



CAMBRIA COMMUNITY SERVICES DISTRICT

I, Amanda Rice, President of the Cambria Community Services District Board of Directors, hereby call a Special Meeting of the Board of Directors pursuant to California Government Code Section 54956. The Special Meeting will be held: **Thursday, July 12, 2018, 3:00 PM, 1000 Main Street, Cambria, CA 93428**. The purpose of the Special Meeting is to discuss or transact the following business:

AGENDA

SPECIAL MEETING OF THE CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS

**Thursday, July 12, 2018, 3:00 PM
1000 Main Street, Cambria, CA 93428**

Copies of the staff reports or other documentation relating to each item of business referred to on the agenda are on file in the Office of the District Clerk, available for public inspection during District business hours. The agenda and agenda packets are also available on the CCSD website at www.cambriacsd.org. The District Office hours are Monday - Thursday, and every other Friday from 9:00 a.m. through 4:00 p.m. Please call 805-927-6223 if you need any assistance. If requested, the agenda and supporting documents shall be made available in alternative formats to persons with a disability. The District Clerk will answer any questions regarding the agenda.

1. OPENING

- A. Call to Order**
- B. Pledge of Allegiance**
- C. Establishment of Quorum**

2. PUBLIC COMMENT ON AGENDA ITEMS

3. REGULAR BUSINESS (Estimated time: 15 Minutes per item)

- A. RECEIVE AND DISCUSS WATER, SUSTAINABLE WATER FACILITY AND SEWER RATE RECOMMENDATIONS FROM BARTLE WELLS ASSOCIATES, AND CONSIDER PROPOSED WATER, SUSTAINABLE WATER FACILITY AND SEWER RATES AND SET A PROPOSITION 218 PROTEST HEARING DATE**
- B. CONSIDERATION OF ADOPTION OF RESOLUTION 20-2018 UPDATING THE ASSIGNMENT OF BANKING POWERS FOR CAMBRIA COMMUNITY SERVICES DISTRICT**

4. ADJOURN

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **3.A.**

FROM: Jerry Gruber, General Manager

 Meeting Date: July 12, 2018 Subject: RECEIVE AND DISCUSS WATER, SUSTAINABLE WATER FACILITY AND SEWER RATE RECOMMENDATIONS FROM BARTLE WELLS ASSOCIATES, AND CONSIDER PROPOSED WATER, SUSTAINABLE WATER FACILITY AND SEWER RATES AND SETTING A PROPOSITION 218 PROTEST HEARING DATE

RECOMMENDATIONS:

Staff recommends that the Board of Directors receive and discuss the water, Sustainable Water Facility and sewer rate recommendations from Bartle Wells Associates, and consider selecting proposed water, Sustainable Water Facility and sewer rates and setting a Proposition 218 protest hearing date.

FISCAL IMPACT:

The proposed water, Sustainable Water Facility (SWF), and sewer rate increases are phased in over the next three years to provide revenue necessary to fund the normal annual costs of water and sewer operations, as well as to provide funding needed for capital improvements to repair and replace aging facilities and comply with regulatory requirements.

Attached is a complete set of revised tables from Bartle Wells Associates, as well as the revised Proposition 218 notice incorporating the rates under the Scenario B Phase In. The tables include: a) water rate tables, b) SWF rate tables, c) sewer rate tables, and d) tables/charts showing the combined impacts. Mr. Handlers incorporated the recently approved preliminary budgets, which resulted in slightly decreased rates from what was previously presented.

Water Rate Increase Scenarios:

Cambria Community Services District
 Summary of Water Rate Scenarios

	Sept-1 2018	July-1 2019	July-1 2020
A) Front-Load Increase			
Rate Increase %	32%	0%	0%
CIP Funding	\$700,000	\$700,000	\$700,000
B) Phased Approach			
Rate Increase %	15%	10%	5%
CIP Funding	\$400,000	\$600,000	\$700,000
C) Reduced Phase-In			
Rate Increase %	10%	8%	6%
CIP Funding	\$300,000	\$400,000	\$500,000

Proposed Sustainable Water Facility rates:

Cambria Community Services District
 Projected Sustainable Water Facility Charges

	Current Rates	Proposed SWF Charges Effective On or After				
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Target Overall Rate Increase %		16%	14%	12%	5%	5%
FIXED BI-MONTHLY METER CHARGES						
Single Family Residences						
Monthly charge	\$6.50	\$7.93	\$9.04	\$10.13	10.64	\$11.17
Bi-monthly charge	13.00	15.86	18.08	20.26	21.28	22.34
All Other Accounts						
<i>Monthly charge based on water meter size</i>						
<i>Meter Size</i>	<i>Water Demand Ratio</i>	<i>Transition to same meter ratios as water rates</i>				
5/8 or 3/4-inch	1.00	\$7.93	\$9.04	\$10.13	\$10.64	\$11.17
1-inch	2.50	19.83	22.60	25.33	26.60	27.93
1-1/2-inch	5.00	39.65	45.20	50.65	53.20	55.85
2-inch or larger	10.00	79.30	90.40	101.30	106.40	111.70
SWF QUANTITY CHARGES						
<i>Charge per unit (ccf) of metered water use</i>						
SWF Quantity Charge						
<i>For SWF facility cost recovery</i>						
Rate Tier	Bi-Monthly Use	Charge per Unit (ccf)³				
Tier 1	1 - 4 ccf	\$1.50	\$1.75	\$1.99	\$2.23	\$2.34
Tier 2	5 - 16 ccf	3.00	3.50	3.99	4.47	4.68
Tier 3	>16 ccf	4.50	5.25	5.98	6.70	7.02
Temporary SWF Operating Surcharge						
<i>Only charged during periods of operation</i>						
Rate Tier	Bi-Monthly Use	Charge per Unit (ccf)³	<i>Temporary SWF Operating Surcharges are eliminated and rolled into ongoing SWF Quantity Charges</i>			
Tier 1	1 - 4 ccf	\$1.50				
Tier 2	5 - 16 ccf	3.00				
Tier 3	>16 ccf	5.00				

SWF rates were originally adopted prior to construction and operation of the facility based on preliminary engineering cost estimates. These rates need to be increased to provide adequate funding for operations and maintenance and to provide a small level of ongoing funding for capital improvements. The proposed SWF rates eliminate the previously-adopted temporary surcharges levied during periods of operation and transition cost recovery to the ongoing rates charged year-round. The proposed rates support funding for two months of SWF operations (including brine hauling and disposal costs) each year. If the SWF does not need to be operated in future years, CCSD may be able to defer and/or reduce future year rate increases.

Sewer Rate Increase Scenarios:

	Sept-1 2018	July-1 2019	July-1 2020
A) Front-Load Increase			
Rate Increase %	50%	0%	0%
CIP Funding	\$800,000	\$800,000	\$800,000
B) Phased Approach			
Rate Increase %	18%	15%	12%
CIP Funding	\$300,000	\$500,000	\$800,000
C) Reduced Phase-In			
Rate Increase %	16%	13%	10%
CIP Funding	\$150,000	\$400,000	\$600,000

DISCUSSION:

The Board of Directors previously directed that staff move forward with a rate study to evaluate rate increases needed to support financial stability of the Water and Sewer Funds and to provide adequate funding for capital improvements to the District’s aging water and sewer system infrastructure. At that time, the Board approved retaining Bartle Wells Associates to prepare the rate study and assist in the Proposition 218 process.

Alex Handlers presented three options for rate structures during a townhall meeting held on June 19, 2018 at the Cambria Veterans Hall to receive public input. There were approximately 55 people in attendance, including staff and the media. Many comments and questions were received.

Proposition 218, which was adopted by the voters in November, 1996, added Article XIID to the State Constitution and governs the process for water rate increases. Under Section 6 of Article XIID, a notice must be sent to all property owners and customers at least 45 days before the public hearing. A draft notice with proposed water, SWF, and sewer rates will be prepared following the Board’s selection of the rate structure. Staff recommends that the Board of Directors approve the mailing of the notice to property owners and ratepayers, subject to additional changes that are deemed necessary by the General Manager and District Counsel, and set the date and time of a public hearing at which protests will be tabulated. If no majority protest exists, the proposed rates would be considered for adoption. The Board would have the authority to adopt rates at or below the levels included in the Proposition 218 Notice.

Key decisions for Board input and direction include:

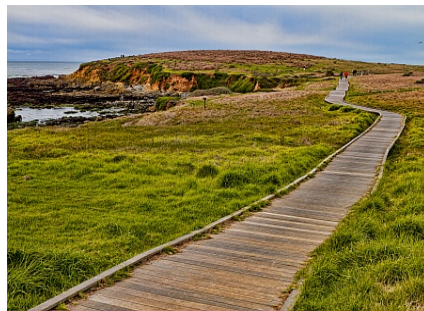
- Proposed rates to include in the Proposition 218 Notice;
- Effective date for proposed rate increases (the draft recommendations assume the first rate increase would become effective September 1, 2018, with future increases being effective on July 1 (the beginning of the fiscal year));
- Setting a date and time for a Public Hearing on the proposed rates;
- Direction for staff to move forward with the preparation and mailing of the Proposition 218 Notice to affected property owners and ratepayers. The notice must be mailed at least 45 days prior to the date of the Public Hearing.

Attachments: Revised Rate Study Tables – July 5, 2018
Draft Proposition 218 Notice

BOARD ACTION: Date _____ Approved: _____ Denied: _____

UNANIMOUS: ___RICE ___BAHRINGER ___FARMER ___WHARTON ___PIERSON___

Cambria Community Services District



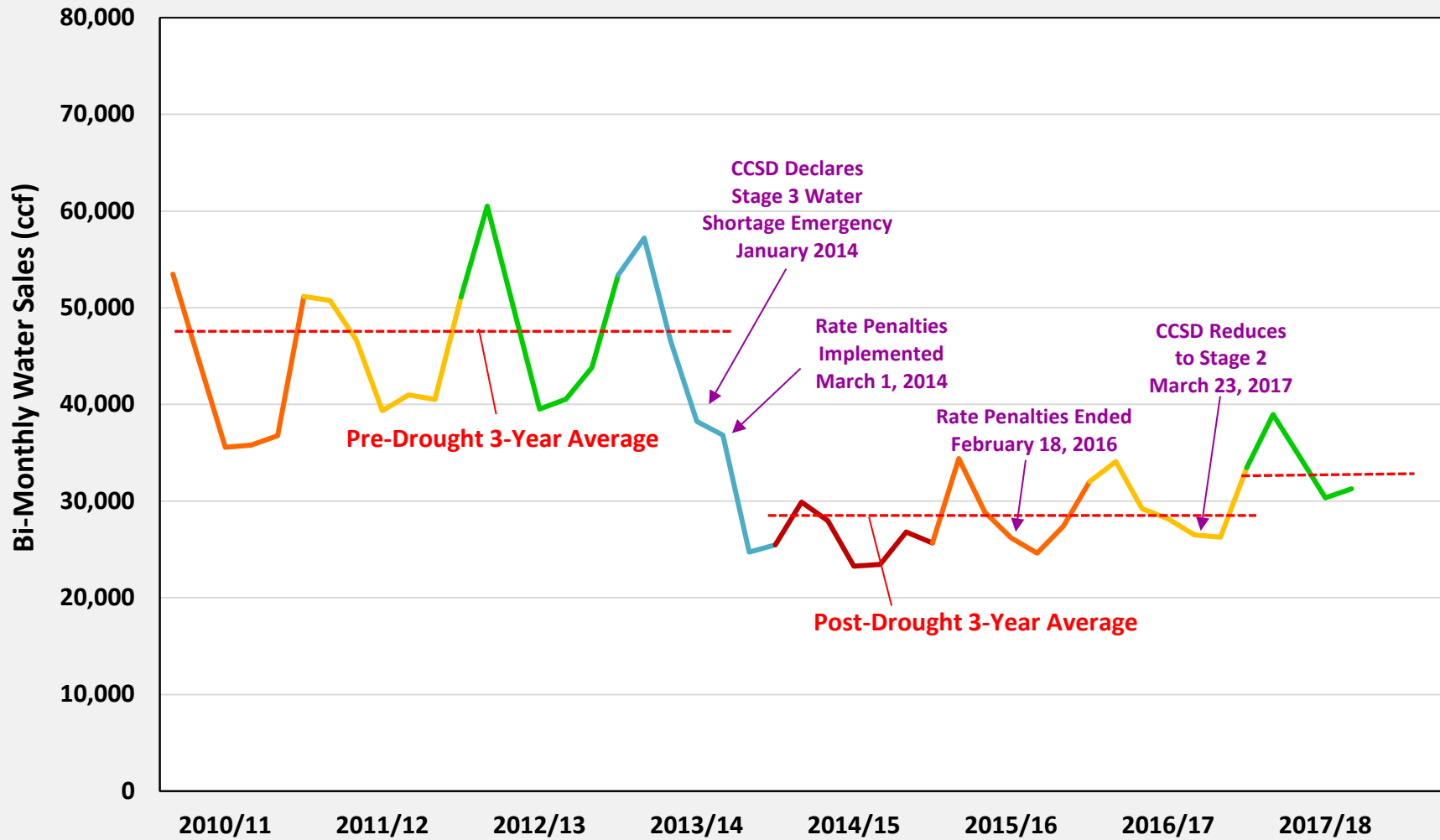
Water Rate Study Tables & Charts

Revised Draft 7/5/18

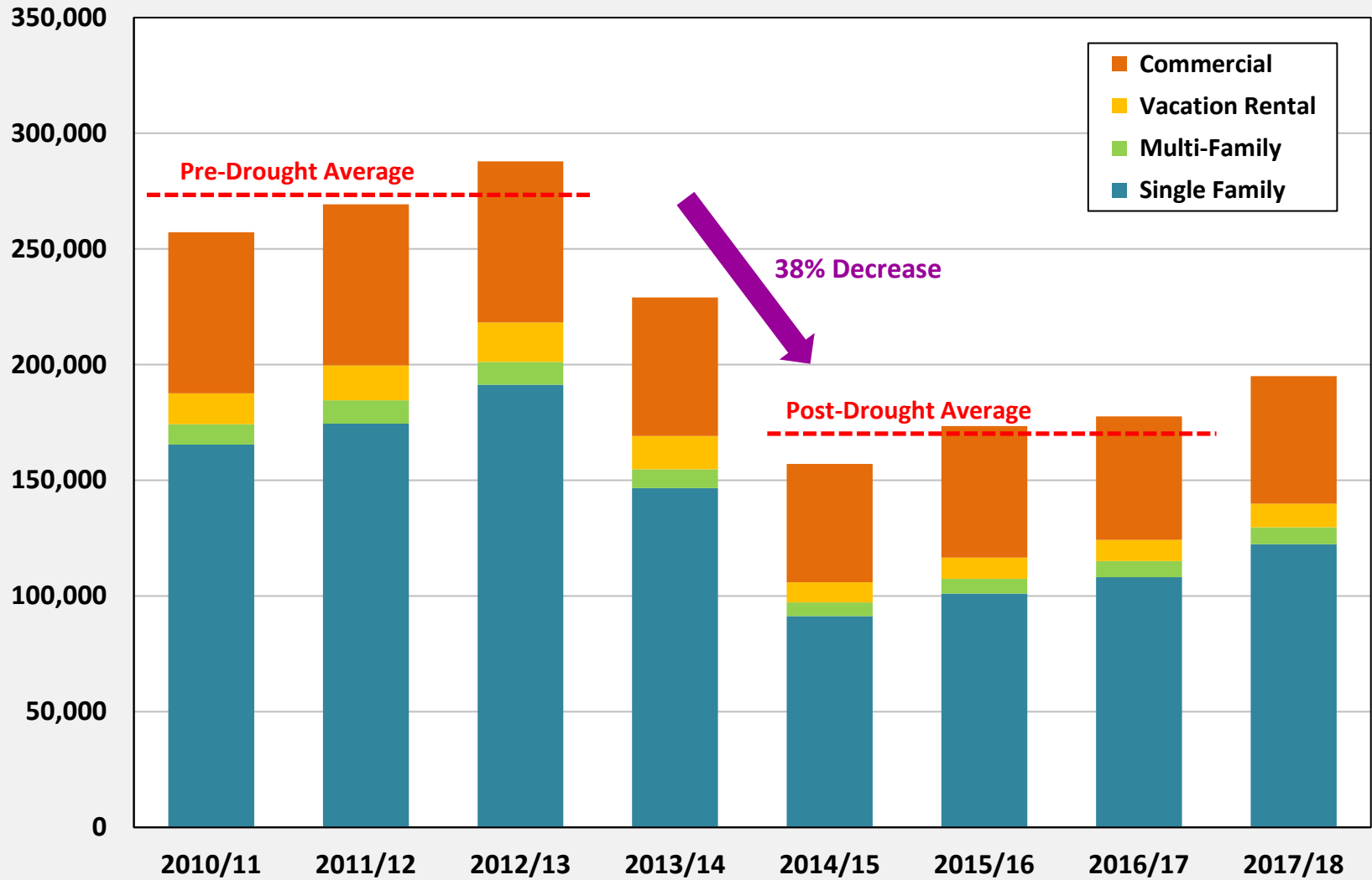


BARTLE WELLS ASSOCIATES
INDEPENDENT PUBLIC FINANCE ADVISORS

Cambria Community Services District Historical Use per Bi-Monthly Billing Period



Cambria Community Services District Annual Water Sales (hcf)



Cambria Community Services District Annual Water Rate Revenues

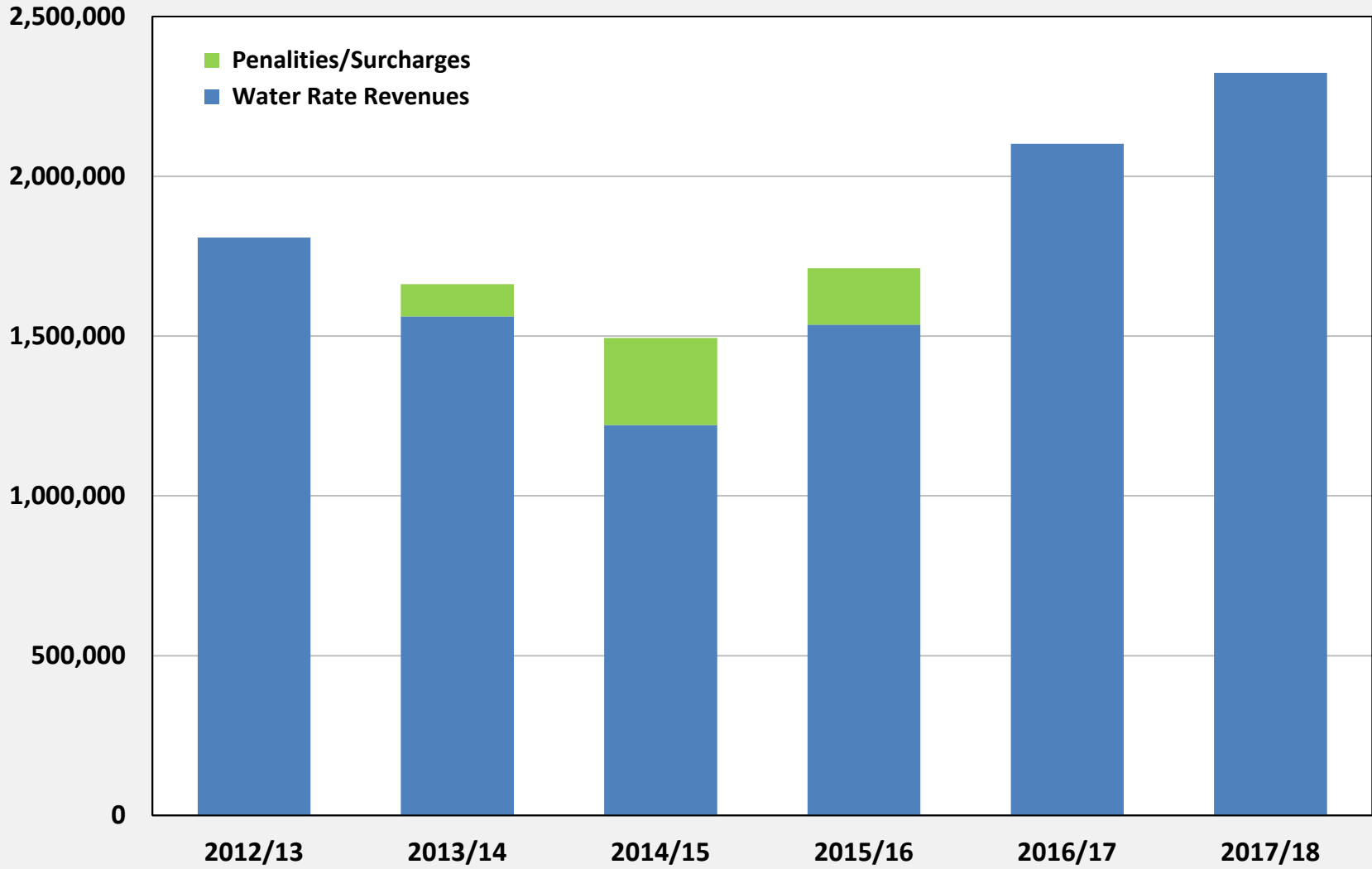


Table 1
Cambria Community Services District
Current Water Rates

FIXED BI-MONTHLY SERVICE CHARGES			Equivalent Rate per	
<i>Fixed charge billed regardless of use</i>			<u>Month</u>	<u>Day</u>
Residential (fixed charge per account)	\$27.58		\$13.79	\$0.45
Commercial (fixed charge per meter size)				
<u>Meter Size</u>				
5/8" or 3/4"	\$27.58		\$13.79	\$0.45
1"	68.95		34.48	1.13
1-1/2"	137.90		68.95	2.27
2" & Larger	275.80		137.90	4.53
WATER QUANTITY CHARGES			Equivalent Rate Per	
<i>Billed based on metered water use (\$/ccf)</i>			<u>100 gallons</u>	<u>1 gallon</u>
Residential Charges				
<u>Tier</u>	<u>Bi-Monthly Use</u>	<u>Rate per ccf</u>		
Tier 1	1 - 4 ccf	\$7.03	\$0.94	\$0.009
Tier 2	5 - 16 ccf	9.19	1.23	0.012
Tier 3	> 16 ccf	10.25	1.37	0.014
Commercial Charges				
Rate for All Water Use		\$9.19	\$1.23	\$0.012

1 ccf = 100 cubic feet, or approximately 748 gallons

Note: Fixed Service Charges currently recover roughly 30% of total rate revenues and Water Quantity Charges recover about 70% of total rate revenues.

Table 2
Cambria Community Services District
Water Accounts

Accounts by Customer Class		
Customer Class	Accounts	Dwelling Units
Residential		
Single Family Residential	3,367	3,367
Multi-Family Residential	135	228
Vacation Rental Units	<u>264</u>	<u>264</u>
Subtotal Residential	3,766	3,859
Commercial		
5/8" or 3/4"	153	
1"	23	
1-1/2"	0	
2" or larger	<u>55</u>	
Subtotal	231	
Total	3,997	

Table 3
Cambria Community Services District
Historical Water Sales

	JUL/AUG	SEPT/OCT	NOV/DEC	JAN/FEB	MAR/APR	MAY/JUN	TOTAL	% of Total
2012/13								
Single Family Residential	39,245	33,670	26,508	27,062	28,921	35,973	191,379	66.5%
Multi-Family Residential	1,747	1,547	1,441	1,643	1,637	1,787	9,802	3.4%
Vacation Rental	4,123	2,909	2,168	2,293	2,368	3,163	17,024	5.9%
<u>Commercial</u>	<u>15,393</u>	<u>11,969</u>	<u>9,398</u>	<u>9,552</u>	<u>10,881</u>	<u>12,464</u>	<u>69,657</u>	<u>24.2%</u>
Total	60,508	50,095	39,515	40,550	43,807	53,387	287,862	100.0%
<i>Change from prior year</i>	19.2%	7.4%	0.4%	-1.1%	8.1%	4.5%	6.9%	
2013/14								
Single Family Residential	39,814	29,734	25,664	22,727	14,206	14,560	146,705	64.1%
Multi-Family Residential	1,812	1,504	1,316	1,311	859	1,231	8,033	3.5%
Vacation Rental	4,459	2,831	2,301	2,114	1,316	1,396	14,417	6.3%
<u>Commercial</u>	<u>11,123</u>	<u>12,523</u>	<u>8,948</u>	<u>10,659</u>	<u>8,340</u>	<u>8,292</u>	<u>59,885</u>	<u>26.1%</u>
Total	57,208	46,592	38,229	36,811	24,721	25,479	229,040	100.0%
<i>Change from prior year</i>	-5.5%	-7.0%	-3.3%	-9.2%	-43.6%	-52.3%	-20.4%	
2014/15								
Single Family Residential	16,556	15,042	14,339	14,274	16,283	14,820	91,314	58.1%
Multi-Family Residential	1,034	973	943	931	1,033	1,011	5,925	3.8%
Vacation Rental	2,143	1,402	1,266	1,233	1,317	1,376	8,737	5.6%
<u>Commercial</u>	<u>10,160</u>	<u>10,553</u>	<u>6,719</u>	<u>7,021</u>	<u>8,166</u>	<u>8,456</u>	<u>51,075</u>	<u>32.5%</u>
Total	29,893	27,970	23,267	23,459	26,799	25,663	157,051	100.0%
<i>Change from prior year</i>	-47.7%	-40.0%	-39.1%	-36.3%	8.4%	0.7%	-31.4%	
2015/16								
Single Family Residential	16,896	17,060	15,902	15,244	16,590	19,307	100,999	58.2%
Multi-Family Residential	1,128	1,101	1,043	984	1,062	1,102	6,420	3.7%
Vacation Rental	1,870	1,676	1,312	1,262	1,313	1,706	9,139	5.3%
<u>Commercial/Internal</u>	<u>14,506</u>	<u>9,018</u>	<u>7,928</u>	<u>7,123</u>	<u>8,454</u>	<u>9,897</u>	<u>56,926</u>	<u>32.8%</u>
Total	34,400	28,855	26,185	24,613	27,419	32,012	173,484	100.0%
<i>Change from prior year</i>	15.1%	3.2%	12.5%	4.9%	2.3%	24.7%	10.5%	
2016/17								
Single Family Residential	20,531	17,436	17,182	15,905	16,194	20,829	108,077	60.8%
Multi-Family Residential	1,239	1,307	1,094	1,041	1,081	1,295	7,057	4.0%
Vacation Rental	2,207	1,541	1,312	1,236	1,160	1,699	9,155	5.2%
<u>Commercial/Internal</u>	<u>10,109</u>	<u>8,938</u>	<u>8,568</u>	<u>8,310</u>	<u>7,828</u>	<u>9,643</u>	<u>53,396</u>	<u>30.1%</u>
Total	34,086	29,222	28,156	26,492	26,263	33,466	177,685	100.0%
<i>Change from prior year</i>	-0.9%	1.3%	7.5%	7.6%	-4.2%	4.5%	2.4%	
2017/18								
Single Family Residential	23,860	22,226	19,430	20,045	16,811	20,068	122,440	62.8%
Multi-Family Residential	1,330	1,201	1,140	1,282	1,068	1,199	7,220	3.7%
Vacation Rental	2,326	1,878	1,524	1,533	1,248	1,703	10,212	5.2%
<u>Commercial/Internal</u>	<u>11,436</u>	<u>9,381</u>	<u>8,243</u>	<u>8,399</u>	<u>7,891</u>	<u>9,770</u>	<u>55,120</u>	<u>28.3%</u>
Total	38,952	34,686	30,337	31,259	27,018	32,739	194,991	100.0%
<i>Change from prior year</i>	14.3%	18.7%	7.7%	18.0%	2.9%	-2.2%	9.7%	

Table 4
Cambria Community Services District
Water Use per Class & Meter Size

Meter Size	Number of Accounts	Number of Dwelling Units	Water Use 2015/16	Bi-Mnthly Use Per Account	Water Use 2016/17	Bi-Mnthly Use Per Account	Water Use Est. 2017/18	Bi-Mnthly Use Per Account
Residential								
Single Family	3,367	3,367	100,999	5.0	108,077	5.3	122,440	6.1
Multi-Family	135	228	6,420	4.7	7,057	5.2	7,220	5.3
Vacation Rental Units	<u>264</u>	<u>264</u>	<u>9,139</u>	<u>5.8</u>	<u>9,155</u>	<u>5.8</u>	<u>10,212</u>	<u>6.4</u>
Total	3,766	3,859	116,558	5.0	124,289	5.4	139,871	6.0

Table 5
Cambria Community Services District
Water Rate Revenues by Billing Period

	Jul/Aug	Sep/Oct	Nov/Dec	Jan/Feb	Mar/Apr	May/Jun	Total	F/V %
2015/16								
Water Rate Revenues								
Fixed Service Charges	\$102,937	\$102,730	\$102,828	\$102,864	\$115,314	\$115,127	\$641,800	41.7%
Water Quantity Charges	124,569	116,095	101,617	92,773	211,292	249,393	895,739	58.3%
Adjustments	<u>(24)</u>	<u>(56)</u>	<u>(27)</u>	<u>(122)</u>	<u>(332)</u>	<u>(1,378)</u>	<u>(1,939)</u>	
Total	227,482	218,769	204,418	195,515	326,274	363,142	1,535,600	
Penalty/Surcharge								
Adjustments	<u>(4,299)</u>	<u>(51,049)</u>	<u>(22,850)</u>	<u>(33,962)</u>	<u>(28,716)</u>	<u>(9,617)</u>	<u>(150,493)</u>	
Total	122,991	31,535	27,824	32,651	(28,716)	(9,617)	176,668	
Combined Total	350,473	250,304	232,242	228,166	297,558	353,525	1,712,268	
2016/17								
Water Rate Revenues								
Fixed Service Charges	115,161	115,252	115,479	115,539	119,875	119,721	701,027	33.3%
Water Quantity Charges	271,877	226,322	217,595	203,642	210,247	272,132	1,401,815	66.7%
Adjustments	<u>(606)</u>	<u>(7)</u>	<u>(8)</u>	<u>0</u>	<u>(171)</u>	<u>(14)</u>	<u>(806)</u>	
Total	386,432	341,567	333,066	319,181	329,951	391,839	2,102,036	
Increase: Rates Only	69.9%	56.1%	62.9%	63.3%	1.1%	7.9%	36.9%	
2017/18								
Water Rate Revenues								
Fixed Service Charges	119,750	119,758	120,002	119,988	124,708	Estimated 120,000	724,206	31.1%
Water Quantity Charges	319,637	282,878	244,809	253,233	224,615	280,000	1,605,172	68.9%
Adjustments	<u>(1,063)</u>	<u>(741)</u>	<u>(3,288)</u>	<u>(539)</u>	<u>0</u>	<u>0</u>	<u>(5,631)</u>	
Total	438,324	401,895	361,523	372,682	349,323	400,000	2,323,747	
Increase: Rates Only	13.4%	17.7%	8.5%	16.8%	5.9%	2.1%	10.5%	

Source: CCSD Bi-Monthly Billing Summaries.

Table 6
Cambria Community Services District
Water Capital Improvement Projects

5-Year CIP Average (With Inflation): \$953,000
10-Year CIP Average (With Inflation): 716,000

	1	2	3	4	5	6	7	8	9	10	Total
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	
Capital Improvement Projects (Jan 2018 \$)											
Priority 1	234,000	239,000	294,000	214,000	214,000	214,000	-	-	-	-	1,409,000
Priority 2	220,000	272,000	746,000	546,000	554,000	96,000	96,000	96,000	96,000	96,000	2,818,000
Priority 3*	50,000	100,000	150,000	280,000	155,000	80,000	180,000	846,000	30,000	30,000	1,901,000
Priority 4	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Total	514,000	621,000	1,200,000	1,050,000	933,000	400,000	286,000	952,000	136,000	136,000	6,228,000
Capital Improvement Projects (With Cost Inflation)											
Cost Inflation	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Cost Inflator	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	
Priority 1	241,000	254,000	321,000	241,000	248,000	256,000	-	-	-	-	1,561,000
Priority 2	227,000	289,000	815,000	615,000	642,000	115,000	118,000	122,000	125,000	129,000	3,197,000
Priority 3	52,000	106,000	164,000	315,000	180,000	96,000	221,000	1,072,000	39,000	40,000	2,285,000
Priority 4	10,000	11,000	11,000	11,000	12,000	12,000	12,000	13,000	13,000	13,000	118,000
Total	530,000	660,000	1,311,000	1,182,000	1,082,000	479,000	351,000	1,207,000	177,000	182,000	7,161,000

* Potential future relining or replacement of water transmission main under S. Parks wetlands area deferred until years 6 - 8.

Table 7
Cambria Community Services District
New Staff Positions & Staffing Re-Allocations

	FTEs	Start Date	Salaries & Benefits	Allocation %				Allocation \$			
				Water	SWF	Sewer	Admin	Water	SWF	Sewer	Admin
New Staff Positions											
Wastewater Collection Syst. Operators	2	1/1/19	169,900	0%	0%	100%	0%	0	0	169,900	0
Water Operator II	1	1/1/19	91,900	100%	0%	0%	0%	91,900	0	0	0
Utility Manager	1	7/1/18	127,600	25%	25%	50%	0%	31,900	31,900	63,800	0
Clerical Assistant	1	7/1/18	47,100	0%	0%	0%	100%	0	0	0	47,100
Subtotal	5		436,500	28.4%	7.3%	53.5%	10.8%	123,800	31,900	233,700	47,100
Staffing Re-Allocations											
SWF Chief Plant Operator			128,500	20%	80%	0%	0%	25,700	102,800	0	0
<i>Less Costs Included in FY18 Budget</i>			(130,000)	0%	100%	0%	0%	0	(130,000)	0	0
Administrative Technician IV			100,500	30%	50%	20%	0%	30,150	50,250	20,100	0
<i>Less Costs Included in FY18 Budget</i>			(100,500)	0%	0%	0%	100%	0	0	0	(100,500)
Subtotal			(1,500)					55,850	23,050	20,100	(100,500)
Net Staffing Cost Increases			435,000	41.3%	12.6%	58.3%	-12.3%	179,650	54,950	253,800	(53,400)

Table 8A
Cambria Community Services District
Water Financial Projections

Scenario A: Front-Load Rate Increase

	0 2017/18	1 2018/19	2 2019/20	3 2020/21	4 2021/22	5 2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	32%	0%	0%	4%	4%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Water Sales %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,325,000	\$1,588,000	\$1,624,000	\$1,728,000	\$1,754,000	\$1,771,000
REVENUES						
Fixed Water Service Charges	728,000	907,000	980,000	987,000	1,020,000	1,061,000
Water Quantity Charges	<u>1,620,000</u>	<u>1,986,000</u>	<u>2,173,000</u>	<u>2,196,000</u>	<u>2,269,000</u>	<u>2,360,000</u>
Subtotal	2,348,000	2,893,000	3,153,000	3,183,000	3,289,000	3,421,000
Standby Availability	178,000	178,000	178,000	178,000	178,000	178,000
Interest Income	17,000	24,000	32,000	35,000	35,000	35,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>78,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	2,773,000	3,297,000	3,565,000	3,598,000	3,704,000	3,836,000
EXPENSES						
<u>Water System Operations</u>						
Salaries & Benefits	847,000	789,000	871,000	906,000	942,000	980,000
Additional Staffing Needs	0	135,000	187,000	194,000	202,000	210,000
Maintenance & Repair	255,000	279,000	290,000	302,000	314,000	327,000
Utilities	176,000	163,000	170,000	177,000	184,000	191,000
Professional Services	101,000	95,000	99,000	103,000	107,000	111,000
Services & Supplies/Other	59,000	91,000	95,000	99,000	103,000	107,000
Government Fees & Dues	60,000	60,000	62,000	64,000	67,000	70,000
Well Site Lease	39,000	40,000	42,000	44,000	46,000	48,000
Admin Overhead	<u>909,000</u>	<u>909,000</u>	<u>945,000</u>	<u>983,000</u>	<u>1,022,000</u>	<u>1,063,000</u>
Subtotal	2,446,000	2,561,000	2,761,000	2,872,000	2,987,000	3,107,000
Capital Improvement Projects	64,000	700,000	700,000	700,000	700,000	700,000
Total Expenses	2,510,000	3,261,000	3,461,000	3,572,000	3,687,000	3,807,000
Revenues Less Expenses	263,000	36,000	104,000	26,000	17,000	29,000
Ending Fund Reserves	1,588,000	1,624,000	1,728,000	1,754,000	1,771,000	1,800,000
Fund Rsrvs as % of O&M	65%	63%	63%	61%	59%	58%

Table 8A
Cambria Community Services District
Water Financial Projections

Scenario A: Front-Load Rate Increase

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	4%	4%	4%	3%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Water Sales %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,800,000	\$1,817,000	\$1,821,000	\$1,839,000	\$1,873,000
REVENUES					
Fixed Water Service Charges	1,103,000	1,147,000	1,193,000	1,241,000	1,280,000
Water Quantity Charges	<u>2,454,000</u>	<u>2,552,000</u>	<u>2,654,000</u>	<u>2,761,000</u>	<u>2,848,000</u>
<i>Subtotal</i>	<i>3,557,000</i>	<i>3,699,000</i>	<i>3,847,000</i>	<i>4,002,000</i>	<i>4,128,000</i>
Standby Availability	178,000	178,000	178,000	178,000	178,000
Interest Income	36,000	36,000	36,000	37,000	37,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,973,000	4,115,000	4,263,000	4,419,000	4,545,000
EXPENSES					
<u>Water System Operations</u>					
Salaries & Benefits	1,019,000	1,060,000	1,102,000	1,146,000	1,192,000
Additional Staffing Needs	218,000	227,000	236,000	245,000	255,000
Maintenance & Repair	340,000	354,000	368,000	383,000	398,000
Utilities	199,000	207,000	215,000	224,000	233,000
Professional Services	115,000	120,000	125,000	130,000	135,000
Services & Supplies/Other	111,000	115,000	120,000	125,000	130,000
Government Fees & Dues	73,000	76,000	79,000	82,000	85,000
Well Site Lease	50,000	52,000	54,000	56,000	58,000
Admin Overhead	<u>1,106,000</u>	<u>1,150,000</u>	<u>1,196,000</u>	<u>1,244,000</u>	<u>1,294,000</u>
<i>Subtotal</i>	<i>3,231,000</i>	<i>3,361,000</i>	<i>3,495,000</i>	<i>3,635,000</i>	<i>3,780,000</i>
Capital Improvement Projects	725,000	750,000	750,000	750,000	750,000
Total Expenses	3,956,000	4,111,000	4,245,000	4,385,000	4,530,000
Revenues Less Expenses	17,000	4,000	18,000	34,000	15,000
Ending Fund Reserves	1,817,000	1,821,000	1,839,000	1,873,000	1,888,000
Fund Rsrvs as % of O&M	56%	54%	53%	52%	50%

Table 9A
Cambria Community Services District
Proposed Water Rates

Scenario A: Front-Load Rate Increase
No Change to Rate Structure

	Current Water Rates	Proposed Water Rates Effective On or After						
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022		
Rate Increase %		32%	0%	0%	4%	4%		
FIXED WATER SERVICE CHARGES								
Residential								
Monthly Charge	\$13.79	\$18.20	\$18.20	\$18.20	\$18.93	\$19.69		
<i>Bi-Monthly Charge</i>	27.58	36.40	36.40	36.40	37.86	39.38		
Commercial								
<u>Monthly Charge per Meter Size</u>								
5/8" or 3/4"	\$13.79	\$18.20	\$18.20	\$18.20	\$18.93	\$19.69		
1"	34.48	45.50	45.50	45.50	47.33	49.23		
1-1/2"	68.95	91.00	91.00	91.00	94.65	98.45		
2" & Larger	137.90	182.00	182.00	182.00	189.30	196.90		
WATER QUANTITY CHARGES								
<i>Billed based on metered water use (\$/ccf)</i>								
Residential Charges								
<u>Tier</u>	<u>Bi-Monthly</u>	<u>Monthly</u>						
Tier 1	First 4 ccf	First 2 ccf	\$7.03	\$9.28	\$9.28	\$9.28	\$9.65	\$10.04
Tier 2	4.01 - 16 ccf	2.01 - 8 ccf	9.19	12.13	12.13	12.13	12.62	13.12
Tier 3	> 16 ccf	> 8 ccf	10.25	13.53	13.53	13.52	14.05	14.60
Commercial Charges								
Rate for All Water Use	\$9.19	\$12.13	\$12.13	\$12.13	\$12.62	\$13.12		

* Note: Fixed charge currently applies per account, not per residential dwelling unit.

1 ccf = 100 cubic feet, or approximately 748 gallons

Table 10A
Cambria Community Services District
Water Rate Impacts

Scenario A: Front-Load Rate Increase

	Bi-Monthly Water Use (ccf)	Est % of Bills at or Below	Current Bi-Monthly Water Bill	Projected Bi-Monthly Water Bills				
				Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Single Family Residential Rate Impacts								
Very Low Use <i>Monthly Equivalent</i>	2	30%	\$41.64 20.82	\$54.96 27.48	\$54.96 27.48	\$54.96 27.48	\$57.16 28.58	\$59.46 29.73
Low Use (Median) <i>Monthly Equivalent</i>	4	50%	55.70 27.85	73.52 36.76	73.52 36.76	73.52 36.76	76.46 38.23	79.54 39.77
Moderate Use <i>Monthly Equivalent</i>	6	70%	74.08 37.04	97.78 48.89	97.78 48.89	97.78 48.89	101.70 50.85	105.78 52.89
Mod-High Use <i>Monthly Equivalent</i>	10	90%	110.84 55.42	146.30 73.15	146.30 73.15	146.30 73.15	152.18 76.09	158.26 79.13
Very High Use <i>Monthly Equivalent</i>	20	99%	202.74 101.37	267.60 133.80	267.60 133.80	267.60 133.80	278.38 139.19	289.46 144.73
Sample Commercial Rate Impacts								
Meter Size 5/8" or 3/4"								
Very Low Use <i>Monthly Equivalent</i>	2		\$45.96 22.98	\$60.66 30.33	\$60.66 30.33	\$60.66 30.33	\$63.10 31.55	\$65.62 32.81
Low Use <i>Monthly Equivalent</i>	4		64.34 32.17	84.92 42.46	84.92 42.46	84.92 42.46	88.34 44.17	91.86 45.93
Moderate Use <i>Monthly Equivalent</i>	10		119.48 59.74	157.70 78.85	157.70 78.85	157.70 78.85	164.06 82.03	170.58 85.29
Mod-High Use <i>Monthly Equivalent</i>	20		211.38 105.69	279.00 139.50	279.00 139.50	279.00 139.50	290.26 145.13	301.78 150.89
High Use <i>Monthly Equivalent</i>	40		395.18 197.59	521.60 260.80	521.60 260.80	521.60 260.80	542.66 271.33	564.18 282.09
Large Commercial, Meter Size 2"+								
Mod-Low Use <i>Monthly Equivalent</i>	50		735.30 367.65	\$970.50 485.25	\$970.50 485.25	\$970.50 485.25	\$1,009.60 504.80	\$1,049.80 524.90
Mod-High Use <i>Monthly Equivalent</i>	100		1,194.80 597.40	1,577.00 788.50	1,577.00 788.50	1,577.00 788.50	1,640.60 820.30	1,705.80 852.90
High Use <i>Monthly Equivalent</i>	200		2,113.80 1,056.90	2,790.00 1,395.00	2,790.00 1,395.00	2,790.00 1,395.00	2,902.60 1,451.30	3,017.80 1,508.90

Table 8B
Cambria Community Services District
Water Financial Projections

Scenario B: Phased Approach
3-Year Phase-In to \$700K Annual CIP Funding

	0 2017/18	1 2018/19	2 2019/20	3 2020/21	4 2021/22	5 2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	15%	10%	5%	4%	4%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Water Sales %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,325,000	\$1,502,000	\$1,567,000	\$1,606,000	\$1,623,000	\$1,657,000
REVENUES						
Fixed Water Service Charges	728,000	818,000	928,000	985,000	1,026,000	1,067,000
Water Quantity Charges	<u>1,620,000</u>	<u>1,805,000</u>	<u>2,061,000</u>	<u>2,192,000</u>	<u>2,283,000</u>	<u>2,375,000</u>
Subtotal	2,348,000	2,623,000	2,989,000	3,177,000	3,309,000	3,442,000
Standby Availability	178,000	178,000	178,000	178,000	178,000	178,000
Interest Income	17,000	23,000	31,000	32,000	32,000	33,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>78,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	2,773,000	3,026,000	3,400,000	3,589,000	3,721,000	3,855,000
EXPENSES						
<u>Water System Operations</u>						
Salaries & Benefits	847,000	789,000	871,000	906,000	942,000	980,000
Additional Staffing Needs	0	135,000	187,000	194,000	202,000	210,000
Maintenance & Repair	255,000	279,000	290,000	302,000	314,000	327,000
Utilities	176,000	163,000	170,000	177,000	184,000	191,000
Professional Services	101,000	95,000	99,000	103,000	107,000	111,000
Services & Supplies/Other	59,000	91,000	95,000	99,000	103,000	107,000
Government Fees & Dues	60,000	60,000	62,000	64,000	67,000	70,000
Well Site Lease	39,000	40,000	42,000	44,000	46,000	48,000
Admin Overhead	<u>909,000</u>	<u>909,000</u>	<u>945,000</u>	<u>983,000</u>	<u>1,022,000</u>	<u>1,063,000</u>
Subtotal	2,446,000	2,561,000	2,761,000	2,872,000	2,987,000	3,107,000
Capital Improvement Projects	150,000	400,000	600,000	700,000	700,000	700,000
Total Expenses	2,596,000	2,961,000	3,361,000	3,572,000	3,687,000	3,807,000
Revenues Less Expenses	177,000	65,000	39,000	17,000	34,000	48,000
Ending Fund Reserves	1,502,000	1,567,000	1,606,000	1,623,000	1,657,000	1,705,000
Fund Rsrvs as % of O&M	61%	61%	58%	57%	55%	55%

Table 8B
Cambria Community Services District
Water Financial Projections

Scenario B: Phased Approach
3-Year Phase-In to \$700K Annual CIP Funding

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	4%	4%	4%	3%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Water Sales %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,705,000	\$1,718,000	\$1,744,000	\$1,786,000	\$1,844,000
REVENUES					
Fixed Water Service Charges	1,110,000	1,155,000	1,201,000	1,249,000	1,288,000
Water Quantity Charges	<u>2,470,000</u>	<u>2,568,000</u>	<u>2,671,000</u>	<u>2,778,000</u>	<u>2,866,000</u>
<i>Subtotal</i>	<i>3,580,000</i>	<i>3,723,000</i>	<i>3,872,000</i>	<i>4,027,000</i>	<i>4,154,000</i>
Standby Availability	178,000	178,000	178,000	178,000	178,000
Interest Income	34,000	34,000	35,000	36,000	37,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,994,000	4,137,000	4,287,000	4,443,000	4,571,000
EXPENSES					
<u>Water System Operations</u>					
Salaries & Benefits	1,019,000	1,060,000	1,102,000	1,146,000	1,192,000
Additional Staffing Needs	218,000	227,000	236,000	245,000	255,000
Maintenance & Repair	340,000	354,000	368,000	383,000	398,000
Utilities	199,000	207,000	215,000	224,000	233,000
Professional Services	115,000	120,000	125,000	130,000	135,000
Services & Supplies/Other	111,000	115,000	120,000	125,000	130,000
Government Fees & Dues	73,000	76,000	79,000	82,000	85,000
Well Site Lease	50,000	52,000	54,000	56,000	58,000
Admin Overhead	<u>1,106,000</u>	<u>1,150,000</u>	<u>1,196,000</u>	<u>1,244,000</u>	<u>1,294,000</u>
Subtotal	<i>3,231,000</i>	<i>3,361,000</i>	<i>3,495,000</i>	<i>3,635,000</i>	<i>3,780,000</i>
Capital Improvement Projects	750,000	750,000	750,000	750,000	750,000
Total Expenses	3,981,000	4,111,000	4,245,000	4,385,000	4,530,000
Revenues Less Expenses	13,000	26,000	42,000	58,000	41,000
Ending Fund Reserves	1,718,000	1,744,000	1,786,000	1,844,000	1,885,000
Fund Rsrvs as % of O&M	53%	52%	51%	51%	50%

Table 9B
Cambria Community Services District
Proposed Water Rates

Scenario B: Phased Approach
3-Year Phase-In to \$700K Annual CIP Funding
No Change to Rate Structure

	Current Water Rates	Proposed Water Rates Effective On or After						
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022		
Rate Increase %		15%	10%	5%	4%	4%		
FIXED WATER SERVICE CHARGES								
Residential								
Monthly Charge	\$13.79	\$15.86	\$17.45	\$18.32	\$19.05	\$19.81		
<i>Bi-Monthly Charge</i>	<i>27.58</i>	<i>31.72</i>	<i>34.90</i>	<i>36.64</i>	<i>38.10</i>	<i>39.62</i>		
Commercial								
<u>Monthly Charge per Meter Size</u>								
5/8" or 3/4"	\$13.79	\$15.86	\$17.45	\$18.32	\$19.05	\$19.81		
1"	34.48	39.65	43.63	45.80	47.63	49.53		
1-1/2"	68.95	79.30	87.25	91.60	95.25	99.05		
2" & Larger	137.90	158.60	174.50	183.20	190.50	198.10		
WATER QUANTITY CHARGES								
<i>Billed based on metered water use (\$/ccf)</i>								
Residential Charges								
<u>Tier</u>	<u>Bi-Monthly</u>	<u>Monthly</u>						
Tier 1	First 4 ccf	First 2 ccf	\$7.03	\$8.08	\$8.89	\$9.33	\$9.70	\$10.09
Tier 2	4.01 - 16 ccf	2.01 - 8 ccf	9.19	10.57	11.63	12.21	12.70	13.21
Tier 3	> 16 ccf	> 8 ccf	10.25	11.79	12.97	13.61	14.14	14.70
Commercial Charges								
Rate for All Water Use	\$9.19	\$10.57	\$11.63	\$12.21	\$12.70	\$13.21		

* Note: Fixed charge currently applies per account, not per residential dwelling unit.

1 ccf = 100 cubic feet, or approximately 748 gallons

Table 10B
Cambria Community Services District
Water Rate Impacts

Scenario B: Phased Approach
3-Year Phase-In to \$700K Annual CIP Funding

	Bi-Monthly Water Use (ccf)	Est % of Bills at or Below	Current Bi-Monthly Water Bill	Projected Bi-Monthly Water Bills				
				Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Single Family Residential Rate Impacts								
Very Low Use <i>Monthly Equivalent</i>	2	30%	\$41.64 20.82	\$47.88 23.94	\$52.68 26.34	\$55.30 27.65	\$57.50 28.75	\$59.80 29.90
Low Use (Median) <i>Monthly Equivalent</i>	4	50%	55.70 27.85	64.04 32.02	70.46 35.23	73.96 36.98	76.90 38.45	79.98 39.99
Moderate Use <i>Monthly Equivalent</i>	6	70%	74.08 37.04	85.18 42.59	93.72 46.86	98.38 49.19	102.30 51.15	106.40 53.20
Mod-High Use <i>Monthly Equivalent</i>	10	90%	110.84 55.42	127.46 63.73	140.24 70.12	147.22 73.61	153.10 76.55	159.24 79.62
Very High Use <i>Monthly Equivalent</i>	20	99%	202.74 101.37	233.16 116.58	256.54 128.27	269.32 134.66	280.10 140.05	291.34 145.67
Sample Commercial Rate Impacts								
Meter Size 5/8" or 3/4"								
Very Low Use <i>Monthly Equivalent</i>	2		\$45.96 22.98	\$52.86 26.43	\$58.16 29.08	\$61.06 30.53	\$63.50 31.75	\$66.04 33.02
Low Use <i>Monthly Equivalent</i>	4		64.34 32.17	74.00 37.00	81.42 40.71	85.48 42.74	88.90 44.45	92.46 46.23
Moderate Use <i>Monthly Equivalent</i>	10		119.48 59.74	137.42 68.71	151.20 75.60	158.74 79.37	165.10 82.55	171.72 85.86
Mod-High Use <i>Monthly Equivalent</i>	20		211.38 105.69	243.12 121.56	267.50 133.75	280.84 140.42	292.10 146.05	303.82 151.91
High Use <i>Monthly Equivalent</i>	40		395.18 197.59	454.52 227.26	500.10 250.05	525.04 262.52	546.10 273.05	568.02 284.01
Large Commercial, Meter Size 2"+								
Mod-Low Use <i>Monthly Equivalent</i>	50		735.30 367.65	\$845.70 422.85	\$930.50 465.25	\$976.90 488.45	\$1,016.00 508.00	\$1,056.70 528.35
Mod-High Use <i>Monthly Equivalent</i>	100		1,194.80 597.40	1,374.20 687.10	1,512.00 756.00	1,587.40 793.70	1,651.00 825.50	1,717.20 858.60
High Use <i>Monthly Equivalent</i>	200		2,113.80 1,056.90	2,431.20 1,215.60	2,675.00 1,337.50	2,808.40 1,404.20	2,921.00 1,460.50	3,038.20 1,519.10

Scenario B: Phased Approach

Cambria Community Services District Typical Monthly Residential Water Charges

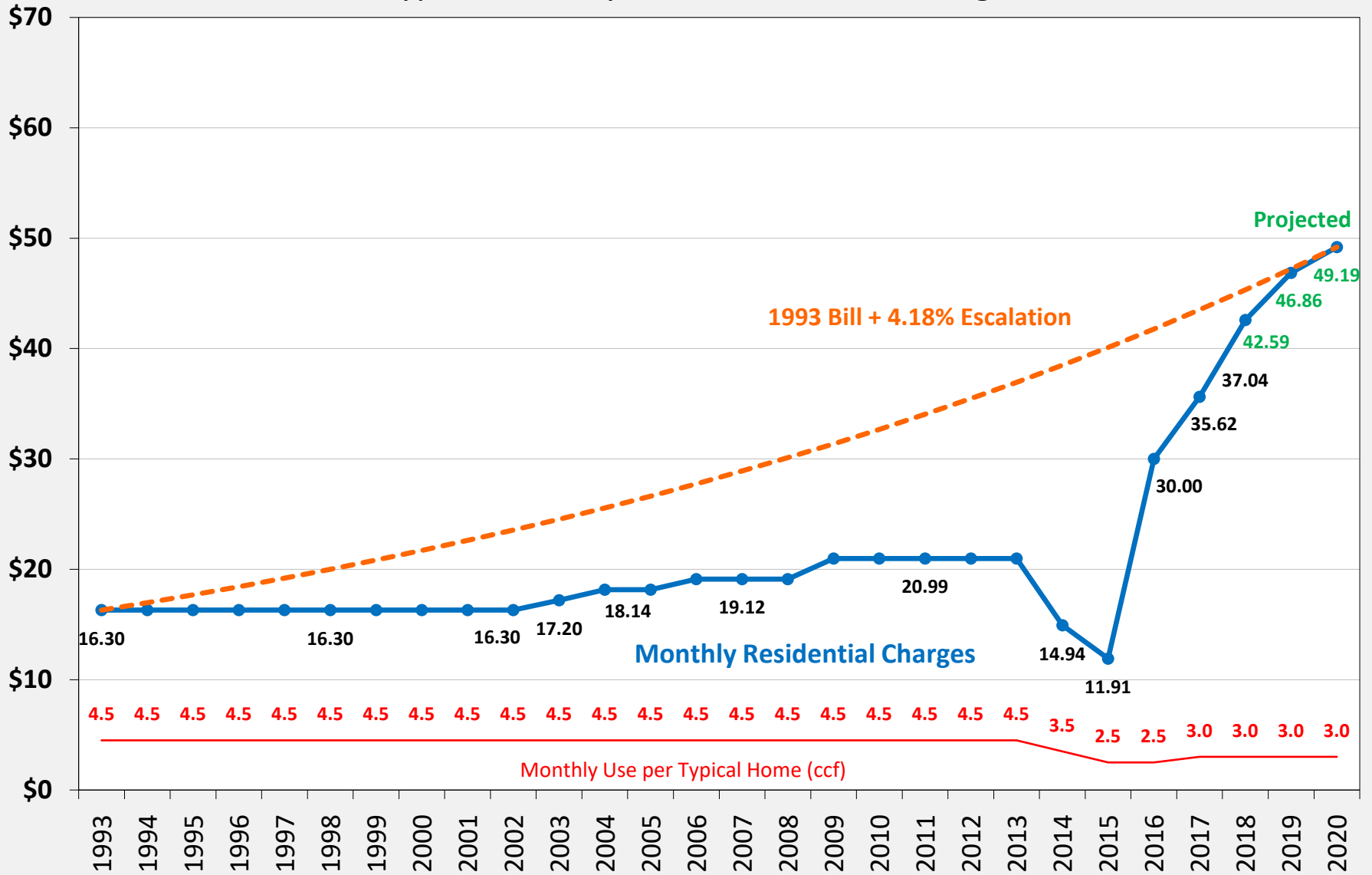


Table 8C
Cambria Community Services District
Water Financial Projections

Scenario C: Reduced Phase-In
3-Year Phase-In to \$500K Annual CIP Funding

	0 2017/18	1 2018/19	2 2019/20	3 2020/21	4 2021/22	5 2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	10%	8%	6%	6%	6%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Water Sales %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,325,000	\$1,502,000	\$1,588,000	\$1,657,000	\$1,706,000	\$1,722,000
REVENUES						
Fixed Water Service Charges	728,000	793,000	875,000	933,000	989,000	1,048,000
Water Quantity Charges	<u>1,620,000</u>	<u>1,751,000</u>	<u>1,943,000</u>	<u>2,075,000</u>	<u>2,200,000</u>	<u>2,332,000</u>
<i>Subtotal</i>	<u>2,348,000</u>	<u>2,544,000</u>	<u>2,818,000</u>	<u>3,008,000</u>	<u>3,189,000</u>	<u>3,380,000</u>
Standby Availability	178,000	178,000	178,000	178,000	178,000	178,000
Interest Income	17,000	23,000	32,000	33,000	34,000	34,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>78,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	<u>2,773,000</u>	<u>2,947,000</u>	<u>3,230,000</u>	<u>3,421,000</u>	<u>3,603,000</u>	<u>3,794,000</u>
EXPENSES						
<u>Water System Operations</u>						
Salaries & Benefits	847,000	789,000	871,000	906,000	942,000	980,000
Additional Staffing Needs	0	135,000	187,000	194,000	202,000	210,000
Maintenance & Repair	255,000	279,000	290,000	302,000	314,000	327,000
Utilities	176,000	163,000	170,000	177,000	184,000	191,000
Professional Services	101,000	95,000	99,000	103,000	107,000	111,000
Services & Supplies/Other	59,000	91,000	95,000	99,000	103,000	107,000
Government Fees & Dues	60,000	60,000	62,000	64,000	67,000	70,000
Well Site Lease	39,000	40,000	42,000	44,000	46,000	48,000
Admin Overhead	<u>909,000</u>	<u>909,000</u>	<u>945,000</u>	<u>983,000</u>	<u>1,022,000</u>	<u>1,063,000</u>
Subtotal	<u>2,446,000</u>	<u>2,561,000</u>	<u>2,761,000</u>	<u>2,872,000</u>	<u>2,987,000</u>	<u>3,107,000</u>
Capital Improvement Projects	150,000	300,000	400,000	500,000	600,000	650,000
Total Expenses	<u>2,596,000</u>	<u>2,861,000</u>	<u>3,161,000</u>	<u>3,372,000</u>	<u>3,587,000</u>	<u>3,757,000</u>
Revenues Less Expenses	177,000	86,000	69,000	49,000	16,000	37,000
Ending Fund Reserves	1,502,000	1,588,000	1,657,000	1,706,000	1,722,000	1,759,000
Fund Rsrvs as % of O&M	61%	62%	60%	59%	58%	57%

Table 8C
Cambria Community Services District
Water Financial Projections

Scenario C: Reduced Phase-In
3-Year Phase-In to \$500K Annual CIP Funding

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	5%	4%	4%	4%	4%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Water Sales %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Water Fund Reserves	\$1,759,000	\$1,797,000	\$1,804,000	\$1,825,000	\$1,861,000
REVENUES					
Fixed Water Service Charges	1,102,000	1,148,000	1,194,000	1,242,000	1,291,000
Water Quantity Charges	<u>2,452,000</u>	<u>2,554,000</u>	<u>2,656,000</u>	<u>2,762,000</u>	<u>2,873,000</u>
<i>Subtotal</i>	<i>3,554,000</i>	<i>3,702,000</i>	<i>3,850,000</i>	<i>4,004,000</i>	<i>4,164,000</i>
Standby Availability	178,000	178,000	178,000	178,000	178,000
Interest Income	35,000	36,000	36,000	37,000	37,000
Wait List Fees	62,000	62,000	62,000	62,000	62,000
Capacity Charges from Growth	0	0	0	0	0
Resource Conserv/Remodel Fees	70,000	70,000	70,000	70,000	70,000
Other: Acct Svcs/Admin/Late Fees	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,969,000	4,118,000	4,266,000	4,421,000	4,581,000
EXPENSES					
<u>Water System Operations</u>					
Salaries & Benefits	1,019,000	1,060,000	1,102,000	1,146,000	1,192,000
Additional Staffing Needs	218,000	227,000	236,000	245,000	255,000
Maintenance & Repair	340,000	354,000	368,000	383,000	398,000
Utilities	199,000	207,000	215,000	224,000	233,000
Professional Services	115,000	120,000	125,000	130,000	135,000
Services & Supplies/Other	111,000	115,000	120,000	125,000	130,000
Government Fees & Dues	73,000	76,000	79,000	82,000	85,000
Well Site Lease	50,000	52,000	54,000	56,000	58,000
Admin Overhead	<u>1,106,000</u>	<u>1,150,000</u>	<u>1,196,000</u>	<u>1,244,000</u>	<u>1,294,000</u>
<i>Subtotal</i>	<i>3,231,000</i>	<i>3,361,000</i>	<i>3,495,000</i>	<i>3,635,000</i>	<i>3,780,000</i>
Capital Improvement Projects	700,000	750,000	750,000	750,000	750,000
Total Expenses	3,931,000	4,111,000	4,245,000	4,385,000	4,530,000
Revenues Less Expenses	38,000	7,000	21,000	36,000	51,000
Ending Fund Reserves	1,797,000	1,804,000	1,825,000	1,861,000	1,912,000
Fund Rsrvs as % of O&M	56%	54%	52%	51%	51%

Table 9C
Cambria Community Services District
Proposed Water Rates

Scenario C: Reduced Phase-In
3-Year Phase-In to \$500K Annual CIP Funding
No Change to Rate Structure

	Current Water Rates	Proposed Water Rates Effective On or After						
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022		
Rate Increase %		10%	8%	6%	6%	6%		
FIXED WATER SERVICE CHARGES								
Residential								
Monthly Charge	\$13.79	\$15.17	\$16.38	\$17.36	\$18.40	\$19.50		
<i>Bi-Monthly Charge</i>	<i>27.58</i>	<i>30.34</i>	<i>32.76</i>	<i>34.72</i>	<i>36.80</i>	<i>39.00</i>		
Commercial								
<u>Monthly Charge per Meter Size</u>								
5/8" or 3/4"	\$13.79	\$15.17	\$16.38	\$17.36	\$18.40	\$19.50		
1"	34.48	37.93	40.95	43.40	46.00	48.75		
1-1/2"	68.95	75.85	81.90	86.80	92.00	97.50		
2" & Larger	137.90	151.70	163.80	173.60	184.00	195.00		
WATER QUANTITY CHARGES								
<i>Billed based on metered water use (\$/ccf)</i>								
Residential Charges								
<u>Tier</u>	<u>Bi-Monthly</u>	<u>Monthly</u>						
Tier 1	First 4 ccf	First 2 ccf	\$7.03	\$7.73	\$8.35	\$8.85	\$9.38	\$9.94
Tier 2	4.01 - 16 ccf	2.01 - 8 ccf	9.19	10.11	10.92	11.58	12.27	13.01
Tier 3	> 16 ccf	> 8 ccf	10.25	11.28	12.18	12.90	13.66	14.47
Commercial Charges								
Rate for All Water Use	\$9.19	\$10.11	\$10.92	\$11.58	\$12.27	\$13.01		

* Note: Fixed charge currently applies per account, not per residential dwelling unit.

1 ccf = 100 cubic feet, or approximately 748 gallons

Table 10C
Cambria Community Services District
Water Rate Impacts

Scenario C: Reduced Phase-In
3-Year Phase-In to \$500K Annual CIP Funding

	Bi-Monthly Water Use (ccf)	Est % of Bills at or Below	Current Bi-Monthly Water Bill	Projected Bi-Monthly Water Bills				
				Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Single Family Residential Rate Impacts								
Very Low Use	2	30%	\$41.64	\$45.80	\$49.46	\$52.42	\$55.56	\$58.88
<i>Monthly Equivalent</i>			20.82	22.90	24.73	26.21	27.78	29.44
Low Use (Median)	4	50%	55.70	61.26	66.16	70.12	74.32	78.76
<i>Monthly Equivalent</i>			27.85	30.63	33.08	35.06	37.16	39.38
Moderate Use	6	70%	74.08	81.48	88.00	93.28	98.86	104.78
<i>Monthly Equivalent</i>			37.04	40.74	44.00	46.64	49.43	52.39
Mod-High Use	10	90%	110.84	121.92	131.68	139.60	147.94	156.82
<i>Monthly Equivalent</i>			55.42	60.96	65.84	69.80	73.97	78.41
Very High Use	20	99%	202.74	223.02	240.88	255.40	270.64	286.92
<i>Monthly Equivalent</i>			101.37	111.51	120.44	127.70	135.32	143.46
Sample Commercial Rate Impacts								
Meter Size 5/8" or 3/4"								
Very Low Use	2		\$45.96	\$50.56	\$54.60	\$57.88	\$61.34	\$65.02
<i>Monthly Equivalent</i>			22.98	25.28	27.30	28.94	30.67	32.51
Low Use	4		64.34	70.78	76.44	81.04	85.88	91.04
<i>Monthly Equivalent</i>			32.17	35.39	38.22	40.52	42.94	45.52
Moderate Use	10		119.48	131.44	141.96	150.52	159.50	169.10
<i>Monthly Equivalent</i>			59.74	65.72	70.98	75.26	79.75	84.55
Mod-High Use	20		211.38	232.54	251.16	266.32	282.20	299.20
<i>Monthly Equivalent</i>			105.69	116.27	125.58	133.16	141.10	149.60
High Use	40		395.18	434.74	469.56	497.92	527.60	559.40
<i>Monthly Equivalent</i>			197.59	217.37	234.78	248.96	263.80	279.70
Large Commercial, Meter Size 2"+								
Mod-Low Use	50		735.30	\$808.90	\$873.60	\$926.20	\$981.50	\$1,040.50
<i>Monthly Equivalent</i>			367.65	404.45	436.80	463.10	490.75	520.25
Mod-High Use	100		1,194.80	1,314.40	1,419.60	1,505.20	1,595.00	1,691.00
<i>Monthly Equivalent</i>			597.40	657.20	709.80	752.60	797.50	845.50
High Use	200		2,113.80	2,325.40	2,511.60	2,663.20	2,822.00	2,992.00
<i>Monthly Equivalent</i>			1,056.90	1,162.70	1,255.80	1,331.60	1,411.00	1,496.00

Table 11
 Cambria Community Services District
 Summary of Water Rate Scenarios

	Sept-1 2018	July-1 2019	July-1 2020
A) Front-Load Increase			
Rate Increase %	32%	0%	0%
CIP Funding	\$700,000	\$700,000	\$700,000
B) Phased Approach			
Rate Increase %	15%	10%	5%
CIP Funding	\$400,000	\$600,000	\$700,000
C) Reduced Phase-In			
Rate Increase %	10%	8%	6%
CIP Funding	\$300,000	\$400,000	\$500,000

Cambria Community Services District



Sustainable Water Facility Rates Tables & Charts

Revised Draft 7/5/18



BARTLE WELLS ASSOCIATES
INDEPENDENT PUBLIC FINANCE ADVISORS

Table 1
Cambria Community Services District
Current Sustainable Water Facility Charges

FIXED BI-MONTHLY METER CHARGES			
Single Family Residences		<u>Bi-Monthly Charge</u> ¹	<u>Monthly Equivalent</u>
<i>Bi-monthly charge per residential dwelling unit</i>		\$13.00	\$6.50
All Other Accounts			
<i>Bi-monthly charge based on water meter size</i>			
<u>Meter Size</u>	<u>Demand Ratio</u> ²		
5/8-inch or 3/4-inch	2.00	\$26.00	\$13.00
1-inch	3.33	43.33	21.67
1-1/2-inch	6.67	86.67	43.34
2-inch or larger	10.67	138.67	69.34
WATER QUANTITY CHARGES			
<i>Charge per unit (ccf) of metered water use</i> ³			
A. Ongoing Water Quantity Charge			
<i>For emergency water supply project facility cost recovery</i>			
<u>Rate Tier</u>	<u>Bi-Monthly Water Use in Tier</u>	<u>Charge per Unit (ccf)</u> ³	<u>Equivalent Rate per 100 gallons</u>
Tier 1	1 - 4 ccf	\$1.50	\$0.20
Tier 2	5 - 16 ccf	3.00	0.40
Tier 3	>16 ccf	4.50	0.60
B. Emergency Water Supply Project Operating Charge			
<i>Only charged during periods of anticipated operation</i>			
<u>Rate Tier</u>	<u>Bi-Monthly Water Use in Tier</u>	<u>Charge per Unit (ccf)</u> ³	
Tier 1	1 - 4 ccf	\$1.50	\$0.20
Tier 2	5 - 16 ccf	3.00	0.40
Tier 3	>16 ccf	5.00	0.67

1 CCSD currently bills customers once every two months.

2 Demand ratio based on analysis of water billing data and standard meter capacities.

3 A unit equals one ccf "hundred cubic feet;" a hundred cubic feet of water is 748 gallons.

Table 2
Cambria Community Services District
Sustainable Water Facility Rate Revenues by Billing Period

	Jul/Aug	Sep/Oct	Nov/Dec	Jan/Feb	Mar/Apr	May/June	Total	F/V %
Sustainable Water Facility 2015/16								
SWF Base	62,079	62,344	62,098	62,218	61,455	61,598	371,792	44.5%
SWF Usage	83,654	79,869	71,072	66,125	74,753	88,395	463,868	55.5%
Adjustments	<u>(581)</u>	<u>(24)</u>	<u>0</u>	<u>8</u>	<u>(310)</u>	<u>(15)</u>	<u>(922)</u>	
Total	145,152	142,189	133,170	128,351	135,898	149,978	834,738	
Sustainable Water Facility 2016/17								
SWF Base	61,585	61,559	61,559	61,559	61,559	61,559	369,380	43.0%
SWF Usage	97,713	80,307	76,385	71,489	70,675	93,693	490,262	57.0%
Adjustments	<u>(435)</u>	<u>0</u>	<u>(6)</u>		<u>(62)</u>	<u>(11)</u>	<u>(514)</u>	
Total	158,863	141,866	137,938	133,048	132,172	155,241	859,128	
Sustainable Water Facility 2017/18 (Est.)								
					<u>Estimated</u>	<u>Estimated</u>		
SWF Base	61,559	61,559	61,323	61,314	61,500	61,500	368,755	39.3%
SWF Usage	112,448	97,166	83,061	86,200	85,000	105,000	568,875	60.7%
Adjustments	<u>(465)</u>	<u>(355)</u>	<u>(10,972)</u>	<u>(1,701)</u>			<u>(13,493)</u>	
Total	173,542	158,370	133,412	145,813	146,500	166,500	924,137	

Table 3
Cambria Community Services District
SWF Capital Improvement Projects

5-Year CIP Average (With Inflation): 164,000
10-Year CIP Average (With Inflation): 333,000

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Total
SWF Projects (Jan 2018 \$)											
Priority 1	390,000	45,000	-	-	-	-	-	-	-	-	435,000
Priority 2	25,000	52,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	93,000
Priority 3	-	104,000	-	-	-	-	-	-	-	-	104,000
<i>Potential Treatment Facilities</i>			-	-	150,000	750,000	1,300,000	-	-	-	2,200,000
Total	415,000	201,000	2,000	2,000	152,000	752,000	1,302,000	2,000	2,000	2,000	2,832,000
SWF Projects (With Cost Inflation)											
Cost Inflation	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Cost Inflator	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	
Priority 1	402,000	48,000	-	-	-	-	-	-	-	-	450,000
Priority 2	26,000	55,000	2,000	2,000	2,000	2,000	2,000	3,000	3,000	3,000	100,000
Priority 3	-	110,000	-	-	-	-	-	-	-	-	110,000
<i>Potential Treatment Facilities</i>			-	-	174,000	896,000	1,599,000	-	-	-	2,669,000
Total	428,000	213,000	2,000	2,000	176,000	898,000	1,601,000	3,000	3,000	3,000	3,329,000

Table 4
Cambria Community Services District
SWF Additional Costs During Operation

Incremental O&M Expenses During Operation

	<u>Monthly</u>	<u>2-Months</u>	<u>Notes</u>
Brine Hauling	21,000	42,000	\$350/6kgal truckload, 3 loads/day, 5 days/week
Semi-Tractor Rental	4,000	8,000	\$220/day, 5 days/week
Brine Disposal	43,000	86,000	20 days x 18,000 gallons/day, \$0.12 per gallon
Additional Lab Costs	11,000	22,000	
Additional Electricity	<u>4,000</u>	<u>8,000</u>	
Total	83,000	166,000	

Table 5
Cambria Community Services District
SWF Financial Projections

Revised CIP dated 6-18-18
Assumes 2 months of SWF operation per year starting 2019/20
Current operating rate surcharges eliminated & rolled into year-round rates

	0 2017/18	1 2018/19	2 2019/20	3 2020/21	4 2021/22	5 2022/23
Effective Date of Rate Increases		Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases		16%	14%	12%	5%	5%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Water Sales %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning SWF Fund Reserves	\$0	(\$333,000)	(\$351,000)	(\$408,000)	(\$438,000)	(\$460,000)
REVENUES						
Fixed SWF Service Charges	369,000	395,000	456,000	513,000	545,000	572,000
SWF Quantity Charges	555,000	614,000	716,000	808,000	857,000	900,000
Subtotal	924,000	1,009,000	1,172,000	1,321,000	1,402,000	1,472,000
Interest Income	0	0	0	0	0	0
Total Revenues	924,000	1,009,000	1,172,000	1,321,000	1,402,000	1,472,000
Projected \$500K Interfund Loan		225,000	250,000			
EXPENSES						
<u>SWF Base Operations</u>						
Salaries & Benefits	130,000	196,000	204,000	212,000	220,000	229,000
Additional Staffing	0	55,000	57,000	59,000	61,000	63,000
Other Operating Expenses	395,000	130,000	135,000	140,000	146,000	152,000
Subtotal	525,000	381,000	396,000	411,000	427,000	444,000
<u>Add'l O&M During Operations</u>						
Brine Hauling & Disposal, Lab, Electricity		0	173,000	180,000	187,000	194,000
<u>Debt Service</u>						
2014 TBP Loan	660,000	660,000	660,000	660,000	660,000	660,000
Interfund Loan Repayment (subordinate)	0	0	0	50,000	100,000	100,000
Subtotal	660,000	660,000	660,000	710,000	760,000	760,000
<u>Capital/Non-Operating</u>						
Capital Improvement Projects	0	175,000	250,000	50,000	50,000	50,000
Performance Bond	72,000	36,000	-	-	-	-
Total Expenses	1,257,000	1,252,000	1,479,000	1,351,000	1,424,000	1,448,000
Revenues Less Expenses	(333,000)	(18,000)	(57,000)	(30,000)	(22,000)	24,000
Ending Fund Reserves	(333,000)	(351,000)	(408,000)	(438,000)	(460,000)	(436,000)
Fund Reserves as % of O&M+Debt	-28%	-34%	-39%	-39%	-39%	-36%
Debt Service Coverage (SWF Only)	0.60	0.95	1.18	1.38	1.48	1.56

Table 5
Cambria Community Services District
SWF Financial Projections

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	2%	2%	0%	0%	0%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Water Sales %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning SWF Fund Reserves	(\$436,000)	(\$402,000)	(\$365,000)	(\$300,000)	(\$264,000)
REVENUES					
Fixed SWF Service Charges	586,000	598,000	600,000	600,000	600,000
SWF Quantity Charges	<u>922,000</u>	<u>940,000</u>	<u>944,000</u>	<u>944,000</u>	<u>944,000</u>
Subtotal	1,508,000	1,538,000	1,544,000	1,544,000	1,544,000
Interest Income	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	1,508,000	1,538,000	1,544,000	1,544,000	1,544,000
Projected \$500K Interfund Loan					
EXPENSES					
<u>SWF Base Operations</u>					
Salaries & Benefits	238,000	248,000	258,000	268,000	279,000
Additional Staffing	66,000	69,000	72,000	75,000	78,000
Other Operating Expenses	<u>158,000</u>	<u>164,000</u>	<u>171,000</u>	<u>178,000</u>	<u>185,000</u>
Subtotal	462,000	481,000	501,000	521,000	542,000
<u>Add'l O&M During Operations</u>					
Brine Hauling & Disposal, Lab, Electricity	202,000	210,000	218,000	227,000	236,000
<u>Debt Service</u>					
2014 TBP Loan	660,000	660,000	660,000	660,000	660,000
Interfund Loan Repayment (subordinate)	<u>100,000</u>	<u>100,000</u>	<u>50,000</u>	<u>0</u>	<u>0</u>
Subtotal	760,000	760,000	710,000	660,000	660,000
<u>Capital/Non-Operating</u>					
Capital Improvement Projects	50,000	50,000	50,000	100,000	100,000
Performance Bond	-	-	-	-	-
Total Expenses	1,474,000	1,501,000	1,479,000	1,508,000	1,538,000
Revenues Less Expenses	34,000	37,000	65,000	36,000	6,000
Ending Fund Reserves	(402,000)	(365,000)	(300,000)	(264,000)	(258,000)
Fund Reserves as % of O&M+Debt	-33%	-29%	-25%	-22%	-21%
Debt Service Coverage (SWF Only)	1.58	1.60	1.58	1.55	1.52

Table 6
Cambria Community Services District
Water Meter Equivalents

Customer Class	Accounts	Meter Ratio	Meter Equivalents
Residential	3,766	1.0	3,766.0
Commercial			
5/8" or 3/4"	153	1.0	153.0
1"	23	2.5	57.5
1-1/2"	0	5.0	0.0
2" or larger	<u>55</u>	10.0	<u>550.0</u>
Subtotal	231		760.5
Total	3,997		4,526.5

Table 7
Cambria Community Services District
Sustainable Water Facility Cost Allocation

	2020/21 Expenses	Cost Allocation %		Cost Allocation \$	
		Fixed	Usage	Fixed	Usage
<u>SWF Base Operations</u>					
Salaries & Benefits	\$212,000	50%	50%	\$106,000	\$106,000
Additional Staffing	59,000	50%	50%	29,500	29,500
Other Operating	140,000	25%	75%	35,000	105,000
Subtotal	411,000	41%	59%	170,500	240,500
<u>Add'l O&M During Operations</u>					
Brine Hauling & Disposal, Lab, Ele	180,000	0%	100%	0	180,000
<u>Debt Service</u>					
2014 TBP Loan	660,000	50%	50%	330,000	330,000
Interfund Loan Repayment	50,000	50%	50%	25,000	25,000
Subtotal	710,000	50%	50%	355,000	355,000
<u>Capital/Non-Operating</u>					
Capital Improvement Projects	50,000	50%	50%	25,000	25,000
Total Expenses	1,351,000	41%	59%	550,500	800,500
Fund Reserve Contribution	0	0%	0%	0	0
Subtotal	1,351,000	41%	59%	550,500	800,500

Table 8
Cambria Community Services District
SWF Fixed Charge Derivation

SWF Fixed Cost Allocation 2020/21	\$550,500
Meter Equivalents	4,526.5
Annual Charge per Meter Equivalent	\$121.62
Monthly Charge per Meter Equivalent	\$10.13

Table 9
Cambria Community Services District
Cost Attribution to Tiered Water Rates 2020/21

Projected 2020/21	Usage Rate Cost Recovery %		SWF Tiered Rate Attribution %				SWF Tiered Rate Attribution \$				
	%	\$	Tier 1 1-4 ccf	Tier 2 5-16 ccf	Tier 3 >16 ccf	Total	Tier 1 1-4 ccf	Tier 2 5-16 ccf	Tier 3 >16 ccf	Total	
Projected Water Sales per Tier 2020/21			77,500	70,000	47,000	194,500					
<u>Attribution of Costs Allocated to Usage-Based Rate Recovery</u> <i>More costs attributed to use in higher tiers driving need for the SWF facility & operations.</i>											
Cost Recovery % of Water Use In Tier			33.3%	66.7%	100.0%						
Cost Recovery % x Projected Water Sales in Tier			25,833	46,667	47,000	119,500					
Weighted Cost Attribution to Tier			21.6%	39.1%	39.3%	100.0%					
EXPENSES											
Operating & Maintenance											
<u>SWF Base Operations</u>											
Salaries & Benefits	\$212,000	50%	106,000	21.6%	39.1%	39.3%	100.0%	\$22,915	\$41,395	\$41,690	\$106,000
Additional Staffing	59,000	50%	29,500	21.6%	39.1%	39.3%	100.0%	6,377	11,520	11,603	29,500
Other Operating	140,000	75%	105,000	21.6%	39.1%	39.3%	100.0%	22,699	41,004	41,297	105,000
Subtotal	411,000	59%	240,500	21.6%	39.1%	39.3%	100.0%	51,991	93,919	94,590	240,500
<u>Add'l O&M During Operations</u>											
Brine Hauling & Disposal, Lab, Electricity	180,000	100%	180,000	21.6%	39.1%	39.3%	100.0%	38,912	70,293	70,795	180,000
<u>Debt Service</u>											
2014 TBP Loan	660,000	50%	330,000	21.6%	39.1%	39.3%	100.0%	71,339	128,870	129,791	330,000
Interfund Loan Repayment	50,000	50%	25,000	21.6%	39.1%	39.3%	100.0%	5,404	9,763	9,833	25,000
Subtotal	710,000	50%	355,000	21.6%	39.1%	39.3%	100.0%	76,743	138,633	139,623	355,000
<u>Capital/Non-Operating</u>											
Capital Improvement Projects	50,000	50%	25,000	21.6%	39.1%	39.3%	100.0%	5,404	9,763	9,833	25,000
Total Expenses	1,351,000	59%	800,500	21.6%	39.1%	39.3%	100.0%	173,051	312,608	314,841	800,500
Fund Reserve Contribution	(30,000)	0%	0	21.6%	39.1%	39.3%	100.0%	0	0	0	0
Total Cost Recovery	1,321,000	61%	800,500	21.6%	39.1%	39.3%	100.0%	173,051	312,608	314,841	800,500
Net Revenue Recovery from Tiers								\$173,051	\$312,608	\$314,841	\$800,500
Projected Water Sales per Tier								77,500	70,000	47,000	194,500
Rate per Unit (\$/ccf)								\$2.23	\$4.47	\$6.70	

Table 10
Cambria Community Services District
Projected Sustainable Water Facility Charges

	Current Rates	Proposed SWF Charges Effective On or After				
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Target Overall Rate Increase %		16%	14%	12%	5%	5%
FIXED BI-MONTHLY METER CHARGES						
Single Family Residences						
Monthly charge	\$6.50	\$7.93	\$9.04	\$10.13	10.64	\$11.17
<i>Bi-monthly charge</i>	13.00	15.86	18.08	20.26	21.28	22.34
All Other Accounts						
<i>Monthly charge based on water meter size</i>						
<u>Meter Size</u>	<u>Water Demand Ratio</u>	<i>Transition to same meter ratios as water rates</i>				
5/8 or 3/4-inch	1.00	\$7.93	\$9.04	\$10.13	\$10.64	\$11.17
1-inch	2.50	19.83	22.60	25.33	26.60	27.93
1-1/2-inch	5.00	39.65	45.20	50.65	53.20	55.85
2-inch or larger	10.00	79.30	90.40	101.30	106.40	111.70
SWF QUANTITY CHARGES						
<i>Charge per unit (ccf) of metered water use</i>						
SWF Quantity Charge						
<i>For SWF facility cost recovery</i>						
<u>Rate Tier</u>	<u>Bi-Monthly Use</u>	Charge per Unit (ccf) ³				
Tier 1	1 - 4 ccf	\$1.50	\$1.75	\$1.99	\$2.23	\$2.34
Tier 2	5 - 16 ccf	3.00	3.50	3.99	4.47	4.68
Tier 3	>16 ccf	4.50	5.25	5.98	6.70	7.02
Temporary SWF Operating Surcharge						
<i>Only charged during periods of operation</i>						
<u>Rate Tier</u>	<u>Bi-Monthly Use</u>	Charge per Unit (ccf) ³	<i>Temporary SWF Operating Surcharges are eliminated and rolled into ongoing SWF Quantity Charges</i>			
Tier 1	1 - 4 ccf	\$1.50				
Tier 2	5 - 16 ccf	3.00				
Tier 3	>16 ccf	5.00				

Note: 1 ccf = 100 cubic feet, or approximately 748 gallons.

Table 11
Cambria Community Services District
SWF Rate Impacts

	Bi-Monthly Water Use (ccf)	Est % of Bills at or Below	Current Bi-Monthly Water Bill	Projected Bi-Monthly SWF Bills				
				Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Single Family Residential Rate Impacts								
Very Low Use	2	30%	\$16.00	\$19.36	\$22.06	\$24.72	\$25.96	\$27.26
<i>Monthly Equivalent</i>			8.00	9.68	11.03	12.36	12.98	13.63
Low Use (Median)	4	50%	19.00	22.86	26.04	29.18	30.64	32.18
<i>Monthly Equivalent</i>			9.50	11.43	13.02	14.59	15.32	16.09
Moderate Use	6	70%	25.00	29.86	34.02	38.12	40.00	42.02
<i>Monthly Equivalent</i>			12.50	14.93	17.01	19.06	20.00	21.01
Mod-High Use	10	90%	37.00	43.86	49.98	56.00	58.72	61.70
<i>Monthly Equivalent</i>			18.50	21.93	24.99	28.00	29.36	30.85
Very High Use	20	99%	73.00	85.86	97.84	109.62	114.88	120.74
<i>Monthly Equivalent</i>			36.50	42.93	48.92	54.81	57.44	60.37
Sample Commercial Rate Impacts								
Meter Size 5/8" or 3/4"								
Very Low Use	2		\$16.00	\$11.43	\$13.02	\$14.59	\$15.32	\$16.09
<i>Monthly Equivalent</i>			8.00	5.72	6.51	7.30	7.66	8.05
Low Use	4		19.00	14.93	17.00	19.05	20.00	21.01
<i>Monthly Equivalent</i>			9.50	7.47	8.50	9.53	10.00	10.51
Moderate Use	10		37.00	35.93	40.94	45.87	48.08	50.53
<i>Monthly Equivalent</i>			18.50	17.97	20.47	22.94	24.04	25.27
Mod-High Use	20		73.00	77.93	88.80	99.49	104.24	109.57
<i>Monthly Equivalent</i>			36.50	38.97	44.40	49.75	52.12	54.79
High Use	40		163.00	182.93	208.40	233.49	244.64	257.17
<i>Monthly Equivalent</i>			81.50	91.47	104.20	116.75	122.32	128.59
Large Commercial, Meter Size 2"+								
Mod-Low Use	50		\$264.34	\$306.80	\$349.56	\$391.66	\$410.60	\$431.50
<i>Monthly Equivalent</i>			132.17	153.40	174.78	195.83	205.30	215.75
Mod-High Use	100		489.34	569.30	648.56	726.66	761.60	800.50
<i>Monthly Equivalent</i>			244.67	284.65	324.28	363.33	380.80	400.25
High Use	200		939.34	1,094.30	1,246.56	1,396.66	1,463.60	1,538.50
<i>Monthly Equivalent</i>			469.67	547.15	623.28	698.33	731.80	769.25

Cambria Community Services District



Sewer Rate Study Tables & Charts

Revised Draft 7/5/18



BARTLE WELLS ASSOCIATES
INDEPENDENT PUBLIC FINANCE ADVISORS

Table 1
Cambria Community Services District
Current Sewer Rates (Effective 01/01/17)

FIXED BI-MONTHLY SEWER CHARGE		Equivalent Rate Per	
		<u>Month</u>	<u>Day</u>
Applies to All Accounts	\$60.57	\$30.29	\$1.00
SEWER QUANTITY CHARGES		Equivalent Rate Per	
Billed per unit of metered water use (\$/ccf).		<u>100 gallons</u>	<u>1 gallon</u>
Residential Rates	\$3.50	\$0.47	\$0.0047
Commercial Rates			
<u>Wastewater Class</u>			
Class 1	\$3.07	\$0.41	\$0.0041
Class 2	3.50	0.47	0.0047
Class 3	5.39	0.72	0.0072

Class 1 includes lower strength accounts including professional offices, retail stores, laundromats, & schools.

Class 2 includes all other commercial accounts (with standard/domestic strength wastewater) that are not classified Class 1 or Class 3.

Class 3 includes accounts with moderate to high wastewater strength including restaurants, hotels with restaurants, bakeries, mortuaries, markets with meat/seafood/food prep/garbage grinder, and mixed use accounts with an estimated 30% or more sewer discharge from higher strength wastewater flow.

1 ccf = 100 cubic feet, or approximately 748 gallons

Note: Fixed Service Charges currently recover roughly 66% of total rate revenues and Sewer Quantity Charges recover about 34% of total rate revenues.

Table 2
Cambria Community Services District
Sewer Accounts & Use

	Sewer Accounts	Dwelling Units	Est. Sewer Use (ccf)
Residential			
Single Family	3,470	3,470	123,500
Multi-Family	121	228	6,700
Low Income	93	93	4,200
Subtotal	3,684	3,791	134,400
Commercial			
Class 1: Low Strength	78		3,900
Class 2: Medium Strength	97		26,500
Class 3: Mod-High Strength	49		21,800
Subtotal	224		52,200
Total	3,908		186,600

Table 3
Cambria Community Services District
Sewer Rate Revenues by Billing Period

	Jul/Aug	Sep/Oct	Nov/Dec	Jan/Feb	Mar/Apr	May/Jun	Total	F/V %
Sewer 2012/13								
Fixed Service Charges	248,975	248,932	248,991	248,758	248,163	247,572	1,491,391	75.8%
Quantity Charges	104,065	84,599	65,026	70,766	66,832	86,034	477,322	24.2%
Adjustments	<u>(40)</u>	<u>(17)</u>	<u>(76)</u>	<u>0</u>	<u>0</u>	<u>(29)</u>	<u>(162)</u>	
Total	353,000	333,514	313,941	319,524	314,995	333,577	1,968,551	
Sewer 2013/14								
Fixed Service Charges	249,917	249,112	249,099	249,062	248,917	248,881	1,494,988	75.7%
Quantity Charges	106,763	78,656	63,237	67,826	73,774	90,667	480,923	24.3%
Adjustments	<u>18</u>	<u>(166)</u>	<u>0</u>	<u>0</u>	<u>(28)</u>	<u>(78)</u>	<u>(254)</u>	
Total	356,698	327,602	312,336	316,888	322,663	339,470	1,975,657	
Sewer 2014/15								
Fixed Service Charges	250,264	250,012	249,984	250,198	249,261	250,349	1,500,068	85.8%
Quantity Charges	48,614	41,458	36,667	37,027	43,141	41,591	248,498	14.2%
Adjustments	<u>(89)</u>	<u>(377)</u>	<u>(81)</u>	<u>(28)</u>	<u>(31)</u>	<u>(1,584)</u>	<u>(2,190)</u>	
Total	298,789	291,093	286,570	287,197	292,371	290,356	1,746,376	
Sewer 2015/16								
Fixed Service Charges	250,404	249,841	250,430	250,500	214,599	214,989	1,430,763	79.0%
Quantity Charges	47,489	56,544	42,035	39,464	90,453	103,944	379,929	21.0%
Adjustments	<u>(179)</u>	<u>(492)</u>	<u>(601)</u>	<u>(1,080)</u>	<u>(1,285)</u>	<u>(1,710)</u>	<u>(5,347)</u>	
Total	297,714	305,893	291,864	288,884	303,767	317,223	1,805,345	
Sewer 2016/17								
Fixed Service Charges	215,451	215,463	215,866	215,540	224,051	223,681	1,310,052	68.9%
Quantity Charges	113,407	95,999	92,314	87,055	89,612	113,862	592,249	31.1%
Adjustments	<u>(1,570)</u>	<u>(165)</u>	<u>(639)</u>	<u>(2,173)</u>	<u>(968)</u>	<u>(1,657)</u>	<u>(7,172)</u>	
Total	327,288	311,297	307,541	300,422	312,695	335,886	1,895,129	
Increase %	9.9%	1.8%	5.4%	4.0%	2.9%	5.9%	5.0%	
Sewer 2017/18								
Fixed Service Charges	224,099	223,968	224,561	224,328	233,081	<u>Estimated</u> 230,000	1,360,037	66.9%
Quantity Charges	132,787	116,550	102,339	105,888	96,005	120,000	673,569	33.1%
Adjustments	<u>(1,829)</u>	<u>(810)</u>	<u>(4,206)</u>	<u>(1,751)</u>	<u>(1,219)</u>	<u>0</u>	<u>(9,815)</u>	
Total	355,057	339,708	322,694	328,465	327,867	350,000	2,023,791	
Increase %	8.5%	9.1%	4.9%	9.3%	4.9%	4.2%	6.8%	

Cambria Community Services District Annual Sewer Rate Revenues

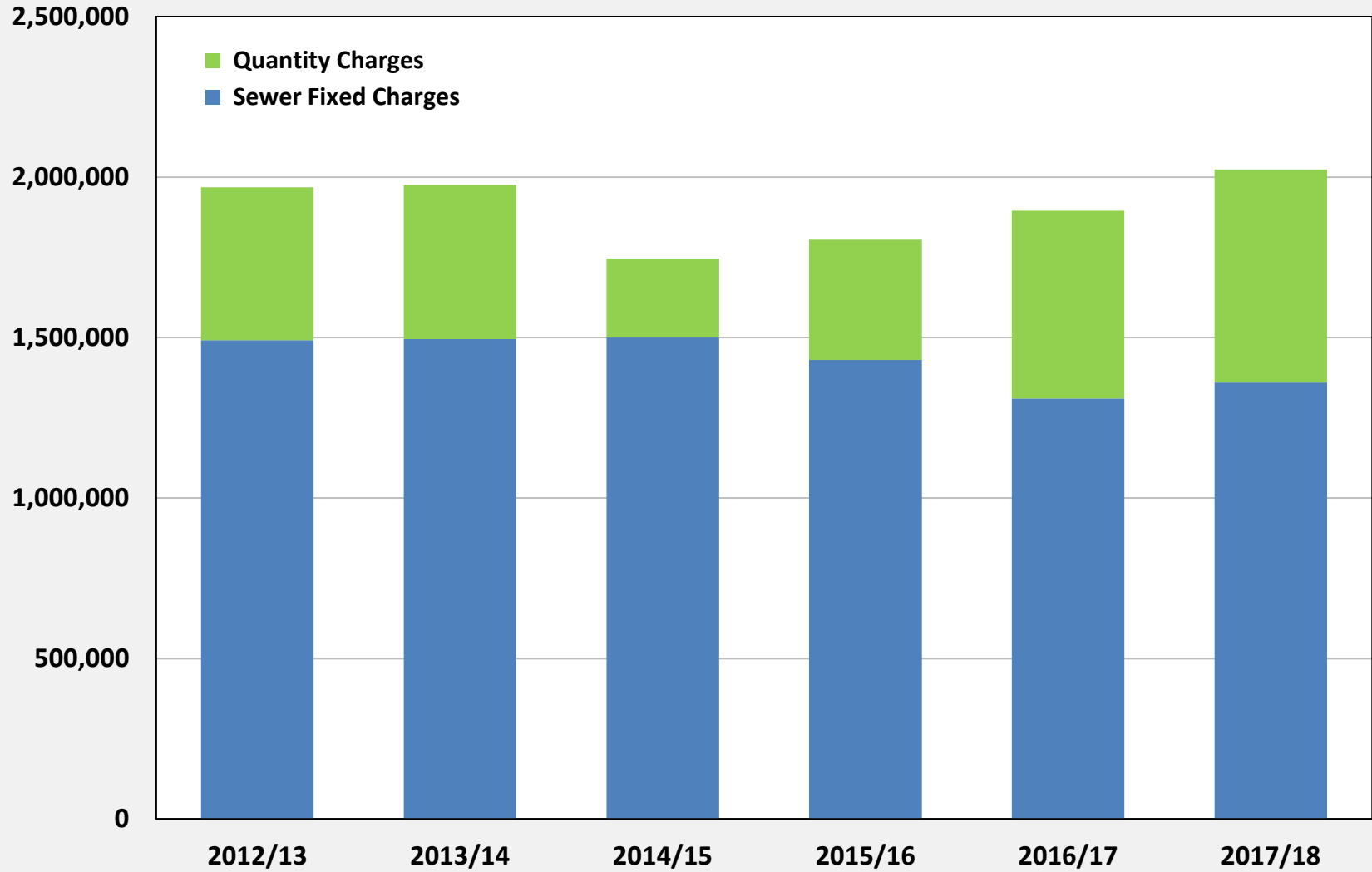


Table 4
Cambria Community Services District
Sewer Capital Improvement Projects

5-Year CIP Average (With Inflation): 1,543,000
10-Year CIP Average (With Inflation): 1,156,000

	1 2018/19	2 2019/20	3 2020/21	4 2021/22	5 2022/23	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28	Total
Capital Improvement Projects (Jan 2018 \$)											
Priority 1	546,000	970,000	13,000	13,000	313,000	48,000	328,000	13,000	13,000	-	2,257,000
Priority 2	559,000	857,000	597,000	507,000	1,372,000	237,000	167,000	167,000	167,000	-	4,630,000
Priority 3	105,000	150,000	355,000	285,000	285,000	285,000	285,000	285,000	80,000	250,000	2,365,000
Priority 4	15,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-	215,000
Total	1,225,000	2,002,000	990,000	830,000	1,995,000	595,000	805,000	490,000	285,000	250,000	9,467,000
Capital Improvement Projects (With Cost Inflation)											
Cost Inflation	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Cost Inflation	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	
Priority 1	562,000	1,029,000	14,000	15,000	363,000	57,000	403,000	16,000	17,000	-	2,476,000
Priority 2	576,000	909,000	652,000	571,000	1,591,000	283,000	205,000	212,000	218,000	-	5,217,000
Priority 3	108,000	159,000	388,000	321,000	330,000	340,000	351,000	361,000	104,000	336,000	2,798,000
Priority 4	15,000	27,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000	-	252,000
Total	1,261,000	2,124,000	1,081,000	935,000	2,313,000	710,000	990,000	621,000	372,000	336,000	10,743,000

Table 5A
Cambria Community Services District
Sewer Financial Projections

Scenario A: Front-Load Rate Increase

	0	1	2	3	4	5
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	50%	0%	0%	5%	5%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Billed Use %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$0	(\$25,000)	\$71,000	\$216,000	\$190,000	\$192,000
REVENUES						
<u>Sewer Operations</u>						
Fixed Sewer Service Charges	1,362,000	1,922,000	2,088,000	2,098,000	2,194,000	2,304,000
Sewer Quantity Charges	687,000	957,000	1,053,000	1,059,000	1,108,000	1,163,000
Subtotal	2,049,000	2,879,000	3,141,000	3,157,000	3,302,000	3,467,000
Standby Availability	119,000	119,000	119,000	119,000	119,000	119,000
Interest Income	0	0	1,000	4,000	4,000	4,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Other	78,000	70,000	70,000	70,000	70,000	70,000
Total Revenues	2,266,000	3,068,000	3,331,000	3,350,000	3,495,000	3,660,000
EXPENSES						
<u>Sewer System Operations</u>						
Salaries & Benefits	730,000	783,000	814,000	847,000	881,000	916,000
Additional Staffing Needs	0	126,000	264,000	275,000	286,000	297,000
Maintenance & Repair	344,000	240,000	250,000	260,000	270,000	281,000
Utilities	251,000	216,000	225,000	234,000	243,000	253,000
Government Fees	134,000	90,000	94,000	98,000	102,000	106,000
Other Operating	91,000	96,000	100,000	104,000	108,000	112,000
Allocated Overhead	461,000	461,000	479,000	498,000	518,000	539,000
Subtotal	2,011,000	2,012,000	2,226,000	2,316,000	2,408,000	2,504,000
<u>Debt Service</u>						
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	0	0	0	100,000	100,000	100,000
Subtotal	160,000	160,000	160,000	260,000	260,000	260,000
Capital Improvement Projects	120,000	800,000	800,000	800,000	825,000	850,000
Total Expenses	2,291,000	2,972,000	3,186,000	3,376,000	3,493,000	3,614,000
Revenues Less Expenses	(25,000)	96,000	145,000	(26,000)	2,000	46,000
Ending Fund Reserves	(25,000)	71,000	216,000	190,000	192,000	238,000
Fund Reserves as a % of O&M	-1%	4%	10%	8%	8%	10%
Debt Service Coverage	1.59	6.60	6.91	3.98	4.18	4.45

Table 5A
Cambria Community Services District
Sewer Financial Projections

Scenario A: Front-Load Rate Increase

	6	7	8	9	10
	2023/24	2024/25	2025/26	2026/27	2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	4%	3%	3%	3%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Billed Use %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$238,000	\$277,000	\$307,000	\$394,000	\$487,000
REVENUES					
<u>Sewer Operations</u>					
Fixed Sewer Service Charges	2,398,000	2,494,000	2,571,000	2,648,000	2,727,000
Sewer Quantity Charges	<u>1,211,000</u>	<u>1,259,000</u>	<u>1,298,000</u>	<u>1,337,000</u>	<u>1,377,000</u>
Subtotal	3,609,000	3,753,000	3,869,000	3,985,000	4,104,000
Standby Availability	119,000	119,000	119,000	119,000	119,000
Interest Income	5,000	6,000	6,000	8,000	10,000
Capacity Charges from Growth	0	0	0	0	0
Other	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,803,000	3,948,000	4,064,000	4,182,000	4,303,000
EXPENSES					
<u>Sewer System Operations</u>					
Salaries & Benefits	953,000	991,000	1,031,000	1,072,000	1,115,000
Additional Staffing Needs	309,000	321,000	334,000	347,000	361,000
Maintenance & Repair	292,000	304,000	316,000	329,000	342,000
Utilities	263,000	274,000	285,000	296,000	308,000
Government Fees	110,000	114,000	119,000	124,000	129,000
Other Operating	116,000	121,000	126,000	131,000	136,000
Allocated Overhead	<u>561,000</u>	<u>583,000</u>	<u>606,000</u>	<u>630,000</u>	<u>655,000</u>
Subtotal	2,604,000	2,708,000	2,817,000	2,929,000	3,046,000
<u>Debt Service</u>					
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	260,000	260,000	160,000	160,000	160,000
Capital Improvement Projects	900,000	950,000	1,000,000	1,000,000	1,000,000
Total Expenses	3,764,000	3,918,000	3,977,000	4,089,000	4,206,000
Revenues Less Expenses	39,000	30,000	87,000	93,000	97,000
Ending Fund Reserves	277,000	307,000	394,000	487,000	584,000
Fund Reserves as a % of O&M	11%	11%	14%	17%	19%
Debt Service Coverage	4.61	4.77	7.79	7.83	7.86

Table 6A
Cambria Community Services District
Proposed Sewer Rates

Scenario A: Front-Load Rate Increase
No Change to Rate Structure

	Current Sewer Rates	Proposed Sewer Rates Effective On or After				
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Rate Increase %		50%	0%	0%	5%	5%
FIXED MONTHLY SEWER SERVICE CHARGES						
Residential						
Monthly Charge	\$30.29	\$45.43	\$45.43	\$45.43	\$47.70	\$50.09
Bi-Monthly Charge	60.57	90.86	90.86	90.86	95.40	100.18
Commercial						
Monthly Charge	\$30.29	\$45.43	\$45.43	\$45.43	\$47.70	\$50.09
Bi-Monthly Charge	60.57	90.86	90.86	90.86	95.40	100.18
SEWER QUANTITY CHARGES						
<i>Billed based on metered water use (\$/ccf)</i>						
Residential						
	\$3.50	\$5.25	\$5.25	\$5.25	\$5.51	\$5.79
Commercial						
<u>Wastewater Class</u>						
Class 1	\$3.07	\$4.61	\$4.61	\$4.61	\$4.84	\$5.08
Class 2	3.50	5.25	5.25	5.25	5.51	5.79
Class 3	5.39	8.09	8.09	8.09	8.49	8.91

Class 1 includes lower strength accounts including professional offices, retail stores, laundromats, & schools.

Class 2 includes all other commercial accounts (with standard/domestic strength wastewater) that are not classified Class 1 or Class 3.

Class 3 includes accounts with moderate to high wastewater strength including restaurants, hotels with restaurants, bakeries, mortuaries, markets with meat/seafood/food prep/garbage grinder, and mixed use accounts with an estimated 30% or more sewer discharge from higher strength wastewater flow.

1 ccf = 100 cubic feet, or approximately 748 gallons

The District reserves the right to assign customers to the class that best matches their wastewater strength.

Table 7A
Cambria Community Services District
Sewer Rate Impacts

Scenario A: Front-Load Rate Increase

	Bi-Monthly Use (ccf)	% of Bills at or Below	Current Bi-Monthly Bill	Projected Bi-Monthly Sewer Bills				
				Jan-1, 2016	Jan-1, 2017	Jan-1, 2018	Jan-1, 2019	Jan-1, 2020
Single Family Residential Rate Impacts								
Very Low Use	2	30%	\$67.57	\$101.36	\$101.36	\$101.36	\$106.42	\$111.76
<i>Monthly Equivalent</i>			33.79	50.68	50.68	50.68	53.21	55.88
Low Use (Median)	4	50%	74.57	111.86	111.86	111.86	117.44	123.34
<i>Monthly Equivalent</i>			37.29	55.93	55.93	55.93	58.72	61.67
Average Use	5	70%	78.07	117.11	117.11	117.11	122.95	129.13
<i>Monthly Equivalent</i>			39.04	58.56	58.56	58.56	61.48	64.57
2x Average Use	10	90%	95.57	143.36	143.36	143.36	150.50	158.08
<i>Monthly Equivalent</i>			47.79	71.68	71.68	71.68	75.25	79.04
Very High Use	20	99%	130.57	195.86	195.86	195.86	205.60	215.98
<i>Monthly Equivalent</i>			65.29	97.93	97.93	97.93	102.80	107.99
Sample Commercial Rate Impacts								
Commercial Class 1 (e.g. Office, Retail, School)								
Small Commercial	10		91.27	136.96	136.96	136.96	143.80	150.98
<i>Monthly Equivalent</i>			45.64	68.48	68.48	68.48	71.90	75.49
Mod Commercial	25		137.32	206.11	206.11	206.11	216.40	227.18
<i>Monthly Equivalent</i>			68.66	103.06	103.06	103.06	108.20	113.59
Large Commercial	100		367.57	551.86	551.86	551.86	579.40	608.18
<i>Monthly Equivalent</i>			183.79	275.93	275.93	275.93	289.70	304.09
Large Commercial	200		674.57	1,012.86	1,012.86	1,012.86	1,063.40	1,116.18
<i>Monthly Equivalent</i>			337.29	506.43	506.43	506.43	531.70	558.09
Commercial Class 2 (e.g. Motel without Restaurant, Auto-Repair)								
Small Commercial	10		95.57	143.36	143.36	143.36	150.50	158.08
<i>Monthly Equivalent</i>			47.79	71.68	71.68	71.68	75.25	79.04
Mod Commercial	25		148.07	222.11	222.11	222.11	233.15	244.93
<i>Monthly Equivalent</i>			74.04	111.06	111.06	111.06	116.58	122.47
Large Commercial	100		410.57	615.86	615.86	615.86	646.40	679.18
<i>Monthly Equivalent</i>			205.29	307.93	307.93	307.93	323.20	339.59
Large Commercial	200		760.57	1,140.86	1,140.86	1,140.86	1,197.40	1,258.18
<i>Monthly Equivalent</i>			380.29	570.43	570.43	570.43	598.70	629.09
Commercial Class 3 (e.g. Restaurant, Hotel with Restaurant)								
Mod Commercial	25		195.32	293.11	293.11	293.11	307.65	322.93
<i>Monthly Equivalent</i>			97.66	146.56	146.56	146.56	153.83	161.47
Large Commercial	100		599.57	899.86	899.86	899.86	944.40	991.18
<i>Monthly Equivalent</i>			299.79	449.93	449.93	449.93	472.20	495.59
Large Commercial	200		1,138.57	1,708.86	1,708.86	1,708.86	1,793.40	1,882.18
<i>Monthly Equivalent</i>			569.29	854.43	854.43	854.43	896.70	941.09

Scenario A:
Front-Loaded Rate Increase

Cambria Community Services District Typical Monthly Residential Sewer Charges

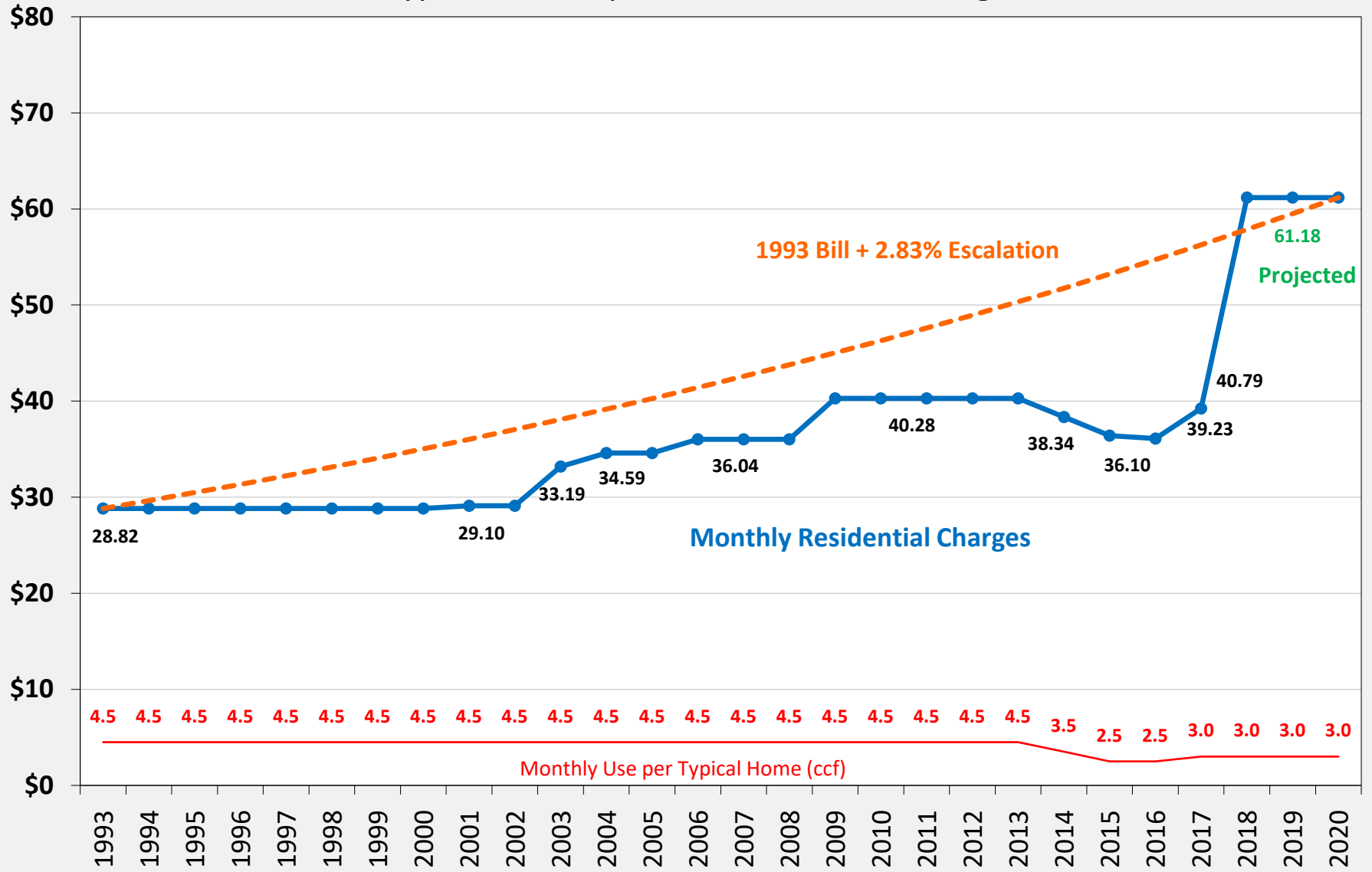


Table 5B
Cambria Community Services District
Sewer Financial Projections

Scenario B: Phased Approach
3-Year Phase-In to \$800K Annual CIP Funding

	0	1	2	3	4	5
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	18%	15%	12%	5%	5%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Billed Use %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$0	(\$25,000)	\$64,000	\$186,000	\$174,000	\$193,000
REVENUES						
<u>Sewer Operations</u>						
Fixed Sewer Service Charges	1,362,000	1,580,000	1,873,000	2,107,000	2,223,000	2,335,000
Sewer Quantity Charges	687,000	792,000	945,000	1,064,000	1,122,000	1,179,000
Subtotal	2,049,000	2,372,000	2,818,000	3,171,000	3,345,000	3,514,000
Standby Availability	119,000	119,000	119,000	119,000	119,000	119,000
Interest Income	0	0	1,000	4,000	3,000	4,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Other	78,000	70,000	70,000	70,000	70,000	70,000
Total Revenues	2,266,000	2,561,000	3,008,000	3,364,000	3,537,000	3,707,000
EXPENSES						
<u>Sewer System Operations</u>						
Salaries & Benefits	730,000	783,000	814,000	847,000	881,000	916,000
Additional Staffing Needs	0	126,000	264,000	275,000	286,000	297,000
Maintenance & Repair	344,000	240,000	250,000	260,000	270,000	281,000
Utilities	251,000	216,000	225,000	234,000	243,000	253,000
Government Fees	134,000	90,000	94,000	98,000	102,000	106,000
Other Operating	91,000	96,000	100,000	104,000	108,000	112,000
Allocated Overhead	461,000	461,000	479,000	498,000	518,000	539,000
Subtotal	2,011,000	2,012,000	2,226,000	2,316,000	2,408,000	2,504,000
<u>Debt Service</u>						
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	0	0	0	100,000	100,000	100,000
Subtotal	160,000	160,000	160,000	260,000	260,000	260,000
Capital Improvement Projects	120,000	300,000	500,000	800,000	850,000	900,000
Total Expenses	2,291,000	2,472,000	2,886,000	3,376,000	3,518,000	3,664,000
Revenues Less Expenses	(25,000)	89,000	122,000	(12,000)	19,000	43,000
Ending Fund Reserves	(25,000)	64,000	186,000	174,000	193,000	236,000
Fund Reserves as a % of O&M	-1%	3%	8%	8%	8%	9%
Debt Service Coverage	1.59	3.43	4.89	4.03	4.34	4.63

Table 5B
Cambria Community Services District
Sewer Financial Projections

Scenario B: Phased Approach
3-Year Phase-In to \$800K Annual CIP Funding

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	5%	5%	3%	3%	3%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Billed Use %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$236,000	\$254,000	\$253,000	\$265,000	\$286,000
REVENUES					
<u>Sewer Operations</u>					
Fixed Sewer Service Charges	2,451,000	2,574,000	2,655,000	2,735,000	2,817,000
Sewer Quantity Charges	<u>1,237,000</u>	<u>1,299,000</u>	<u>1,340,000</u>	<u>1,381,000</u>	<u>1,422,000</u>
Subtotal	3,688,000	3,873,000	3,995,000	4,116,000	4,239,000
Standby Availability	119,000	119,000	119,000	119,000	119,000
Interest Income	5,000	5,000	5,000	5,000	6,000
Capacity Charges from Growth	0	0	0	0	0
Other	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,882,000	4,067,000	4,189,000	4,310,000	4,434,000
EXPENSES					
<u>Sewer System Operations</u>					
Salaries & Benefits	953,000	991,000	1,031,000	1,072,000	1,115,000
Additional Staffing Needs	309,000	321,000	334,000	347,000	361,000
Maintenance & Repair	292,000	304,000	316,000	329,000	342,000
Utilities	263,000	274,000	285,000	296,000	308,000
Government Fees	110,000	114,000	119,000	124,000	129,000
Other Operating	116,000	121,000	126,000	131,000	136,000
Allocated Overhead	<u>561,000</u>	<u>583,000</u>	<u>606,000</u>	<u>630,000</u>	<u>655,000</u>
Subtotal	2,604,000	2,708,000	2,817,000	2,929,000	3,046,000
<u>Debt Service</u>					
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	260,000	260,000	160,000	160,000	160,000
Capital Improvement Projects	1,000,000	1,100,000	1,200,000	1,200,000	1,200,000
Total Expenses	3,864,000	4,068,000	4,177,000	4,289,000	4,406,000
Revenues Less Expenses	18,000	(1,000)	12,000	21,000	28,000
Ending Fund Reserves	254,000	253,000	265,000	286,000	314,000
Fund Reserves as a % of O&M	10%	9%	9%	10%	10%
Debt Service Coverage	4.92	5.23	8.58	8.63	8.68

Table 6B
Cambria Community Services District
Proposed Sewer Rates

Scenario B: Phased Approach
3-Year Phase-In to \$800K Annual CIP Funding
No Change to Rate Structure

	Current Sewer Rates	Proposed Sewer Rates Effective On or After				
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Rate Increase %		18%	15%	12%	5%	5%
FIXED MONTHLY SEWER SERVICE CHARGES						
Residential						
Monthly Charge	\$30.29	\$35.74	\$41.10	\$46.03	\$48.33	\$50.75
Bi-Monthly Charge	60.57	71.48	82.20	92.06	96.66	101.50
Commercial						
Monthly Charge	\$30.29	\$35.74	\$41.10	\$46.03	\$48.33	\$50.75
Bi-Monthly Charge	60.57	71.48	82.20	92.06	96.66	101.50
SEWER QUANTITY CHARGES						
<i>Billed based on metered water use (\$/ccf)</i>						
Residential	\$3.50	\$4.13	\$4.75	\$5.32	\$5.59	\$5.87
Commercial						
<u>Wastewater Class</u>						
Class 1	\$3.07	\$3.62	\$4.16	\$4.66	\$4.89	\$5.13
Class 2	3.50	4.13	4.75	5.32	5.59	5.87
Class 3	5.39	6.36	7.31	8.19	8.60	9.03

Class 1 includes lower strength accounts including professional offices, retail stores, laundromats, & schools.

Class 2 includes all other commercial accounts (with standard/domestic strength wastewater) that are not classified Class 1 or Class 3.

Class 3 includes accounts with moderate to high wastewater strength including restaurants, hotels with restaurants, bakeries, mortuaries, markets with meat/seafood/food prep/garbage grinder, and mixed use accounts with an estimated 30% or more sewer discharge from higher strength wastewater flow.

1 ccf = 100 cubic feet, or approximately 748 gallons

The District reserves the right to assign customers to the class that best matches their wastewater strength.

Table 7B
Cambria Community Services District
Sewer Rate Impacts

Scenario B: Phased Approach
3-Year Phase-In to \$800K Annual CIP Funding

	Bi-Monthly Use (ccf)	% of Bills at or Below	Current Bi-Monthly Bill	Projected Bi-Monthly Sewer Bills				
				Jan-1, 2016	Jan-1, 2017	Jan-1, 2018	Jan-1, 2019	Jan-1, 2020
Single Family Residential Rate Impacts								
Very Low Use	2	30%	\$67.57	\$79.74	\$91.70	\$102.70	\$107.84	\$113.24
<i>Monthly Equivalent</i>			33.79	39.87	45.85	51.35	53.92	56.62
Low Use (Median)	4	50%	74.57	88.00	101.20	113.34	119.02	124.98
<i>Monthly Equivalent</i>			37.29	44.00	50.60	56.67	59.51	62.49
Average Use	5	70%	78.07	92.13	105.95	118.66	124.61	130.85
<i>Monthly Equivalent</i>			39.04	46.07	52.98	59.33	62.31	65.43
2x Average Use	10	90%	95.57	112.78	129.70	145.26	152.56	160.20
<i>Monthly Equivalent</i>			47.79	56.39	64.85	72.63	76.28	80.10
Very High Use	20	99%	130.57	154.08	177.20	198.46	208.46	218.90
<i>Monthly Equivalent</i>			65.29	77.04	88.60	99.23	104.23	109.45
Sample Commercial Rate Impacts								
Commercial Class 1 (e.g. Office, Retail, School)								
Small Commercial	10		91.27	107.68	123.80	138.66	145.56	152.80
<i>Monthly Equivalent</i>			45.64	53.84	61.90	69.33	72.78	76.40
Mod Commercial	25		137.32	161.98	186.20	208.56	218.91	229.75
<i>Monthly Equivalent</i>			68.66	80.99	93.10	104.28	109.46	114.88
Large Commercial	100		367.57	433.48	498.20	558.06	585.66	614.50
<i>Monthly Equivalent</i>			183.79	216.74	249.10	279.03	292.83	307.25
Large Commercial	200		674.57	795.48	914.20	1,024.06	1,074.66	1,127.50
<i>Monthly Equivalent</i>			337.29	397.74	457.10	512.03	537.33	563.75
Commercial Class 2 (e.g. Motel without Restaurant, Auto-Repair)								
Small Commercial	10		95.57	112.78	129.70	145.26	152.56	160.20
<i>Monthly Equivalent</i>			47.79	56.39	64.85	72.63	76.28	80.10
Mod Commercial	25		148.07	174.73	200.95	225.06	236.41	248.25
<i>Monthly Equivalent</i>			74.04	87.37	100.48	112.53	118.21	124.13
Large Commercial	100		410.57	484.48	557.20	624.06	655.66	688.50
<i>Monthly Equivalent</i>			205.29	242.24	278.60	312.03	327.83	344.25
Large Commercial	200		760.57	897.48	1,032.20	1,156.06	1,214.66	1,275.50
<i>Monthly Equivalent</i>			380.29	448.74	516.10	578.03	607.33	637.75
Commercial Class 3 (e.g. Restaurant, Hotel with Restaurant)								
Mod Commercial	25		195.32	230.48	264.95	296.81	311.66	327.25
<i>Monthly Equivalent</i>			97.66	115.24	132.48	148.41	155.83	163.63
Large Commercial	100		599.57	707.48	813.20	911.06	956.66	1,004.50
<i>Monthly Equivalent</i>			299.79	353.74	406.60	455.53	478.33	502.25
Large Commercial	200		1,138.57	1,343.48	1,544.20	1,730.06	1,816.66	1,907.50
<i>Monthly Equivalent</i>			569.29	671.74	772.10	865.03	908.33	953.75

Scenario B: Phased Approach

Cambria Community Services District Typical Monthly Residential Sewer Charges

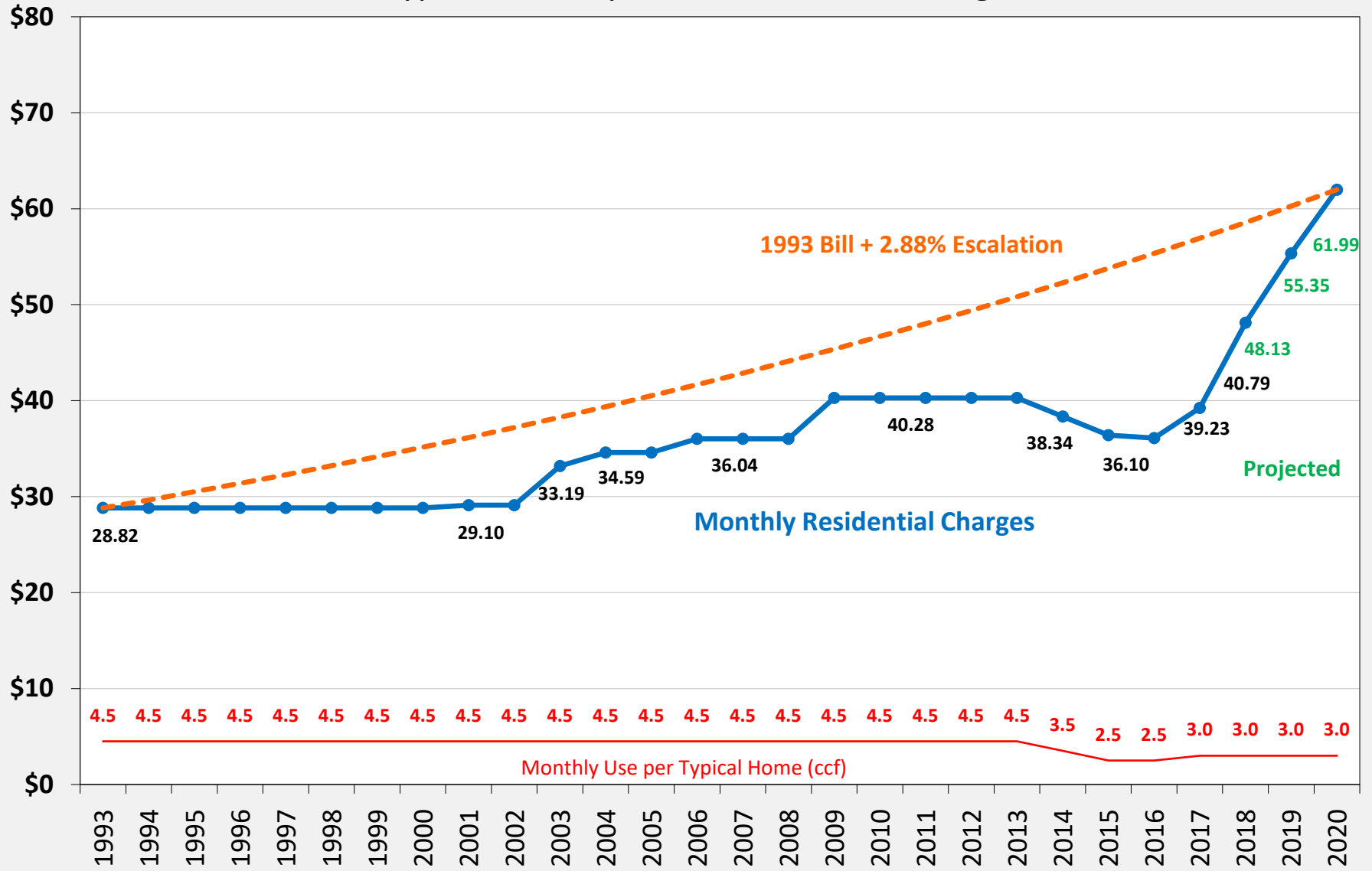


Table 5C
Cambria Community Services District
Sewer Financial Projections

Scenario C: Reduced Phase-In
3-Year Phase-In to \$600K Annual CIP Funding

	0	1	2	3	4	5
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Effective Date of Rate Increases	Jan-1	Sept-1	July-1	July-1	July-1	July-1
Projected Rate Increases	4%	16%	13%	10%	6%	6%
Growth (Single Family Equivalents)		0	0	0	0	0
Change in Billed Use %		0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation		4%	4%	4%	4%	4%
Interest Earnings Rate	1.25%	1.5%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$0	(\$25,000)	\$183,000	\$316,000	\$347,000	\$377,000
REVENUES						
<u>Sewer Operations</u>						
Fixed Sewer Service Charges	1,362,000	1,559,000	1,812,000	2,002,000	2,128,000	2,256,000
Sewer Quantity Charges	687,000	782,000	914,000	1,010,000	1,074,000	1,139,000
Subtotal	2,049,000	2,341,000	2,726,000	3,012,000	3,202,000	3,395,000
Standby Availability	119,000	119,000	119,000	119,000	119,000	119,000
Interest Income	0	0	4,000	6,000	7,000	8,000
Capacity Charges from Growth	20,000	0	0	0	0	0
Other	78,000	70,000	70,000	70,000	70,000	70,000
Total Revenues	2,266,000	2,530,000	2,919,000	3,207,000	3,398,000	3,592,000
EXPENSES						
<u>Sewer System Operations</u>						
Salaries & Benefits	730,000	783,000	814,000	847,000	881,000	916,000
Additional Staffing Needs	0	126,000	264,000	275,000	286,000	297,000
Maintenance & Repair	344,000	240,000	250,000	260,000	270,000	281,000
Utilities	251,000	216,000	225,000	234,000	243,000	253,000
Government Fees	134,000	90,000	94,000	98,000	102,000	106,000
Other Operating	91,000	96,000	100,000	104,000	108,000	112,000
Allocated Overhead	461,000	461,000	479,000	498,000	518,000	539,000
Subtotal	2,011,000	2,012,000	2,226,000	2,316,000	2,408,000	2,504,000
<u>Debt Service</u>						
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	0	0	0	100,000	100,000	100,000
Subtotal	160,000	160,000	160,000	260,000	260,000	260,000
Capital Improvement Projects	120,000	150,000	400,000	600,000	700,000	750,000
Total Expenses	2,291,000	2,322,000	2,786,000	3,176,000	3,368,000	3,514,000
Revenues Less Expenses	(25,000)	208,000	133,000	31,000	30,000	78,000
Ending Fund Reserves	(25,000)	183,000	316,000	347,000	377,000	455,000
Fund Reserves as a % of O&M	-1%	9%	14%	15%	16%	18%
Debt Service Coverage	1.59	3.24	4.33	3.43	3.81	4.18

Table 5C
Cambria Community Services District
Sewer Financial Projections

Scenario C: Reduced Phase-In
3-Year Phase-In to \$600K Annual CIP Funding

	6 2023/24	7 2024/25	8 2025/26	9 2026/27	10 2027/28
Effective Date of Rate Increases	July-1	July-1	July-1	July-1	July-1
Projected Rate Increases	5%	5%	3%	3%	3%
Growth (Single Family Equivalents)	0	0	0	0	0
Change in Billed Use %	0.0%	0.0%	0.0%	0.0%	0.0%
Cost Escalation	4%	4%	4%	4%	4%
Interest Earnings Rate	2.0%	2.0%	2.0%	2.0%	2.0%
Beginning Sewer Fund Reserves	\$455,000	\$505,000	\$581,000	\$668,000	\$760,000
REVENUES					
<u>Sewer Operations</u>					
Fixed Sewer Service Charges	2,370,000	2,489,000	2,567,000	2,644,000	2,724,000
Sewer Quantity Charges	<u>1,196,000</u>	<u>1,256,000</u>	<u>1,296,000</u>	<u>1,335,000</u>	<u>1,375,000</u>
Subtotal	3,566,000	3,745,000	3,863,000	3,979,000	4,099,000
Standby Availability	119,000	119,000	119,000	119,000	119,000
Interest Income	9,000	10,000	12,000	13,000	15,000
Capacity Charges from Growth	0	0	0	0	0
Other	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>
Total Revenues	3,764,000	3,944,000	4,064,000	4,181,000	4,303,000
EXPENSES					
<u>Sewer System Operations</u>					
Salaries & Benefits	953,000	991,000	1,031,000	1,072,000	1,115,000
Additional Staffing Needs	309,000	321,000	334,000	347,000	361,000
Maintenance & Repair	292,000	304,000	316,000	329,000	342,000
Utilities	263,000	274,000	285,000	296,000	308,000
Government Fees	110,000	114,000	119,000	124,000	129,000
Other Operating	116,000	121,000	126,000	131,000	136,000
Allocated Overhead	<u>561,000</u>	<u>583,000</u>	<u>606,000</u>	<u>630,000</u>	<u>655,000</u>
Subtotal	2,604,000	2,708,000	2,817,000	2,929,000	3,046,000
<u>Debt Service</u>					
2010 City Nat'l Bank Loan (1999 Refi)	160,000	160,000	160,000	160,000	160,000
Repay \$466K Loan from General Fund	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	260,000	260,000	160,000	160,000	160,000
Capital Improvement Projects	850,000	900,000	1,000,000	1,000,000	1,000,000
Total Expenses	3,714,000	3,868,000	3,977,000	4,089,000	4,206,000
Revenues Less Expenses	50,000	76,000	87,000	92,000	97,000
Ending Fund Reserves	505,000	581,000	668,000	760,000	857,000
Fund Reserves as a % of O&M	19%	21%	24%	26%	28%
Debt Service Coverage	4.46	4.75	7.79	7.83	7.86

Table 6C
Cambria Community Services District
Proposed Sewer Rates

Scenario C: Reduced Phase-In
3-Year Phase-In to \$600K Annual CIP Funding
No Change to Rate Structure

	Current Sewer Rates	Proposed Sewer Rates Effective On or After				
		Sept 1 2018	July 1 2019	July 1 2020	July 1 2021	July 1 2022
Rate Increase %		16%	13%	10%	6%	6%
FIXED MONTHLY SEWER SERVICE CHARGES						
Residential						
Monthly Charge	\$30.29	\$35.13	\$39.70	\$43.67	\$46.29	\$49.07
Bi-Monthly Charge	60.57	70.26	79.40	87.34	92.58	98.14
Commercial						
Monthly Charge	\$30.29	\$35.13	\$39.70	\$43.67	\$46.29	\$49.07
Bi-Monthly Charge	60.57	70.26	79.40	87.34	92.58	98.14
SEWER QUANTITY CHARGES						
<i>Billed based on metered water use (\$/ccf)</i>						
Residential						
	\$3.50	\$4.06	\$4.59	\$5.05	\$5.35	\$5.67
Commercial						
<u>Wastewater Class</u>						
Class 1	\$3.07	\$3.56	\$4.02	\$4.42	\$4.69	\$4.97
Class 2	3.50	4.06	4.59	5.05	5.35	5.67
Class 3	5.39	6.25	7.06	7.77	8.24	8.73

Class 1 includes lower strength accounts including professional offices, retail stores, laundromats, & schools.

Class 2 includes all other commercial accounts (with standard/domestic strength wastewater) that are not classified Class 1 or Class 3.

Class 3 includes accounts with moderate to high wastewater strength including restaurants, hotels with restaurants, bakeries, mortuaries, markets with meat/seafood/food prep/garbage grinder, and mixed use accounts with an estimated 30% or more sewer discharge from higher strength wastewater flow.

1 ccf = 100 cubic feet, or approximately 748 gallons

The District reserves the right to assign customers to the class that best matches their wastewater strength.

Table 7C
Cambria Community Services District
Sewer Rate Impacts

Scenario C: Reduced Phase-In
3-Year Phase-In to \$600K Annual CIP Funding

	Bi-Monthly Use (ccf)	% of Bills at or Below	Current Bi-Monthly Bill	Projected Bi-Monthly Sewer Bills				
				Jan-1, 2016	Jan-1, 2017	Jan-1, 2018	Jan-1, 2019	Jan-1, 2020
Single Family Residential Rate Impacts								
Very Low Use	2	30%	\$67.57	\$78.38	\$88.58	\$97.44	\$103.28	\$109.48
<i>Monthly Equivalent</i>			33.79	39.19	44.29	48.72	51.64	54.74
Low Use (Median)	4	50%	74.57	86.50	97.76	107.54	113.98	120.82
<i>Monthly Equivalent</i>			37.29	43.25	48.88	53.77	56.99	60.41
Average Use	5	70%	78.07	90.56	102.35	112.59	119.33	126.49
<i>Monthly Equivalent</i>			39.04	45.28	51.18	56.30	59.67	63.25
2x Average Use	10	90%	95.57	110.86	125.30	137.84	146.08	154.84
<i>Monthly Equivalent</i>			47.79	55.43	62.65	68.92	73.04	77.42
Very High Use	20	99%	130.57	151.46	171.20	188.34	199.58	211.54
<i>Monthly Equivalent</i>			65.29	75.73	85.60	94.17	99.79	105.77
Sample Commercial Rate Impacts								
Commercial Class 1 (e.g. Office, Retail, School)								
Small Commercial	10		91.27	105.86	119.60	131.54	139.48	147.84
<i>Monthly Equivalent</i>			45.64	52.93	59.80	65.77	69.74	73.92
Mod Commercial	25		137.32	159.26	179.90	197.84	209.83	222.39
<i>Monthly Equivalent</i>			68.66	79.63	89.95	98.92	104.92	111.20
Large Commercial	100		367.57	426.26	481.40	529.34	561.58	595.14
<i>Monthly Equivalent</i>			183.79	213.13	240.70	264.67	280.79	297.57
Large Commercial	200		674.57	782.26	883.40	971.34	1,030.58	1,092.14
<i>Monthly Equivalent</i>			337.29	391.13	441.70	485.67	515.29	546.07
Commercial Class 2 (e.g. Motel without Restaurant, Auto-Repair)								
Small Commercial	10		95.57	110.86	125.30	137.84	146.08	154.84
<i>Monthly Equivalent</i>			47.79	55.43	62.65	68.92	73.04	77.42
Mod Commercial	25		148.07	171.76	194.15	213.59	226.33	239.89
<i>Monthly Equivalent</i>			74.04	85.88	97.08	106.80	113.17	119.95
Large Commercial	100		410.57	476.26	538.40	592.34	627.58	665.14
<i>Monthly Equivalent</i>			205.29	238.13	269.20	296.17	313.79	332.57
Large Commercial	200		760.57	882.26	997.40	1,097.34	1,162.58	1,232.14
<i>Monthly Equivalent</i>			380.29	441.13	498.70	548.67	581.29	616.07
Commercial Class 3 (e.g. Restaurant, Hotel with Restaurant)								
Mod Commercial	25		195.32	226.51	255.90	281.59	298.58	316.39
<i>Monthly Equivalent</i>			97.66	113.26	127.95	140.80	149.29	158.20
Large Commercial	100		599.57	695.26	785.40	864.34	916.58	971.14
<i>Monthly Equivalent</i>			299.79	347.63	392.70	432.17	458.29	485.57
Large Commercial	200		1,138.57	1,320.26	1,491.40	1,641.34	1,740.58	1,844.14
<i>Monthly Equivalent</i>			569.29	660.13	745.70	820.67	870.29	922.07

Scenario C:
Reduced Phase-In

Cambria Community Services District Typical Monthly Residential Sewer Charges

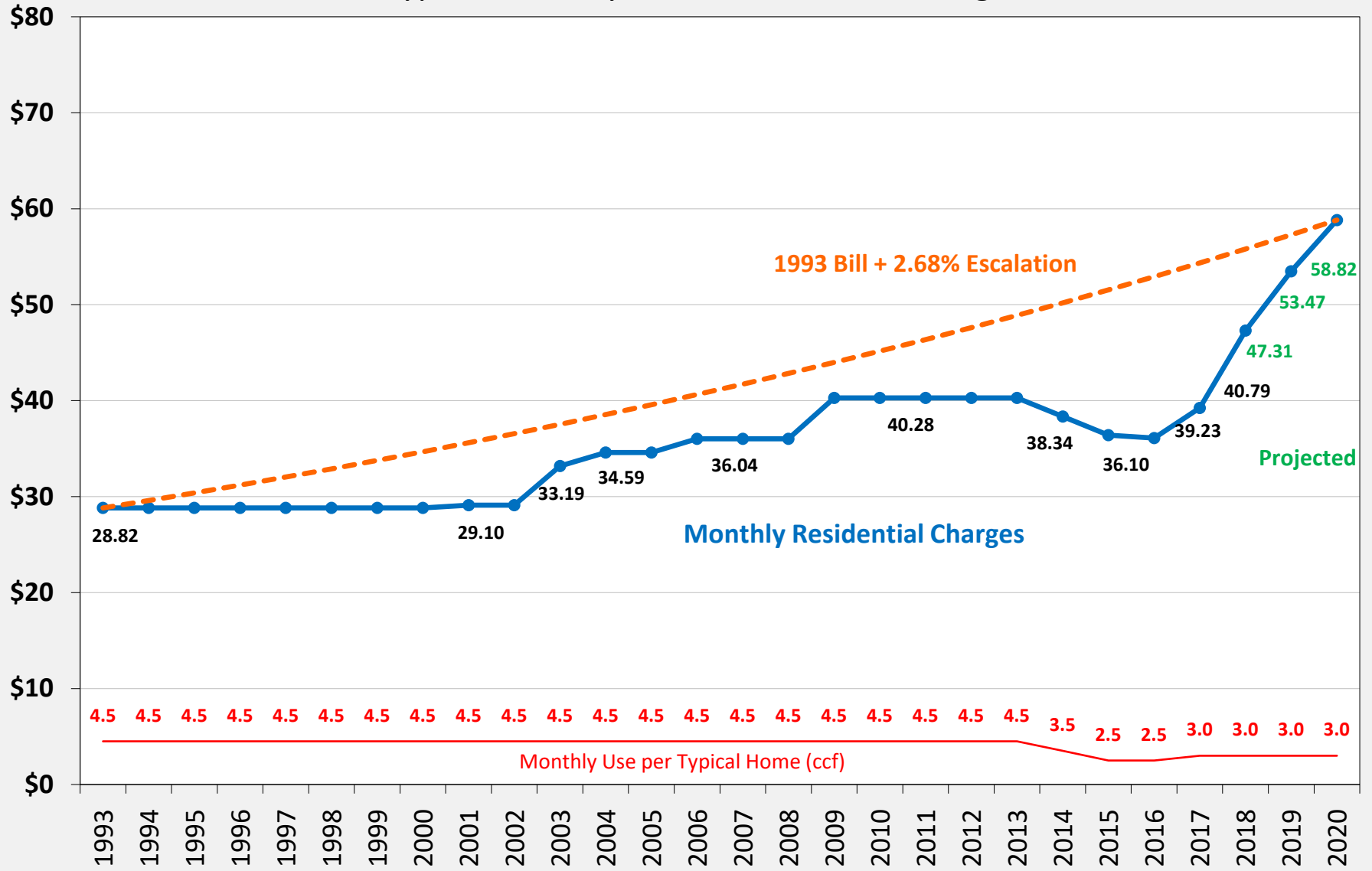


Table 8
 Cambria Community Services District
 Summary of Sewer Rate Scenarios

	Sept-1 2018	July-1 2019	July-1 2020
A) Front-Load Increase			
Rate Increase %	50%	0%	0%
CIP Funding	\$800,000	\$800,000	\$800,000
B) Phased Approach			
Rate Increase %	18%	15%	12%
CIP Funding	\$300,000	\$500,000	\$800,000
C) Reduced Phase-In			
Rate Increase %	16%	13%	10%
CIP Funding	\$150,000	\$400,000	\$600,000

Combined Rate Impacts

Cambria Community Services District Combined Impact on a Typical Bill

Scenario A: Front-Loaded Wtr & Swr Rate Increases

Residential customer with 6 units bi-monthly water use (roughly 75 gallons per day)

Approx. 70% of residential bills are currently at or below this level of use.

1 unit = 100 cubic feet = approx. 748 gallons

	Current Charges	Charges with Proposed Rates		
		Sept-1, 2018	July-1, 2019	July-1, 2020
WATER				
Fixed Water Charge	\$27.58	\$36.40	\$36.40	\$36.40
Quantity Charge	<u>46.50</u>	<u>61.38</u>	<u>61.38</u>	<u>61.38</u>
Bi-Monthly Total	74.08	97.78	97.78	97.78
<i>Monthly Equivalent</i>	<i>37.04</i>	<i>48.89</i>	<i>48.89</i>	<i>48.89</i>
SWF				
SWF Fixed Charge	13.00	15.86	18.08	20.26
SWF Quantity Charge	12.00	14.00	15.94	17.86
SWF Operating Surcharge	<i>varies</i>	<i>eliminated</i>	<i>eliminated</i>	<i>eliminated</i>
Bi-Monthly Total	25.00	29.86	34.02	38.12
<i>Monthly Equivalent</i>	<i>12.50</i>	<i>14.93</i>	<i>17.01</i>	<i>19.06</i>
SEWER				
Fixed Charge	60.57	90.86	90.86	90.86
Quantity Charge	<u>21.00</u>	<u>31.50</u>	<u>31.50</u>	<u>31.50</u>
Bi-Monthly Total	81.57	122.36	122.36	122.36
<i>Monthly Equivalent</i>	<i>40.79</i>	<i>61.18</i>	<i>61.18</i>	<i>61.18</i>
Total Bi-Monthly Charges	180.65	250.00	254.16	258.26
<i>Monthly Equivalent</i>	<i>90.33</i>	<i>125.00</i>	<i>127.08</i>	<i>129.13</i>

Cambria Community Services District Combined Impact on a Typical Bill

Scenario B: Phased Approach

Residential customer with 6 units bi-monthly water use (roughly 75 gallons per day)

Approx. 70% of residential bills are currently at or below this level of use.

1 unit = 100 cubic feet = approx. 748 gallons

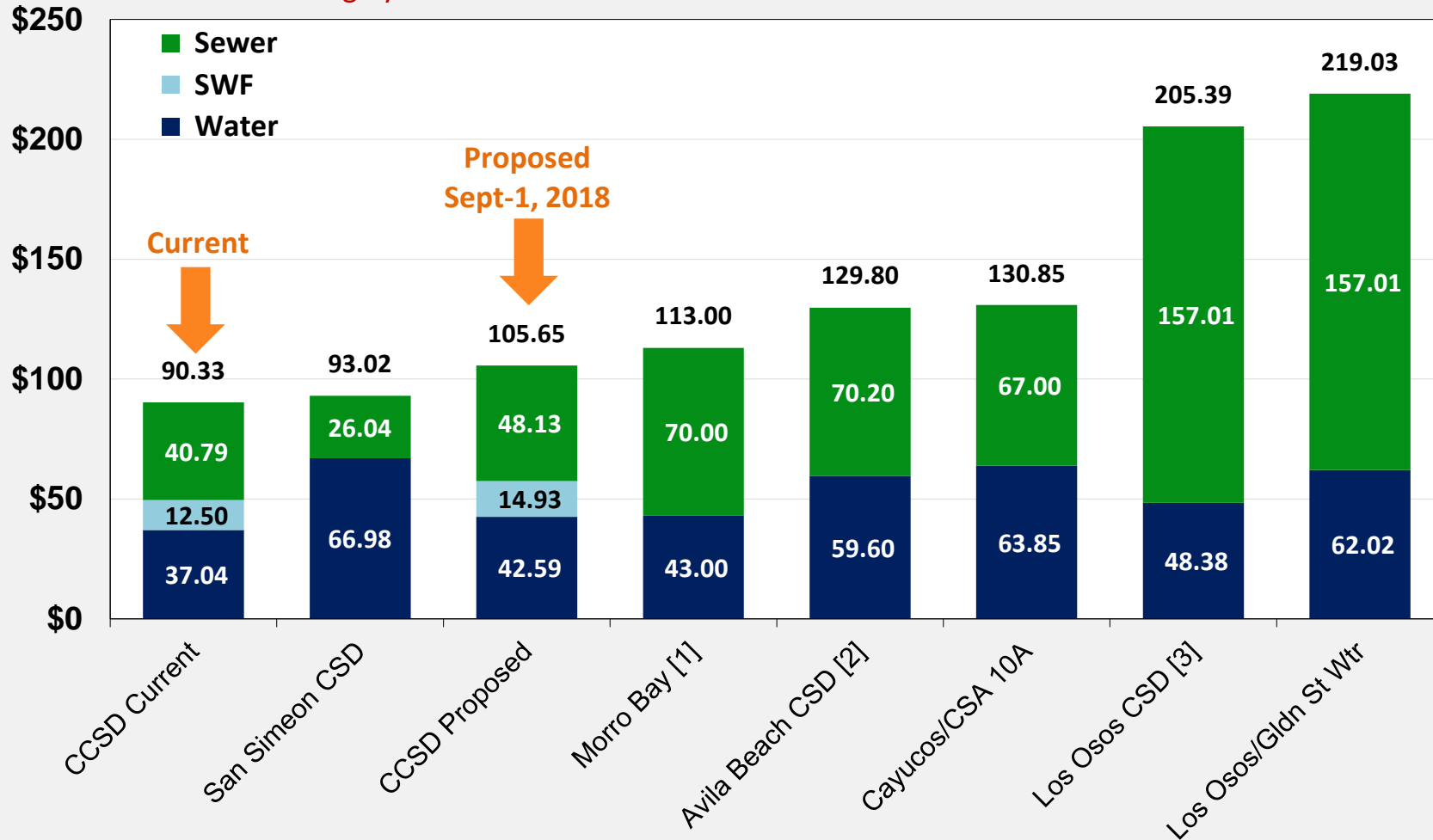
	Current Charges	Charges with Proposed Rates		
		Sept-1, 2018	July-1, 2019	July-1, 2020
WATER				
Fixed Water Charge	\$27.58	\$31.72	\$34.90	\$36.64
Quantity Charge	<u>46.50</u>	<u>53.46</u>	<u>58.82</u>	<u>61.74</u>
Bi-Monthly Total	74.08	85.18	93.72	98.38
<i>Monthly Equivalent</i>	<i>37.04</i>	<i>42.59</i>	<i>46.86</i>	<i>49.19</i>
SWF				
SWF Fixed Charge	13.00	15.86	18.08	20.26
SWF Quantity Charge	12.00	14.00	15.94	17.86
SWF Operating Surcharge	<i>varies</i>	<i>eliminated</i>	<i>eliminated</i>	<i>eliminated</i>
Bi-Monthly Total	25.00	29.86	34.02	38.12
<i>Monthly Equivalent</i>	<i>12.50</i>	<i>14.93</i>	<i>17.01</i>	<i>19.06</i>
SEWER				
Fixed Charge	60.57	71.48	82.20	92.06
Quantity Charge	<u>21.00</u>	<u>24.78</u>	<u>28.50</u>	<u>31.92</u>
Bi-Monthly Total	81.57	96.26	110.70	123.98
<i>Monthly Equivalent</i>	<i>40.79</i>	<i>48.13</i>	<i>55.35</i>	<i>61.99</i>
Total Bi-Monthly Charges	180.65	211.30	238.44	260.48
<i>Monthly Equivalent</i>	<i>90.33</i>	<i>105.65</i>	<i>119.22</i>	<i>130.24</i>

Scenario B
Phased Approach

Combined Monthly Water & Sewer Charges

Monthly Residential Charges with 3 ccf Monthly Use (6 ccf Bi-Monthly Use)

Roughly 70% of CCSD residential bills are at or below this level of use



1 Previously adopted additional 19% water rate increases over next 2 fiscal years; anticipates substantial sewer rate increases.

2 Previously adopted additional 10% water rate increase and 25% sewer rate increase effective July 1, 2018.

3 Previously adopted additional 25% water rate increase over next 2 fiscal years.

Rate Effective June 2018

Cambria Community Services District
Combined Impact on a Typical Bill

Scenario C: Reduced Phase-In
 Reduced CIP Funding

Residential customer with 6 units bi-monthly water use (roughly 75 gallons per day)

Approx. 70% of residential bills are currently at or below this level of use.

1 unit = 100 cubic feet = approx. 748 gallons

	Current Charges	Charges with Proposed Rates		
		Sept-1, 2018	July-1, 2019	July-1, 2020
WATER				
Fixed Water Charge	\$27.58	\$30.34	\$32.76	\$34.72
Quantity Charge	<u>46.50</u>	<u>51.14</u>	<u>55.24</u>	<u>58.56</u>
Bi-Monthly Total	74.08	81.48	88.00	93.28
<i>Monthly Equivalent</i>	<i>37.04</i>	<i>40.74</i>	<i>44.00</i>	<i>46.64</i>
SWF				
SWF Fixed Charge	13.00	15.86	18.08	20.26
SWF Quantity Charge	12.00	14.00	15.94	17.86
SWF Operating Surcharge	<i>varies</i>	<i>eliminated</i>	<i>eliminated</i>	<i>eliminated</i>
Bi-Monthly Total	25.00	29.86	34.02	38.12
<i>Monthly Equivalent</i>	<i>12.50</i>	<i>14.93</i>	<i>17.01</i>	<i>19.06</i>
SEWER				
Fixed Charge	60.57	70.26	79.40	87.34
Quantity Charge	<u>21.00</u>	<u>24.36</u>	<u>27.54</u>	<u>30.30</u>
Bi-Monthly Total	81.57	94.62	106.94	117.64
<i>Monthly Equivalent</i>	<i>40.79</i>	<i>47.31</i>	<i>53.47</i>	<i>58.82</i>
Total Bi-Monthly Charges	180.65	205.96	228.96	249.04
<i>Monthly Equivalent</i>	<i>90.33</i>	<i>102.98</i>	<i>114.48</i>	<i>124.52</i>

Scenario C
Reduced Phase-In

Combined Monthly Water & Sewer Charges

Monthly Residential Charges with 3 ccf Monthly Use (6 ccf Bi-Monthly Use)

Roughly 70% of CCSD residential bills are at or below this level of use



1 Previously adopted additional 19% water rate increases over next 2 fiscal years; anticipates substantial sewer rate increases.

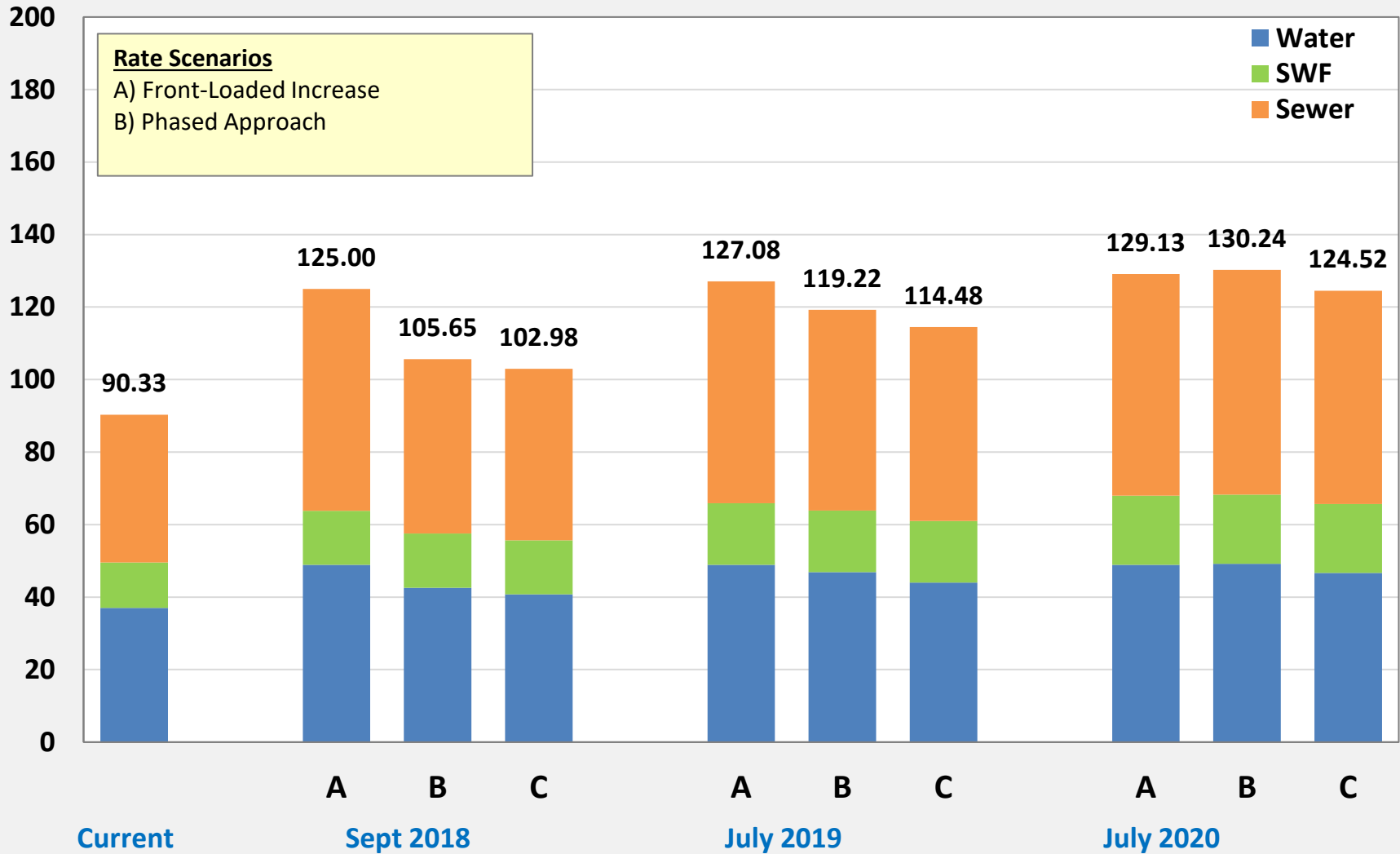
2 Previously adopted additional 10% water rate increase and 25% sewer rate increase effective July 1, 2018.

3 Previously adopted additional 25% water rate increase over next 2 fiscal years.

Rate Effective June 2018

Combined Monthly Charges

Typical Home with 6 ccf Bi-Monthly Use (3 ccf Monthly Use)



Cambria Community Services District Combined Impact on a Typical Bill

Bills with No Changes to
Prior-Adopted Rates

Residential customer with 6 units bi-monthly water use (roughly 75 gallons per day)

Approx. 70% of residential bills are currently at or below this level of use.

1 unit = 100 cubic feet = approx. 748 gallons

	Current Charges	Charges with No Action	
		Jan-1, 2019	Jan-1, 2020
WATER		<u>4% Increase</u>	<u>4% Increase</u>
Fixed Water Charge	\$27.58	\$28.68	\$29.83
Quantity Charge	<u>46.50</u>	<u>48.36</u>	<u>50.28</u>
Bi-Monthly Total	74.08	77.04	80.11
<i>Monthly Equivalent</i>	<i>37.04</i>	<i>38.52</i>	<i>40.06</i>
SWF		<u>No Increase</u>	<u>No Increase</u>
SWF Fixed Charge	13.00	13.00	13.00
SWF Quantity Charge	12.00	12.00	12.00
SWF Operating Surcharge*	<i>varies</i>	<i>varies</i>	<i>varies</i>
Bi-Monthly Total	25.00	25.00	25.00
<i>Monthly Equivalent</i>	<i>12.50</i>	<i>12.50</i>	<i>12.50</i>
SEWER		<u>4% Increase</u>	<u>4% Increase</u>
Fixed Charge	60.57	62.99	65.51
Quantity Charge	<u>21.00</u>	<u>21.84</u>	<u>22.74</u>
Bi-Monthly Total	81.57	84.83	88.25
<i>Monthly Equivalent</i>	<i>40.79</i>	<i>42.42</i>	<i>44.13</i>
Total Bi-Monthly Charges	180.65	186.87	193.36
<i>Monthly Equivalent</i>	<i>90.33</i>	<i>93.44</i>	<i>96.68</i>

* Under current rates, an SWF Operating Surcharge is levied during periods of SWF operation.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
JIM BAHRINGER, Vice President
HARRY FARMER, Director
AARON WHARTON, Director
DAVID PIERSON, Director



OFFICERS:

JEROME D. GRUBER, General Manager
MONIQUE MADRID, District Clerk
TIMOTHY J. CARMEL, District Counsel

1316 Tamsen Street, Suite 201 • P.O. Box 65 • Cambria CA 93428
Telephone (805) 927-6223 • Facsimile (805) 927-5584

Notice of Public Hearing on Proposed Increases to Water, Sustainable Water Facility, and Sewer Rates

Dear Property Owner or Customer,

Cambria Community Services District (CCSD) is proposing to increase water and sewer rates over the next three years. The proposed rate increases are needed to fund the costs of providing service and phase-in funding for capital improvements to CCSD’s aging water and wastewater facilities. CCSD will hold a public hearing to consider adopting the proposed rates as follows:

Date: _____

Time: _____

Place: **Cambria Veterans Memorial Building
1000 Main Street, Cambria, CA 93428**

If you would like to receive this notice in Spanish, please contact the CCSD at (805) 927-6223.

Si le gustaria recibir este documento en Español, por favor llame a CCSD (805) 927-6223.

Rate Increases Needed to Fund Investment in Aging Infrastructure

CCSD’s water and sewer utilities rely primarily on revenues from service charges to fund the costs of providing service. As such, water and sewer rates must be set at levels adequate to fund the costs of operating and maintaining CCSD’s water and sewer systems to support safe and reliable service. This includes costs for repairing and replacing aging infrastructure. Many of CCSD’s facilities are approaching the end of their useful operating lives and are in need of rehabilitation and replacement. These facilities include old water and sewer pipelines, water pump stations, sewer lift stations, and CCSD’s aging wastewater treatment facilities.

Additional infrastructure improvements are needed to comply with regulatory requirements including capital improvements to CCSD’s Sustainable Water Facility and wastewater treatment plant. The proposed rates are designed to phase in funding for capital improvements over the next three years, with the goal of supporting an ongoing funding stream adequate to gradually address CCSD’s infrastructure needs.

CCSD’s rates are currently in the lower range compared to other local coastal communities. With the proposed rate increases, CCSD’s rate are projected to remain in the lower to lower-middle range. CCSD is aware that the proposed rate increases will place an additional financial burden on ratepayers and plans to re-evaluate rates in future years and only implement rate increases as needed

Proposed Water Rates

CCSD is proposing to adopt water rate increases over the next three years as shown in the table below. CCSD's water rates include both 1) fixed charges levied on each account regardless of water use, and 2) water quantity charges billed based on metered water use in each billing period. Residential customers pay a uniform fixed charge per account plus water quantity charges billed via three graduating rate tiers, with water purchased first in Tier 1 and then subsequently in higher tiers that are more expensive as water use increases. Commercial rates include fixed charges that vary by meter size – with higher charges for customers with larger meter sizes that place more demand on the water system – plus a uniform volumetric rate for all water use. Quantity charges are billed in units of one hundred cubic feet (ccf), with 1 ccf equal to approximately 748 gallons.

Proposed Water Rates				
	Current Water Rates	Proposed Water Rates Effective On or After		
		September 1 2018	July 1 2019	July 1 2020
FIXED WATER SERVICE CHARGES				
Residential				
Monthly Charge	\$13.79	\$15.86	\$17.45	\$18.32
<i>Bi-Monthly Charge</i>	<i>27.58</i>	<i>31.72</i>	<i>34.90</i>	<i>36.64</i>
Commercial				
<u>Monthly Charge (based on meter size)</u>				
5/8" or 3/4"	\$13.79	\$15.86	\$17.45	\$18.32
1"	34.48	39.65	43.63	45.80
1-1/2"	68.95	79.30	87.25	91.60
2" & Larger	137.90	158.60	174.50	183.20
WATER QUANTITY CHARGES				
<i>Billed based on metered water use (\$/ccf)</i>				
Residential				
<u>Tier</u>	<u>Bi-Monthly</u>	<u>Monthly</u>		
Tier 1	First 4 ccf	First 2 ccf	\$7.03	\$8.08
Tier 2	4.01 - 16 ccf	2.01 - 8 ccf	9.19	10.57
Tier 3	> 16 ccf	> 8 ccf	10.25	11.79
Commercial				
Rate for All Water Use	\$9.19	\$10.57	\$11.63	\$12.21

Note: 1 ccf = 100 cubic feet, or approximately 748 gallons.

Proposed Sustainable Water Facility Rates

In 2014, CCSD adopted Emergency Water Supply Charges designed to fund the costs of financing and operating CCSD's sustainable water facility (SWF), a brackish groundwater desalination system built to provide supplemental water supply during periods of water supply shortages. The rates included ongoing charges levied throughout the year as well as additional operating surcharges authorized to be levied only during periods when the SWF is operating to provide supplemental water supply.

CCSD is proposing to a) phase in rate increases to the ongoing charges that apply year-round as shown on the table below, and b) eliminate the operating surcharges levied during periods of SWF operation. The proposed charges include both 1) fixed charges levied on each account regardless of water use, and 2) quantity charges billed based on metered water use in each billing period. Residential customers pay a uniform fixed charge per account. Commercial and other non-residential customers pay fixed charges that vary by meter size. SWF quantity charges are billed via three graduating rate tiers, with water purchased first in Tier 1 and then subsequently in higher tiers that are more expensive as water use increases. Quantity charges are billed in units of one hundred cubic feet (ccf), with 1 ccf equal to approximately 748 gallons.

Proposed Sustainable Water Facility Rates						
		Proposed SWF Rates Effective On or After				
		Current Rates	September 1 2018	July 1 2019	July 1 2020	
FIXED SERVICE CHARGES						
Residential						
Monthly Charge		\$6.50	\$7.93	\$9.04	\$10.13	
Bi-Monthly Charge		13.00	15.86	18.08	20.26	
Commercial						
<u>Monthly Charge (based on meter size)</u>						
5/8" or 3/4"		\$13.00	\$7.93	\$9.04	\$10.13	
1"		21.67	19.83	22.60	25.33	
1-1/2"		43.34	39.65	45.20	50.65	
2" & Larger		69.34	79.30	90.40	101.30	
QUANTITY CHARGES						
<i>Billed based on metered water use (\$/ccf)</i>						
SWF Quantity Charges						
<u>Tier</u>	<u>Bi-Monthly</u>	<u>Monthly</u>				
Tier 1	First 4 ccf	First 2 ccf	\$1.50	\$1.75	\$1.99	\$2.23
Tier 2	4.01 - 16 ccf	2.01 - 8 ccf	3.00	3.50	3.99	4.47
Tier 3	> 16 ccf	> 8 ccf	4.50	5.25	5.98	6.70
SWF Operating Surcharges						
<i>Only charged during periods of facility operation</i>			<i>These charges are proposed to be eliminated</i>			

Note: 1 ccf = 100 cubic feet, or approximately 748 gallons.

⁷⁶
Proposed Sewer Rates

CCSD is proposing to adopt sewer rate increases over the next three years as shown in the table below. The proposed rates include both 1) fixed charges levied on each account regardless of usage, and 2) sewer quantity charges billed based on metered water use in each billing period. Sewer quantity charges for commercial customers vary based on wastewater class and strength, with lower charges for customers with lower-strength wastewater and higher charges for customers with higher-strength wastewater, which costs more to process and treat in order to comply with CCSD’s wastewater discharge permit requirements.

Proposed Sewer Rates				
	Current Sewer Rates	Proposed Sewer Rates Effective On or After		
		Sept 1 2018	July 1 2019	July 1 2020
FIXED SEWER SERVICE CHARGES				
All Accounts				
Monthly Charge	\$30.29	\$35.74	\$41.10	\$46.03
Bi-Monthly Charge	60.57	71.48	82.20	92.06
SEWER QUANTITY CHARGES				
<i>Billed based on metered water use (\$/ccf)</i>				
Residential	\$3.50	\$4.13	\$4.75	\$5.32
Commercial				
<u>Wastewater Class</u>				
Class 1: Low Strength	\$3.07	\$3.62	\$4.16	\$4.66
Class 2: Medium Strength	3.50	4.13	4.75	5.32
Class 3: Mod/High Strength	5.39	6.36	7.31	8.19

Class 1 includes lower strength accounts including professional offices, retail stores, laundromats, & schools.

Class 2 includes all other commercial accounts (with standard/domestic strength wastewater) that are not classified as either Class 1 or Class 3.

Class 3 includes accounts with moderate to high wastewater strength including restaurants, hotels with restaurants, bakeries, mortuaries, markets with meat/seafood/food prep/garbage grinders, and mixed-use accounts with an estimated 30% or more sewer discharge from higher strength wastewater flow.

Note: 1 ccf = 100 cubic feet, or approximately 748 gallons

CCSD reserves the right to assign customers to the class that best matches their wastewater strength.

Combined Impacts to a Typical Residence

With the proposed rates effective September 1, 2018, a typical residence using 6 units (six hundred cubic feet) of water per bi-monthly billing period (approximately 75 gallons per day) would be impacted as shown on the table below. Approximately 70% of residential customer bills are at or below this level of use.

	Water Rate	SWF Rate*	Sewer Rate	Total
Combined Bill with Current Rates				
Monthly Charges	37.04	12.50	40.79	90.33
Bi-Monthly Charges	74.08	25.00	81.57	180.65
Combined Bill with Proposed Rates Effective September 1, 2018				
Monthly Charges	42.59	14.93	48.13	105.65
Bi-Monthly Charges	85.18	29.86	96.26	211.30

* Excludes current surcharges levied during periods of SWF operation (these charges are proposed to be eliminated).

Impacts will vary based on customer class and metered water consumption. CCSD appreciates the community’s successful efforts to reduce water use and continues to encourage customers to conserve.



Cambria Community Services District
1316 Tamsen Street, Suite 201
Cambria, CA 93428
Address Service Requested

Notice of Public Hearing on Proposed Increases to Water & Sewer Rates



Community Input & Written Protest Procedures

Customers, property owners, and community members are invited to attend the Public Hearing to provide input. Property owners and customers may also file written protests against the proposed rate increases. Pursuant to California law, protests must be submitted in writing and must a) identify the affected property or properties, such as by service address or Assessor's Parcel Number, b) include the name and signature of the customer or property owner submitting the protest, and c) indicate opposition to the proposed water and/or sewer rate increases. Protests submitted by e-mail, facsimile or other electronic means will not be accepted. Pursuant to CCSD's *Guidelines for the Submission and Tabulation of Protests* (available from CCSD and posted on the CCSD website), a protest may only be submitted by the record owner of the property or customer of record who signed the protest, or an individual authorized in writing to submit the protest on their behalf. The proposed rates cannot be adopted if written protests are received from a majority of affected parcels with one written protest counted per parcel. Written protests must be submitted prior to the close of the public hearing.

Written protests can be submitted by one of the following methods:

- Deliver to the District Clerk's Office at 1316 Tamsen Street, Suite 201, Cambria, CA 93428
- Mail to CCSD, Attention: District Clerk, CCSD, P.O. Box 65, Cambria, CA 93428
- Personally submit a written protest at the Public Hearing

CCSD remains committed to operating as cost-effectively as possible while providing safe and reliable water and sewer service to the community. For more information about CCSD and the proposed rate increases, please call CCSD at (805) 927-6223 or visit our website at cambriacsd.org.

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **3.B.**

FROM: Jerry Gruber, General Manager
Monique Madrid, Administrative Services Officer
Alleyne LaBossiere, Interim Finance Manager

Meeting Date: July 12, 2018 Subject: CONSIDERATION OF ADOPTION OF
RESOLUTION 20-2018 UPDATING THE
ASSIGNMENT OF BANKING POWERS FOR
CAMBRIA COMMUNITY SERVICES
DISTRICT

RECOMMENDATIONS:

Staff recommends that the Board adopt Resolution 20-2018 updating the banking powers authority as listed in the attached Exhibit A, Authorized Banking Powers.

FISCAL IMPACT:

None.

DISCUSSION:

On June 28, 2018, the Board approved the assignment of banking powers. With recent personnel changes, the following revisions have been made:

- Interim Finance Manager’s name inserted, Alleyne LaBossiere
- Added Mary Chris Cox to the payroll tax deposits and payroll deposits
- Added General Manager to make inquiries and deposits

The last adopted assignment of powers has been revised and is presented in redline version today for the Board’s review and approval.

Attachment: Resolution 20-2018
Exhibit A to Resolution 20-2018

BOARD ACTION: Date _____ Approved: _____ Denied: _____

UNANIMOUS: ___ RICE ___ BAHRINGER ___ FARMER ___ WHARTON ___ PIERSON ___

RESOLUTION 20-2018
July 12, 2018

A RESOLUTION OF THE BOARD OF DIRECTORS
OF THE CAMBRIA COMMUNITY SERVICES DISTRICT
UPDATING THE ASSIGNMENT OF BANKING POWERS FOR THE
CAMBRIA COMMUNITY SERVICES DISTRICT

WHEREAS, the Cambria Community Services District (“CCSD”) has bank accounts at Pacific Premier Bank (PPB), as well as an investment account with the State of California Local Agency Investment Fund (“LAIF”); and

WHEREAS, PPB and LAIF require an approved resolution specifying which banking powers are assigned to CCSD officials and staff; and

WHEREAS, it is necessary to update the assignment of banking powers for the CCSD’s bank and investment accounts.

NOW THEREFORE, BE IT RESOLVED, by the Board of Directors of the Cambria Community Services District that banking powers are hereby granted to the individuals listed within the attached Exhibit “A,” which is incorporated herein by this reference. This Resolution supersedes all previously adopted Resolutions relating to banking powers.

PASSED AND ADOPTED this 12th day of July, 2018.

Amanda Rice
President, Board of Directors

ATTEST:

APPROVED AS TO FORM:

Monique Madrid
District Clerk

Timothy J. Carmel
District Counsel

**CAMBRIA COMMUNITY SERVICES DISTRICT
EXHIBIT "A" TO RESOLUTION 20-2018
July 12, 2018
AUTHORIZED BANKING POWERS**

AGENT'S NAME AND TITLE OR POSITION

A Amanda Rice, President
 B Jim Bahringer, Vice President
 C Harry Farmer, Director
 D Aaron Wharton, Director
 E David Pierson, Director
 F Jerry Gruber, General Manager
 G Alleyne LaBossiere, Interim Finance Manager
 H Robert Gresens, District Engineer
 I Mary Chris Cox, Administrative Technician III
 J Monique Madrid, Administrative Services Officer
 K Vacant, Administrative Technician III
 L Stephanie Salvi, Administrative Technician III
 M Haley Dodson, Deputy District Clerk

Holder of Power	Description of Power	No. of Signatures Required
None	All Powers Listed.	N/A
F,J	Open any deposit or share account(s) in the name of the CCSD.	2
A,B,C,D,E,G,J	Endorse Checks and orders for the payment of money or to otherwise withdraw or transfer funds on deposit.	2
F,J	Upon receiving Board of Directors' approval, borrow money on behalf and in the name of the CCSD, sign, execute and deliver promissory notes or other evidence of indebtedness.	2
F,J	Enter into a written lease for the purpose of renting, maintaining, accessing and terminating a safe deposit box.	2
A,B,C,D,E,F	Endorse, assign, transfer, mortgage or pledge bills receivable, warehouse receipts, bills of lading, stocks, bonds, real estate or other property now or hereafter owned or acquired by the CCSD as security for sums borrowed, and to discount the same, unconditionally guarantee the payment of all bills received, negotiated or discounted and to waive demand, presentment, protest, notice of protest and notice of non-payment.	2

Holder of Power	Description of Power	No. of Signatures Required
F,G,J	Transfer LAIF funds into/out of CCSD bank accounts.	N/A
G,I,J	Issue stop-payment of checks and order for payment of money and like activities.	N/A
F,G,I,J,K,L,M	Make account inquires and deposits.	N/A
G,I,J,K,L,M	Pick up bank statements.	1
G,I,J,K	Recurring electronic payment of federal and California payroll taxes.	N/A
G,I,J,K	Recurring electronic payroll direct deposits.	N/A
G,I,J,K,L	Recurring electronic deposits into CCSD accounts.	N/A
G,I,J	Recurring electronic transfers between CCSD accounts.	N/A
G,I,J	Recurring manual transfers between CCSD accounts.	1