

**CAMBRIA COMMUNITY SERVICES DISTRICT  
PRELIMINARY BUDGET  
FISCAL YEAR 2021-2022**

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## Summary

The Cambria Community Services District (CCSD) preliminary budget for fiscal year (FY) 2021-2022 has been prepared reflecting several actions that have been approved by the Board of Directors during the current fiscal year. Those actions include review & updating of the budget policies, strategic planning goals for calendar year 2021, and guidance from standing committees covering numerous details associated with the CCSD's finances, operations and capital projects and policies.

Overall, the District's financial condition is improving as a result of the enterprise fund rate increases approved on October 4, 2018, as well as from the District's efforts in fiscal conservation and through the creation of operational efficiencies leveraging technology and updated policies and procedures. The revenue increases provide the District with the ability to cover the cost of providing water and wastewater services and to begin implementation of multi-year capital improvement projects. On May 23, 2019, the Board of Directors approved the second phase of rate increases, effective July 1, 2019. On May 21, 2020, the Board of Directors approved the third and final phase of the rate increases, opting to delay the July 1, 2020 increase until September 1, 2020, due to the economic environment related to the COVID-19 pandemic. These rate increases which were prescribed in Resolution 27-2018 adopted on October 4, 2018 but were not automatic. Additional details associated with enterprise fund activities, including recommendations of the CCSD standing committees guiding the preparation of the preliminary budget are provided in subsequent sections of this report.

While the preliminary budget includes revenues and expenditure plans for FY 2021-2022, it does not include reserves since those are incorporated at the time that the Final Budget is considered by the Board. The prescribed timing of the final budget, which is established by Government Code Section 61110, provides staff the opportunity to perform year-end accounting closure procedures for the CCSD balance sheet in determining the current year's ending reserve balances which are also the beginning reserve balances for FY 2021-2022. Since the District is currently working on the FY 2019-2020 audit, the reserve balances incorporated into the FY 2021-2022 will be staffs' best unaudited estimates for the final budget. Interfund loans are likely the most significant issues that may affect balance sheets and reserves. Based on existing Board direction, staff will continue discussions related to interfund loans with both the Finance Standing Committee and the Board. Future Board discussions will be required in the determination on use of the WRF litigation proceeds.

Service levels in the CCSD General Fund budgets, including Fire, Facilities and Resources, and Parks, Recreation and Open Space are generally consistent with the current fiscal year. Since the General Fund budgets are predominantly funded through taxes and assessments, which are increasing parallel to the rate of inflation, several unfunded items continue to exist. Additional details on General Fund budgets and unfunded items are provided in subsequent sections of this report. Options to increase revenues to address unfunded items are relatively limited but will be explored as part of the Board Adopted Strategic Plan.

The following links to the CCSD website can be used for additional information on recent Board and standing committee actions guiding the preparation of the preliminary budget:

Budget Policies updated May 13, 2021:

<https://www.cambriacs.org/district-policies>

Strategic Plan & Board goals for 2021-2024 adopted February 11, 2021:

<https://www.cambriacs.org/strategic-plan>

May 21, 2020 approval of water, sustainable water facilities and wastewater rates effective September 1, 2020:

<https://www.cambriacs.org/2020-05-21-board-meeting>

## Combined Preliminary Budget

The following table illustrates the combined CCSD budgets.

Cambria CSD - Combined Preliminary Budget Fiscal Year 2021-2022	General Fund	Enterprise Fund	Budget	Eliminating	Combined
	Budgets	Budgets	Subtotals	Adjustments	Budgets
<b>Revenues</b>					
Property Taxes	\$ 2,639,585	\$ 25,000	\$ 2,664,585	\$ -	\$ 2,664,585
Fire Assessments	497,900		497,900		497,900
Franchise Fees	118,000		118,000		118,000
Administrative Cost Reimbursements	2,252,394		2,252,394	(2,252,394)	-
Water Rates		3,177,000	3,177,000		3,177,000
Sustainable Water Facility Rates		1,321,000	1,321,000		1,321,000
Wastewater Rates		\$3,171,000	3,171,000		3,171,000
Grants	70,000		70,000		70,000
Interest Income	6,000		6,000	(3,990)	2,010
Other Revenues	130,616	634,845	765,461	-	765,461
<b>Total Revenues</b>	<b>\$ 5,714,495</b>	<b>\$ 8,328,845</b>	<b>\$ 14,043,340</b>	<b>\$ (2,256,384)</b>	<b>\$ 11,786,956</b>
<b>Expenditures</b>					
Personnel Services	\$ 3,369,103	\$ 2,346,528	\$ 5,715,631		\$ 5,715,631
Services and Supplies	\$1,602,506	\$2,031,824	3,634,330		3,634,330
Capital Outlay	\$177,000	\$1,554,668	1,731,668		1,731,668
Debt Service	\$137,452	\$1,034,876	1,172,328	(3,990)	1,168,338
Administrative Cost Allocation	\$597,668	\$1,654,726	2,252,394	(2,252,394)	-
<b>Total Expenditures</b>	<b>\$ 5,883,729</b>	<b>\$ 8,622,622</b>	<b>\$ 14,506,351</b>	<b>\$ (2,256,384)</b>	<b>\$ 12,249,967</b>
<b>Net Sources Over / (Under) Uses</b>	<b>\$ (169,234)</b>	<b>\$ (293,777)</b>	<b>\$ (463,011)</b>	<b>\$ -</b>	<b>\$ (463,011)</b>

Total General Fund revenues are estimated to increase \$169,985 (3%) from \$5,547,510 estimated for FY 2020-2021 to \$5,714,495 in FY 2021-2022. After adjusting for an increase in Administrative Costs reimbursement of \$38,951 incurred by the General Fund and charged to the operational budgets, the net revenue increase for the General Fund is estimated to be \$128,034. Property taxes are projected to increase \$82,000 (3.2%) from \$2,603,050 in FY 2020-2021 to \$2,685,050 in FY 2021-2022, based on estimates received from the County of San Luis Obispo Treasurer Tax Collector. The combined preliminary budget illustration above includes an offset for property taxes collection charges. The remaining changes relate to loan proceeds for equipment, reimbursements for two fire department grants, and other revenues.

Total General Fund expenditures are estimated to increase \$179,523 (3.1%) from \$5,704,206 estimated for FY 2020-2021 to \$5,883,729 in FY 2021-2022. Overall, the General Fund budgets are anticipated to incur a deficit of \$57,755 in FY 2020-2021, and a deficit of \$70,481 in FY 2021-2022, which essentially provides for a balanced budget in the proposed budget. Achieving a balanced budget relies on 100% cost recovery for the Administrative Fund. These administrative cost allocations, and other interfund transfers, are eliminated in the CCSD combined budget to determine net revenues and net expenditures after interfund activities.

The Enterprise Fund revenues are estimated to increase \$114,802 (1.4%) from \$8,213,846 in FY 2020-2021 to \$8,328,648 in FY 2021-2022. Enterprise Fund expenditures are estimated to increase \$834,118 (10.7%). The increase in expenditures is largely due to deferred maintenance and capital projects in FY 2020-2021. An overall deficit of \$293,777 will be funded from reserves in FY 2021-2022 to cover the budgeted costs.

## General Fund Budgets

The General Fund Budgets consist of the following:

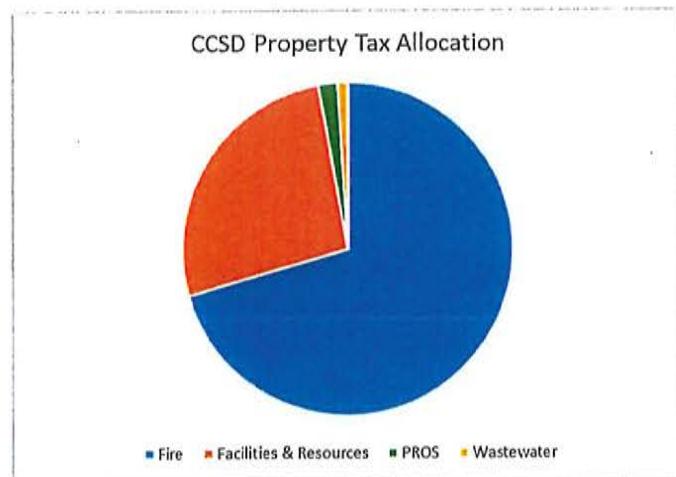
- Fire Fund
- Facilities and Resources Fund
- PROS (Parks, Recreation and Open Space) Fund
- Administrative Fund (Including the Overhead Allocation spreadsheet)

The combined General Fund budgets are illustrated on page 17, with summary and detailed schedules for each budget on pages 16 to 47.

### Significant Budget Items

General Fund revenues are primarily property taxes, which are allocated between Fire, Facilities and Resources, and PROS in order to fund budgeted expenditures. Other revenues, such as the Fire Assessments, are restricted to the Fire Fund. The Administrative Fund budget includes a schedule on page 83 illustrating how administrative costs are allocated between the various CCSD budgets. In order to balance the General Fund budgets in FY 2021-2022, the Administrative Cost allocation provides for 100% reimbursement of costs. Although Franchise Fee revenues continue to be shown in the Administrative Fund, they are not used to offset administrative cost and therefore help to ensure that the General Fund is balanced.

The following illustrates the allocation of CCSD property taxes.



### General Fund Trade-Offs

Trade-offs in General Fund budgets link to how much property taxes is allocated to one of the budgets versus another budget. The Fire Fund is allocated 71% of the CCSD property taxes, which together with

Fire Assessments of \$497,900, provide most of its funding. The Facilities and Resources Fund receives 27% of the CCSD property taxes, which with rental income of the Veterans Hall of \$26,000, provide for most of its funding. Allocating more property taxes to one fund, and decreasing the other, would result in trade-offs, possible changes in staffing, and changes in the list of "Unfunded Requests" illustrated on pages 95-96.

When considering trade-offs between General Fund budgets, it is important to recognize that CCSD has taken on added responsibilities in recent years without funding. Funding for maintenance of open space and the maintenance of the Veterans Hall are two primary responsibilities of the Facilities and Resources budget that continue to be underfunded and where service is provided in the best manner possible within available funding. Over time, as the CCSD continues to maintain the Fiscalini Ranch and take ownership of more open space parcels (now at over 500 parcels) with insufficient funding, the General Fund budgets for Fire, Facilities and Resources and Admin will continue to decline and impact operations and safety.

Lastly, \$25,000 in property taxes is budgeted for the low-income discounts for wastewater customers. Based on Proposition 218 requirements for the proportional allocation of costs when establishing customer rates and charges, low income discounts cannot be subsidized by other wastewater customers. Property taxes are the sole source of discretionary revenues appropriate to cover the cost of the discounts. Board consideration of providing low-income discounts for water customers is also under consideration and would require additional funding from property tax revenues which are not included in the FY 2021-2022 budget, but which would create additional trade-offs.

Fire and Emergency Services – See budget schedules on pages 18-26

#### Significant Budget Items

- The CCSD Fire Fund provides for 7 full time personnel and 15 volunteer/reserve fire personnel. Staffing levels are consistent with the current FY 2020-2021 staffing.
- Funded budget items are listed on page 96 and include increased funding for equipment & building repairs and storm damage repairs.
- Capital expenditures total \$162,000 and include Phase II of the radio system upgrade, station security upgrades phase I, fuel station computer replacement, storage shed, replacement of an EKG machine and utility truck. Budgeted revenues also include \$70,000 in grant and \$50,000 in loan proceeds to offset the costs of these upgrades.
- The budget request for FY 2021-2022 included several items that are not funded in the preliminary budget and are listed on page 96. This includes a request for fully funding of security upgrades at the Fire Station which are critical for safety and ongoing operations.

#### Goals, Objectives and Plans

- 1) Continue to seek grants for Phase II of the radio system upgrade and the EKG machine & procure in accordance with CCSD policy; prepare funding options for Board consideration if grants are not awarded.
- 2) Implement Phase I of station security upgrade.
- 3) Complete storm damage repair projects.
- 4) Continue to support employee training in maintaining professional licensing or other industry related training.

**Facilities and Resources— See budget schedules on pages 27-34**

The Facilities and Resources (F&R) budget funds three (3) full-time equivalent staff positions and related expenditures for maintenance and repairs of District assets including real property such as the Veterans Hall Building, Skate Park, Dog Park, Public Restrooms, Open Space and Fiscalini Ranch. Relating to the F&R budget is the PROS budget, which has historically provided funding for start-up or facilities development efforts. Current challenges associated with unfunded budget requests is common for local agencies that can fund facilities development but are hard pressed to fund long-term maintenance efforts. Continued resource demands for open space maintenance and homeless camp cleanups and storage of personal property are having a significant budgetary impact on General Fund resources and staff.

**Significant Budget Items**

- The CCSD Facilities and Resources Fund provides for 3 full time personnel. Staffing levels for the 2 Maintenance Workers are consistent with the current FY 2020-2021 staffing. A reclassification of the Facilities Supervisor to a Facilities Manager is proposed in the FY 2021-2022 budget.
- Funded budget items are listed on page 96 and include increased funding for building & ground repairs related to storm damage and update the PROS master plan.
- Capital expenditures include \$15,000 for roof replacement at the Vets Hall.
- Significant unfunded requests exist and are listed on page 96.
  - Significant unfunded requests exist for maintenance of the Veterans Hall.
  - Significant resource constraints exist which affect staff's ability to maintain open space, streetlights, and public restrooms, which may not meet service level expectations of the community.

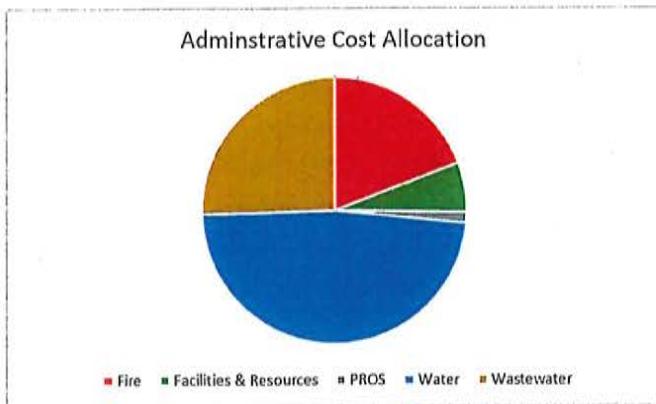
**Goals, Objectives and Plans**

- 1) Continue coordinating with PROS.
- 2) Continue engaging in community dialogue on impacts from homeless encampments.
- 3) Complete storm damage repair projects.
- 4) Continue to support employee training in maintaining professional licensing or other industry related training.
- 5) Continue discussions & review of the fee structure for rental rates of the Veterans Hall.

**Administrative Services— See budget schedules on pages 40-47**

The CCSD Administrative Fund budget includes the cost of the general manager and staff responsible for the district's accounting and finances, human resources, clerk and records retention, centralized aspects of contract management and related administrative functions.

The following chart illustrates the CCSD allocation of administrative costs.



Overall, combined enterprise fund budgets pay 73.5% of the CCSD administrative costs with water fund budgets (including WRF budgets) covering 48.1% and the wastewater fund covering 25.4%. General fund budgets pay the remaining 26.5% with those costs covered by Fire (19.2%), Facilities and Resources (6.0%) and PROS (1.3%).

### Significant Budget Items

- Funded budget items are listed on page 96 and which include an increase in annual property/liability insurance, increase in LAFCO annual fees and professional services to review the fees & charges, last updated in 2013.
- The Administrative Fund surplus for FY 2021-2022 is estimated to be \$143,911.
- The surplus assumes that 100% of administrative costs are reimbursed by other operating budgets.
- The surplus helps ensure that the overall General Fund is balanced by covering some of the deficits in the Fire Fund (\$167,118) and Facilities and Resources (\$146,027).
- Alternatives exist regarding revenues that are included in the Administrative Fund:
  - As an alternative to including revenues in the Administrative Fund, which generate the surplus, those revenues could be allocated directly to the other General Fund budgets similar to the allocation of property taxes; thereby eliminating the deficits illustrated in those budgets.
  - As a second alternative, all discretionary General Fund revenues could be included in the Administrative Fund. Doing so would create deficits in other general fund budgets representing the true value of funding needed from the General Fund.

### Goals, Objectives and Plans

- 1) Support the strategic plan and three-year goals adopted by the Board of Directors on February 11, 2021.
- 2) Review the District Code and consider whether direction should be provided to draft amendments.
- 3) Study the District Fees & Charges Schedule to determine if rates need to be amended to cover the cost of service.
- 4) Continue with progress on the following Organizational Goals:

- a) Staffing, vacancies, and overall staffing levels
- b) Develop and review the annual budget, continue with quarterly financial updates.
- c) Complete the FY 2019-2020 annual audit and begin the FY 2020-2021 audit.
- d) Complete the Implementation of the Tyler Incode Financial Software program
- 5) Continue work with Standing Committees on various Board assigned tasks.
- 6) Continue to support employee training in maintaining professional licensing or other industry related training.

## Enterprise Fund Budgets

The CCSD Enterprise Fund budgets consist of the following:

- Water Fund
- WRF Operations Fund
- WRF Capital Fund
- Wastewater Fund

The combined Enterprise Fund budgets are illustrated on page 48, including the combined summary information for the three (3) water fund budgets (Water, WRF Operations and WRF Capital Funds) and the Wastewater Fund. Detailed schedules for the enterprise budget are on pages 48-82.

### Significant Budget Items

As with the General Fund budgets, some significant budget items are common to all enterprise fund budgets while other issues are budget specific. The following is a list of budget issues common to all enterprise funds.

- The approval of water and wastewater rates and charges on October 4, 2018, the second phase increases effective on July 1, 2019 and the third phase increases effective on September 1, 2020 which helped increase the funding for the District's enterprise services and planned capital project activities for FY 2021-2022. Future years budgets could include rate analysis, as the cost of service increases, but there are no future rate increases approved for the near term.

### Trade-Offs

In contrast to the General Fund budgets where trade-offs exist between the budget units depending on the allocation of property tax and general fund discretionary revenues, the enterprise funds have their own dedicated revenues and trade-offs are budget specific. For CCSD water services, there are three "component units" of the budget – the Water Fund, the WRF Operations Fund and the WRF Capital Fund and trade-offs may also exist between those three components.

### Goals, Objectives and Plans

Enterprise Funds are managed by the District Engineer/Utilities Department Manager. A couple of important goals for FY 2021-2022 exist for both water and wastewater operations including the following:

- Recent rate increases provide funding for capital improvements and improved proactive maintenance – implementing those efforts in a cost-effective manner will help ensure that the beneficial outcomes of rate increases are maximized.
- Continue to improve regulatory reporting and responsiveness to resource agencies.

More specifically, advancing the Multi-Year Infrastructure Capital Improvement Program (CIP) will need to address staff roles and responsibilities, how the project priorities are phased, how professional and construction services are procured, and refinement of scope, schedules and budgets for individual projects. Overall project prioritization has been completed, reviewed, and endorsed by the Resource and Infrastructure Committee and continued coordination with the committee will be a staff priority in FY 2021-2022. Details on specific projects and programs are discussed in the following sections on each enterprise budget. Capital Improvement Program Project Prioritization schedules are included on pages 90-94.

Continued coordination between the Finance Committee and the Resources and Infrastructure Committee will also be important to advance the capital improvement program. Consideration of debt funding, especially for the wastewater system improvements proposed with the PG&E Turnkey project, will be an important point of coordination since it may likely affect the feasibility of beneficial outcomes.

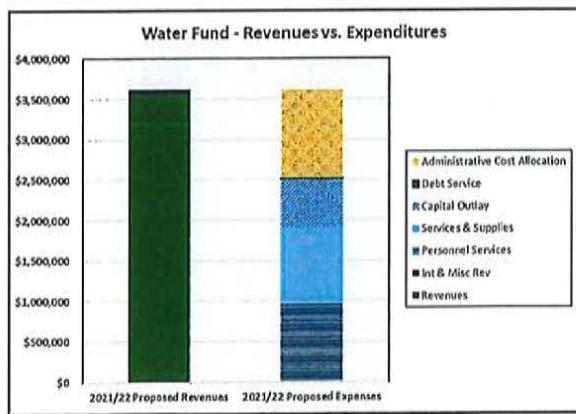
#### Water Fund – See budget schedules on pages 53-60

Budgeted revenues are estimated to be \$3,620,750 and expenditures are estimated to be \$3,617,191, resulting in a surplus of \$3,559.

#### Significant Budget Items

- Staffing levels are consistent with the current FY 2020-2021 staffing.
- Funded budget items are listed on page 96 and which include deferred maintenance from FY 2020-2021, storm damage repairs, undergrounding of communication lines, instream flow study, and various plan updates and surveys.
- Capital expenditures total \$604,649 and include annual funding for the water meter replacement project, SCADA System Phase II, Stuart Street tank rehabilitation, SS2 electrical panel upgrade, covers for sheltering equipment, and modular office building.

The following chart compares budgeted revenues to budgeted expenditures.



### Water Fund Trade-Offs

The Capital Outlay expenditures include trade-offs that will continue to be considered by staff, the Resource and Infrastructure Committee and the Board of Directors during FY 2021-2022.

Capital projects are listed in priority order on page 90. Many of the projects in the water fund are implemented over multiple years, where funding is accumulated over several fiscal years. The proposed capital projects, as discussed above include multi-year and new project requests. Maintaining the Water Fund surplus may be needed for repayment of a long-standing general fund loan.

### Goals, Objectives and Plans

Water system goals for FY 2021-2022 include the following:

- Complete the Instream Flow Study.
- Update of Water Use Efficiency Plan.
- Complete storm damage repair projects.
- Continue to support employee training in maintaining professional licensing and other industry related professional development.
- Establish specific goals relating to Capital Improvement Projects.
- During quarterly budget reviews, continue to provide status updates on CIP efforts.
- Continue to develop details on scope, schedules, and budgets for individual high priority projects.

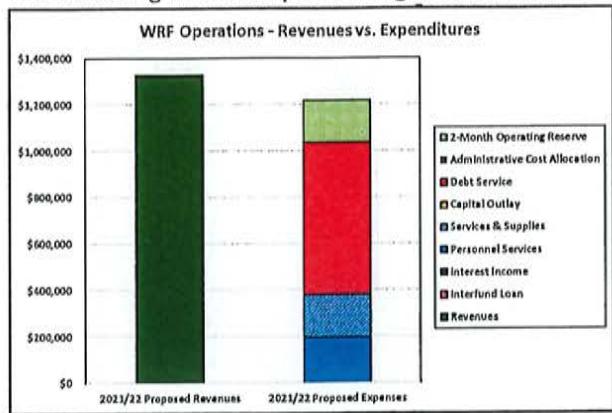
### WRF Fund – See budget schedules on pages 61-72

The projected operating deficit in the FY 2020-2021 WRF Operations Fund budget is \$243,022, which includes the \$180,000 reserve set aside for two months of additional costs while the facilities are operating. This deficit is expected to be offset by anticipated surplus at the end of FY 2020-2021.

### Significant Budget Items

- Staffing levels are consistent with the current FY 2020-2021 staffing.
- Funded budget items are listed on pages 96-97 and which include a reverse osmosis filtration audit, chemicals for media preservation, analytic device repair/replacement, and silt density index testing equipment.
- Capital expenditures in the WRF Capital Fund total \$200,000, as discussed above.

The following chart compares budgeted revenues to budgeted expenditures.



Additionally, the WRF Capital Fund budget is \$200,000 and includes installation of a trailer fill station with spill containment, for off-hauling of brine disposal.

#### WRF – Trade-Offs

The continuing costs of permitting for WRF facilities is uncertain. The amounts currently budgeted and contracted for environmental services will be encumbered at the end of the FY 2020-2021, which is offsetting the need for new funding in FY 2021-2022.

#### WRF - Goals, Objectives and Plans

WRF goals for FY 2021-2022 include the following:

- Continue to support employee training in maintaining professional licensing or other industry related professional development.
- Continue working on the Section 7 consultation and acquisition of the Regular Coastal Development Permit.
- Reverse Osmosis Filtration Audit.
- Installation of Trailer Fill Station

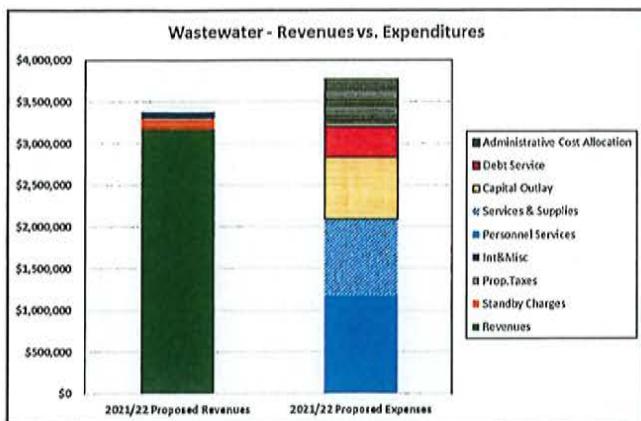
#### Wastewater Fund – See budget schedules on pages 73-82

The projected deficit of \$387,314 in the proposed FY 2021-2022 Wastewater budget, will be offset by unused reserve funds in FY 2020-2021, projected at \$499,856, resulting in a net surplus of \$112,542.

#### Significant Budget Items

- Staffing levels are consistent with the current FY 2020-2021 staffing.
- Funded budget items are listed on page 97 and which include maintenance & repairs to various equipment & motors, the lab roof, road repairs, PFAS sampling and supplies.
- Capital expenditures total \$750,019 and include the SST-PGE project ECM 7, 8 and 10, annual budget for lift station improvements, and replacements of eastern clarifier drive chain, tractor, F150 truck and van (transport of sewer video camera).

The following chart compares budgeted revenues to budgeted expenditures.



### Trade-Offs

The most significant is the historical issue in the deferral of plant maintenance and capital improvement activities. The 2018 Prop 218 rate increase addressed a portion of this historic issue, but unmet funding needs continue to exist. In addition, the Prop 218 estimate for services and supplies, which include plant maintenance accounts, seem to indicate that the estimated cost reductions were based on expected savings in power costs and a reduction in maintenance costs on lift stations, which have not been recognized since the PGE SST project is still in process. Future discussion with the Board of Directors will address the funding available to move forward with the PGE SST efficiency projects. The total PGE SST project is estimated at about \$11 million, for thirteen capital projects.

### Goals, Objectives and Plans

Wastewater system goals for FY 2021-2022 include the following:

- Continue design efforts working with PG&E on the Turnkey project and provide final recommendations to the Board of Directors.
- Complete various maintenance & repair projects at the plant.
- Work with County of San Luis Obispo to complete the road repairs needed, due to past sewer repair activities.
- Continue to support employee training in maintaining professional licensing or other industry related professional development.
- Establish specific goals relating to Capital Improvement Projects.
- During quarterly budget reviews, continue to provide status updates on CIP efforts.
- Continue to develop details on scope, schedules, and budgets for individual high priority projects.

# CAMBRIA COMMUNITY SERVICES DISTRICT



FISCAL YEAR 2021-2022

PRELIMINARY BUDGET

JUNE 17, 2021

## GENERAL FUND SUMMARY

- Fire Department – 01
- Facilities & Resources Department – 02
- Parks, Recreation & Open Space Department – 16
  - Administration Department - 09

A	B	C	D	E	F	G	H	I	J	K	L	M
1		CAMBRIA COMMUNITY SERVICES DISTRICT										
2		GENERAL FUND										
3		SUMMARY										
4	ACCOUNT NO.	GENERAL FUND (GF)		ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020		ESTIMATED FY 2020/2021		2021/2022 PROPOSED BUDGET			
5												
6												
7												
8		SOURCES OF FUNDS										
9												
10	Fire	\$2,257,701		\$2,371,273		\$2,327,908		\$2,529,991				
11	Facilities & Resources	\$698,037		\$741,789		\$742,554		\$736,493				
12	PROS	\$46,161		\$48,396		\$70,101		\$51,706				
13	Admin	\$2,185,959		\$2,138,994		\$2,428,615		\$2,396,305				
14	Total Sources of Funds	\$5,187,858		\$5,300,452		\$5,569,178		\$5,714,495				
15		USES OF FUNDS										
16												
17	Fire	\$2,330,457		\$2,311,745		\$2,453,471		\$2,697,109				
18	Facilities & Resources	\$709,067		\$733,191		\$910,330		\$882,520				
19	PROS	\$33,951		\$33,528		\$70,961		\$51,706				
20	Admin	\$2,054,570		\$1,975,406		\$2,269,443		\$2,252,394				
21	Total Expenditures	\$5,128,046		\$5,053,869		\$5,704,206		\$5,883,729				
22												
23		OPERATING SURPLUS/(DEFICIT)										
24	Fire	(\$72,756)		\$59,529		(\$125,563)		(\$167,118)				
25	Facilities & Resources	(\$11,030)		\$8,598		(\$167,776)		(\$146,027)				
26	PROS	\$12,210		\$14,869		(\$861)		\$0				
27	Admin	\$131,388		\$163,588		\$159,172		\$143,911				
28	OPERATING SURPLUS/(DEFICIT)	\$59,812		\$246,583		(\$135,028)		(\$169,234)				
29												
30		RESERVES										
31												
32	Beginning Reserves	\$0		\$0		\$0		\$0				
33	Operating Surplus / (Deficit)	\$59,812		\$246,583		(\$135,028)		(\$169,234)				
34	Transfers & Encumbrances	(\$48,730)		(\$1,223)		\$77,273		\$98,753				
35	ENDING RESERVES	\$11,082		\$245,360		(\$57,755)		(\$70,481)				
36												
37												
38												
39												

**GENERAL FUND**  
**FIRE DEPARTMENT - 01**

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>									
4	GENERAL FUND (GF)		ACTUAL	(unaudited) ACTUAL	ESTIMATED	2021/2022 PROPOSED BUDGET			
5	ACCOUNT NO.		FY 2018/2019	FY 2019/2020	FY 2020/2021				
6	FIRE DEPARTMENT - 01								
7									
8	SOURCES OF FUNDS								
9									
10	Revenues		\$2,257,701	\$2,371,273	\$2,327,908				
11	Other Sources of Funds		\$0	\$0	\$0				
12	Total Sources of Funds		\$2,257,701	\$2,371,273	\$2,327,908				
13	USES OF FUNDS								
14									
15									
16	Salaries & Wages		\$977,784	\$962,607	\$997,476				
17	Benefits		\$509,339	\$559,882	\$633,950				
18	Personnel Services		\$1,487,123	\$1,522,490	\$1,631,426				
19	Services & Supplies		\$253,524	\$245,199	\$270,530				
20	Capital Outlay		\$62,101	\$40,729	\$0				
21	Debt Service		\$133,374	\$133,374	\$133,374				
22	Administrative Cost Allocation		\$394,335	\$369,954	\$418,142				
23	Total Expenditures		\$2,330,457	\$2,311,745	\$2,453,471				
24	OPERATING SURPLUS/(DEFICIT)		(\$72,756)	\$59,529	(\$125,563)				
25									
26									
27									
28									
29									
30	RESERVES								
31									
32	Beginning Reserves		(\$72,756)	\$59,529	(\$125,563)				
33	Operating Surplus / (Deficit)		\$27,320	\$0	\$0				
34	Transfers & Encumbrances		(\$45,436)	\$59,529	(\$125,563)				
35	ENDING RESERVES								
36									
37									
38									
39									
40									
41									
42									
43									
44									
45									

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01								
3									
4	ACCOUNT NO.	GENERAL FUND (GF) FIRE DEPARTMENT - 01	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021				2021/2022 PROPOSED BUDGET
5			FY 2018/2019	FY 2019/2020	FY 2020/2021				
6									
7		SOURCES OF FUNDS							
8		REVENUES							
9									
10	01 4127	Grant/Revenue: County SLO OES FF Radios	0	35,591	0				
11	01 4200	Interest Income	0	0	0				0
12	01 4310	Property Tax	1,757,766	1,793,671	1,838,962				1,897,441
13	01 4311	County Administrative Fee	(18,256)	(17,386)	(17,850)				(17,850)
14	01 4335	Assessment-Fire	458,508	473,812	483,900				497,900
15	01 4362	Insurance Reimbursement	11,069	37,564	0				
16	01 4370	Weed Abatement	39,610	36,530	18,000				18,000
17	01 4373	Inspection Fee Revenue	8,656	7,556	4,896				14,500
18	01 4390	Miscellaneous Revenue	348	511	0				0
19	01 4610	Grants Revenue: SAFER	0	0	0				0
20	01 4618	Grant/Revenue: FEMA Firefighter PPE	0	0	0				0
21	01 4625	Grant/Revenue: Federal Firefighters Radios	0	0	0				0
22	01 4625	Grant/Revenue: Asst to Firefighter Grant (AFG)	0	0	0				40,000
23	01 4390	Reimbursement for Fuel Tank Repairs - CHCD	0	0	0				0
24	01 4392	Sale of Equipment	0	3,425	0				0
33			0						
35		Total Revenues	\$2,257,701	\$2,371,273	\$2,327,908				\$2,479,991
36		OTHER SOURCES OF FUNDS							
42		Loan Proceeds for Purchase of Truck	0	0	0				50,000
43			0	0					
45		Total Other Sources of Funds	\$0	\$0	\$0				\$50,000
46		Total Sources of Funds	\$2,257,701	\$2,371,273	\$2,327,908				\$2,529,991

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01											3%
2												
3												
4												
5	ACCOUNT NO.	GENERAL FUND (GF) FIRE DEPARTMENT - 01	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
6												
7	47	USES OF FUNDS										
	49	SALARIES & WAGES										
50	5000	Salary & Wages	585,574	602,761	716,343	739,578						
51	5010	Overtime	183,042	142,070	128,000	128,000						
52	5020	Standby	1,170	0	5,000	5,000						
53	5031	Reserve Firefighter Pay	118,737	117,515	148,133	159,984						
54	5040	Sick/Vacation Pay	59,583	67,201	0	0						
55	5050	Holiday Pay	29,677	33,061	0	0						
57		Total Salaries & Wages	\$977,784	\$962,607	\$997,476	\$1,032,562						
	58	BENEFITS										
59	5101	Uniform Allowance	2,500	2,500	2,500	2,500						
60	5102	Dental Insurance	12,470	13,652	13,570	13,570						
61	5103	Medical Insurance	114,086	125,498	137,844	113,457						
62	5105	Life Insurance	675	732	1,008	1,008						
63	5106	FICA	57,862	56,980	57,090	58,927						
64	5107	Medicare	13,955	13,687	14,537	15,046						
65	5108	Workers Compensation	31,938	35,075	52,672	54,604						
66	5109	PERS - Retirement	209,633	248,589	290,187	318,524						
67	5111	Payroll Tax Expense	0	0	(201)	(105)						
68	5112	UI Reim Benefit	0	909	2,280	0						
69	5120	Other Employee Benefits	2,550	2,600	2,600	2,600						
70	5121	Retirees Health	48,244	44,260	44,167	42,520						
71	5122	Medical Reimbursements - HRA	15,425	15,600	15,600	14,300						
73		Total Benefits	\$509,339	\$559,882	\$633,950	\$637,056						
74		Total Personnel Services	\$1,487,123	\$1,522,490	\$1,631,426	\$1,669,618						

A	B	C	D	H	I	J	K	L	M	
1	CAMBRIA COMMUNITY SERVICES DISTRICT									
2	FUND LEVEL ANALYSIS									
<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>										
3										
4	GENERAL FUND (GF)		ACTUAL FY 2018/2019		(unaudited) ACTUAL FY 2019/2020		ESTIMATED FY 2020/2021		2021/2022 PROPOSED BUDGET	
5	ACCOUNT NO.		GENERAL FUND (GF) FIRE DEPARTMENT - 01		7					
75	<b>SERVICES &amp; SUPPLIES</b>									
76	6010	Ads-Legal/Other		1,129		946		419		431
77	6011I	Public Information		0		1,341		1,381		1,422
78	6011W	Public Information - Website		0		902		523		538
79	6014	Public Events		0		0		0		0
80	6031F	Maint & Repair Water Dept -Fire Hydrant		72		0		0		0
81	6032S	M & R-Disposal of Sludge		0		0		0		0
82	6033B	M&R Buildings		4,115		0		3,596		3,704
83	6033B	M&R Buildings - Replace Refrigerator - New								3,000
84	6033F	M&R FD WTR Leak		19,548		2,347		0		0
85	6033F	M&R FD WTR Leak -Rep Furn & Beds - New Request								8,000
86	6033G	Maint & Repair - Grounds (formerly 6042)		934		10,561		261		269
87	6033R	M & R - Ranch		0		190		0		0
88	6033z	M & R - Storm Damage - New Request								12,000
89	6036	M & R - Emergency		0		0		0		0
90	6040	Maintenance & Repair - Equipment		2,626		0		846		1,955
91	6041L	Maint and Repair - Vehicles - Licensed		18,252		32,249		27,782		28,615
92	6041L	Maint and Repair-Vehicles-Licensed - New Request								4,385
93	6042	Old M & R Bld/Grd		0		0		0		0
94	6044	Computer/Copier /Printer Svcs/MaintAgree		2,287		4,101		2,611		2,689
95	6045	Computer/Copier/Printer Supplies/Maint.		39		4,040		324		334
96	6048	Security and Safety		516		1,766		2,046		2,108
97	6048E	Safety - Medical		0		150		0		0
98	6050	Office Supplies		3,387		2,037		208		215
99	6051	Printing & Shipping		869		885		121		200
100	6052	Bank Charges		0						0
101	6053	Printing/Forms		315		39		114		118

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01								
3									
4	GENERAL FUND (GF) FIRE DEPARTMENT - 01								
5	ACTUAL FY 2018/2019								
6	(unaudited) ACTUAL FY 2019/2020								
7	ESTIMATED FY 2020/2021								
									2021/2022 PROPOSED BUDGET
102	6054	Membership -Dues , Publications & Books	5,211	6,163	4,352	4,483			
103	6055	Government Fees and Licenses	48,634	0	48,719	50,181			
104	6055	Image Trend - EMS	0	40,319	2,546	2,623			
105	6055	Image Trend - Fire		2,688	1,910	1,967			
107	6060C	Utilities Cell Phone	2,569	0	6,815	7,019			
108	6060C	Utilities Cell Phone - New		3,386	8,171	3,800			
109	6060E	Utilities Electricity	8,972			8,416			
110	6060G	Utilities Gas	2,862	7,805	2,900	2,987			
111	6060I	Utilities Internet Access	2,413	2,765	3,853	3,968			
112	6060P	Utilities Phone-Land Lines, Faxes, Alarms	5,188	3,149	4,316	4,445			
113	6060S	Utilities Sewer	1,277	5,851	1,748	1,800			
114	6060W	Utilities Water	1,966	1,570	4,123	4,247			
117	6080K	Prof Services-District Counsel	0	0	0	0			
118	6080L	Land Conservancy -Lot Inventory, Etc.	740	0	0	0			
119	6080M	Prof Services - Miscellaneous/Other	1,812	0	2,929	3,017			
120	6080T	Prof Services - Temporary	0	8,086	0	0			
121	6086	Outside Services	0	0	0	0			
122	6089	Emergency Medical Supplies	7,180	10,834	5,031	5,182			
123	6089A	Emergency Med Supp - FEMA FGR COVID 19		0	23,652	0			
124	6090	Department Operating Supplies	16,657	20,226	10,901	11,228			
125	6093	Small Tools and Equipment	0	2,701	59	60			
126	6094	Clothing and Uniform	6,398	0	8,808	9,073			
127	6095	Office Furnishings & Equipment	129	1,448	0	0			
128	6096	Fuel -Gas and Diesel	21,075	0	20,920	21,548			
129	6098	OTS Grant	0	14,691	0	0			
130	6115	Meeting Expense	125	0	300	309			
131	6120A	Employee ALS Cert/Recruit Training	2,556	231	1,980	2,040			
132	6120E	Travel, Training, Seminars – Employees	18,381	3,109	1,965	15,000			

A	B	C	D	E	F	G	H	I	J	K	L	M											
1	CAMBRIA COMMUNITY SERVICES DISTRICT																						
2	FUND LEVEL ANALYSIS																						
<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>																							
3%  4 ACCOUNT NO. 5 GENERAL FUND (GF) FIRE DEPARTMENT - 01 6 ACTUAL FY 2018/2019 7 ACTUAL FY 2019/2020 8 (unaudited) ACTUAL FY 2019/2020 9 ESTIMATED FY 2020/2021 10 2021/2022 PROPOSED BUDGET																							
133	6120R	Training - Reimbursement		0	6,816		0																
134	6124	Employee Recognition		0	44		438					451											
135	6125	Employee Recruitment		1,451	319		4,497					4,632											
136	6220A	Fire Dept - Aware/Eductrn/CERT/Vol Program		1,288	0		2,712					2,793											
137	6220B	Fire Dept -SC BA Birthg Apts/Respty Test		4,775	0		0					0											
138	6220B	SBCA Flow Test - New Request			3,242		2,000					2,060											
139	6220D	Fire Dept Disaster Preparedness		2,398	0		2,139					2,203											
140	6220E	Fire Dept -EOC Upgrade		0	0		5,000					5,150											
141	6220F	Fire Dept Fr Haz Defensble Spc/Chipping		0	0		2,000					2,060											
142	6220H	Fire Dept - Haz Mat Phys		0	0		0					0											
143	6220P	Personal Protective Equipment		1,511	1,124		9,970					10,269											
144	6220R	FHRP Contract		29,356	0		30,339					31,249											
145	6220S	Fire Dept - Surf Rescue/NCOR Program		4,511	1,287		1,710					1,761											
146	6221	Public Education - (Formerly 6220A)			27,664		3,500					3,605											
147	6602	Transit Expense		0	0		0					0											
149				\$253,524	\$245,199		\$270,530					\$299,606											
150	<b>CAPITAL OUTLAY</b>																						
151	6170	Capital Asset-Install Radio in 5792		0	0		0					0											
152	6170B	Chief/Command Pickup (5 Year Lease)		0	0		0					0											
153	6170C	USAR Equipment (Urban Search & Res		0	0		0					0											
154	6170D	Image Trend Elite Project Management		0	0		0					0											
155	6170F	Zoll X Series EKG		34,575	0		0					40,000											
156	6170G	Command Vehicle Buildup		27,526	0		0					0											
157	6170	Fuel Station Computer Replacement			0		0					14,000											
158	6170	Station Security Upgrade- Phase I - Entrance Gates			0		0					20,000											
159	6170	Radio System Upgrade- Phase I, Phase II			40,729		0					30,000											

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01								
3									
4									
5	<u>GENERAL FUND (GF)</u>								
6	FIRE DEPARTMENT - 01								
7	ACCOUNT NO.	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	PROPOSED BUDGET	2021/2022 PROPOSED BUDGET			
160	6170	Storage Shed - Add Additional Shed for Equip Storage				8,000			
161	6170	Replacement of 2003 F350 Utility Truck				50,000			
162									
163									
164		Total Capital Outlay	\$62,101	\$40,729	\$0	\$162,000			
165		DEBT SERVICE							
166	2517	Principal on Fire Engine Lease/Purchase	121,455	124,394	127,319	130,311			
167	6190	Interest on Fire Engine Lease/Purchase	11,919	8,980	6,054	3,062			
168									
169		Total Debt Service	\$133,374	\$133,374	\$133,374	\$133,374			
170		ADMINISTRATIVE COST ALLOCATION							
171	6200	Allocated Overhead	394,335	369,954	436,178	432,512			
172									
173		Total Administrative Cost Allocation	\$394,335	\$369,954	\$418,142	\$432,512			
174		Total Expenditures	\$2,330,457	\$2,311,745	\$2,453,471	\$2,697,109			

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											3%
2	FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01											
3	4	ACCOUNT NO.	GENERAL FUND (GF) FIRE DEPARTMENT - 01	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET					
175	176		OPERATING SURPLUS/(DEFICIT)	(\$72,756)	\$59,529	(\$125,563)	(\$167,118)					
177			TRANSFERS & ENCUMBRANCES									
178	01 4625		Transfers In - From General Fund (Transfers Out)	0	0	0	0					
179			Encumbrances - Sources of Funding	27,320								
180			Encumbrances - (Designated Funds)	0								
181				0								
182			NET TRANSFERS & ENCUMBRANCES	\$27,320	\$0	\$0	\$0					
183			RESERVES									
184			Use of Reserves (Additions to Reserves)	0								
185			Other Adjustments	0	0	0	0					
186				0								
187			RESERVES - INCREASE / (DECREASE)	\$0	\$0	\$0	\$0					
188			NET BUDGETARY SOURCES/USES	(\$45,436)	\$59,529	(\$125,563)	(\$167,118)					
189												
190												
191	192		RESERVES									
192	193		Beginning Reserves									
193			Operating Surplus / (Deficit)	(\$72,756)	\$59,529	(\$125,563)	(\$167,118)					
194			Transfers & Encumbrances	\$27,320	\$0	\$0	\$0					
195			ENDING RESERVES	(\$45,436)	\$59,529	(\$125,563)	(\$167,118)					
196												

# GENERAL FUND

## FACILITES & RESOURCES DEPARTMENT – 02

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02											
3	4	5	6	7	8	9	10	11	12	13	14	15
ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET							
	SOURCES OF FUNDS											
10	Revenues	\$679,537	\$741,789	\$702,554	\$736,493							
11	Other Sources of Funds	\$18,500	\$0	\$40,000	\$0							
12	Total Sources of Funds	\$698,037	\$741,789	\$742,554	\$736,493							
	USES OF FUNDS											
13	14	15	16	17	18	19	20	21	22	23	24	25
	Salaries & Wages	\$214,823	\$228,861	\$220,593	\$234,601							
	Benefits	\$145,813	\$143,646	\$177,257	\$172,304							
	Personnel Services	\$360,636	\$372,507	\$397,850	\$406,905							
	Services & Supplies	\$168,137	\$229,875	\$295,345	\$320,935							
	Capital Outlay	\$32,703	\$0	\$72,049	\$15,000							
	Debt Service	\$10,988	\$11,723	\$8,538	\$4,078							
	Administrative Cost Allocation	\$136,604	\$119,085	\$136,548	\$135,602							
	Total Expenditures	\$709,067	\$733,191	\$910,330	\$882,520							
	OPERATING SURPLUS/(DEFICIT)	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)							
39	40	41	42	43	44	45						
	RESERVES											
	Beginning Reserves	\$0	\$0	\$0	\$0							
	Operating Surplus / (Deficit)	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)							
	Transfers & Encumbrances	\$0	\$0	\$0	\$0							
	ENDING RESERVES	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)							

A	B	C	D	E	F	G	H	I	J	K	L	M	
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS												
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02												
3	3%												
4	ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
5	6	7											
8	SOURCES OF FUNDS												
9		REVENUES											
10	01 4130	Reimbursements - Fire Safe Council	0	0	32,463	0	0	0	0	0	0	0	
11	01 4200	Interest Income	0	0	0	0	0	0	0	0	0	0	
12	01 4310	Property Tax	655,724	671,552	689,177	711,093							
13	01 4311	County Administrative Fee	(2,469)	(2,144)	(2,144)	(2,300)	(2,300)						
15	01 4390	Misc Revenue	600	5,718	600	600	600	600	600	600	600	600	
16	01 4500	Veterans Hall Rental Fees	24,609	34,200	5,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	
17	01 4525	Veterans Hall Rents- Private Parties	500	0	500	500	500	500	500	500	500	500	
18	01 4560	Rent Banner Poles	100	0	0	200	200	200	200	200	200	200	
19	01 4570	Rent-Ranch Events	300	0	0	200	200	200	200	200	200	200	
20	01 4590	Veterans Hall Clean Fee	173	0	0	200	200	200	200	200	200	200	
21	01 4610	Grants/Misc.Rev - EV Station Installation	0	0	0	8,977	8,977	0	0	0	0	0	
23			0	0	0								
36		Total Revenues	\$679,537	\$741,789	\$702,554	\$736,493							
37	OTHER SOURCES OF FUNDS												
38		Loan Proceeds	18,500	0	0	40,000	0	0	0	0	0	0	
39			0	0	0								
45		Total Other Sources of Funds	\$18,500	\$0	\$40,000	\$0							
46		Total Sources of Funds	\$698,037	\$741,789	\$742,554	\$736,493							

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02											3%
3												
4	ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021						2021/2022 PROPOSED BUDGET
5	6	7	47	47	47	47	47	47	47	47	47	47
<b>USES OF FUNDS</b>												
49		<b>SALARIES &amp; WAGES</b>										
50	5000	Salary & Wages	182,170	192,069	213,093	227,101						
51	5010	Overtime	6,600	11,185	7,500	7,500						
52	5040	Sick/Vacation Pay	16,761	15,012	0	0						
53	5050	Holiday Pay	9,292	10,595	0	0						
57		Total Salaries & Wages	\$214,823	\$228,861	\$220,593	\$234,601						
58		<b>BENEFITS</b>										
59	5101	Uniform Allowance	1,200	800	1,200	1,200						
60	5102	Dental Insurance	5,376	4,005	3,800	3,800						
61	5103	Medical Insurance	47,517	43,902	46,282	46,282						
62	5105	Life Insurance	295	293	432	432						
63	5106	FICA	12,970	12,087	13,057	13,925						
64	5107	Medicare	3,033	2,827	3,262	3,466						
65	5108	Workers Compensation	7,808	7,745	13,139	13,555						
66	5109	PERS - Retirement	40,783	45,514	63,901	64,231						
67	5120	Other Employee Benefits	2,550	2,750	3,200	3,200						
68	5121	Retirees Health	19,206	19,824	24,184	22,187						
69	5122	Medical Reimbursements - HRA	5,075	3,900	4,800	5,200						
73		<b>Total Benefits</b>	\$145,813	\$143,646	\$177,257	\$172,304						
74		<b>Total Personnel Services</b>	\$360,636	\$372,507	\$397,850	\$406,905						
75		<b>SERVICES &amp; SUPPLIES</b>										
76	6010	Ads - Legal/Other	518	0	0	0						

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02								
4	GENERAL FUND (GF)								
5	FACILITIES & RESOURCES - 02								
6	ACTUAL								
7	FY 2018/2019								
		(unaudited)	ACTUAL	FY 2019/2020	ESTIMATED	FY 2020/2021			2021/2022 PROPOSED BUDGET
78	6030	Insurance	200	0	0	0			0
79	6033B	Maintenance & Repairs - Buildings	5,533	12,266	10,663				10,983
80	6033G	M&R - Grounds (incl approx 450 vac lots)	22,568	16,503	21,748				22,401
81	6033E	Maintenance & Repairs - Homeless Cleanup		27,734	64,762				60,000
82	6033G	Sidewalk Repair on Center St.		0	0				0
83	6033L	M & R - Street Lights	1,817	66,168	1,000				1,030
84	6033R	M & R - Ranch	45,832	0	52,895				54,482
85	6033V	M & R - Vet's Hall	9,037	14,397	16,438				16,931
86	6033V	M & R - Vet's Hall Keyless Entry - New Request							2,500
87	6033Z	M & R - Storm Damage							0
88	6033Z	M & R - Storm Damage - Bldg Repairs - New Request							20,000
89	6033Z	M & R - Storm Damage - Appliance Repl - New Request							2,000
90	6033Z	M & R - Storm Damage - Repl Furniture - New Request							10,000
91	6033Z	M & R - Storm Damage - Replace Shed							10,000
92	6033Z	M & R - Storm Damage - Replace Fencing							6,500
93	6040	M & R - Equipment	26	218	103				106
94	6041L	Maintenance & Repairs - Vehicles Licenses	2,597	947	1,694				1,745
95	6041N	Maint. & Repairs - Vehicles Non-Licensed	4,161	10,796	5,352				5,512
96	6045	Computer/Copier/Printer Supplies/Maint.	1,785	0	254				262
97	6048	Security Safety	622	2,450	0				0
98	6050	Office Supplies	0	0	66				68
99	6053	Printing/Forms	0	48	0				0
100	6055	Government Fees & Licenses	337	0	186				191
101	6058	Cash Over (Short)	0	149	0				0
103	6060C	Utilities - Cell Phone	729	0	1,965				2,024
104	6060E	Utilities - Electricity	20,757	811	19,371				19,952

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02								
3	3%								
4	ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET		
5	6	7							
105	6060G	Utilities - Gas	2,867	18,389	1,218	1,254			
106	6060I	Utilities - Internet	5,519	2,899	5,381	5,543			
107	6060P	Utilities - Phone-Land Lines, Faxes, Alarms	830	5,138	719	740			
108	6060S	Utilities - Sewer	3,807	765	3,751	3,864			
109	6060W	Utilities - Water	5,719	3,891	8,093	8,336			
110	6070	Equipment Rental	0	7,120	391	403			
112	6080K	Professional Services - District Counsel	0	0	0	0			
113	6080M	Professional Services - Misc./Other	5,575	0	10,723	11,044			
114	6080T	Temporary Service - (2 Mos)		7,229	0	8,000			
115	6090	Department Operating Supplies	11,917	13,859	13,049	13,440			
116	6091	Lab Tests	0	0	0	0			
117	6093	Small Tools and Equipment	3,384	3,606	4,120	4,244			
118	6094	Clothing and Uniform	1,119	1,617	2,221	2,288			
119	6096	Fuel - Gas and Diesel	10,579	11,830	14,652	15,092			
120	6115	Meeting Expenses	113	19	0	0			
121	6120E	Travel, Training, Seminars - Employees	0	500	0	0			
122	6125	Employee Recruitment	188	0	0	0			
151	<b>Total Services &amp; Supplies</b>			<b>\$168,137</b>	<b>\$229,875</b>	<b>\$295,345</b>	<b>\$320,935</b>		
152	<b>CAPITAL OUTLAY</b>								
153	1470	Toro Dingo TX 1000	18,500	0	0	0			
154	6170	Mower	14,203	0	0	0			
159	6170	Capital Assets	0	0	0	0			
163	6170	Trailer - Homeless Personal Property Storage			9,777	0			
164	6170	F350 Truck - Replace 1999 F150 Truck			40,000	0			
165	6170	EV Station Installation			22,272				

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02								
3	4	ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021			2021/2022 PROPOSED BUDGET
5	6	7							
166	6170	Vets Hall Sewer Line							0
167	6170	Vets Hall Electrical Emergency (Generator & Equip)							0
168	6170	Vets Hall - Roofing for American Legion Kitchen Area							15,000
169	6170	Vets Hall Waterline Improvements							0
170	6170	Vets Hall Kitchen Area Improvements							0
171	6170	Vets Hall Restroom Improvements							0
172									
173		Total Capital Outlay		\$32,703	\$0	\$72,049			\$15,000
174		DEBT SERVICE							
175		Budget Excess		0	0	0			
176	6180J	Loan Principal - John Deere		522	0	0			0
177	2516	Loan Principal - Ford		6,740	7,152	4,373			0
178	2520	Loan Principal - Western Fin (Toro)		2,265	3,507	3,646			3,791
179	2516	Interest Expense - Ford Motor		905	493	87			0
180	6180H	Interest Expense - Western Finance		556	571	432			287
181	6180J	Loan Principal		0	0	0			0
182	6180H	Interest Expense		0	0	0			0
185		Total Debt Service		\$10,988	\$11,723	\$8,538			\$4,078
186		ADMINISTRATIVE COST ALLOCATION							
187	6200	Allocated Overhead		136,604	119,085	136,548			135,602
189		Total Administrative Cost Allocation		\$136,604	\$119,085	\$136,548			\$135,602
190		Total Expenditures		\$709,067	\$733,191	\$910,330			\$882,520

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02								
3									3%
4	ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021				2021/2022 PROPOSED BUDGET
5									
6									
7									
191									
192		OPERATING SURPLUS/(DEFICIT)	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)			
193		TRANSFERS & ENCUMBRANCES							
194	01 4625	Transfers In - From General Fund (Transfers Out)		0					
195		Encumbrances - Sources of Funding		0					
196		Encumbrances - (Designated Funds)		0					
197				0					
199		NET TRANSFERS & ENCUMBRANCES		\$0	\$0	\$0	\$0	\$0	
200		RESERVES							
201		Use of Reserves (Additions to Reserves)		0					
202		Other Adjustments		0					
203				0					
204									
205		RESERVES - INCREASE / (DECREASE)		\$0	\$0	\$0	\$0	\$0	
206		NET BUDGETARY SOURCES/USES	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)			
207									
208		RESERVES							
209		Beginning Reserves							
210		Operating Surplus / (Deficit)	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)			
211		Transfers & Encumbrances		\$0	\$0	\$0	\$0	\$0	
212		ENDING RESERVES	(\$11,030)	\$8,598	(\$167,776)	(\$146,027)			

**GENERAL FUND  
PARKS, RECREATION & OPEN SPACE  
DEPARTMENT – 16**

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											
2	PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16											
3												
4												
5			<b>GENERAL FUND (GF)</b>									
6			PROS DEPARTMENT - 16									
7												
8			<b>SOURCES OF FUNDS</b>									
9												
10	Revenues		\$46,161				\$48,396		\$70,101		\$51,706	
11	Other Sources of Funds		\$0				\$0		\$0		\$0	
12	Total Sources of Funds		\$46,161				\$48,396		\$70,101		\$51,706	
13			<b>USES OF FUNDS</b>									
14												
15			Salaries & Wages		\$0		\$0		\$0		\$0	
16	Benefits		\$0				\$0		\$0		\$0	
17	Personnel Services		\$0				\$0		\$0		\$0	
18	Services & Supplies		\$1,419				\$7,730		\$1,320		\$22,152	
19	Capital Outlay		\$0				\$0		\$39,965		\$0	
20	Debt Service		\$0				\$0		\$0		\$0	
21	Administrative Cost Allocation		\$32,532				\$25,798		\$29,676		\$29,554	
22			Total Expenditures		\$33,951		\$33,528		\$70,961		\$51,706	
23			<b>OPERATING SURPLUS/(DEFICIT)</b>		\$12,210		\$14,869		(\$861)		\$0	
24												
25			<b>RESERVES</b>									
26												
27	Beginning Reserves		\$0				\$0		\$0		\$0	
28	Operating Surplus / (Deficit)		\$12,210				\$14,869		(\$861)		\$0	
29			Transfers & Encumbrances		\$0		\$0		\$0		\$0	
30			<b>ENDING RESERVES</b>		\$12,210		\$14,869		(\$861)		\$0	
31												

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16											3%
4												
5	GENERAL FUND (GF)											
6	PROS DEPARTMENT - 16											
7												
8	SOURCES OF FUNDS											
9	REVENUES											
10	01 4001	Franchise Fees					0	0	0	0	0	
11	01 4310	Property Tax					45,989	48,707	49,911	51,516		
12	01 4311	County Administrative Fee					(333)	(310)	(315)	(315)		
13	01 4390	Miscellaneous Revenue					505	0	505	505		
31	01 4620	Grant - County SLO Beautification Infrastructure							20,000			
32							0					
34	Total Revenues						\$46,161	\$48,396	\$70,101	\$51,706		
35	OTHER SOURCES OF FUNDS											
39	01 4395	Proposition 1A Reserve					0					
40	01 4615	Reserve Transfer In					0					
44	Total Other Sources of Funds						\$0	\$0	\$0	\$0		
45	Total Sources of Funds						\$46,161	\$48,396	\$70,101	\$51,706		
46	USES OF FUNDS											
48	SALARIES & WAGES											
49							0					
56	Total Salaries & Wages						\$0	\$0	\$0	\$0		
57	BENEFITS											
58								0				
72	Total Benefits						\$0	\$0	\$0	\$0		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16											3%
4	ACCOUNT NO.	GENERAL FUND (GF) PROS DEPARTMENT - 16	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
5	6	7	73	\$0	\$0	\$0						
<b>Total Personnel Services</b>												
<b>SERVICES &amp; SUPPLIES</b>												
74												
75	60111	Public Information - General		276	0	0						
76	6033P	M & R - Skate Park Repairs/Design			6,730	290						
77	6053	Printing Forms		1,144	1,000	1,030						
78	6115	Meeting Expense		0	0	0						
134	6080	Professional Svcs - Update PROS Master Plan										19,152
135	6080	Professional Svcs - Grant Writer		0	0	0						3,000
137		<b>Total Services &amp; Supplies</b>		<b>\$1,419</b>	<b>\$7,730</b>	<b>\$1,320</b>						<b>\$22,152</b>
<b>CAPITAL OUTLAY</b>												
138												
139	6170	Design - Fiscalini East Ranch Park Restroom		0	0	20,000						0
140	6170	Design - Skate Park										19,965
141												
142												
147		<b>Total Capital Outlay</b>		<b>\$0</b>	<b>\$0</b>	<b>\$39,965</b>						<b>\$0</b>
148		<b>DEBT SERVICE</b>										
149				0	0	0						0
152		<b>Total Debt Service</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>						<b>\$0</b>
<b>ADMINISTRATIVE COST ALLOCATION</b>												
153												
154												
155												
156		<b>Total Administrative Cost Allocation</b>		<b>\$32,532</b>	<b>\$25,798</b>	<b>\$29,676</b>						<b>\$29,554</b>
157		<b>Total Expenditures</b>		<b>\$33,951</b>	<b>\$33,528</b>	<b>\$70,961</b>						<b>\$51,706</b>

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16											3%
4	ACCOUNT NO.	GENERAL FUND (GF) PROS DEPARTMENT - 16	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
5	6	7										
158												
159		OPERATING SURPLUS/(DEFICIT)	\$12,210	\$14,869	(\$861)	\$0						
160		TRANSFERS & ENCUMBRANCES										
161	01 4625	Transfers In - From General Fund (Transfers Out)	0	0	0	0						
162		Encumbrances - Sources of Funding	0	0	0	0						
163		Encumbrances - (Designated Funds)	0	0	0	0						
164			0	0	0	0						
165												
166		NET TRANSFERS & ENCUMBRANCES	\$0	\$0	\$0	\$0						
167		RESERVES										
168		Use of Reserves (Additions to Reserves)	0	0	0	0						
169		Other Adjustments	0	0	0	0						
170			0	0	0	0						
171												
172		RESERVES - INCREASE / (DECREASE)	\$0	\$0	\$0	\$0						
173		NET BUDGETARY SOURCES/USES	\$12,210	\$14,869	(\$861)	\$0						
174												
175		RESERVES										
176		Beginning Reserves										
177		Operating Surplus / (Deficit)	\$12,210	\$14,869	(\$861)	\$0						
178		Transfers & Encumbrances	\$0	\$0	\$0	\$0						
179		ENDING RESERVES	\$12,210	\$14,869	(\$861)	\$0						

**GENERAL FUND**  
**ADMINISTRATION DEPARTMENT – 09**

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09									
4	ACCOUNT NO.	GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09	ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021			2021/2022 PROPOSED BUDGET
5	6	7	8	SOURCES OF FUNDS					
10	Revenues		\$131,676	\$163,588	\$159,172				\$143,911
11	Other Sources of Funds		\$2,054,283	\$1,975,406	\$2,269,443				\$2,252,394
12	Total Sources of Funds		\$2,185,959	\$2,138,994	\$2,428,615				\$2,396,305
13	USES OF FUNDS								
16	Salaries & Wages		\$894,863	\$785,434	\$844,133				\$796,262
17	Benefits		\$384,749	\$419,643	\$475,113				\$496,318
18	Personnel Services		\$1,279,612	\$1,205,077	\$1,319,246				\$1,292,580
19	Services & Supplies		\$726,475	\$766,051	\$878,424				\$959,814
20	Capital Outlay		\$48,483	\$4,277	\$71,773				\$0
21	Debt Service		\$0	\$0	\$0				\$0
22	Administrative Cost Allocation		\$0	\$0	\$0				\$0
23	Total Expenditures		\$2,054,570	\$1,975,406	\$2,269,443				\$2,252,394
24	OPERATING SURPLUS/(DEFICIT)		\$131,388	\$163,588	\$159,172				\$143,911
39	RESERVES								
40	Beginning Reserves		\$0	\$0	\$0				\$0
41	Operating Surplus / (Deficit)		\$131,388	\$163,588	\$159,172				\$143,911
42	Transfers & Encumbrances		(\$76,050)	(\$1,223)	\$77,273				\$98,753
43	ENDING RESERVES		\$55,338	\$162,365	\$236,445				\$242,664
44									
45									

A	B	C	D	H	I	J	K	L	M	
1	CAMBRIA COMMUNITY SERVICES DISTRICT									
2	FUND LEVEL ANALYSIS									
<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>										
3			3%							
4	GENERAL FUND (GF)		ACTUAL		(unaudited) ACTUAL		ESTIMATED		2021/2022 PROPOSED BUDGET	
5	ADMINISTRATIVE DEPARTMENT - 09		FY 2018/2019		FY 2019/2020		FY 2020/2021			
6										
7										
8	SOURCES OF FUNDS									
9	REVENUES									
10	Franchise Fees		86,289		100,573		118,000		118,000	
11	Vacation Rental Registration Fee		486		405		600		600	
13	Interest Income		33,381		28,093		20,966		6,000	
14	Property Tax-All		0		30,732		15,366		15,366	
15	County Administrative Fee		0		0		0		0	
16	Radio Vault Rent		2,400		2,400		2,400		2,400	
17	Public Records Request		18		0		0		0	
18	Miscellaneous Revenue		9,101		1,385		1,840		1,545	
19			0							
33	<b>Total Revenues</b>		<b>\$131,676</b>		<b>\$163,588</b>		<b>\$159,172</b>		<b>\$143,911</b>	
34	OTHER SOURCES OF FUNDS									
35	Allocated Administrative Overhead		2,054,283		1,975,406		2,269,443		2,252,394	
40										
42	<b>Total Other Sources of Funds</b>		<b>\$2,054,283</b>		<b>\$1,975,406</b>		<b>\$2,269,443</b>		<b>\$2,252,394</b>	
43	<b>Total Sources of Funds</b>		<b>\$2,185,959</b>		<b>\$2,138,994</b>		<b>\$2,428,615</b>		<b>\$2,396,305</b>	

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09								
3									3%
4	ACCOUNT	GENERAL FUND (GF)	ACTUAL	(unaudited)	ESTIMATED	2021/2022	PROPOSED	BUDGET	
5	NO.	ADMINISTRATIVE DEPARTMENT - 09	FY 2018/2019	FY 2019/2020	FY 2020/2021				
6	7	USES OF FUNDS							
44		SALARIES & WAGES							
46	5000	Salary & Wages	740,206	647,449	797,170	745,262			
47	5010	Overtime	12,677	9,136	20,000	15,000			
48	5030	Director's	30,200	32,800	36,000	36,000			
49	5040	Sick Leave/Vacation Pay	84,923	61,957	0	0			
50	5050	Holiday Pay	26,857	34,093	0	0			
51									
53									
54		Total Salaries & Wages	\$894,863	\$785,434	\$844,133	\$796,262			
55		BENEFITS							
56	5102	Dental Insurance - Ameritas	9,380	9,355	9,390	9,319			
57	5103	Medical Insurance	76,123	61,016	73,252	70,794			
58	5105	Life Insurance	469	668	1,094	1,094			
59	5106	FICA	40,614	47,328	50,614	52,716			
60	5107	Medicare	12,856	11,331	12,537	12,114			
61	5108	Workers Compensation	6,432	6,617	4,604	4,542			
62	5109	Retirement-PERS	139,778	176,997	206,866	207,020			
63	5111	Payroll Tax Expense	18	(279)	0	0			
64	5112	Unemployment Insurance	3,067	7,166	0	0			
65	5120	Other Employee Benefits	9,783	10,670	31,480	39,180			
66	5121	Retirees Health	76,495	74,954	90,076	82,639			
67	5122	Medical Reimbursements - HRA	9,733	13,820	15,200	16,900			
72			0	0	0	0			
74		Total Benefits	\$384,749	\$419,643	\$475,113	\$496,318			

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>									
3	4	ACCOUNT NO.	GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET		3%
75	76	77	78	79	80	81	82	83	84
Total Personnel Services		\$1,279,612		\$1,205,077		\$1,319,246		\$1,292,580	
<b>SERVICES &amp; SUPPLIES</b>									
76	77	78	79	80	81	82	83	84	85
76	6010	Ads - Legal/Other		626		986		236	
77	6011I	Public Information - General		2,347		2,052		1,175	
78	6011W	Public Information - Website		5,802		3,203		2,400	
79	6013	Donations		0		0		0	
80	6014	Public Events		287		279		287	
81	6030	Insurance		111,908		129,809		172,812	
82	6033B	Maintenance & Repairs - Buildings		6,435		15,181		9,975	
83	6033G	Maintenance & Repairs - Grounds		3,100		2,284		2,462	
84	6033V	Maintenance & Repairs - Vet's Hall		0		0		0	
85	6041L	Maintenance & Repairs-Vehicles Licenses		445		218		1,720	
86	6044	Computer/Copier/Printer Svcs/MaintAgre		66,027		103,506		113,777	
87	6045	Computer/Copier/Printer Supplies/Upgrade		7,496		4,847		7,641	
88	6048	Security & Safety		504		869		787	
89	6048E	Safety-Med		450		32		39	
90	6050	Office Supplies		7,327		5,341		4,344	
91	6051	Postage & Shipping		3,931		1,745		2,304	
92	6052	Bank Charges		1,626		354		4,766	
93	6053	Printing/Forms		1,806		2,380		2,358	
94	6054	Membership -Dues , Publications & Books		13,643		8,326		10,291	
95	6055	Government Fees and Licenses		45,950		29,162		23,288	
96	104	LAFCO		0		0		18,286	
97	105	Cash Over (Short)		(24)		(31)		0	
98	106	Utilities Cell Phone		4,369		5,364		3,578	
99	107	Utilities Electricity		5,741		6,238		6,606	

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09								
3	3%								
4	GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09								
5	ACTUAL FY 2018/2019								
6	(unaudited) ACTUAL FY 2019/2020								
7	ESTIMATED FY 2020/2021								
108	6060G	Utilities Gas		220	205		182		188
109	6060I	Utilities Internet Access		10,964	11,044		12,423		12,795
110	6060P	Utilities Phone-Land Lines, Faxes, Alarms		6,160	6,785		8,847		9,112
111	6060S	Utilities Sewer		396	482		587		605
112	6060W	Utilities Water		178	242		369		380
113	6070	Equipment Rental		502	502		532		548
114	6075	Rental Expense Office Space		33,177	30,150		30,636		31,555
115	6080A	Prof Services - Audit		2,500	14,750		38,150		30,000
116	6080F	Prof Services - Finance		2,100	0		0		0
117	6080K	Prof Services-District Counsel		149,310	188,728		202,047		208,108
118	6080L	Prof Services-Legal		99,802	96,124		69,712		71,804
119	6080M	Prof Services -Miscellaneous/Other		14,964	17,562		39,354		40,534
120		Prof Services - Fees & Charges Study - New Request		0	0		0		20,000
121	6080T	Professional Services - Temporary		65,248	23,938		30,000		30,900
122	6086	Outside Non-Professional Services		25,713	24,376		23,183		23,879
123	6088	Claims		0	0		0		0
124	6090	Department Operating Supplies		1,006	1,870		2,107		2,171
125	6094	Clothing/Uniforms		19	477		491		506
126	6095	Office Furniture/Equipment		2,787	3,210		16,005		8,605
127	6096	Fuel		614	190		102		105
128	6115	Meeting Expenses		3,681	3,023		4,236		4,363
129	6120D	Travel, Training, Seminars – Directors		367	2,251		2,318		2,387
130	6120E	Travel, Training, Seminars – Employees		9,824	9,811		999		9,980
131	6120G	Training - LCW (Incl Library Subscription)		0	4,940		4,865		5,011
132	6124	Employee Recognition		250	103		141		146
133	6125	Employee Recruitment		6,898	3,144		2,005		2,065
134				0			0		0

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>												
4	ACCOUNT NO.	GENERAL FUND (GF)	ACTUAL	(unaudited) ACTUAL	ESTIMATED	2021/2022 PROPOSED BUDGET	FY 2018/2019	FY 2019/2020	FY 2020/2021			
5	6	ADMINISTRATIVE DEPARTMENT - 09	FY 2018/2019	FY 2019/2020	FY 2020/2021							
7	149	Total Services & Supplies	\$726,475	\$766,051	\$878,424							
<b>CAPITAL OUTLAY</b>												
150			0	0	0							
151	61701	Purchase Administrative Office	32,742	4,277	64,573							
152	6170	Purchase Administrative Software		0	1,200							
153	6170	Purchase Fixed Asset Module		0	6,000							
154	6170	Purchase Work Order Module		0	0							
155	6170	Remodel Administration Office	15,741	0	0							
156	6170	Capital Assets - Replace Servers	0	0	0							
157												
158												
159												
160		<b>Total Capital Outlay</b>	<b>\$48,483</b>	<b>\$4,277</b>	<b>\$71,773</b>							
<b>DEBT SERVICE</b>												
161												
162	6180J	Loan Principal - Ford Fusion	0	0	0							
163	6180H	Interest Expense - Ford Fusion	0	0	0							
164												
165		<b>Total Debt Service</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>							
<b>ADMINISTRATIVE COST ALLOCATION</b>												
166												
167												
168												
169		<b>Total Administrative Cost Allocation</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>							
170		<b>Total Expenditures</b>	<b>\$2,054,570</b>	<b>\$1,975,406</b>	<b>\$2,269,443</b>							
<b>\$2,252,394</b>												

A	B	C	D	H	I	J	K	L	M						
1	CAMBRIA COMMUNITY SERVICES DISTRICT														
2	FUND LEVEL ANALYSIS														
3	ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09														
4															
5	GENERAL FUND (GF)		ACTUAL FY 2018/2019		(unaudited) ACTUAL FY 2019/2020		ESTIMATED FY 2020/2021		2021/2022 PROPOSED BUDGET						
6	ADMINISTRATIVE DEPARTMENT - 09		FY 2018/2019		FY 2019/2020		FY 2020/2021		2021/2022 PROPOSED BUDGET						
7															
171															
172	OPERATING SURPLUS/(DEFICIT)														
173	TRANSFERS & ENCUMBRANCES														
174	Transfers In - From General Fund (Transfers Out - To General Fund)														
175	Encumbrances - Sources of Funding														
176	Encumbrances - (Designated Funds)														
177	NET TRANSFERS & ENCUMBRANCES														
178	RESERVES														
179	Use of Reserves (Additions to Reserves)														
180	Other Adjustments														
181	RESERVES - INCREASE / (DECREASE)														
182	\$0														
183	\$0														
184	\$0														
185	\$0														
186	NET BUDGETARY SOURCES/USES														
187	\$55,338														
188	RESERVES														
189	Beginning Reserves														
190	\$131,388														
191	Operating Surplus / (Deficit)														
192	(\$76,050) (\$1,223)														
193	\$55,338														
194	\$162,365														
195	\$236,445														
196	\$143,911														
197	\$98,753														
198	\$242,664														

## **ENTERPRISE FUND SUMMARY**

- Water Department – 11
- Water Reclamation Facility (WRF) Operations Department – 39
  - WRF Capital Department – 40
  - Wastewater Department - 12

A	B	C	D	E	F	G	H	I	J	K	L	M												
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											2												
2	ENTERPRISE FUNDS											3												
3	4	ACCOUNT NO.	5	ENTERPRISE FUNDS	6	ACTUAL FY 2018/2019	7	ACTUAL FY 2019/2020	(unaudited) FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET	4												
4	5	6	7	SOURCES OF FUNDS																				
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	
		Water	WRF	WRF-Capital	Total Water	Wastewater	Total Sources of Funds		USES OF FUNDS		Water	WRF	WRF-Capital	Total Water	Wastewater	Total Expenditures	OPERATING SURPLUS/(DEFICIT)	Water	WRF	WRF-Capital	Total Water	Wastewater	OPERATING SURPLUS/(DEFICIT)	
		\$3,179,134	\$1,024,481	\$68,706	\$4,272,321	\$2,530,561	\$6,802,882				\$1,975,864	\$1,333,951	\$227,040	\$3,536,855	\$2,312,555	\$5,849,411	\$1,203,270	(\$309,470)	(\$158,334)	(\$202,335)	\$735,465	\$218,005	\$953,471	
		\$3,405,887	\$1,225,528	\$0	\$4,631,415	\$2,992,124	\$7,623,539				\$2,454,644	\$993,995	\$202,335	\$3,650,973	\$2,558,811	\$6,209,784	\$951,242	\$231,533	\$1,782,170	\$1,519,095	\$4,876,403	\$2,912,101	\$1,413,755	
		\$3,606,226	\$1,302,347	\$1,750,000	\$6,658,573	\$3,322,082	\$9,980,655				\$3,661,399	\$984,099	\$230,905	\$4,876,403	\$2,558,811	\$7,788,504								
		\$3,620,750	\$1,327,180	\$0	\$4,947,930	\$3,380,915	\$8,328,845				\$3,617,191	\$1,037,202	\$200,000	4,854,393	\$3,768,229	\$8,622,622								

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS ENTERPRISE FUNDS											N
3	4	ACCOUNT NO.	ENTERPRISE FUNDS		ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
7	46	RESERVES										
47	46	Beginning Reserves										
48	47	Water										\$0
49	47	WRF										\$0
50	47	WRF-Capital										\$0
51	51	Total Water										\$0
52	52	Wastewater										\$0
53	53	Beginning Reserves										\$0
54	54	Operating Surplus / (Deficit)										
55	55	Water										\$3,559
56	56	WRF										(\$243,022)
57	57	WRF-Capital										(\$200,000)
58	58	Total Water										(\$439,463)
59	59	Wastewater										(\$387,314)
60	60	Operating Surplus / (Deficit)										(\$826,777)
61	61	Transfers & Encumbrances										
62	62	Water										\$0
63	63	WRF										\$0
64	64	WRF-Capital										\$0
65	65	Total Water										\$0
66	66	Wastewater										\$0
67	67	Transfers & Encumbrances										\$0
68	68	ENDING RESERVES										(\$826,777)
69												



**WATER FUND**  
**WATER DEPARTMENT – 11**

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											
2	WATER FUND - 11, DEPARTMENT - 11											
3	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
4	8	SOURCES OF FUNDS										
5	10	Revenues	\$3,104,262	\$3,405,887	\$3,606,226	\$3,620,750						
6	11	Other Sources of Funds	\$74,871	\$0	\$0	\$0						
7	12	Total Sources of Funds	\$3,179,134	\$3,405,887	\$3,606,226	\$3,620,750						
13	13	USES OF FUNDS										
14	16	Salaries & Wages	\$475,681	\$489,678	\$596,150	\$608,981						
15	17	Benefits	\$269,502	\$279,261	\$350,814	\$372,900						
16	18	Personnel Services	\$745,183	\$768,939	\$946,964	\$981,881						
17	19	Services & Supplies	\$465,918	\$601,088	\$702,101	\$931,197						
18	20	Capital Outlay	\$169,330	\$98,269	\$895,378	\$604,649						
19	21	Debt Service	\$9,690	\$26,547	\$26,548	\$16,936						
20	22	Administrative Cost Allocation	\$585,742	\$959,801	\$1,090,408	\$1,082,527						
21	23	Total Expenditures	\$1,975,864	\$2,454,644	\$3,661,399	\$3,617,191						
22	24	OPERATING SURPLUS/(DEFICIT)	\$1,203,270	\$951,242	(\$55,173)	\$3,559						
23	39											
24	40	RESERVES										
25	41	Beginning Reserves	0	0	0	0						
26	42	Operating Surplus / (Deficit)	\$1,203,270	\$951,242	(\$55,173)	\$3,559						
27	43	Transfers & Encumbrances	(\$175,965)	(\$529,383)	\$653,107	\$0						
28	44	ENDING RESERVES	\$1,027,305	\$421,859	\$597,934	\$3,559						
29	45											

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
2	WATER FUND - 11, DEPARTMENT - 11								
3	4	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	PROPOSED BUDGET 2021/2022		
5	6	7	8	SOURCES OF FUNDS	REVENUES				
9	10	11	12	13	14	15	16	17	18
11 4000	Service Sales				2,681,464	3,080,614		3,145,667	
11 4007	Returned Ck Fee				815	750		500	
11 4008	Acct Setup/clse				4,586	5,313		3,388	
11 4009	Off Hours				0	0		0	
11 4010	Water Penalty				45,316	28,282		(161)	
11 4011	Serv/Disc/Recon				410	0		0	
11 4012	Meter Tampering				0	0		0	
11 4014	Water Serv Fees				6,317	15,838		1,931	
11 4023	Penalty/Surcharge				0	0		0	
11 4050	Administrative Fee Revenue				6,803	10,280		4,345	
20 11 4100	Connect Rev-SFR				0	0		10,000	
21 11 4101	Wait List Maintenance Fee				62,922	56,961		62,000	
22 11 4110	Remodel Impact Fees				61,395	31,427		70,000	
23 11 4120	Connect Rev-Com				0	0		0	
24 11 4122	Retrofit In-Lieu Fee				44,050	(7,551)		0	
25 11 4124	Assignment Fees				6,196	2,500		16,091	
26 11 4128	Admin Fees				0	0		70,000	
27 11 4130	Voluntary Lot Merger				0	0		0	
28 11 4311	County Administrative Fee				(7,800)	(7,800)		0	
29 11 4360	Standby Availability Charges				177,654	177,699		178,000	
30 11 4373	Inspection Fee Revenue				11,254	7,261		4,965	
31 11 4390	Miscellaneous Revenue				2,882	2,814		0	
32 11 4390	Water Conservation Grant				0	0		7,500	
33 11 4200	Interest Income				0	1,500		32,000	
								32,000	

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS WATER FUND - 11, DEPARTMENT - 11											
2												
3												
4	<u>WATER FUND</u> <u>WATER DEPARTMENT - 11</u>											
5	ACCOUNT NO.		ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021						2021/2022 PROPOSED BUDGET
6												
7												
35		Total Revenues		\$3,104,262	\$3,405,887	\$3,606,226						\$3,620,750
36		OTHER SOURCES OF FUNDS										
37	11 4397	Loan Proceeds - Dump Truck		74,871	0	0						
44		Total Other Sources of Funds		\$74,871	\$0	\$0						\$0
45		Total Sources of Funds		\$3,179,134	\$3,405,887	\$3,606,226						\$3,620,750
46		USES OF FUNDS										
48		SALARIES & WAGES										
49	5000	Salary & Wages		355,560	392,633	542,900						555,731
50	5010	Overtime		38,428	32,245	35,000						35,000
51	5020	Standby		18,080	18,250	18,250						18,250
52	5040	Sick/Vacation Pay		46,166	28,476	0						0
53	5050	Holiday Pay		17,448	18,074	0						0
56		Total Salaries & Wages		\$475,681	\$489,678	\$596,150						\$608,981
57		BENEFITS										
58	5101	Uniform Allowance		2,000	1,920	2,000						2,000
59	5102	Dental Insurance		7,929	7,173	6,940						7,668
60	5103	Medical Insurance		77,248	64,545	66,776						68,361
61	5105	Life Insurance		534	568	958						982
62	5106	FICA		26,624	30,062	35,815						35,841
63	5107	Medicare		6,753	7,000	8,752						8,938
64	5108	Workers Compensation		13,386	15,022	29,519						28,979
65	5109	PERS - Retirement		89,563	90,015	123,546						146,328
66	5120	Other Employee Benefits		1,564	2,192	5,450						5,450
67	5121	Retirees Health		34,631	51,291	56,992						54,287

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER FUND - 11, DEPARTMENT - 11								
4	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
5	6	7							
68	5122	Medical Reimbursements - HRA	9,269	9,472	14,066	3%			
72		Total Benefits	\$269,502	\$279,261	\$350,814	\$372,900			
73		Total Personnel Services	\$745,183	\$768,939	\$946,964	\$981,881			
74		SERVICES & SUPPLIES							
75	6010	Ads - Legal/Other	339	172	0	0			
76	6011I	Public Information - General	0	1,545	292	301			
77		Water Conservation Mailer - New Request	0	0	0	1,500			
78	6030	Insurance (new dump truck)	1,639	0	0	0			
79	6031	Old M & R Lift Station	0	0	0	0			
80	6031D	Maintenance & Repairs	52,025	85,687	6,955	7,164			
81	6031F	Maintenance & Repairs - Fire Hydrants	39	446	469	483			
82	6031G	Maintenance & Repairs - Generators	835	530	1,486	1,530			
83	6031L	Maintenance & Repairs - Leiment Booster	833	0	824	848			
84	6031M	Maintenance & Repairs - Water Meters	1,492	3,906	533	549			
85		Production Meter Testing	0	0	0	6,000			
86	6031P	Pumps	0	0	34	35			
87	6031Q	Maintenance & Repairs - SR3 Well	3,267	6,050	8,309	8,558			
88	6031R	Maintenance & Repairs - SR4 Well/Filter	28,398	5,221	4,544	4,681			
89	6031S	Maint. & Repairs - Water Storage Tanks	3,433	3,276	4,430	4,563			
90		Annual Tank Inspection (Pine Knolls)	0	9,124	10,388	10,700			
91		Annual Tank Maintenance & Rehab (Contract)	0	0	46,172	47,557			
92	6031T	Maint. & Repairs -Water Treatment Systems	9,512	910	317	327			
93	6031V	Maint. & Repairs-Wtr. Values (Cord Pave)	0	180	3,090	0			
94	6031W	Maintenance & Repairs - Wells	15,942	12,132	2,891	2,978			
95		SS Well Field Dosing Lines & Analyzers	0	0	7,500	7,500			
96	6031Y	Maint. & Repairs-Water Yard/Booster St.	600	1,267	12,023	12,383			
97	6031Z	Maintenance	0	27	41	42			

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WATER FUND - 11, DEPARTMENT - 11											
4	ACCOUNT NO.	WATER FUND	WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET	3%				
5	6	7										
98	6032D	M & R WW Disp Eff		0	0	0	0	0	0	0	0	0
99	6032L	M & R WW Lift Station		0	0	0	0	0	0	0	0	0
100	6032T	M & R WW Treatment		0	0	0	0	0	0	0	0	0
101	6033B	Maintenance & Repairs - Buildings		3,129	10,221		2,629		2,708			
102	6033B	Paint Building & Office			2,700		9,800		0			
103	6033B	Deferred Maint from FY 20/21 - New Request			0		0		17,000			
104	6033G	Maintenance & Repairs - Grounds		652	12,170		15,963		16,442			
105	6033Z	Maintenance & Repairs - Storm Damage					8,326		8,575			
106		Storm Damage - Vault Repairs, Dosing Pump, Pressure Regulators							32,921			
107	6035L	M & R - Leak Repairs					7,364		7,585			
108	6035R	M & R - Road Repairs					41,751		70,000			
109	6035V	M & R - Valve Repairs					99		5,000			
110	6036	Maintenance & Repairs- Emergency Events		0	34,838		10,300		10,609			
111	6037	Maintenance & Repairs - SCADA		28,797	32,869		1,942		38,700			
112	6040	Maintenance & Repairs - Equipment		73	107		1,000		1,030			
113	6041L	Maintenance & Repairs - Vehicles Licenses		4,753	8,814		3,294		3,393			
114	6041N	Maint. & Repairs - Vehicles Non-Licensed		2,175	4,419		268		276			
115	6044	Computer/Copier/Printer Services		564	0		866		892			
116	6045	Computer/Copier/Printer Goods		3,560	536		3,793		4,700			
117		Reporting Software (Plan-It, Mapping)			263		2,060		2,122			
118		Replace 1 Computers			4,379		5,150		1,500			
119	6048	Security & Safety		1,466	0		1,697		1,748			
120	6050	Office Supplies		515	496		971		1,001			
121	6051	Printing & Shipping		9,113	5,886		6,448		6,642			
122	6052	Bank Charges		0	0		0		0			
123	6053	Printing/Forms		3,064	3,144		4,167		4,292			
124	6054	Membership Dues, Publications/Books		3,303	4,988		5,106		5,259			
125	6055	Government Fees & Licenses		29,045	28,562		32,599		33,577			

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											3%
2	WATER FUND - 11, DEPARTMENT - 11											
3	4	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET					
5	6	7										
126	6059	Bad Debt Expense		(8)	2		(1)					
127	6060C	Utilities - Cell Phone		2,085	1,948		2,649					
128	6060E	Utilities - Electricity		132,809	129,509		145,277					
129	6060G	Utilities - Gas		0	0		0					
130	6060I	Utilities - Internet		4,067	4,908		5,543					
131	6060P	Utilities - Phone-Land Lines, Faxes, Alarms		4,755	5,578		5,484					
132	6060S	Utilities - Sewer		1,196	2,980		2,024					
133	6060W	Utilities - Water		0	0		0					
134	6063	M & R Communications Equipment		0	17,336		6,518					
135		Undergrounding of Comm Lines - New Request										
136	6078	Land Lease - Well Site		40,150	41,504		42,127					
137	6080E	Professional Services - Engineering		0	0		0					
138	6080E	Urban Water Mgmt Plan			3,359		71,729					
139	6080G	Professional Services - GIS Development		1,712	8,532		6,480					
140	6080K	Professional Services - District Counsel		0	0		0					
141	6080L	Land Conservancy - Lot Inventory, Etc.		2,655	0		0					
142	6080M	Professional Services - Misc./Other		6,871	7,649		17,182					
143		Water Use Efficiency Plan Update		0	0		10,000					
144		Water Audit Tool & Training - New Request		0	0		0					
145		Retrofit Saturation Survey - New Request		0	0		0					
146		Instream Flow Study - New Request		0	0		0					
147	6080T	Professional Services - Temporary		0	701		5,006					
148	6080V	Voluntary Lot Merger Program		6,418	3,311		3,590					
149	6086	Outside Services		0	0		0					
150	6089	Emergency Medical Supplies		89	0		92					
151	6090	Department Operating Supplies		12,137	27,614		20,180					
152	6090B	Sensor Cleaning		0	0		0					
153	6091	Lab Tests		11,753	12,383		12,128					

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER FUND - 11, DEPARTMENT - 11								
4	ACCOUNT NO.	WATER FUND	WATER DEPARTMENT - 11	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET		
5	6	7							
154	6091B	Operating Supplies		1,746	1,150	80	82		
155	6091C	Operating Supplies - Chemicals		0	0	9,288	9,567		
156	6091G	Calibration		1,500	9,197	9,379	9,660		
157	6091H	Lab Testing		0	0	0	0		
158	6092	Lab Supplies		0	1,929	2,649	2,728		
159	6093	Small Tools and Equipment		5,456	2,864	2,445	2,518		
160	6094	Clothing and Uniform		3,811	1,867	572	589		
161	6095	Office Furniture			3,021	1,000	1,030		
162	6096	Fuel - Gas and Diesel		11,224	13,214	13,816	14,231		
163	6115	Meeting Expenses		242	192	124	128		
164	6120E	Travel, Training, Seminars-Employees,		3,994	6,049	3,843	8,000		
165	6125	Employee Recruitment		2,693	1,909	138	142		
166	6610	Retrofit Program		0	17	1,000	0		
167	6611	Rebate Program - Cisterns, Toilets, Washers		0	7,500	12,500	12,500		
168	6011	Rebate Program - Grant Offset				7,500	7,500		
177	<b>Total Services &amp; Supplies</b>			<b>\$465,918</b>	<b>\$601,088</b>	<b>\$702,101</b>	<b>\$931,197</b>		
178	<b>CAPITAL OUTLAY</b>								
181	6170	Capital Assets		0		35,000	0		
182	Replace 2005 F150 Truck								
183	Security Improvements @ WTP								
184	6170	Trailer-Mounted Vacuum Exactor		46,169	0	0	0		
185	6170	Air Compressor & Jack Hammer		22,557	0	0	0		
186	6170	Dump Truck Replacement (Ford F-650)		74,871	0	0	0		
187	6170	Zone 2 to 7 Trans Main SR Crk Ped Brdg		2,241	2,230	215,527	0		
188	6170	Replacement of Leimert Service Lines		0	0	0	0		
189	6170	Water Meter Replacement/Upgrade		0	500	332,500	97,000		
192	6170	Rodeo Grounds Pump Station Replacement		0	0	0	0		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WATER FUND - 11, DEPARTMENT - 11											3%
4	WATER FUND											
5	WATER DEPARTMENT - 11											
6	ACCOUNT NO.											
7	FY 2018/2019											
	(unaudited) ACTUAL FY 2019/2020											
	ESTIMATED FY 2020/2021											
	PROPOSED BUDGET 2021/2022											
193	6170	SCADA System - L/T Water Portion		23,492		25,965		0		0		
195	6170	SCADA System				0		0		0		
198		SCADA System - Phase II						240,351		9,649		
199	6170	Generator				50,449		0		0		
200	6170	Pump Replacement				19,126		0		0		
201	6170	Water Conservation Database						10,000		0		
202	6170	Rodeo Grounds Pump Station - Design/Permitting						62,000		0		
203	6170	Stuart St Tank Rehabilitation								458,000		
204		SS2 Electrical Panel Upgrade								15,000		
205		Cover for Sheltering of Equipment								15,000		
206		Modular Office Building for Plant								10,000		
210		Total Capital Outlay		\$169,330		\$98,269		\$895,378		\$604,649		
	DEBT SERVICE											
211												
212	6180J	Loan Principal-Ford F-250		8,659		8,726		9,158		0		
213	6180H	Interest Expense		1,031		885		453		0		
214	6180J	Loan Principal-City National Bank		0		0		0		0		
215	6180H	Interest Expense		0		0		0		0		
216	6180J	Loan Principal-Muni Fin Ford Dump Trk		0		13,754		14,339		14,948		
217	6180H	Interest Expense - Muni Fin Ford Dump Trk		0		3,182		2,597		1,988		
219		Total Debt Service		\$9,690		\$26,547		\$26,548		\$16,936		
	ADMINISTRATIVE COST ALLOCATION											
220												
221		Administrative Cost Allocation - Water Fund		585,742		584,105		664,980		660,103		
222		Administrative Cost Allocation - WRF Fund				281,772		319,071		316,818		
223		Administrative Cost Allocation - WRF-C Fund				93,924		106,357		105,606		
226		Total Administrative Cost Allocation		\$585,742		\$959,801		\$1,090,408		\$1,082,527		
227		Total Expenditures		\$1,975,864		\$2,454,644		\$3,661,399		\$3,617,191		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WATER FUND - 11, DEPARTMENT - 11											3%
4	WATER FUND											
5	WATER DEPARTMENT - 11											
6	ACCOUNT NO.											
7	FY 2018/2019											
228	ACTUAL FY 2019/2020											
229	(unaudited) ACTUAL FY 2019/2020											
230	OPERATING SURPLUS/(DEFICIT)											\$3,559
231	TRANSFERS & ENCUMBRANCES											
232	Transfers In - From General Fund (Transfers Out)											
233	Encumbrances - Sources of Funding											
234	Encumbrances - (Designated Funds)											
235												
236	NET TRANSFERS & ENCUMBRANCES											
237	RESERVES											
238	Use of Reserves											
239	(Additions to Reserves - Vehicle Repl)											
240	Other Adjustments											
241												
242	RESERVES - INCREASE / (DECREASE)											
243	NET BUDGETARY SOURCES/USES											
244	\$1,027,305											
245	RESERVES											
246	Beginning Reserves											
247	Operating Surplus / (Deficit)											
248	Transfers & Encumbrances											
249	ENDING RESERVES											
250	\$1,027,305											

WATER FUND  
WRF OPERATIONS – 39  
WRF CAPITAL - 40

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25								
4	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
5	6	7	8	SOURCES OF FUNDS					
10	Revenues		\$1,024,481	\$1,225,528	\$1,302,347	\$1,327,180			
11	Other Sources of Funds		\$0	\$0	\$0	\$0			
12	Total Sources of Funds		\$1,024,481	\$1,225,528	\$1,302,347	\$1,327,180			
13	USES OF FUNDS								
14	Salaries & Wages		\$86,454	\$79,444	\$132,411	\$129,161			
15	Benefits		\$38,650	\$48,881	\$63,908	\$68,501			
16	Personnel Services		\$125,104	\$128,325	\$196,319	\$197,662			
17	Services & Supplies		\$221,401	\$141,143	\$128,355	\$180,115			
18	Capital Outlay		\$29,802	\$65,100	\$0	\$0			
19	Debt Service		\$659,424	\$659,426	\$659,426	\$659,425			
20	Administrative Cost Allocation		\$298,221	\$0	\$0	\$0			
21	Total Expenditures		\$1,333,951	\$993,995	\$984,099	\$1,037,202			
22	OPERATING SURPLUS/(DEFICIT)		(\$309,470)	\$231,533	\$318,248	\$289,978			
23									
24									
25									
26									
27									
28									
29									
30									
31									
32									
33									
34									
35									
36									
37									
38									
39									
40	RESERVES								
41	Beginning Reserves		\$0	\$0	\$0	\$0			
42	Operating Surplus / (Deficit)		(\$309,470)	\$231,533	\$318,248	(\$243,022)			
43	Transfers & Encumbrances		(\$5,198)	\$5,198	\$0	\$0			
44	ENDING RESERVES		(\$314,668)	\$236,731	\$318,248	(\$243,022)			
45									

	B	C	D	H	I	J	K	L	M						
1	CAMBRIA COMMUNITY SERVICES DISTRICT														
2	FUND LEVEL ANALYSIS														
<b>WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b>															
3							3%								
4	WATER FUND														
5	WRF DEPARTMENT - 25														
6	ACCOUNT NO.			ACTUAL FY 2018/2019			ESTIMATED FY 2020/2021								
7															
8	SOURCES OF FUNDS														
9	REVENUES														
10	39 4041	WRF Water Base		310,624		493,430		488,167							
11	39 4042	WRF Base Vac		27,550		0		0							
12	39 4043	WRF Base Com Ld		23,613		0		0							
13	39 4044	WRF Base Com Wt		48,642		0		0							
14	39 4051	WRF Water Usage		327,607		731,745		808,000							
15	39 4052	WRF Use Vac Rnt		28,112		0		0							
16	39 4053	WRF Use Com Ld		154,475		0		0							
17	39 4054	WRF Use Com Wtr		102,277		0		0							
22	39 4061	WRF Facil Resd		0											
23	39 4062	WRF Facil Vac R		0											
24	39 4063	WRF Facil Cm Ld		0											
25	39 4064	WRF Facil Cm Wt		0											
26	39 4200	Interest Income		1,582		353		6,180							
37	<b>Total Revenues</b>			<b>\$1,024,481</b>		<b>\$1,225,528</b>		<b>\$1,302,347</b>							
38	OTHER SOURCES OF FUNDS														
44	39 4620	Grant Revenue - Capital		0											
46	<b>Total Other Sources of Funds</b>			<b>\$0</b>		<b>\$0</b>		<b>\$0</b>							
47	<b>Total Sources of Funds</b>			<b>\$1,024,481</b>		<b>\$1,225,528</b>		<b>\$1,302,347</b>							
									<b>\$1,327,180</b>						

	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25								
4	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			3%
5	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			3%
6	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			3%
7	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			3%
48	USES OF FUNDS								
50	SALARIES & WAGES								
51	Salary & Wages	69,655	71,016	128,411	128,161				
52	Overtime	3,202	2,069	4,000	1,000				
53	Standby	20	0	0	0				
54	Sick/Vacation Pay	10,110	3,300	0	0				
55	Holiday Pay	3,467	3,059	0	0				
59	Total Salaries & Wages	\$86,454	\$79,444	\$132,411	\$129,161				
60	BENEFITS								
61	Uniform Allowance	434	80	0	0				
62	Dental Insurance	2,971	1,414	1,369	1,369				
63	Medical Insurance	12,931	11,818	15,646	15,718				
64	Life Insurance	84	87	171	171				
65	FICA	4,980	4,939	8,164	7,963				
66	Medicare	1,247	1,155	1,954	1,907				
67	Workers Compensation	1,288	1,006	4,473	4,469				
68	PERS - Retirement	13,167	26,330	28,249	33,022				
69	Other Employee Benefits	1,142	1,354	2,335	2,335				
70	Medical Reimbursements - HRA	406	699	1,547	1,547				
75	Total Benefits	\$38,650	\$48,881	\$63,908	\$68,501				
76	Total Personnel Services	\$125,104	\$128,325	\$196,319	\$197,662				
77	SERVICES & SUPPLIES								
78	Maintenance & Repairs - Fire Hydrants	0	0	0	0				
79	Maintenance & Repairs - Generators	0	0	0	0				

1	B	C	D	H	I	J	K	L	M
2	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25								
4	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
5	6	7							
80	6031Z	Maintenance	10,129	0	0	74	76		
81	6031	Off-Hauling RO Brine	0	0	0	0	0		
82	6033B	Maintenance & Repairs - Buildings	570	0	6,067	6,249			
83	6033G	Maintenance & Repairs - Grounds	2,115	599	1,171	1,206			
84	6033G	Replace Analyzers (2)		0	0	0			
85		Maintenance & Repairs - Grounds			3,000	3,090			
86	6033G	Pickling Filters for Preservation		59,639	0	0			
87	6036	Maintenance & Repairs- Emergency	20,437	4,150	4,275	4,403			
88	6041L	Maintenance & Repairs - Vehicles Licenses	217	500	136	140			
89	6044	Comp/Copier/Printer Services	167	1,048	1,079	1,112			
90	6051	Postage & Shipping	1,612	0	0	0			
91	6055	Government Fees & Licenses	41,316	30,739	31,661	32,611			
92	6060C	Utilities - Cell Phone	324	1,079	1,040	1,071			
93	6060E	Utilities - Electricity	14,050	7,830	9,229	9,506			
94	6060P	Utilities - Phone	0	0	0	0			
95	6070	Equipment Rent	21,840	5,261	0	0			
96	6070	Reduce Tank Rental to 3 Months		0	0	0			
97	6080K	Professional Services - District Counsel	0	0	0	0			
98	6080L	Professional Services - Legal	0	0	0	0			
99	6080M	Professional Services - Misc./Other	8,460	12,214	6,667	6,867			
100		Reverse Osmosis Filtration Audit - New Request	0	0	0	12,000			
101	6080T	Professional Services - Temporary	0	0	5,006	5,157			
102	6086	Outside Services	18	0	0	0			
103	6090	Department Operating Supplies	1,895	654	2,760	2,843			
104		Chemicals for Media Preservation - New Request	0	0	0	7,000			
105		Analytic Device Repairs/Replacement - New Request	0	0	0	15,000			
106	6090B	Sensor Cleaning	0	0	0	0			
107	6091	Lab Tests	10,891	270	10,300	10,609			

	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25 3%								
4	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
5	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
6	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
7	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
108	6091B	Operating Supplies	473	473	162	22	23		
109	6091C	Operating Supplies - Chemicals	473	473	162	1,387	1,429		
110	6091E	Baseline Biological Monitoring AMP	0	0	12,120	42,467	50,000		
111	6091F	Remote Monitoring	6,000	6,000	0	0	6,000		
112	6091G	Calibration	0	0	0	0	0		
113	6091H	Lab Testing	0	0	0	0	0		
114	6092	Lab Supplies	1,981	1,981	0	0	0		
115		Silt Density Index Testing Equipment - New Request	0	0	0	0	0		
116	6094	Clothing and Uniform	70	70	0	0	0		
117	6095	Office Furniture			1,159	0	0		
118	6096	Fuel - Gas and Diesel	4,153	3,190	1,934	1,992			
119	6115	Meeting Expense	0	0	0	0	0		
120	6120E	Travel, Training, Seminars - Employees	454	368	0	0	0		
121	6125	Employee Recruitment	0	0	0	78	80		
122	6195	Vehicles	2,106	0	0	0	0		
123	6829D	Performance Bonds	71,649	0	0	0	0		
124	6829M	Financial Services	0	0	0	0	0		
125	6829S	EVs Environmental	0	0	0	0	0		
160		Total Services & Supplies	\$221,401	\$141,143	\$128,355	\$180,115			
161		CAPITAL OUTLAY							
162	6170E	Impoundment Basin	29,802	65,100	0	0	0		
163		Capital Assets	0	0			0		
170		Total Capital Outlay	\$29,802	\$65,100	\$0	\$0			
171		DEBT SERVICE							
172	6195	Vehicle	0	0	0	0	0		

	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25						3%		
4	ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET			
5	6	7							
173	6180P	Loan Principal		340,465	354,604	369,327		384,662	
174	6180I	Interest Expense		318,959	304,822	290,099		274,763	
175									
177		Total Debt Service		\$659,424	\$659,426	659,426		659,425	
178		ADMINISTRATIVE COST ALLOCATION							
179		Administrative Cost Allocation - See Water Fund		298,221	0	0		0	
180									
181		Total Administrative Cost Allocation		\$298,221	\$0	\$0		\$0	
182		Total Expenditures		\$1,333,951	\$993,995	\$984,099		\$1,037,202	

B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS							3%
2	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25							
3	4	5	6	7	8	9	10	11
ACCOUNT NO.	WATER FUND WRF DEPARTMENT - 25	FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET		
183								
184	OPERATING SURPLUS/(DEFICIT)		(\$309,470)	\$231,533	\$318,248	\$289,978		
185	TRANSFERS & ENCUMBRANCES							
186	Transfers In - From General Fund (Transfers Out)			0				
187	Encumbrances - Sources of Funding			0				
188	Encumbrances - (Designated Funds)			(5,198)				
189				0	5,198	0		
190	NET TRANSFERS & ENCUMBRANCES		(\$5,198)	\$5,198	\$0	\$0		
191	RESERVES							
192	Use of Reserves (Additions to Reserves - 2 Month Operations)			0	(173,000)	(180,000)		
193	2 Mo Ops, Not used FY 19/20, move to FY 20/21			0	173,000	(173,000)		
194	2 Mo Ops, Not used FY 20/21, move to FY 21/22					353,000		
195						(353,000)		
196								
197								
198	RESERVES - INCREASE / (DECREASE)			(\$173,000)	\$0	\$0		
199	NET BUDGETARY SOURCES/USES		(\$487,668)	\$236,731	\$318,248	(\$243,022)		
200	RESERVES							
201	Beginning Reserves							
202	Operating Surplus / (Deficit)		(\$309,470)	\$231,533	\$318,248	(\$243,022)		
203	Transfers & Encumbrances		(\$5,198)	\$5,198	\$0	\$0		
204								
205	ENDING RESERVES		(\$314,668)	\$236,731	\$318,248	(\$243,022)		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											2
2	WATER RECLAMATION FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30											3
3	4	ACCOUNT NO.	WATER FUND WRF CAPITAL DEPARTMENT - 30	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	PROPOSED BUDGET 2021/2022					
4	5	6	7	8	SOURCES OF FUNDS	9	10	11	12	13	14	15
	Revenues				\$68,706	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$0
	Other Sources of Funds				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total Sources of Funds				\$68,706	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$0
13	USES OF FUNDS											16
	Salaries & Wages					\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Benefits					\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Personnel Services					\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Services & Supplies					\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital Outlay					\$137,878	\$202,335	\$230,905	\$200,000	\$200,000	\$200,000	\$200,000
	Debt Service					\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Administrative Cost Allocation					\$89,162	\$0	\$0	\$0	\$0	\$0	\$0
	Total Expenditures					\$227,040	\$202,335	\$230,905	\$200,000	\$200,000	\$200,000	\$200,000
	OPERATING SURPLUS/(DEFICIT)					(\$158,334)	(\$202,335)	\$1,519,095	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)
39	40	41	42	43	44	RESERVES	Beginning Reserves	Operating Surplus / (Deficit)	Transfers & Encumbrances	ENDING RESERVES		
							\$0	(\$202,335)	\$1,519,095	(\$219,682)	\$1,624,953	
							(\$158,334)	(\$17,348)	\$105,858	(\$253,773)		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WATER RECLAMATION FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30											
4	WATER FUND WRF CAPITAL DEPARTMENT - 30											
5	ACCOUNT NO.	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET							
6												
7		SOURCES OF FUNDS										
8			REVENUES									
9												
10	4390	Miscellaneous Revenue		68,706	0							
11	4703	Settlement Proceeds										1,750,000
33		Total Revenues		\$68,706	\$0							\$0
34	OTHER SOURCES OF FUNDS											
35				0								
42		Total Other Sources of Funds			\$0							
43		Total Sources of Funds		\$68,706	\$0							
44	USES OF FUNDS											
45	SALARIES & WAGES											
46												
47				0								
54		Total Salaries & Wages		\$0	\$0							
55	BENEFITS											
56				0								
70		Total Benefits		\$0	\$0							
71		Total Personnel Services		\$0	\$0							
72	SERVICES & SUPPLIES											
73				0								
134		Total Services & Supplies		\$0	\$0							

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											2
2	WATER RECLAMATION FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30											3
4	ACCOUNT NO.	WATER FUND WRF CAPITAL DEPARTMENT - 30	ACTUAL FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET					
		CAPITAL OUTLAY										
135												
136												
137	6170	Interim SWF AWTP Off-Hauling Facilities		0	0	0	0					
138	6170	Impoundment Basin Design Evaluation		6,639	444	444	4,802					
139	40-1829C-30	CIP Brackish Environmental		6,728	0	0	0					
140	40-1829I-30	CIP Brackish Legal		100,941	138,608	49,289	0					
141	40-1829K-30	CIP SWF Public Outreach		2,333	0	0	0					
142	6910	Section 7 ESA Consultation		21,236	31,281	80,592	0					
149	6170	Off Hauling / Secondary Containment			0	0	0					
150	6170	Increase in Off Hauling Estimate			0	0	0					
151	6170	Tank Purchase			27,563	0	0					
152	6170	Urban Water Mgmt Plan Update - CDP Portion			4,439	96,221	0					
153	6170	Trailer Fill Station (Tanks, Piping, Spill Containment & Pad)			0	0	200,000					
157		Total Capital Outlay		\$137,878	\$202,335	\$230,905	\$200,000					
158		DEBT SERVICE										
159				0								
162		Total Debt Service		\$0	\$0	\$0	\$0					
163		ADMINISTRATIVE COST ALLOCATION										
164		Administrative Cost Allocation - See Water Fund		89,162	0	0	0					
166		Total Administrative Cost Allocation		\$89,162	\$0	\$0	\$0					
167		Total Expenditures		\$227,040	\$202,335	\$230,905	\$200,000					

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
<b>WATER RECLAMATION FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30</b>												
4	ACCOUNT NO.	WATER FUND WRF CAPITAL DEPARTMENT - 30	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	2021/2022 PROPOSED BUDGET						
168												
169		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$158,334)</b>	<b>(\$202,335)</b>	<b>\$1,519,095</b>	<b>(\$200,000)</b>						
170		<b>TRANSFERS &amp; ENCUMBRANCES</b>										
171	01 4625	Transfers In - From General Fund (Transfers Out)	0	0								
172		Encumbrances - Sources of Funding	(95,439)	(105,858)								
173		Encumbrances - (Designated Funds)	0	88,510								
174												
175												
176		<b>NET TRANSFERS &amp; ENCUMBRANCES</b>	<b>(\$95,439)</b>	<b>(\$17,348)</b>	<b>\$105,858</b>	<b>\$0</b>						
177		<b>RESERVES</b>										
178		Use of Reserves (Additions to Reserves)	0	0								
179		Other Adjustments	0	0								
180												
181												
182		<b>RESERVES - INCREASE / (DECREASE)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>						
183		<b>NET BUDGETARY SOURCES/USES</b>	<b>(\$253,773)</b>	<b>(\$219,682)</b>	<b>\$1,624,953</b>	<b>(\$200,000)</b>						
184												
185		<b>RESERVES</b>										
186		Beginning Reserves										
187		Operating Surplus / (Deficit)	(\$158,334)	(\$202,335)	\$1,519,095	(\$200,000)						
188		Transfers & Encumbrances	(\$95,439)	(\$17,348)	\$105,858	\$0						
189		<b>ENDING RESERVES</b>	<b>(\$253,773)</b>	<b>(\$219,682)</b>	<b>\$1,624,953</b>	<b>(\$200,000)</b>						

# WASTEWATER FUND

## WASTEWATER DEPARTMENT – 12

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											2
2	ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	PROPOSED BUDGET	2021/2022 PROPOSED BUDGET					
3	7	8	SOURCES OF FUNDS									
4	10	Revenues	\$2,474,021	\$2,992,124	\$3,322,082	\$3,380,915						
5	11	Other Sources of Funds	\$56,540	\$0	\$0	\$0						
6	12	Total Sources of Funds	\$2,530,561	\$2,992,124	\$3,322,082	\$3,380,915						
7	13	USES OF FUNDS										
8	16	Salaries & Wages	\$436,297	\$503,699	\$701,995	\$704,646						
9	17	Benefits	\$256,275	\$329,491	\$432,848	\$462,339						
10	18	Personnel Services	\$692,572	\$833,190	\$1,134,843	\$1,166,985						
11	19	Services & Supplies	\$632,886	\$705,260	\$739,844	\$920,512						
12	20	Capital Outlay	\$277,551	\$329,648	\$104,875	\$750,019						
13	21	Debt Service	\$191,860	\$189,945	\$355,907	\$358,514						
14	22	Administrative Cost Allocation	\$517,687	\$500,769	\$576,633	\$572,199						
15	23	Total Expenditures	\$2,312,555	\$2,558,811	\$2,912,101	\$3,768,229						
16	24	OPERATING SURPLUS/(DEFICIT)	\$218,005	\$433,314	\$409,981	(\$387,314)						
17	39	RESERVES										
18	40	Beginning Reserves	\$0	\$0	\$0	\$0						
19	41	Operating Surplus / (Deficit)	\$218,005	\$433,314	\$409,981	(\$387,314)						
20	42	Transfers & Encumbrances	\$0	(\$45,617)	\$89,875	\$0						
21	43	ENDING RESERVES	\$218,005	\$387,697	\$499,856	(\$387,314)						
22	44											
23	45											

A	B	C	D	E	F	G	H	I	J	K	L	M										
1	CAMBRIA COMMUNITY SERVICES DISTRICT																					
2	FUND LEVEL ANALYSIS																					
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											3%										
4	ACCOUNT NO.	WASTEWATER FUND	WASTEWATER DEPARTMENT - 12	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	PROPOSED BUDGET FY 2021/2022															
5																						
6	8	SOURCES OF FUNDS																				
7		REVENUES																				
9	REVENUES																					
10		Service Sales		\$2,360,009	\$2,851,825	\$3,112,167	\$3,171,000															
11		Interest Income		\$4,000	\$0	\$4,000	\$4,000															
12		County Administrative Fee		(\$8,085)	(\$7,705)	(\$8,085)	(\$8,085)															
13		Standby Availability Charges		\$115,517	\$115,547	\$119,000	\$119,000															
14		Miscellaneous Revenue		\$2,580	\$7,342	\$70,000	\$70,000															
31		Property Taxes - Low Income Reduction Offset		\$0	\$25,116	\$25,000	\$25,000															
32				\$0																		
33																						
34		Total Revenues		\$2,474,021	\$2,992,124	\$3,322,082	\$3,380,915															
35	OTHER SOURCES OF FUNDS																					
41		Loan Proceeds - Crane Truck		\$56,540	0	0																
42	Total Other Sources of Funds			\$0																		
43		Total Sources of Funds		\$56,540	\$0	\$0	\$0															
44	USES OF FUNDS																					
45	SALARIES & WAGES																					
47	SALARIES & WAGES	Salary & Wages		\$339,611	402,821	656,843	\$661,396															
48		Overtime		\$26,195	39,710	26,902	\$25,000															
49		Standby		\$18,100	18,400	18,250	\$18,250															
50		Sick/Vacation Pay		\$34,680	21,776	0	\$0															
51		Holiday Pay		\$17,711	20,992	0	\$0															

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12								
3	3%								
4	ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	ACTUAL FY 2018/2019	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	FY 2021/2022 PROPOSED BUDGET			
5	6	7	55	\$436,297	\$503,699	\$701,995	\$704,646		
<b>Total Salaries &amp; Wages</b>									
<b>BENEFITS</b>									
56	5101	Uniform Allowance	\$1,600	2,000	2,800	\$2,400			
57	5102	Dental Insurance	\$7,265	10,299	13,246	\$13,253			
58	5103	Medical Insurance	\$58,870	81,240	110,573	\$102,428			
59	5105	Life Insurance	\$492	626	1,151	\$1,151			
60	5106	FICA	\$26,214	32,377	42,378	\$42,474			
61	5107	Medicare	\$6,213	7,572	10,276	\$10,299			
62	5108	Workers Compensation	\$14,685	21,363	41,829	\$42,021			
63	5109	PERS - Retirement	\$79,849	112,145	142,445	\$180,339			
64	5112	Unemployment Insurance	\$6,751	0	0	\$0			
65	5120	Other Employee Benefits	\$1,127	2,050	6,215	\$6,215			
66	5121	Retirees Health	\$44,186	47,990	48,148	\$46,172			
67	5122	Medical Reimbursements - HRA	\$9,024	11,829	13,787	\$15,587			
68									
72	<b>Total Benefits</b>		<b>\$256,275</b>	<b>\$329,491</b>	<b>\$432,848</b>	<b>\$462,339</b>			
73	<b>Total Personnel Services</b>		<b>\$692,572</b>	<b>\$833,190</b>	<b>\$1,134,843</b>	<b>\$1,166,985</b>			
74	<b>SERVICES &amp; SUPPLIES</b>								
75	6010	Ads - Legal/Other	\$542	\$172	\$0	\$0			
76	6011	Public Information - General	\$0	\$0	\$0	\$0			
77		Mailer-What Not to Flush (Move to FY21/22)	\$0	\$0	\$0	\$1,000			
78	6030	Insurance	\$0	\$0	\$0	\$0			
79	6031Z	Maintenance	\$0	\$0	\$0	\$0			
80	6032C	M & R WW Collection System	\$448	\$6,414	\$16,932	\$17,440			
81	6032D	M & R WW - Disposal Effluent	\$0	\$9,626	\$8,333	\$13,220			

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											3%
2	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											
3	4	ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	FY 2018/2019	ACTUAL FY 2019/2020	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2020/2021	FY 2020/2021	PROPOSED BUDGET	FY 2021/2022		
5	6	7										
82	6032E	M & R WW - Easements		\$0		\$0		\$0		\$0		\$0
83	6032G	M & R Wastewater Generators		\$6,358		\$16,390				\$19,000		
84	6032L	M & R Wastewater Lift Stations		\$34,263		\$18,915				\$12,400		
85	6032M	M & R-WW Manhole Raising(Cord Paving)		\$10,848		\$40,952				\$43,340		
86	6032P	M & R- Pumps		\$0		\$0				\$0		
87	6032S	M & R- WW Disposal of Sludge		\$89,866		\$81,556				\$82,270		
88	6032T	M & R-Wastewater Treatment Plant		\$43,385		\$25,894				\$37,049		
89	6032T	M & R - Equipment & Motor Repairs ( New Request)								\$45,000		
90	6033B	Maintenance & Repairs - Buildings		\$8,527		\$13,530				\$6,435		
91		Maintenance & Repairs - Paint Building				\$2,700				\$0		
92		M & R - Lab Bldg Roof Repairs - New Request								\$40,000		
93	6033G	Maintenance & Repairs - Grounds		\$1,420		\$3,874				\$5,000		
94	6033Z	Maintenance & Repairs - Storm Damage								\$2,269		
95		Major Maintenance		\$0		\$0				\$0		
96	6035R	Road Repairs - Due to Sewer Repairs - New Request				\$0				\$60,000		
97	6035T	Major Maintenance-CCTV & Hydro Clean		\$0		\$0				\$0		
98	6036	M & R- Emergency Events		\$0		\$0				\$0		
99	6036T	Unplanned Maintenance		\$0		\$0				\$0		
100	6037	M & R- SCADA		\$5,269		\$9,964				\$427		
101		M&R - SCADA - Equipment								\$3,000		
102	6040	M & R- Equipment		\$0		\$27				\$38		
103	6041L	Maintenance & Repairs - Vehicles Licenses		\$3,467		\$5,571				\$4,912		
104	6041N	Maint. & Repairs - Vehicles Non-Licensed		\$1,758		\$1,083				\$5,059		
105	6041V	Maint. & Repairs - Vehicles - Vactor		\$600		\$2,436				\$1,432		
106	6044	Computer Services		\$362		\$290				\$649		
										\$669		

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS											
2	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											
3	3%											
4	ACCOUNT NO.			WASTEWATER FUND WASTEWATER DEPARTMENT - 12			ACTUAL FY 2018/2019			(unaudited) ACTUAL FY 2019/2020		
5							ESTIMATED FY 2020/2021					
6												
7	FY 2021/2022 PROPOSED BUDGET											
107	6045	Computer/Copier/Printer Supplies/Maint.		\$3,329			\$722			\$4,844		\$4,989
108	6045	Replace Computers (SCADA)		\$0			\$8,724			\$6,180		\$6,365
109	6048	Security & Safety		\$4,709			\$5,708			\$1,688		\$1,739
110	6050	Office Supplies		\$4,105			\$3,984			\$3,469		\$3,573
111	6051	Printing & Shipping		\$8,757			\$5,953			\$6,122		\$6,305
112	6052	Bank Services		\$0			\$0			\$0		\$0
113	6053	Printing/Forms		\$2,093			\$3,089			\$2,936		\$3,024
114	6054	Membership Dues, Publications/Books		\$156			\$949			\$1,696		\$1,747
115	6055	Government Fees & Licenses		\$89,255			\$100,865			\$102,656		\$105,735
116	6055	SWPPP Update					\$3,750			\$2,000		\$2,060
117	6055	Haz-Com Update					\$1,000			\$2,000		\$2,060
118	6055	Fuel Storage Emergency Response Update					\$0			\$0		\$0
119	6055	Odor Control Update					\$1,000			\$1,000		\$1,000
120	6055	Operation Maint & Mgmt Program Update					\$0			\$4,000		\$0
121	6060C	Utilities - Cell Phone		\$2,071			\$2,119			\$2,961		\$3,050
122	6060E	Utilities - Electricity		\$233,703			\$241,802			\$243,022		\$250,313
123	6060G	Utilities - Gas		\$1,128			\$1,960			\$1,917		\$1,974
124	6060I	Utilities - Internet		\$5,977			\$7,211			\$7,915		\$8,152
125	6060P	Utilities - Phone-Land Lines, Faxes, Alarms		\$7,913			\$7,587			\$7,439		\$7,663
126	6060W	Utilities - Water		\$1,475			\$2,829			\$8,835		\$9,100
127	6063	M & R Communications Equipment		\$0			\$0			\$0		\$0
128	6070	Equipment Rental		\$0			\$492			\$1,030		\$1,061
129	6080	Professional Services - Engineering		\$0			\$0			\$0		\$0
130	6080G	Professional Services - GIS Development		\$3,432			\$4,660			\$6,400		\$6,592
131	6080K	Professional Services - District Counsel		\$0			\$0			\$0		\$0

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12								
4	WASTEWATER FUND								
5	WASTEWATER DEPARTMENT - 12								
6	ACCOUNT NO.	FY 2018/2019	ACTUAL	FY 2019/2020	(unaudited)	ESTIMATED	FY 2020/2021	PROPOSED	FY 2021/2022
7									
132	6080L	Land Conservancy - Lot Inventory, Etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
133	6080M	Professional Services - Misc./Other	\$5,616	\$7,445	\$3,539	\$3,645	\$3,539	\$3,645	\$3,645
134	6080T	Professional Services - Temporary	\$2,333	\$0	\$5,006	\$5,157	\$5,006	\$5,157	\$5,157
135	6086	Outside Services	\$2,333	\$0	\$0	\$0	\$0	\$0	\$0
136	6089	Emergency & Medical Supplies	\$65	\$0	\$0	\$0	\$0	\$0	\$0
137	6090	Department Operating Supplies	\$24	\$395	\$542	\$558	\$542	\$558	\$558
138	6091	Lab Tests	\$21,470	\$25,852	\$36,285	\$37,374	\$36,285	\$37,374	\$37,374
139	6091C	PFAS Sampling - New Request	\$0	\$0	\$0	\$0	\$0	\$0	\$0
140	6091C	Operating Supplies - Chemicals	\$2,333	\$0	\$0	\$6,615	\$6,813	\$6,813	\$6,813
141	6091H	Lab Testing	\$0	\$0	\$0	\$0	\$0	\$0	\$0
142	6092	Lab Supplies	\$3,047	\$3,134	\$4,591	\$4,728	\$4,591	\$4,728	\$4,728
143	6093	PFAS Sampling Supplies - New Request	\$0	\$0	\$0	\$0	\$0	\$0	\$0
144	6093	Small Tools and Equipment	\$1,800	\$1,728	\$132	\$136	\$132	\$136	\$136
145	6094	Clothing and Uniform	\$1,714	\$3,052	\$2,060	\$2,122	\$2,060	\$2,122	\$2,122
146	6095	Office Furniture/Equipment	\$965	\$1,800	\$0	\$0	\$0	\$0	\$0
147	6096	Fuel - Gas and Diesel	\$10,513	\$12,358	\$12,983	\$13,372	\$12,983	\$13,372	\$13,372
148	6115	Meeting Expenses	\$212	\$192	\$118	\$122	\$118	\$122	\$122
149	6120D	Travel, Training, Seminars-Directors	\$0	\$0	\$0	\$0	\$0	\$0	\$0
150	6120E	Travel, Training, Seminars-Employees,	\$3,725	\$3,522	\$866	\$6,120	\$866	\$6,120	\$6,120
151	6124	Employee Recognition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152	6125	Employee Recruitment	\$1,523	\$1,983	\$138	\$142	\$138	\$142	\$142
155	Total Services & Supplies								
156	CAPITAL OUTLAY								
158					\$0	\$0	\$0	\$0	

A	B	C	D	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12								
4	WASTEWATER FUND								
5	WASTEWATER DEPARTMENT - 12								
6	ACCOUNT NO.	FY 2018/2019	ACTUAL	(unaudited) ACTUAL FY 2019/2020	ESTIMATED FY 2019/2020	FY 2020/2021	PROPOSED BUDGET	FY 2021/2022	3%
7									
159	Security Improvements @ WWTP		0	0	0	15,000	\$0	\$0	
160	Replace 1996 F150 Rack Truck		0	24,193		0	0	0	
161	Capital Assets		\$0	\$0		\$0	\$0		
162	WWTP Influent Screen Installation		\$157,555	\$0		\$0			
163	Hand Rails On Digesters		\$5,383	\$11,617		\$0			
164	Hand Rails on Main Walkway/Pump		\$42,840	\$0		\$0			
169	LS A-1 Control Panel Upgrade		\$15,232	\$31,251		\$0			
170	Crane Truck		\$56,540	\$0		\$0			
171									
172	<i>SST PG&amp;E Turnkey Project</i>								
173	Wastewater SST - PG&E Turnkey			\$160,000		\$0		\$0	
174	Wastewater SST - PG&E Turnkey (ECM 7)			\$0		\$0		\$204,947	
175	Wastewater SST - PG&E Turnkey (ECM 8 Switch Gear)			\$0		\$0		\$204,947	
176	Secondary Water System Impv (ECM 10)		0	0		0		\$80,000	
177									
179	Video Camera System			\$73,465		\$0			
180	Lift Station Improvements (B-3, B-4)			\$17,696		\$89,875		\$65,125	
181	Pump Replacement			\$11,425		\$0			
182	Eastern Clarifier - Replace Drive Chain							\$40,000	
183	Replace Tractor							\$70,000	
184	Replace F150 Truck							\$30,000	
185	Replace Van Transport of Sewer Video Camera Sy		0	0				\$55,000	
186									
190	Total Capital Outlay							\$104,875	\$750,019

A	B	C	D	E	F	G	H	I	J	K	L	M
1	CAMBRIA COMMUNITY SERVICES DISTRICT FUND LEVEL ANALYSIS WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											
2	3%											
3												
4												
5	FY 2021/2022											
6	PROPOSED BUDGET											
7	FY 2020/2021											
	ACTUAL FY 2018/2019											
	ESTIMATED FY 2019/2020											
	(unaudited) ACTUAL FY 2019/2020											
	WASTEWATER FUND WASTEWATER DEPARTMENT - 12											
	<b>DEBT SERVICE</b>											
191												
192	2603	Loan Principal		\$128,000		\$132,000		\$136,000		\$145,000		
193	6180C	Interest Expense		\$35,900		\$29,985		\$23,888		\$17,495		
194	6180	Interest Expense - Interfund Loan		\$27,960		\$27,960		\$5,926		\$3,990		
195	6180	Principal - Interfund Loan		\$0		\$0		\$96,817		\$98,753		
196	6180J	Loan Principal-Muni Fin Ford Crane Trk		\$0		\$0		\$0		\$10,828		
197	6180H	Interest Expense - Muni Fin Ford Crane Trk		\$0		\$0		\$0		\$2,403		
198	6180J	Loan Principal-Muni Fin Vactor Trk		\$0		\$0		\$69,093		\$71,235		
199	6180H	Interest Expense - Muni Fin Vactor Trk		\$0		\$0		\$0		\$9,252		
202	<b>Total Debt Service</b>											\$358,514
203	<b>ADMINISTRATIVE COST ALLOCATION</b>											
204	Administrative Cost Allocation											\$572,199
205												
206	<b>Total Administrative Cost Allocation</b>											\$572,199
207	<b>Total Expenditures</b>											\$3,768,229

A	B	C	D	E	F	G	H	I	J	K	L	M										
1	CAMBRIA COMMUNITY SERVICES DISTRICT																					
2	FUND LEVEL ANALYSIS																					
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											3%										
4																						
5	ACCOUNT NO.		WASTEWATER FUND		ACTUAL FY 2018/2019		(unaudited) ACTUAL FY 2019/2020		ESTIMATED FY 2020/2021		FY 2021/2022 PROPOSED BUDGET											
6	WASTEWATER DEPARTMENT - 12		7																			
208																						
209	OPERATING SURPLUS/(DEFICIT)																					
210	TRANSFERS & ENCUMBRANCES																					
211	Transfers In - From General Fund (Transfers Out)																					
212	\$0																					
213	\$0																					
214	(\$89,875)																					
215	\$0																					
216	\$44,258																					
217	NET TRANSFERS & ENCUMBRANCES																					
218	\$0																					
219	RESERVES																					
220	Use of Reserves (Additions to Reserves)																					
221	0																					
222	Other Adjustments																					
223	RESERVES - INCREASE / (DECREASE)																					
224	\$0																					
225	NET BUDGETARY SOURCES/USES																					
226	\$218,005																					
227	\$387,314																					
228	(\$45,617)																					
229	\$0																					
230	ENDING RESERVES																					
231	\$387,314																					
232	(\$387,314)																					
233	\$0																					

# ALLOCATION OF ADMINISTRATIVE OVERHEAD

**CAMBRIA COMMUNITY SERVICES DISTRICT  
ALLOCATION OF ADMINISTRATIVE OVERHEAD CALCULATION  
FINANCE COMMITTEE DIRECTION - MEETING MAY 25, 2021  
FOR FISCAL YEAR 2021/2022 PROPOSED BUDGET**

<b>"E" COSTS</b>											
AMOUNT TO ALLOCATE		FIRE	F&R	PROS	WATER	WASTE	WATER	SWF- OPERATING	SWF- Capital	TOTAL CHECK	
ALLOCATION %	100.0%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	12.5%	4.2%	100.0%	
Public Information-General	1,175	196	196	196	196	196	196	147	49	1,175	
Public Information-Website	3,120	520	520	520	520	520	520	390	130	3,120	
<b>TOTAL "E" COSTS ALLOCATED</b>	<b>4,295</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>537</b>	<b>179</b>	<b>4,295</b>	
<b>"L" COSTS</b>											
AMOUNT TO ALLOCATE		FIRE	F&R	PROS	WATER	WASTE	WATER	SWF	SWF	TOTAL CHECK	
ALLOCATION %	100.0%	17.0%	6.0%	1.2%	30.6%	25.2%	15.0%	5.0%	5.0%	100.0%	
Personnel Services	1,292,580	219,739	77,555	15,511	395,529	325,730	193,887	64,629	64,629	1,292,580	
Prof. Ser.-District Counsel	208,108	35,378	12,486	2,497	63,681	52,443	31,216	10,405	10,405	208,108	
Prof. Ser.-Legal	71,804	12,207	4,308	862	21,972	18,095	10,771	3,590	3,590	71,804	
Office Rent	31,555	5,364	1,893	379	9,656	7,952	4,733	1,578	1,578	31,555	
Travel, Training ('EES & Directors)	17,378	2,954	1,043	209	5,318	4,379	2,607	869	869	17,378	
Meetings, Employee Recruitment	6,428	1,093	386	77	1,967	1,620	964	321	321	6,428	
<b>TOTAL "L" COSTS ALLOCATED</b>	<b>1,627,853</b>	<b>276,735</b>	<b>97,671</b>	<b>19,534</b>	<b>498,123</b>	<b>410,219</b>	<b>244,178</b>	<b>81,393</b>	<b>81,393</b>	<b>1,627,853</b>	
<b>"R" COSTS</b>											
AMOUNT TO ALLOCATE		FIRE	F&R	PROS	WATER	WASTE	WATER	SWF	SWF	TOTAL CHECK	
ALLOCATION %	100.0%	25.0%	6.0%	1.5%	26.0%	26.0%	11.6%	3.9%	3.9%	100.0%	
All Other Costs	620,246	155,062	37,215	9,304	161,264	161,264	72,104	24,035	24,035	620,246	
<b>TOTAL "R" COSTS ALLOCATED</b>	<b>620,246</b>	<b>155,062</b>	<b>37,215</b>	<b>9,304</b>	<b>161,264</b>	<b>161,264</b>	<b>72,104</b>	<b>24,035</b>	<b>24,035</b>	<b>620,246</b>	
<b>TOTAL ALL COSTS ALLOCATED</b>	<b>2,252,394</b>	<b>432,512</b>	<b>135,602</b>	<b>29,554</b>	<b>660,103</b>	<b>572,199</b>	<b>316,818</b>	<b>105,606</b>	<b>105,606</b>	<b>2,252,394</b>	
<b>ALLOCATION per PROPOSED BUDGET</b>	<b>2,252,394</b>	<b>432,512</b>	<b>135,602</b>	<b>29,554</b>	<b>1,082,527</b>	<b>572,199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,252,394</b>	
<b>INCREASE/(DECREASE</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(422,424)</b>	<b>(0)</b>	<b>316,818</b>	<b>105,606</b>	<b>DIFFERENCE</b>	<b>-</b>	

Legend:  
 "E" Equal Allocation All Departments  
 "L" % of Administration Effort Allocation to Each Department  
 "R" % Based on Size of Department

## STAFFING INFORMATION

- DRAFT SALARY SCHEDULE – FY 2021-2022
- DRAFT POSITION ALLOCATION LISTING (PAL)
  - DRAFT ORGANIZATIONAL CHARTS:
- FY 2020-2021 CURRENT & FY 2021-2022 PROPOSED

**CAMBRIA COMMUNITY SERVICES DISTRICT  
SALARY SCHEDULE**  
**FOR THE PERIOD JULY 1, 2021 THROUGH JUNE 30, 2022**

POSITION TITLE	STEP A	STEP B	STEP C	STEP D	STEP E	10 YEARS	15 YEARS	20 YEARS					
						SERVICE	SERVICE	SERVICE					
<b>SERVICE EMPLOYEES INTERNATIONAL UNION (ANNUAL AMOUNTS)</b>													
<b>Administration</b>													
Clerical Assistant	36,068	37,872	39,765	41,754	43,841	46,033	47,129	48,225					
Administrative Technician I	43,022	45,173	47,432	49,804	52,294	54,908	56,216	57,523					
Administrative Technician II	51,227	53,789	56,478	59,302	62,267	65,381	66,937	68,494					
Board Secretary	51,227	53,789	56,478	59,302	62,267	65,381	66,937	68,494					
Administrative Technician III	62,227	65,339	68,606	72,036	75,638	79,419	81,310	83,201					
Finance Specialist-Payroll/Benefits	62,227	65,339	68,606	72,036	75,638	79,419	81,310	83,201					
<b>Facilities &amp; Resources</b>													
Maintenance Technician	46,582	48,911	51,357	53,925	56,621	59,452	60,867	62,283					
<b>Water, SWF &amp; Wastewater Operations</b>													
Water Treatment OIT	46,350	48,667	51,101	53,656	56,339	59,156	60,564	61,972					
Water Treatment Operator I	48,478	50,902	53,447	56,119	58,925	61,871	63,344	64,818					
Water Treatment Operator II	54,916	57,662	60,545	63,573	66,751	70,089	71,758	73,426					
Water Systems Operator T3/D2	62,209	65,319	68,585	72,015	75,615	79,396	81,286	83,177					
WasteWater Collection System Worker	48,651	51,083	53,637	56,319	59,135	62,092	63,570	65,049					
WasteWater Systems OIT	51,212	53,773	56,461	59,284	62,248	65,361	66,917	68,473					
WasteWater Systems Operator I	53,831	56,522	59,348	62,316	65,431	68,703	70,339	71,974					
Laboratory Technician	59,478	62,452	65,574	68,853	72,296	75,910	77,718	79,525					
WasteWater Systems Operator II	60,676	63,710	66,895	70,240	73,752	77,440	79,284	81,127					
WasteWater Systems Operator III	67,041	70,393	73,913	77,609	81,489	85,563	87,601	89,638					
<b>CAMBRIA FIREFIGHTERS (IAFF LOCAL: 4635) (ANNUAL AMOUNTS)</b>													
Fire Captain	77,246	81,109	85,164	89,422	93,894	98,588	100,936	103,283					
Fire Engineer	64,064	67,267	70,630	74,162	77,870	81,763	83,710	85,657					
<b>CAMBRIA FIREFIGHTERS (IAFF LOCAL: 4635) (HOURLY AMOUNTS)</b>													
Firefighter (SAFER Grant)	13.65	14.33	15.05	15.80	16.59	N/A	N/A	N/A					
<b>CAMBRIA RESERVE FIREFIGHTERS (HOURLY RATE: NO STEPS)</b>													
Reserve Recruit Firefighter **	14.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Reserve Firefighter **	14.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Reserve Fire Engineer **	15.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Reserve Lieutenant **	16.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
<b>CAMBRIA EXEMPT EMPLOYEES (ANNUAL AMOUNTS)</b>													
<b>Deputy-District-Clerk</b>	<b>-65,080</b>	<b>-68,334</b>	<b>-71,751</b>	<b>-75,338</b>	<b>-79,105</b>	N/A	N/A	N/A					
<b>Deputy-District-Clerk (Confidential)</b>	<b>-68,334</b>	<b>-71,751</b>	<b>-75,338</b>	<b>-79,105</b>	<b>-83,061</b>	N/A	N/A	N/A					
<b>Management-Analyst</b>	<b>-65,080</b>	<b>-68,334</b>	<b>-71,751</b>	<b>-75,338</b>	<b>-79,105</b>	N/A	N/A	N/A					
<b>Facilities &amp; Resources-Supervisor</b>	<b>-76,444</b>	<b>-80,266</b>	<b>-84,279</b>	<b>-88,493</b>	<b>-92,918</b>	N/A	N/A	N/A					
Administrative Analyst - HR & IT	83,297	87,462	91,835	96,427	101,248	N/A	N/A	N/A					
<b>Facilities &amp; Resources Manager</b>	<b>89,556</b>	<b>94,034</b>	<b>98,735</b>	<b>103,672</b>	<b>108,856</b>	N/A	N/A	N/A					
Program Manager	89,556	94,034	98,735	103,672	108,856	N/A	N/A	N/A					
Water Systems Superintendent	100,698	105,733	111,020	116,571	122,400	N/A	N/A	N/A					
Wastewater Systems Superintendent	100,698	105,733	111,020	116,571	122,400	N/A	N/A	N/A					
<b>Administrative-Services-Officer/District-Clerk</b>	<b>-113,803</b>	<b>-119,494</b>	<b>-125,468</b>	<b>-131,742</b>	<b>-138,329</b>	N/A	N/A	N/A					
Finance Manager	110,058	115,561	121,339	127,406	133,776	N/A	N/A	N/A					
District Engineer/Utilities Department Manager	122,166	128,275	134,688	141,423	148,494	N/A	N/A	N/A					
Fire Chief	122,166	128,275	134,688	141,423	148,494	N/A	N/A	N/A					
Administrative Department Manager	122,166	128,275	134,688	141,423	148,494	N/A	N/A	N/A					
<b>Administrative-Department-Manager-(Confidential)</b>	<b>-128,275</b>	<b>-134,688</b>	<b>-141,423</b>	<b>-148,494</b>	<b>-155,919</b>	N/A	N/A	N/A					
General Manager	170,000	170,000	170,000	170,000	170,000	N/A	N/A	N/A					
<b>CAMBRIA LIMITED TERM EMPLOYEE (HOURLY RATE: NO STEPS)</b>													
<b>Retired-Annuitant—District-Engineer</b>	<b>-70.00</b>	N/A	N/A	N/A	N/A	N/A	N/A	N/A					

\*\* Increase rate \$1.00 per year January 1, 2019-January 1, 2022

Position with Confidential designation receives 5% pay differential

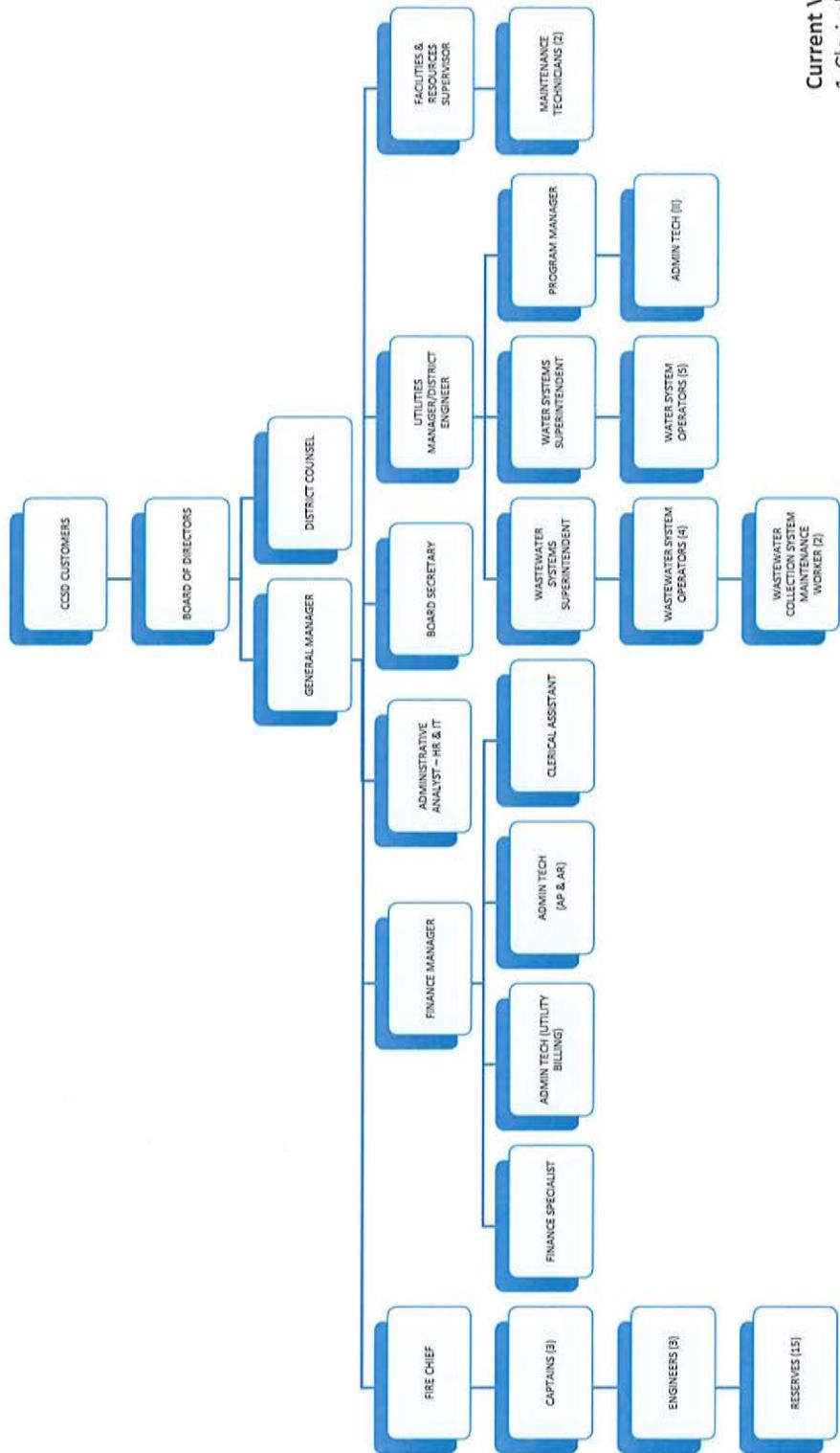
Red denotes a change

**CAMBRIA COMMUNITY SERVICES DISTRICT POSITION ALLOCATION LIST (PAL)**

Job Class	Job Class Name	FY 2020-21 Adopted	FY 2021-22 Requested	Change from FY 2020-21 Adopted
<hr/>				
<b>Permanent</b>				
	<b>Administration and Facilities &amp; Resources</b>			
	GENERAL MANAGER	1.00	1.00	0.00
	ADMINISTRATIVE DEPARTMENT MANAGER (CONFIDENTIAL)	1.00	0.00	1.00
	FINANCE MANAGER	1.00	1.00	0.00
	DEPUTY DISTRICT CLERK (CONFIDENTIAL)	1.00	0.00	1.00
	ADMINISTRATIVE ANALYST - HR & IT	0.00	1.00	-1.00
	FINANCE SPECIALIST-PAYROLL/BENEFITS	1.00	1.00	0.00
	ADMINISTRATIVE TECHNICIAN I, II OR III	2.00	2.00	0.00
	BOARD SECRETARY	0.00	1.00	-1.00
	CLERICAL ASSISTANT	1.00	1.00	0.00
	FACILITIES & RESOURCES MANAGER	0.00	1.00	-1.00
	FACILITIES & RESOURCES SUPERVISOR	1.00	0.00	1.00
	MAINTENANCE TECHNICIANS	2.00	2.00	0.00
	<b>Permanent Totals</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>
<hr/>				
<b>Permanent</b>				
	<b>Utilities</b>			
	DISTRICT ENGINEER/UTILITIES DEPARTMENT MANAGER	1.00	1.00	0.00
	WASTEWATER SYSTEMS SUPERINTENDENT	1.00	1.00	0.00
	WASTEWATER SYSTEM OPERATORS OIT, I, II OR III	4.00	4.00	0.00
	WASTEWATER COLLECTION SYSTEM MAINTENANCE WORKER	2.00	2.00	0.00
	WATER SYSTEMS SUPERINTENDENT	1.00	1.00	0.00
	WATER SYSTEM OPERATOR T3/D2	1.00	2.00	1.00
	WATER TREATMENT OPERATOR OIT, I OR II	4.00	3.00	-1.00
	PROGRAM MANAGER	1.00	1.00	0.00
	ADMINISTRATIVE TECHNICIAN II	1.00	1.00	0.00
	<b>Permanent Totals</b>	<b>16.00</b>	<b>16.00</b>	<b>0.00</b>
<hr/>				
<b>Permanent</b>				
	<b>Fire</b>			
	FIRE CHIEF	1.00	1.00	0.00
	FIRE CAPTAIN	3.00	3.00	0.00
	FIRE ENGINEER	3.00	3.00	0.00
	RESERVE RECRUIT FIREFIGHTER	0.00	0.00	0.00
	RESERVE FIREFIGHTER	15.00	15.00	0.00
	RESERVE FIRE ENGINEER	0.00	0.00	0.00
	RESERVE LIEUTENANT	0.00	0.00	0.00
	FIREFIGHTER (SAFER GRANT)	0.00	0.00	0.00
	<b>Permanent Totals</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>
	<b>Department Totals</b>	<b>49.00</b>	<b>49.00</b>	<b>0.00</b>
<hr/>				
<b>Limited</b>				
	STRATEGIC AND ORGANIZATIONAL ADVISOR	0.00	0.00	0.00
	RETIRED ANNUITANTS	1.00	0.00	-1.00
	<b>Limited Totals</b>	<b>1.00</b>	<b>0.00</b>	<b>-1.00</b>

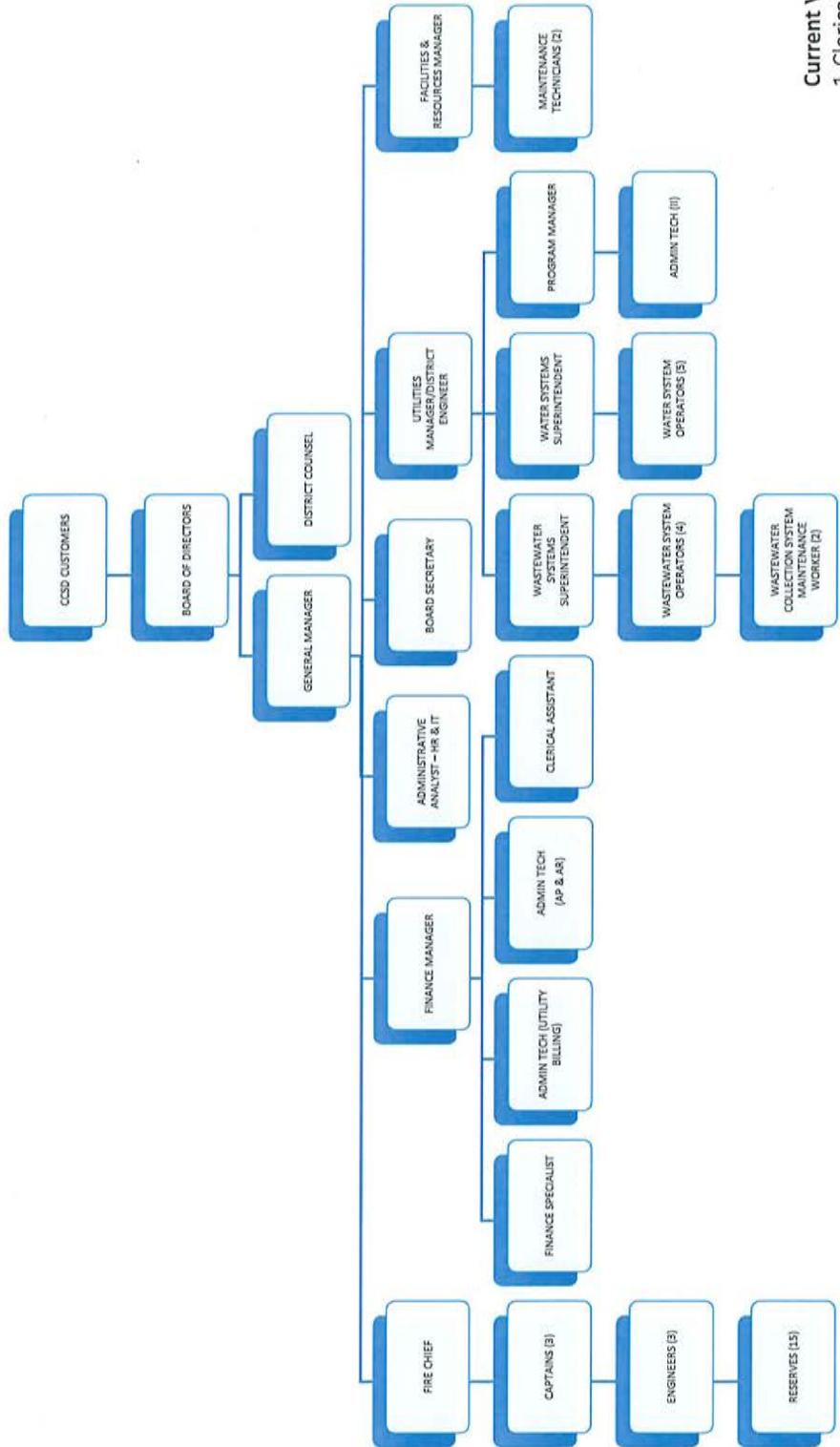
# Cambria Community Services District Organizational Chart

## Current Fiscal Year 2020/2021



# Cambria Community Services District Organizational Chart

## Proposed Fiscal Year 2021/2022



# CAPITAL IMPROVEMENT PROJECTS

	B	C	D	E	F	G
1	General Fund CIP (Revised 5/6/2021)					
2	General Fund Projects	Ranking	FY Project Cost	10-Yr Cost		Notes
3	<b>Administration Department Projects</b>					
4	Tyler Incode	1	\$ -	\$ 76,050		
5	Replace District Car	3	\$ -	\$ 30,000		
6						
7		<b>Subtotal</b>	\$ -	\$ 106,050		
8	<b>Facilities &amp; Resources/PROS Projects</b>					
9	F350 Truck - Replace 1999 F150 Truck	1	\$ -	\$ 40,000		
10	Electric Vehicle Charging Station (Vets Hall)	1	\$ -	\$ 22,272		
11	Electric Vehicle Charging Station (East Village Parking Lot)	1	\$ -	\$ 17,000		
12	Skate Park Improvements	1	\$ -	\$ -		
13	Restroom Facilities @ Fiscalini Ranch Preserve	1	\$ -	\$ 20,000		
14	Vets Hall Sewer Line	1	\$ -	\$ 40,000		
15	Vets Hall Electrical Emergency (Generator & Equipment)	1	\$ -	\$ 80,000		
16	Re-Roof Entire Vets Hall Building & American Legion Kitchen Area	1	\$ -	\$ 55,000		
17	Vets Hall Water Line	2	\$ -	\$ 10,000		
18	Vets Hall Kitchen Improvements (Replace cabinets, countertops, sinks)	3	\$ -	\$ 20,000		
19	Vets Hall Restroom Improvements (Replace partitions, countertops, sinks & flooring)	3	\$ -	\$ 17,500		
20		<b>Subtotal</b>	\$ -	\$ 321,772		
21	<b>Fire Department Projects</b>					
22	Radio System Upgrade Phase 2	1	\$ -	\$ 40,729		
23	Fire Department Station Security	2	\$ -	\$ 80,000		
24	Zoll X Series EKG	2	\$ -	\$ 40,000		
25	Extrication Tool	2	\$ -	\$ 60,000		
26	Utility Truck	2	\$ -	\$ 50,000		
27	Fuel Station Computer Replacement	3	\$ -	\$ 14,000		50% cost paid by CCHD
28	Replace Fire Truck - Engine Type 1	3	\$ -	\$ 700,000		FY 2027
29	Purchase New Fire Truck - Engine Type 3	3	\$ -	\$ 400,000		FY 2022
30	Replace Water Tender	3	\$ -	\$ 250,000		FY 2024
31	Facility Training Center (Sea Train Container)	3	\$ -	\$ 100,000		
32	Fire Station Expansion	3	\$ -	\$ 3,000,000		Includes Admin Office
33		<b>Subtotal</b>	\$ -	\$ 4,734,729		
34			<b>GRAND TOTAL</b>	\$ 5,162,551		
35			Priority 1 Total	\$ 391,051		
36			Priority 2 Total	\$ 240,000		
37			Priority 3 Total	\$ 4,531,500		
38			Priority 4 Total	\$ -		
39				\$ -		

	A	C	D	E	F	G
1	Water CIP (Revised 5/6/2021)					
2		Ranking	FY Project Cost	10-Yr Cost		Notes
3	<b>Water Distribution System Projects</b>					
4	Pressure Zone 2 to Zone 7 transmission main replacement @ SR Creek pedestrian bridge	1	\$ -	\$ 215,527		
5	Water Meter Replacements & Upgrades (phased)	1	\$ -	\$ 1,050,000		
6	Piney Way erosion control inspection report and follow-up protection efforts for existing pipeline	1	\$ -	\$ 10,000		
7	SS2 Electrical Panel Upgrade	1	\$ -	\$ 15,000		
8	Subzone metering of distribution system	2	\$ -	\$ 150,000		
9	Cover for Sheltering of Equipment @ Plant (50%)	2	\$ -	\$ 15,000		
10	Modular Office Building @ Plant	2	\$ -	\$ 10,000		
11	Replacement of problematic service lines within Lemert	3	\$ -	\$ 130,000		
12	Water Master Plan Amendment (revised fire flow modeling/tank sizing check)	3	\$ -	\$ 35,000		
13	Inspection & spot repair to water transmission main under S. Parks wetlands area; or lining of transmission main plus study & predesign	4	\$ -	\$ 80,000		
14	Pine Knolls - Iva Court zone 1 pipeline expansion	4		\$ 165,000		
15		Subtotal	\$ -	\$ 1,875,527		
16	<b>Tank &amp; Booster Pump Station Projects</b>					
17	SCADA System - Phased Upgrades (Adding historian, reporting, etc)	1	\$ -	\$ 250,000		
18	Stuart Street Tank Rehabilitation	1	\$ -	\$ 458,000		
19	Electrical transfer switch and conduit to well SS-3	2	\$ -	\$ 25,000		
20	Rodeo Grounds Pump Station Replacement (aka Zone 2 Booster pump station)	3	\$ -	\$ 1,016,000		
21		Subtotal	\$ -	\$ 1,749,000		
22	<b>Vehicles and Trailer-Mounted Equipment</b>					
23	Replacement 2005 F-150 Truck with F-250 (for towing Ditch Witch)	1	\$ -	\$ 35,000		
24		Subtotal	\$ -	\$ 35,000		
25	<b>Water conservation</b>					
26	Database for water conservation program/tracking with parcel links & APN file conversion	1	\$ -	\$ 10,000		
27		Subtotal	\$ -	\$ 10,000		
29		GRAND TOTAL	\$ 3,669,527			
31		Priority 1 Total	\$ 2,043,527			
32		Priority 2 Total	\$ 200,000			
33		Priority 3 Total	\$ 1,181,000			
34		Priority 4 Total	\$ 245,000			
36	<b>Completed Projects</b>	Ranking	FY Project Cost	10-Yr Cost	Actual Cost	Notes
37	<b>Vehicles and Trailer-Mounted Equipment</b>					
38	Replacement Dump Truck	1	\$ -	\$ 74,871	\$ 74,871	
39	Trailer-Mounted Air Compressor	2	\$ -	\$ 22,557	\$ 22,557	
40	Trailer-Mounted Vacuum Extractor	2	\$ -	\$ 46,169	\$ 46,169	
41	<b>Tank &amp; Booster Pump Station Projects</b>					
42	San Simeon well field generator replacement	2	\$ -	\$ 50,449	\$ 50,449	
44				194,046	194,046	
47	<b>WRF CIP (Revised 5/6/2021)</b>					
48		Ranking	FY Project Cost	10 yr Cost		Notes
49	<b>Permitting &amp; Planning</b>					
50	Urban Water Management Plan - CDP Portion	1	\$ -	\$ 20,463		
51	Groundwater modeling/piezometer installation/monitoring	1	\$ -	\$ 75,758		
52	EIR consulting (follow up agency discussions to support the WRF's Regular CDP)	1	\$ -	\$ 28,609		
53	Section 7 ESA consulting, annual AMP report, & AMP update	1	\$ -	\$ 100,000		
54		Subtotal	\$ -	\$ 128,609		
55	<b>Interim, short-term SWF Modifications</b>					
56	Brine Tank Secondary Containment, Grading, Rock	1	\$ -	\$ 20,000		
57		Subtotal	\$ -	\$ 20,000		
58	<b>Advanced Water Treatment Plant</b>					
59	Miscellaneous instrumentation / monitoring upgrades	2	\$ -	\$ 10,000		
60		Subtotal	\$ -	\$ 10,000		
61	<b>Long-Term Improvement Modifications</b>					
62	Consulting assistance for coordination with Army Corps on WRDA grant (meetings, redefine work plan, & update scope of work)	1	\$ -	\$ 40,000		
63	Future permanent mods at WRF for trailer fill station [transfer tanks, piping, & spill containment/loading pad] (1,2)	2	\$ -	\$ 200,000		
64	AWTP pull-barn style covers for outdoor equipment & control panels (1,2)	2	\$ -	\$ 50,000		
65	Sems, Hach WIMS, or custom programmer for logging/reporting software and tablets	3	\$ -	\$ 25,000		
66	Installation of remote sensing instrumentation at SS creek {needs ROE agreement with State Parks}	3	\$ -	\$ 10,000		
67	Solar Array System (1,2)	3	\$ -	\$ 375,000		
68		Subtotal	\$ -	\$ 700,000		
70		GRAND TOTAL	\$ 858,609			
72		Priority 1 Total	\$ 188,609			
73		Priority 2 Total	\$ 260,000			
74		Priority 3 Total	\$ 410,000			
75		Priority 4 Total	-			
77	<b>Completed Projects</b>	Ranking	FY Project Cost	Actual Cost	Actual Cost	Notes
78	<b>Advanced Water Treatment Plant</b>					
79	Filters / membrane replacements and build reserves for future	2	\$ -	\$ 59,639	\$ 59,639	
80	<b>Interim, short-term SWF Modifications</b>					
81	Short-term flood damage mitigation	1	\$ -	\$ 12,566	\$ 12,566	
82	Hauling of last 18" of water and cleaning impoundment	1	\$ -	\$ 94,515	\$ 94,515	
84				166,720	166,720	

	B	C	D	E	F	G
1	Wastewater CIP (Revised 5/6/2021)					
2	Wastewater Projects	Ranking	FY Project Cost	10-Yr Cost		Notes
<b>3 Treatment Plant Projects in SST (All SST Cost Estimates Current as of 6/2/2020)</b>						
4	Investment Grade Audit (30% Design for all ECMs)	SST	\$ -	\$ 688,404		
5	Electrical Upgrades (ECM 7) - Conduits between PG&E transformer and service switchboard, switchboard, connections to existing switchboard, connections to generator)	SST	\$ -	\$ 337,963		
6	Secondary Water System (3W) Improvements (ECM 10) - Submersible pumps, hydprneumatic tank, demo, electrical/I&C	SST	\$ -	\$ 218,985		
7	Sewer Lift Stations (ECM 12) - Lift Station B1, Lift Station B4, Lift Station 4: Electrical/I&C	SST	\$ -	\$ 2,739,235		
8	Influent Lift Station Modifications (ECM 2) - Bypassing; VFDs; Equipment & Material Demo; Pumps, guiderails, valves, and piping installation; upper concrete wet well deck & hatches (installation); electrical/I&C; new concrete and repair coatings	SST	\$ -	\$ 1,025,772		
9	Modified Ludzak-Ettinger Process Upgrade (ECM 3) - MLE conversion based on Carollo 2015 Study minus VFD costs; header repair	SST	\$ -	\$ 1,012,326		
10	Influent Flow Equalization (ECM 1) - New or refurbished EQ tanks based on Carollo 10% design	SST	\$ -	\$ 922,043		
11	Effluent Pump Station Improvements (ECM 11) - Demo; surge tank replacement; instrumentation; replace air release valves; pipeline cleaning and flushing; electrical/I&C	SST	\$ -	\$ 374,580		
12	RAS and WAS Pumping Improvements (ECM 5) - RAS pumping system; WAS pumping system; scum pumps replacement; skimming troughs replacement; electrical/I&C	SST	\$ -	\$ 733,792		
13	SCADA System (ECM 9) - New SCADA system based on Carollo 10% Design	SST	\$ -	\$ 455,259		
14	Backup Power (ECM 8) - 365 kW NG Generator; Demo; Propane backup	SST	\$ -	\$ 479,327		
15	Blower System Improvements (ECM 4) - Replace 2 blowers; duct replacement	SST	\$ -	\$ 457,179		
16	Sludge Thickening (ECM 6) - Rehabilitate rotary drum thickener and screw press; new transfer pumps; stabilization tanks; aeration system and control valve; demo of clarifiers; rolloff area with roof; electrical/I&C	SST	\$ -	\$ 971,987		
17		Subtotal	\$ -	\$ 10,416,852		
<b>18 Treatment Plant Projects Not in SST</b>						
19	Security Improvements	1	\$ -	\$ 15,000		
20	Replace Tractor	1	\$ -	\$ 40,000		
21	Replace Van - Transport of Sewer Video Camera System	1	\$ -	\$ 55,000		
22	Replace F150	1	\$ -	\$ 30,000		
23	Walkway Grating on Digester Tanks		\$ -	\$ 20,000		
24	Clarifier Improvements					
25	Eastern clarifier - Replace chain drive	1	\$ -	\$ 40,000		
26	Eastern clarifier - Replace drive unit's metalic hubs with non-corrosive hubs	1	\$ -	\$ 35,000		
27	Eastern clarifier - Replace clarifier chain, wear shoes, skid plates, & sprockets	2	\$ -	\$ 40,000		
28	Western clarifier - Replace clarifier chain, wear shoes, skid plates, & sprockets	2	\$ -	\$ 40,000		
29	Cover for Sheltering of Equipment @ Plant ( 50%)	2	\$ -	\$ 15,000		
30		Subtotal	\$ -	\$ 330,000		
<b>31 Collection System Projects</b>						
32	Lift Station A (Nottingham & Leighton/Park Hill)					
33	New Submersible Pumps, MCC, Bypass Piping, Control Panel at Grade Elevation	1	\$ -	\$ 490,000		
34	Lift Station A-1 (Sherwood & Harvey/Marine Terrace)					
35	New Submersible Pumps, Bypass Piping	1	\$ -	\$ 265,000		
36	Lift Station B - (SR Creek/Behind Park Hill)					
37	New Control Panel, Generator, Wet Well, Submersible Pumps, and Valve Vault	3	\$ -	\$ 435,000		
38	Lift Station B-2 (Wood Dr./E. Lodge Hill)					
39	New Control Panel at Grade Elevation	1	\$ -	\$ 425,000		
40	Lift Station B-3 (Green St./W. Lodge Hill)					
41	New Control Panel	1	\$ -	\$ 250,000		
42	New Submersible Pumps, MCC, Bypass Piping	3	\$ -	\$ 250,000		
43	Collection System Assessment software (E.g, t4 Spatial or other)	3	\$ -	\$ 10,000		
44		Subtotal	\$ -	\$ 2,125,000		
45		GRAND TOTAL	\$ 12,871,852			
46						
47		Priority 1 Total	\$ 1,665,000			
48		Priority 2 Total	\$ 95,000			
49		Priority 3 Total	\$ 695,000			
50		Priority 4 Total	-			
51		SST Total	\$ 10,416,852	\$		
52						
53	Completed Projects	Ranking	FY Project Cost	10-Yr Cost	Actual Cost	Notes
<b>54 Vehicles and Trailer- Mounted Equipment</b>						
55	Pearpoint or equal TV inspection camera (removed cost from mid year total to meet reduced funding balance, 11/20/2018.)	1	\$ -	\$ 75,000	\$ 75,000	
56	F-350 Service Truck with Crane Body	1	\$ -	\$ 57,040	\$ 56,540	
57	Vactor truck - replace with new \$430K truck that meets emision requirements (7 yr loan @ 4.5%)	1		\$ 518,000	\$ 402,435	
58	Replacement Rack Truck (F-150)	-	\$ -	\$ 24,193	\$ 24,193	
59						
<b>60 Treatment Plant Projects Not in SST</b>						
61	Influent screen, support platform design, & installation	1	\$ -	\$ 164,509	\$ 156,675	

	B	C	D	E	F	G
1	Wastewater CIP (Revised 5/6/2021)					
2	Wastewater Projects		Ranking	FY Project Cost	10-Yr Cost	Notes
62	<i>Collection System Projects</i>					
63	Lift Station A-1 MCC, SCADA Improvements	1	\$ -	\$ 45,000	\$ 50,835	
65				GRAND TOTAL	\$ 765,678	
68						

## **DEPARTMENT LINE ITEM BUDGET REQUESTS**

Cambria Community Services District  
FY 2021/22 Department Line Item Budget Requests

Fund	Department	Budget Item Request Description	Line Item Request Amount	FY 2021/22 Funded Amount	FY 2021/22 Unfunded Amount
General Fund	Fire	Addition of 3 Firefighters (Step B Salary & Benefits)	334,803	-	334,803
General Fund	Fire	Addition of Clerical Assistant (Step B Salary & Benefits)	61,915	-	61,915
General Fund	Fire	Maint & Repair - Building -Replace Refrigerator	3,000	3,000	-
General Fund	Fire	Maint & Repair - Replace Furniture & Beds damaged during water leak (Insurance Claim Offset)	8,000	8,000	-
General Fund	Fire	Maint & Repair - Storm Damage (Fencing/Shed/Window Screens)	12,000	12,000	-
General Fund	Fire	Maint & Repair - Vehicles Licensed	4,385	4,385	-
General Fund	Fire	Fuel Station Computer Replacement	14,000	14,000	-
General Fund	Fire	Zoll X Series EKG (Grant Offset)	40,000	40,000	-
General Fund	Fire	Radio System Upgrade - Phase II (Grant Offset)	30,000	30,000	-
General Fund	Fire	Station Security Upgrade - Phase I or III	80,000	20,000	60,000
General Fund	Fire	Storage Shed - Additional Shed for Storage of Equipment	8,000	8,000	-
General Fund	Fire	Replacement of F350 Utility Truck (Loan Offset)	50,000	50,000	-
		Sub-Total	646,103	189,385	456,718
General Fund	Facilities & Resources	Reclassification of Facilities & Resources Supervisor to Facilities & Resources Manager (Step D & Benefits)	9,110	9,110	-
General Fund	Facilities & Resources	Addition of Maintenance Worker (Step B & Benefits)	79,488	-	79,488
General Fund	Facilities & Resources	Maintenance & Repairs - Vets Hall Keyless Entry	2,500	2,500	-
General Fund	Facilities & Resources	Maintenance & Repairs - Storm Damage - Bldg Repairs	20,000	20,000	-
General Fund	Facilities & Resources	Maintenance & Repairs - Storm Damage - Replace Appliances	2,000	2,000	-
General Fund	Facilities & Resources	Maintenance & Repairs - Storm Damage - Replace Office Furn	10,000	10,000	-
General Fund	Facilities & Resources	Maintenance & Repairs - Storm Damage - Replace Shed	10,000	10,000	-
General Fund	Facilities & Resources	Maintenance & Repairs - Storm Damage - Replace Fencing	6,500	6,500	-
General Fund	Facilities & Resources	Vets Hall Replace Sewer Main Line Replacement	40,000	-	40,000
General Fund	Facilities & Resources	Vets Hall Electrical Emergency (Generator & Equip)	80,000	-	80,000
General Fund	Facilities & Resources	Vets Hall Replace Legion Kitchen Roof	15,000	15,000	-
General Fund	Facilities & Resources	Vets Hall Waterline Improvements	10,000	-	10,000
General Fund	Facilities & Resources	Vets Hall Kitchen Area Improvements	20,000	-	20,000
General Fund	Facilities & Resources	Vets Hall Restroom Improvements	17,500	-	17,500
		Sub-Total	322,098	75,110	246,988
General Fund	PROS	Skate Park Construction & Infrastructure (PROS Comm Request)	220,000	-	220,000
General Fund	PROS	East Ranch Bathroom (PROS Comm Request)	360,000	-	360,000
General Fund	PROS	Update PROS Master Plan (PROS Comm Request)	80,000	19,152	60,848
		Sub-Total	660,000	19,152	640,848
General Fund	Administration	Property/Liability Insurance - Premium Increase 30%	51,914	51,914	-
General Fund	Administration	LAFCO Annual Fees (Increase of 15%)	3,814	3,814	-
General Fund	Administration	Professional Services - Fees & Charges Study	20,000	20,000	-
		Sub-Total	75,728	75,728	-
		Total General Fund	1,703,929	359,375	1,344,554
Water Fund	Water	Water Conservation Mailer	1,500	1,500	-
Water Fund	Water	Deferred Maintenance from FY 2020/21	17,000	17,000	-
Water Fund	Water	Maintenance & Repairs - Storm Damage Vault Repairs, Dosing Pump Replacement, Pressure Regulator Replacements	32,921	32,921	-
Water Fund	Water	Undergrounding of Communications Lines	12,000	12,000	-
Water Fund	Water	Water Use Efficiency Plan Update	17,500	17,500	-
Water Fund	Water	Water Audit Tool & Training	5,000	5,000	-
Water Fund	Water	Retrofit Saturation Survey	2,500	2,500	-
Water Fund	Water	Instream Flow Study	75,000	75,000	-
Water Fund	Water	Water Meter Replacement Program	97,000	97,000	-
Water Fund	Water	Stuart Street Tank Rehabilitation	458,000	458,000	-
Water Fund	Water	SS2 Electrical Panel Upgrade	15,000	15,000	-
Water Fund	Water	Cover for Sheltering of Equipment	15,000	15,000	-
Water Fund	Water	Modular Office Building for Plant	10,000	10,000	-
		Sub-Total	758,421	758,421	-
Water Fund	WRF - Operations	Reverse Osmosis Filtration Audit	12,000	12,000	-
Water Fund	WRF - Operations	Chemicals for Media Preservation	7,000	7,000	-
Water Fund	WRF - Operations	Analytic Device Repair/Replacement	15,000	15,000	-
Water Fund	WRF - Operations	Silt Density Index Testing Equipment	1,650	1,650	-
Water Fund	WRF - Operations	Pull-Barn Style Cover for Equipment	50,000	-	50,000
		Sub-Total	85,650	35,650	50,000

Cambria Community Services District  
 FY 2021/22 Department Line Item Budget Requests

Fund	Department	Budget Item Request Description	Line Item Request Amount	FY 2021/22 Funded Amount	FY 2021/22 Unfunded Amount
Water Fund	WRF - Capital	Trailer Fill Station (Tanks, Piping, Spill Containment & Pad)	200,000	200,000	-
		Sub-Total	200,000	200,000	-
Wastewater Fund	Wastewater	Mailer-What Not to Flush (Moved from FY 2020/21 to FY 2021/22)	1,000	1,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Equipment & Motor Repairs	45,000	45,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Lab Building Roof Repairs	40,000	40,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Road Paving Repairs - Due to Sewer Repairs (Contract with County of SLO)	60,000	60,000	-
Wastewater Fund	Wastewater	PFAS (Per and Polyfluoroalkyl Substances) Sampling	10,000	10,000	-
Wastewater Fund	Wastewater	PFAS (Per and Polyfluoroalkyl Substances) Sampling Supplies	2,000	2,000	-
Wastewater Fund	Wastewater	Lift Station Improvements (B-3 & B-4)	65,125	65,125	-
Wastewater Fund	Wastewater	Eastern Clarifier - Replace Drive Chain	40,000	40,000	-
Wastewater Fund	Wastewater	Replace John Deere Tractor	70,000	70,000	-
Wastewater Fund	Wastewater	Replace 2005 F150 Truck	30,000	30,000	-
Wastewater Fund	Wastewater	Replace Van - Transport of Video Camera System	55,000	55,000	-
Wastewater Fund	Wastewater	Secondary Water System Improvements (ECM 10)	80,000	80,000	-
Wastewater Fund	Wastewater	SST Project Loan - Pri/Int	409,894	409,894	-
		Sub-Total	498,125	498,125	-
Total Enterprise Funds			1,542,196	1,492,196	50,000

# RESERVES

1 Cambria Community Services District  
 2 Reserve Estimates - Cash Basis  
 3 Proposed Budget FY 2021/2022  
 4

A	B	C	D	E	F	G	H	I	J	K	L	M	N
6	RESERVES												
7	Cash in Bank per Audit at June 30, 2019	\$ 2,977,298	\$ -	\$ (262,531)	\$ (216,380)	\$ 637,980	\$ 159,069	\$ 159,069	\$ 3,136,367				
8	Fiscal Year 2019/20 Estimated Increases / (Decreases)	\$ 245,360	\$ 387,697	\$ 421,859	\$ 236,731	\$ (219,682)	\$ 438,908	\$ 826,605	\$ 1,071,965				
9	Estimated Cash Based Reserves at June 30, 2020	\$ 3,222,658	\$ 387,697	\$ 159,328	\$ 20,351	\$ 418,298	\$ 597,977	\$ 985,674	\$ 4,208,332				
10	Fiscal Year 2020/21 Estimates:												
11	Estimated Operating Surplus / (Deficit) based on actual activity to 6/30/21, transfers, encumbrances and project carryforwards	\$ (57,755)	\$ 499,856	\$ 597,934	\$ 318,248	\$ 1,624,953	\$ 2,541,135	\$ 3,040,991	\$ 2,983,236				
12	Estimated Cash Based Reserves at June 30, 2021	\$ 3,164,903	\$ 887,553	\$ 757,262	\$ 338,599	\$ 2,043,251	\$ 3,139,112	\$ 4,026,665	\$ 7,191,568				
13	Fiscal Year 2021/22 Proposed Budget												
14	Operating Surplus / (Deficit)	\$ (70,481)	\$ (387,314)	\$ 3,559	\$ (243,022)	\$ (200,000)	\$ (439,463)	\$ (826,777)	\$ (897,258)				
15	Estimated Cash Based Reserves at June 30, 2022	\$ 3,094,422	\$ 500,239	\$ 760,821	\$ 95,577	\$ 1,843,251	\$ 2,699,649	\$ 3,199,888	\$ 6,294,310				
16	INTERFUND LOANS												
17	Amounts per 6/30/2019 Audit	\$ 737,503	\$ (579,777)					\$ (157,726)	\$ (737,503)	\$ -			
18	Estimated Increase in Interfund Loans	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
19	To eliminate negative cash balances at 6/30/2022	\$ 98,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
20	FY 2021/22 Estimated Loan Repayment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
21	FY 2019/20 & 2020/21 Unused Reserve, FY 2021/22 Reserve Requirement per Prop 218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
22	Total Interfund Loans/ Required Reserves	\$ 98,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
23	June 30, 2022 Adjusted Cash Based Reserves (Estimated)	\$ 3,193,175	\$ 500,239										
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