$242,308	\$255,151	\$262,805
Utilities	\$11,969	\$9,888	\$10,091	\$10,626	\$10,944
51. <b>Total Other Gen/Admin Costs</b>	\$2,263,225	\$2,249,422	\$2,758,424	\$2,704,193	\$2,915,906
52. <b>Total Tipping Fees</b>	\$921,271	\$929,010	\$956,880	\$1,650,768	\$1,660,064
53. <b>Total Franchise Fee</b>	\$453,112	\$554,664	\$557,265	\$493,114	\$507,907
54. <b>Total AB 939/Regulatory Fees</b>	6,152	7,565	\$7,621	\$11,122	\$11,455
55. <b>Total Lease Pmt to Affil Co.'s</b>	\$92,796	\$110,915	\$112,578	\$118,545	\$122,102
55a. <b>Interest, related Party</b>	\$69,017	\$100,412	\$81,836	\$107,679	\$124,861
55b. <b>Total Transportation to Affil Co.'s</b>	\$4,400	\$0	\$550	\$550	\$550
56. <b>Total Cost</b>	\$6,169,906	\$6,008,650	\$6,756,430	\$7,548,832	\$7,879,506

## Mission Country Disposal

## Base Year Rate Adjustment Application

## Base Year Revenue Offset Summary

For Information Purposes Only

Description of Revenue	Section VII-Revenue Offsets						
	Overall	Franchise	Refuse Collection				Non
	Total	Total	LO CSD	Cayucos	Cambria	County	Franchised
<i>Residential Revenue</i>							
<i>(without increase in Base Year)</i>							
57. Single Family Residential	11,095	11,095	5,218	1,892	3,783	202	-
	\$4,044,206	4,044,206	1,894,586	638,164	1,446,755	64,700	-
<i>Multiunit Residential Dumpster</i>							
58. Number of Accounts	\$0	\$0	0	0	0	0	0
59. Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
60. Less Allowance for Uncollectable	\$0	\$0	0	0	0	0	0
61. <b>Total Residential Revenue</b>	<b>\$4,044,206</b>	<b>\$4,044,206</b>	<b>\$1,894,586</b>	<b>\$638,164</b>	<b>\$1,446,755</b>	<b>\$64,700</b>	<b>\$0</b>
<i>Non-residential Revenue (without increase in Base Year)</i>							
<i>Account Type</i>							
<i>Non-residential Can</i>							
62. Number of Accounts	61	61	5	17	-	40	-
63. Revenues	\$13,785	\$13,785	2,103	2,528	-	9,154	-
<i>Non-residential Wastewheeler</i>							
64. Number of Accounts	242	242	71	37	97	37	-
65. Revenues	\$162,255	\$162,255	58,569	23,504	56,829	23,353	-
<i>Non-residential Dumpster</i>							
66. Number of Accounts	573	573	149	67	138	219	-
67. Revenues	\$1,528,231	\$1,528,231	485,153	181,324	369,510	492,244	-
68. Less: Allowance for Uncollectible							
Non-residential Accounts	\$0	\$0	\$0	\$0	\$0	\$0	\$0
69. <b>Total Non-residential Revenue</b>	<b>\$1,704,270</b>	<b>\$1,704,270</b>	<b>\$545,824</b>	<b>\$207,356</b>	<b>\$426,339</b>	<b>\$524,751</b>	<b>\$0</b>
74. <b>Interest on Investments</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
75. <b>Other Income</b>	<b>\$9,327</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,327</b>
76. <b>Total Revenue Offsets</b>	<b>\$5,757,804</b>	<b>\$5,748,477</b>	<b>\$2,440,410</b>	<b>\$845,520</b>	<b>\$1,873,095</b>	<b>\$589,451</b>	<b>\$9,327</b>

Fiscal Year: 1-1-2022 to 12-31-2022

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## Mission Country Disposal

## Base Year Rate Adjustment Application

## Operating Information

Historical			Current			Projected		
	Percent		Percent		Percent	Base Year	Percent	
2019	Change	2020	Change	2021	Change	2022	Change	2023

## Section IX-Operating Data

*Residential & Commercial Garbage*

77.	Los Osos Residential Accts	5,110	0.3%	5,124	0.8%	5,166	1.0%	5,218	1.0%	5,270
	Cayucos Residential Accts	1,856	0.4%	1,863	0.6%	1,873	1.0%	1,892	1.0%	1,911
	Cambria Residential Accts	3,735	0.1%	3,737	0.2%	3,746	1.0%	3,783	1.0%	3,821
	County Residential Accts	132	1.5%	134	49.3%	200	1.0%	202	1.0%	204
	Los Osos Commercial Accts	235	-0.9%	233	-4.4%	223	1.0%	225	1.0%	227
	Cayucos Commercial Accts	146	-5.5%	138	-13.5%	119	1.0%	121	1.0%	122
	Cambria Commercial Accts	267	-1.1%	264	-11.8%	233	1.0%	235	1.0%	238
	County Commercial Accts	317	-0.6%	315	-7.2%	292	1.0%	295	1.0%	298
78.	Routes	10	-13.3%	8	-8.3%	8	0.0%	8	0.0%	8
79.	Tons Collected	14,307	-17.4%	11,822	3.0%	12,177	3.0%	12,542	1.0%	12,667
80.	Direct Labor Hours	20,102	-13.3%	17,430	-8.3%	15,986	0.0%	15,986	0.0%	15,986

*Recyclable Materials - Curbside Recycling-Los Osos, Cambria, & Cayucos*

85.	Accounts	11,259	0.1%	11,272	0.0%	11,271	1.0%	11,384	1.0%	11,498
86.	Routes	7	-13.3%	6	-8.3%	5	0.0%	5	0.0%	5
	Tons Collected	4,485	3.2%	4,628	3.0%	4,767	3.0%	4,910	1.0%	4,959
87.	Direct Labor Hours	13,585	-13.3%	11,779	-8.3%	10,803	0.0%	10,803	0.0%	10,803

*Recyclable Materials - Greenwaste Collection-Los Osos, Cambria, & Cayucos*

88.	Accounts	10,701	0.2%	10,724	0.6%	10,785	1.0%	10,893	1.0%	11,002
89.	Routes	5	-13.3%	5	-8.3%	4	0.0%	4	0.0%	4
	Tons Collected	5,277	3.6%	5,469	3.0%	5,633	3.0%	5,802	1.0%	5,860
90.	Direct Labor Hours	11,020	-13.3%	9,555	-8.3%	8,763	0	8,763	0.0%	8,763

## HZI Cost Increase Summary

## Appendix B

Cost Category	Original Plan	2021	2022	Variance		Comment
				Amount	%	
Staffing and Administrative Cost	\$ 1,090	\$ 1,592	\$ 1,706	\$ 616	57%	Staff operation requirements increased from 3 to 6 team members due to feedstock profile, increased maintenance, equipment change out and operational demands. Additionally salary increases have been necessary to meet CA labor market demands. Administratively pollution insurance was added and audit and legal fees were increased to meet reporting requirements.
O&M Expense	\$ 495	\$ 1,747	\$ 1,439	\$ 944	191%	Increased cost due to CHP maintenance increases related to gas cycling, dosing feeder erosion, screw feeder premature erosion, shredder blade erosion and damage due to contamination, digestate pump rebuild frequency due to sand, premature wear and replacement of the decanter, and continued vacuum truck clean out of the sand build-up. Added +250K/year for management of backend products and front end peak loading;
Capital Expense	\$ 1,487	\$ 1,945	\$ 1,946	\$ 459	31%	Added Capital cost includes Feed Bunker Wall extension, Speed Screen, Fat, Oils, and Grease system, and redundant pumps related to decreased food waste and sand issues in the CA environment
Total Cost	\$ 3,072	\$ 5,284	\$ 5,091	\$ 2,019		-
Total Service Fee	\$ 1,749	\$ 1,779	\$ 3,861	\$ 2,082	119%	Increase requested equates closely to cost increase seen since original plan of monthly service fees
Change	\$ (1,323)	\$ (3,505)	\$ (1,230)	\$ 63		

## CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **7.C.**FROM: John F. Weigold, IV, General Manager  
Timothy Carmel, District Counsel-----  
Meeting Date: July 21, 2022Subject: SUPPLEMENTAL STAFF REPORT  
REGARDING MISSION COUNTRY  
DISPOSAL'S SOLID WASTE  
COLLECTION AND DISPOSAL RATE  
INCREASE REQUEST**RECOMMENDATIONS:**

Staff recommends that the Board discuss and consider the information in this supplemental staff report regarding IWMA fees and the proposed solid waste collection and disposal rate increase from Mission Country Disposal ("MCD").

**FISCAL IMPACT:**

As noted in the previous staff report, costs associated with the processing of the proposed rate increase to comply with the requirements of Proposition 218 will be borne by MCD.

**DISCUSSION:**

This supplemental staff report is being provided to advise the Board regarding an additional issue related to the delay in implementing MCD's requested rate increase, specifically IWMA's new fee, which became effective July 1, 2022. As discussed in the original staff report, Mr. Statler's analysis excluded the IWMA fee since it is approved by a separate agency and will be charged separately on customer bills. After the County left the IWMA, it became necessary for the IWMA to reevaluate its fees in light of the anticipated loss of revenue from the customers within the unincorporated areas of the County, which resulted in a delay in adoption of revised fees levied on the haulers and ultimately passed through to customers. At its March 9, 2022 Board of Directors meeting, the IWMA Board adopted revised fees establishing a solid waste management fee equal to 5.4% of gross hauler receipts, effective July 1, 2022.

Subsequent to posting the agenda for today's meeting, Jeff Clarin, MCD's representative, informed the District that since it will likely be October 1, 2022 before new rates will be implemented due to the requirements of Prop 218, there will be a three-month period during which the new IWMA fee is in effect that MCD will not be able to recover. Mr. Clarin advises that this amounts to \$10,208.15 per month or a total of \$30,624.45, and that some other CSDs (Oceano, Nipomo and Avila) have decided to cover both the delayed rate implementation component and/or the new IWMA fee with their solid waste franchise fees. Mr. Clarin also notes that most of the other jurisdictions in the County have implemented their rate increases before July 1, which would have included the three months of IWMA's new fee.

Staff believes that it is not necessary for the District to formally authorize MCD to impose the new IWMA fee, which is a regulatory fee established by a separate regulatory agency and is unrelated to the proposed MCD solid waste rate increase. The new IWMA fee could have been

included on MCD's July invoices and can be included on all future MCD invoices without formal Board action. Nevertheless, it is recommended that the Board's discussion and consideration of MCD's rate increase request also include the issue of the July 2022 IWMA fees. Mr. Clarin will be at the meeting to further explain MCD's concerns in that regard.



## **July 11, 2022**

### **Report of Finance and Resources & Infrastructure Special Meeting**

The Standing Committees on Finance and Resources & Infrastructure held a joint Special Meeting July 11, 2022 via Zoom. The purpose of this meeting was to receive a presentation on the funding process for the Wastewater treatment system IGA projects.

Finance Committee members present included Chair Cindy Steidel, Karen Chrisman, Marvin Corne, Mary Maher, and Cheryl McDowell. Excused absence: Ted Siegler. Resources & Infrastructure Committee members present included Chair Karen Dean, James Webb, Steven Siebuhr, Michael Thomas, and David Pierson. Excused absence: Brad Fowles. Present from CCSD staff were General Manager John Weigold, Administrative Manager Pam Duffield, Finance Manager Denise Fritz, and Utilities Manager/District Engineer Ray Dienzo.

Alex Handlers of Bartel & Wells presented a detailed Power Point Presentation and Report on the Funding Process for the Wastewater Treatment System Investment Grade Audit Projects (IGA). CSDA Finance Team members Bond & Disclosure Counsel Albert Reyes from Kutak Rock, and Underwriter Rick Brandis from Brandis Tallman Oppenheimer, were also present to provide additional details as needed.

Among the topics being presented and discussed during this presentation were a review of the Wastewater Projects which are to be funded through this debt financing, the recommended financing being pursued and the process for that financing, legal structure and key legal covenants, the key parties in this process and their roles, the legal documents that are required, and the draft schedule of this process.

Questions from Committee members for clarification were addressed during the Power Point and answered by Mr. Handlers and the CSDA Finance team. Following the presentation, the floor was opened up for question and comments from the public and Committee members as well as further discussion.

Questions from committee members and public:

1. Are transactional fees part of the loan? Response: Yes, detailing of these fees will be inclusive to information presented at the 7/21/22 CCSD Board Meeting.
2. What if the bond offer is not fully subscribed? Response, the Underwriter takes on anything not subscribed in initial offering, they are responsible for executing fully.
3. Why isn't Proposition 218 mentioned in this financing discussion? Response: Proposition 218 is not a component of this financing. The Sewer (Wastewater) rates accepted by the recent Proposition 218 process are the underlying revenue which support the debt service obligation that will be generated.
4. Can community members purchase the Certificates of Participation? Response: Yes, either directly from the Underwriter (Oppenheimer) or through their personal Investment Brokerage (e.g., Vanguard, Schwab, Fidelity).

Additional clarification questions and discussions related to several topics:  
Understanding roles of the Financing Team and Trustee  
Obtaining S&P Rating  
Benefits/disadvantages of reducing scope of work content or reduction of loan term.  
Structured Annual Maturities and Fixed Rates  
Mechanisms for the how the financing proceeds are held by the Trustee and accessed by CCSD.  
Process for the installment payments.  
Reporting and informational update obligations of CCSD.  
Benefits of Bond Insurance and Reserve Surety Bond

According to the Draft Schedule presented in this Power Point, the Board will be considering adoption of a financing resolution and approval of the form of the legal documents, and a resolution adopting debt management & disclosure policies at an upcoming CCSD Board Meeting.

There are more steps to this financing process going forward to finalize the debt service, close and receive funds, anticipated to take approximately to the end of August according to the draft schedule presented. Included among these steps are obtaining bond insurance bids, finalizing and posting the Preliminary Official Statement (POS) for investors and begin bond marketing, bond pricing, finalizing debt amount and interest rates, finalizing and signing closing documents, then closing and receipt of funds.

This was a very informational meeting with the opportunity for all committee members, as well as members of the public, to ask questions and get clarification of the details of the debt service process being undertaken to fund the very critical wastewater systems needs as outlined in the PGE IGA report that had been presented to the Board Nov 18, 2021, as well as outlined during the recently passed Prop 218 rate analysis and discussions.

Respectfully submitted,  
Director Cindy Steidel, Finance Committee Chair  
Director Karen Dean, R&I Committee Chair