

**CAMBRIA COMMUNITY SERVICES DISTRICT  
 PRELIMINARY BUDGET  
 FISCAL YEAR 2020-2021**

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## Summary

The Cambria Community Services District (CCSD) preliminary budget for fiscal year (FY) 2020-2021 has been prepared reflecting several actions that have been approved by the Board of Directors during the current fiscal year. Those actions include approval of increases in customer rates and charges for enterprise funds, budget policies, goals for calendar year 2020, and guidance from standing committees covering numerous details associated with the CCSD's finances, operations and capital projects and policies.

Overall, the District's financial condition is improving as a result of the enterprise fund rate increases approved on October 4, 2018, as well as from the District's efforts in fiscal conservation and through the creation of operational efficiencies leveraging technology and updated policies and procedures. The revenue increases provide the District with the ability to cover the cost of providing water and wastewater services and to begin implementation of multi-year capital improvement projects. On May 23, 2019, the Board of Directors approved the second phase of rate increases, effective July 1, 2019. On May 21, 2020, the Board of Directors approved the third and final phase of the rate increases, opting to delay the July 1, 2020 increase until September 1, 2020, due to the economic environment related to the COVID-19 pandemic. These rate increases which were prescribed in Resolution 27-2018 adopted on October 4, 2018 but were not automatic. Additional details associated with enterprise fund activities, including recommendations of the CCSD standing committees guiding the preparation of the preliminary budget are provided in subsequent sections of this report.

While the preliminary budget includes revenues and expenditure plans for FY 2020-2021, it does not include reserves since those are incorporated at the time that the Final Budget is considered by the Board. The prescribed timing of the final budget, which is established by Government Code Section 61110, provides staff the opportunity to perform year-end accounting closure procedures for the CCSD balance sheet in determining the current year's ending reserve balances which are also the beginning reserve balances for FY 2020-2021. Since the District is currently working on the FY 2018-2019 audit, the reserve balances incorporated into the FY 2020-2021 will be staffs' best unaudited estimates for the final budget. Interfund loans are likely the most significant issues that may affect balance sheets and reserves. Based on existing Board direction, staff will continue discussions related to interfund loans with both the Finance Standing Committee and the Board.

Service levels in the CCSD General Fund budgets, including Fire, Facilities and Resources, and Parks, Recreation and Open Space are generally consistent with the current fiscal year. Since the General Fund budgets are predominantly funded through taxes and assessments, which are increasing parallel to the rate of inflation, several unfunded items continue to exist. Additional details on General Fund budgets and unfunded items are provided in subsequent sections of this report. Options to increase revenues to address unfunded items are relatively limited, but continually explored. The solid waste collection service rate review and Prop 218 rate increase by Waste Connections Inc. (formerly Mission Country Disposal) were adopted by the Board in October 2019, resulting in a general fund revenue increase generated from the increase in fees for solid waste collection services. Another potential source of general fund revenue is electric vehicle charging stations. Grant applications have been submitted and Board discussions will be forthcoming in June, to discuss the grant applications and project funding needs.

The following links to the CCSD website can be used for additional information on recent Board and standing committee actions guiding the preparation of the preliminary budget:

Budget Policies adopted December 13, 2018:

<https://www.cambriacsd.org/district-policies>

Board goals for 2020 adopted May 14, 2020:

<https://www.cambriacsd.org/board-members>

New rates for water, the sustainable water facilities and wastewater approved on October 4, 2018:

<https://www.cambriacsd.org/2018-10-04-board-special-meeting>

July 2018 Report by Bartle Wells Inc. supporting the Proposition 218 rate increases approved on October 4, 2018:

<https://www.cambriacsd.org/2018-07-11-board-special-meeting>

May 23, 2019 approval of water, sustainable water facilities and wastewater rates effective July 1, 2019:

<https://www.cambriacsd.org/2019-05-23-board-meeting>

May 21, 2020 approval of water, sustainable water facilities and wastewater rates effective September 1, 2020:

<https://www.cambriacsd.org/2020-05-21-board-meeting>

## Combined Preliminary Budget

The following table illustrates the combined CCSD budgets.

<b>Cambria CSD - Combined Preliminary Budget Fiscal Year 2020-2021</b>	<b>General Fund Budgets</b>	<b>Enterprise Fund Budgets</b>	<b>Budget Subtotals</b>	<b>Eliminating Adjustments</b>	<b>Combined Budgets</b>
<b>Revenues</b>					
Property Taxes	\$ 2,557,585	\$ 25,000	\$ 2,582,585	\$ -	\$ 2,582,585
Fire Assessments	483,900		483,900		483,900
Franchise Fees	118,000		118,000		118,000
Administrative Cost Reimbursements	2,213,443		2,213,443	(2,213,443)	-
Water Rates		3,145,667	3,145,667		3,145,667
Sustainable Water Facility Rates		1,296,167	1,296,167		1,296,167
Wastewater Rates		\$3,112,167	3,112,167		3,112,167
Grants	30,000		30,000		30,000
Interest Income	20,966		20,966	(5,926)	15,040
Other Revenues	123,616	634,845	758,461	-	758,461
<b>Total Revenues</b>	<b>\$ 5,547,510</b>	<b>\$ 8,213,846</b>	<b>\$ 13,761,356</b>	<b>\$ (2,219,369)</b>	<b>\$ 11,541,987</b>
<b>Expenditures</b>					
Personnel Services	\$ 3,368,882	\$ 2,154,112	\$ 5,522,994		\$ 5,522,994
Services and Supplies	\$1,391,261	\$1,754,807	3,146,068		3,146,068
Capital Outlay	\$82,000	\$1,189,404	1,271,404		1,271,404
Debt Service	\$141,912	\$1,041,881	1,183,792	(5,926)	1,177,866
Administrative Cost Allocation	\$581,304	\$1,632,139	2,213,443	(2,213,443)	-
<b>Total Expenditures</b>	<b>\$ 5,565,358</b>	<b>\$ 7,772,343</b>	<b>\$ 13,337,701</b>	<b>\$ (2,219,369)</b>	<b>\$ 11,118,332</b>
<b>Net Sources Over / (Under) Uses</b>	<b>\$ (17,848)</b>	<b>\$ 441,503</b>	<b>\$ 423,655</b>	<b>\$ -</b>	<b>\$ 423,655</b>

Total General Fund revenues are estimated to increase \$308,784 (5.9%) from \$5,538,726 estimated for FY 2019-2020 to \$5,547,510 in FY 2020-2021. After adjusting for an increase in Administrative Costs reimbursement of \$203,887 incurred by the General Fund and charged to the operational budgets, the net revenue increase for the General Fund is estimated to be \$104,897. Property taxes are projected to increase \$77,050 (3.1%) from \$2,526,000 in FY 2019-2020 to \$2,603,050 in FY 2020-2021, based on estimates received from the County of San Luis Obispo Treasurer Tax Collector. The combined preliminary budget illustration above includes an offset for property taxes collection charges. The remaining changes relate to loan proceeds for equipment, reimbursements for fire radio grant, and other revenues.

Total General Fund expenditures are estimated to increase \$344,399 (6.6%) from \$5,220,959 estimated for FY 2020-2019 to \$5,565,358 in FY 2020-2021. Overall, the General Fund budgets are anticipated to incur a surplus of \$17,767 in FY 2019-2020, and a deficit of \$17,848 in FY 2020-2021, which essentially provides for a balanced budget in the proposed budget. Achieving a balanced budget relies on 100% cost recovery for the Administrative Fund. These administrative cost allocations, and other interfund transfers, are eliminated in the CCSD combined budget to determine net revenues and net expenditures after interfund activities.

The Enterprise Fund revenues are estimated to increase \$586,501 (7.7%) from \$7,627,345 in FY 2019-2020 to \$8,213,846 in FY 2020-2021. Enterprise Fund expenditures are estimated to increase \$212,181 (2.8%). The increases in revenues and expenditures is consistent with the rate increases approved in October 2018. Although the use of reserves in FY 2020-2021 is needed to cover the budgeted costs, doing so is consistent with the Prop 218 estimates and the overall multi-year implementation of the new rate structure. Details comparing the proposed FY 2020-2021 budget to the estimates included in the Proposition 218 analysis prepared by Bartle Wells, which documented the need for the rate increases, is subsequently discussed in greater detail.

### General Fund Budgets

The General Fund Budgets consist of the following:

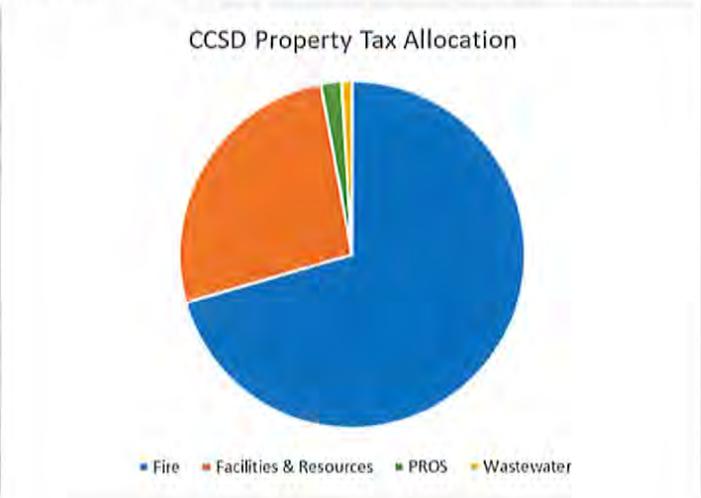
- Fire Fund
- Facilities and Resources Fund
- PROS (Parks, Recreation and Open Space) Fund
- Administrative Fund (Including the Overhead Allocation spreadsheet)

The combined General Fund budgets are illustrated on page 17 , with summary and detailed schedules for each budget on pages 16 to 47.

#### Significant Budget Items

General Fund revenues are primarily property taxes, which are allocated between Fire, Facilities and Resources, and PROS in order to fund budgeted expenditures. Other revenues, such as the Fire Assessments, are restricted to the Fire Fund. The Administrative Fund budget includes a schedule on page 78 illustrating how administrative costs are allocated between the various CCSD budgets. In order to balance the General Fund budgets in FY 2020-2021, the Administrative Cost allocation provides for 100% reimbursement of costs. Although Franchise Fee revenues continue to be shown in the Administrative Fund, they are not used to offset administrative cost and therefore help to ensure that the General Fund is balanced.

The following illustrates the allocation of CCSD property taxes.



## General Fund Trade-Offs

Trade-offs in General Fund budgets link to how much property taxes is allocated to one of the budgets versus another budget. The Fire Fund is allocated 71% of the CCSD property taxes, which together with Fire Assessments of \$472,500, provide most of its funding. The Facilities and Resources Fund receives 27% of the CCSD property taxes, which with rental income of the Veterans Hall of \$26,000, provide for most of its funding. Allocating more property taxes to one fund, and decreasing the other, would result in trade-offs, possible changes in staffing, and changes in the list of "Unfunded Requests" illustrated on pages 86-87.

When considering trade-offs between General Fund budgets, it is important to recognize that CCSD has taken on added responsibilities in recent years without funding. Funding for maintenance of open space and the maintenance of the Veterans Hall are two primary responsibilities of the Facilities and Resources budget that continue to be underfunded and where service is provided in the best manner possible within available funding. Over time, as the CCSD continues to maintain the Fiscalini Ranch and take ownership of more open space parcels (now at over 500 parcels) with insufficient funding, the General Fund budgets for Fire, Facilities and Resources and Admin will continue to decline and impact operations and safety.

Lastly, \$25,000 in property taxes is budgeted for the low-income discounts for wastewater customers. Based on Proposition 218 requirements for the proportional allocation of costs when establishing customer rates and charges, low income discounts cannot be subsidized by other wastewater customers. Property taxes are the sole source of discretionary revenues appropriate to cover the cost of the discounts. Board consideration of providing low-income discounts for water customers is also under consideration and would require additional funding from property tax revenues which are not included in the FY 2020-2021 budget, but which would create additional trade-offs.

Fire and Emergency Services – See budget schedules on pages 18-26

### Significant Budget Items

- The CCSD Fire Fund provides for 7 full time personnel and 15 volunteer/reserve fire personnel. Staffing levels are consistent with the current FY 2019-2020 staffing.
- Funded budget items are listed on page 84 and include increased funding for equipment repairs, emergency medical supplies and personal protective equipment.
- Capital expenditures include \$30,000 for Phase II of the radio system upgrade. Budgeted revenues also include \$30,000 in grant to pay for this upgrade.
- The budget request for FY 2020-2021 included several items that are not funded in the preliminary budget and are listed on page 86. This includes a request for funding for security upgrades at the Fire Station which are critical for safety and ongoing operations.

### Goals, Objectives and Plans

- 1) Continue to seek grant for Phase II of the radio system upgrade & procure in accordance with CCSD policy; prepare funding options for Board consideration if grant is not awarded.
- 2) Complete the goal for the Emergency Operations Plan Development & Review.
- 3) Continue to support employee training in maintaining professional licensing or other industry related training.

Facilities and Resources– See budget schedules on pages 27-34

The Facilities and Resources (F&R) budget funds three (3) full-time equivalent staff positions and related expenditures for maintenance and repairs of District assets including real property such as the Veterans Hall Building, Skate Park, Dog Park, Public Restrooms, Open Space and Fiscalini Ranch. Relating to the F&R budget is the PROS budget, which has historically provided funding for start-up or facilities development efforts. Current challenges associated with unfunded budget requests is common for local agencies that can fund facilities development but are hard pressed to fund long-term maintenance efforts. Continued resource demands for open space maintenance and homeless camp cleanups and storage of personal property are having a significant budgetary impact on General Fund resources and staff.

#### Significant Budget Items

- The CCSD Facilities and Resources Fund provides for 3 full time personnel. Staffing levels are consistent with the current FY 2019-2020 staffing.
- Funded budget items are listed on page 86 and include increased funding for building & ground maintenance, temporary personnel services, employee training and professional grant writer.
- Capital expenditures include \$12,000 for a storage trailer and \$40,000 for a F350 truck. Budgeted revenues also include \$40,000 in loan proceeds, assuming the truck will be financed.
- Significant unfunded requests exist and are listed on page 86.
  - Significant unfunded requests exist for maintenance of the Veterans Hall.
  - Significant resource constraints exist which affect staff's ability to maintain open space, streetlights, and public restrooms, which may not meet service level expectations of the community.

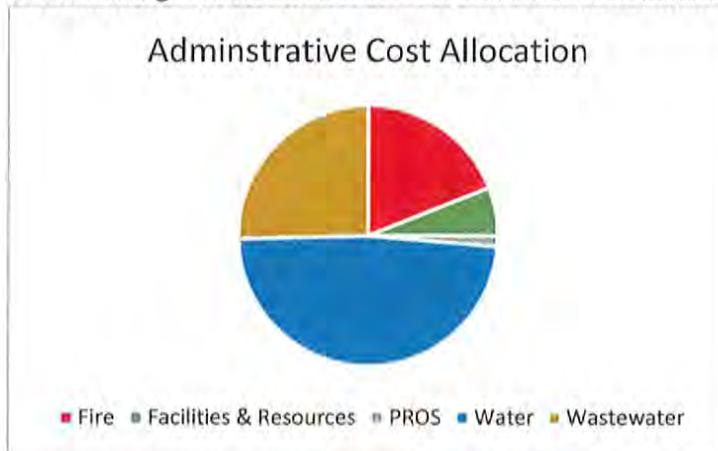
#### Goals, Objectives and Plans

- 1) Continue coordinating with PROS.
- 2) Continue engaging in community dialogue on impacts from homeless encampments.
- 3) Continue to support employee training in maintaining professional licensing or other industry related training.
- 4) Continue discussions & review of the fee structure for rental rates of the Veterans Hall.

Administrative Services– See budget schedules on pages 35-42

The CCSD Administrative Fund budget includes the cost of the general manager and staff responsible for the district's accounting and finances, human resources, clerk and records retention, centralized aspects of contract management and related administrative functions.

The following chart illustrates the CCSD allocation of administrative costs.



Overall, combined enterprise fund budgets pay 73.7% of the CCSD administrative costs with water fund budgets (including SWF budgets) covering 48.4% and the wastewater fund covering 25.4%. General fund budgets pay the remaining 26.3% with those costs covered by Fire (18.9%), Facilities and Resources (6.0%) and PROS (1.3%).

#### Significant Budget Items

- Funded budget items are listed on page 86 and include increased funding for Clerical Assistant from part-time to full-time, increase in annual property/liability insurance, cost of CCSD board candidate elections, recruiting & training software, strategic planning, COVID-19 driven office modifications, and technology improvements for remote and video conferencing.
- The Administrative Fund surplus for FY 2020-2021 is estimated to be \$158,877.
- The surplus assumes that 100% of administrative costs are reimbursed by other operating budgets.
- The surplus helps ensure that the overall General Fund is balanced by covering deficits in the Fire Fund (\$118,640) and Facilities and Resources (\$58,086).
- Alternatives exist regarding revenues that are included in the Administrative Fund:
  - As an alternative to including revenues in the Administrative Fund, which generate the surplus, those revenues could be allocated directly to the other General Fund budgets similar to the allocation of property taxes; thereby eliminating the deficits illustrated in those budgets.
  - As a second alternative, all discretionary General Fund revenues could be included in the Administrative Fund. Doing so would create deficits in other general fund budgets representing the true value of funding needed from the General Fund.

#### Goals, Objectives and Plans

- 1) Support the goals adopted by the Board of Directors on May 14, 2020.
- 2) Advance the District's strategic planning efforts.
- 3) Review the District Code and consider whether direction should be provided to draft amendments.
- 4) Review the District Fee Schedule and consider whether amendments should be provided to make amendments.

- 5) Continue with progress on the following Organizational Goals:
  - a) Staffing, vacancies, and overall staffing levels
  - b) Develop and review the annual budget in a timely manner
  - c) Complete the annual audit in a timely manner
  - d) Implement the Tyler Incode Financial Software program
- 6) Continue work with Standing Committees on various Board assigned tasks.
- 7) Continue to support employee training in maintaining professional licensing or other industry related training.

## Enterprise Fund Budgets

The CCSD Enterprise Fund budgets consist of the following:

- Water Fund
- SWF Operations Fund
- SWF Capital Fund
- Wastewater Fund

The combined Enterprise Fund budgets are illustrated on page 49, including the combined summary information for the three (3) water fund budgets (Water, SWF Operations and SWF Capital Funds) and the Wastewater Fund. Detailed schedules for the enterprise budget are on pages 48-77.

### Significant Budget Items

As with the General Fund budgets, some significant budget items are common to all enterprise fund budgets while other issues are budget specific. The following is a list of budget issues common to all enterprise funds.

- The approval of water and wastewater rates and charges on October 4, 2018, the second phase increases effective on July 1, 2019 and the third phase increases effective on September 1, 2020 help to ensure sufficient funding for the CCSD enterprise services and investment in CCSD infrastructure.
- Reorganization of the staffing levels in the Utilities Departments includes two phases:
  - Phase one occurred in FY 2019-2020 by retitled and consolidated the Water Operations Supervisor and SWF CPO positions to the new position Water Systems Superintendent, allocating the costs 80% water and 20% SWF and retitled the Wastewater Supervisor position to Wastewater Systems Superintendent position.
  - Phase two is proposed for FY 2020-2021 by reclassifying the Management Analyst position to Program Manager position to support increased grant programs and increasing the Administrative Technician II from limited term to full time, in part to support CCSD conservation programs. Both positions are allocated 34% water, 33% SWF and 33% wastewater.
- Comparison of the Prop. 218 assumptions included in the Bartle Wells Inc. report dated July 2018 and the proposed FY 2020-2021 Preliminary Budget is provided for all enterprise funds.
  - Overall, the proposed budgets are consistent with Proposition 218 estimates.

- o Differences between the preliminary budget and the Proposition 218 estimates exist for budget categories such as labor, services and supplies, capital outlay, debt service and administrative costs are illustrated in graphs and the budget schedules.
- o Continued review with the Resources & Infrastructure and Finance Committees supports continued follow up at the committee level on the details underlying the Proposition 218 estimates and District efforts moving forward with capital improvements and other District programs.

### Trade-Offs

In contrast to the General Fund budgets where trade-offs exist between the budget units depending on the allocation of property tax and general fund discretionary revenues, the enterprise funds have their own dedicated revenues and trade-offs are budget specific. For CCSD water services, there are three “component units” of the budget – the Water Fund, the SWF Operations Fund and the SWF Capital Fund and trade-offs may also exist between those three components.

### Goals, Objectives and Plans

Enterprise Funds are managed by the District Engineer/Utilities Department Manager. A couple of important goals for FY 2020-2021 exist for both water and wastewater operations including the following:

- Recent rate increases provide funding for capital improvements and improved proactive maintenance – implementing those efforts in a cost-effective manner will help ensure that the beneficial outcomes of rate increases are maximized.
- Continue to improve regulatory reporting and responsiveness to resource agencies.

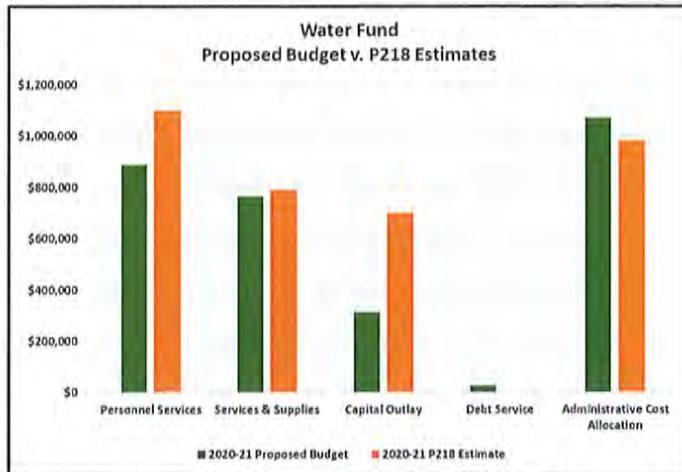
More specifically, advancing the Multi-Year Infrastructure Capital Improvement Program (CIP) will need to address staff roles and responsibilities, how the project priorities are phased, how professional and construction services are procured, and refinement of scope, schedules and budgets for individual projects. Overall project prioritization has been completed, reviewed, and endorsed by the Resource and Infrastructure Committee and continued coordination with the committee will be a staff priority in FY 2020-2021. Details on specific projects and programs are discussed in the following sections on each enterprise budget. Capital Improvement Program Project Prioritization schedules are included on pages 83-85.

Continued coordination between the Finance Committee and the Resources and Infrastructure Committee will also be important to advance the capital improvement program. Consideration of debt funding, especially for the wastewater system improvements proposed with the PG&E Turnkey project, will be an important point of coordination since it may likely affect the feasibility of beneficial outcomes.

**Water Fund – See budget schedules on pages 50-57**

The projected surplus in the FY 2020-2021 Water Fund budget is \$523,975, which is \$506,975 greater than the Prop 218 estimated surplus of \$17,000. Budgeted revenues are estimated to be \$3,589,417 and within \$417 of the Prop 218 estimate of \$3,589,000. Budget expenditures of \$3,065,442 is \$506,558 less than the Prop 218 estimate of \$3,572,000.

Personnel costs are anticipated to be \$211,574 less than the Prop 218 estimates and primarily result from the staffing change related to the Water Systems Superintendent, Program Manager and Administrative Technician II, as previously discussed. Services and supplies are anticipated to be \$22,941 less than the Prop 218 estimate. Capital Outlay is anticipated to be \$386,000, less than the Prop 218 estimate. Debt service was not included in the Prop 218 estimates but will be approximately \$26,548 due to the financed purchase of a Dump Truck in FY 2019-2020.

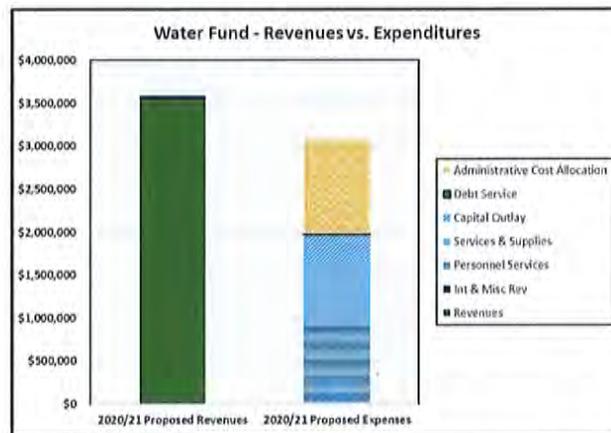


Administrative costs are estimated to exceed Prop 218 estimates by \$87,409. In total, expenditures are estimated to be \$506,558 less than the Prop 218 estimates. The adjacent column chart compares budgeted revenues to budgeted expenditures.

The adjacent column chart compares budgeted revenues to budgeted expenditures.

Water Fund Trade-Offs

The Capital Outlay expenditures include trade-offs that will continue to be considered by staff, the Resource and Infrastructure Committee and the Board of Directors during FY 2020-2021.



Priority #1 projects are listed on page 85.

Many of the projects in the water fund are implemented over multiple years, and additional funding is requested for SCADA Phase II, Water Meter Replacements, and the Santa Rosa Creek Pedestrian Bridge, all priority #1 projects. New capital improvement funding is requested for a Water Conservation Database and to begin the Rodeo Grounds Pump Station Design & Permitting. The Capital Outlay budget also includes \$35,000 for a replacement truck which was budgeted and not purchased in FY 2019-2020. Maintaining the Water Fund surplus may be needed for repayment of a long-standing general fund loan and yet to be determined PGE SST efficiency projects (currently estimated at about \$6 million for three items).

Goals, Objectives and Plans

Water system goals for FY 2020-2021 include the following:

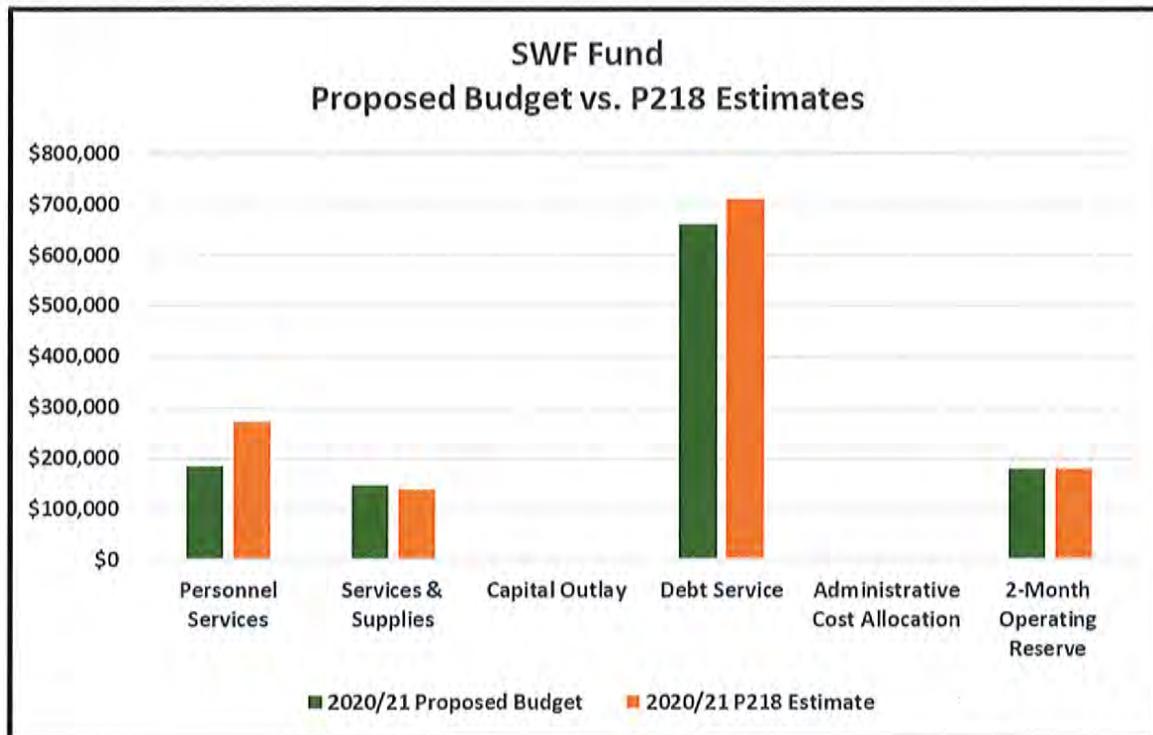
- Update of Urban Water Management Plan
- Update of Water Use Efficiency Plan

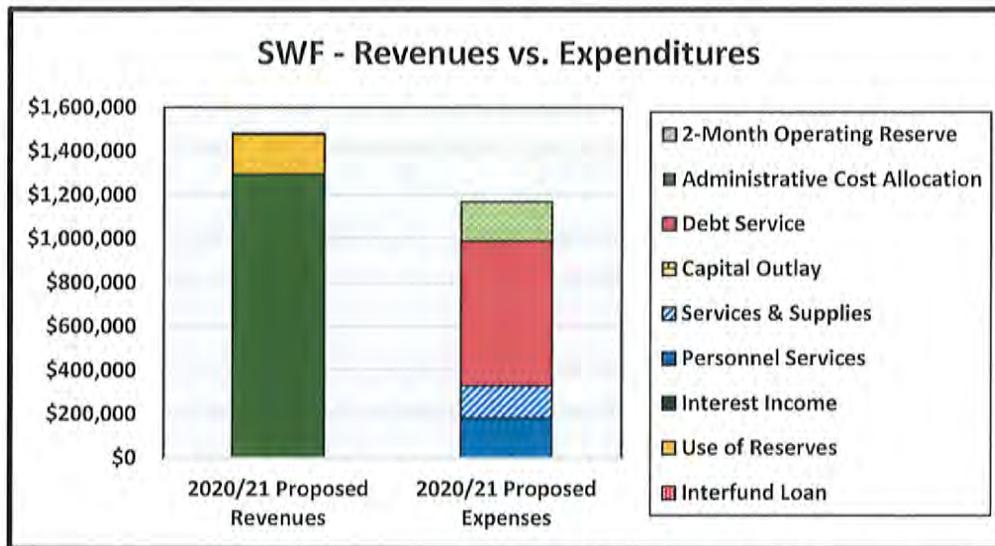
- Continue to support employee training in maintaining professional licensing and other industry related professional development.
- Establish specific goals relating to Capital Improvement Projects.
- During quarterly budget reviews, continue to provide status updates on CIP efforts.
- Continue to develop details on scope, schedules, and budgets for individual high priority projects.

SWF Fund – See budget schedules on pages 58-68

The projected operating surplus in the FY 2020-2021 SWF Fund budget is \$312,765 before the \$180,000 reserve set aside for two months of additional costs while the facilities are operating. With the operating cost set-aside, the budget surplus is \$132,765. The Prop 218 estimates assumed a surplus of \$20,000.

Additionally, the SWF – There are no requested expenditures in the Capital Fund, which is \$50,000 less than the Proposition 218 estimates. Altogether, the proposed budgets for the SWF funds are \$162,765 less than the Prop 218 estimates.





The costs related to personnel, which is \$87,708 less than the Prop 218 estimate, and costs related to operations and maintenance, within services and supplies, which is \$6,865 greater than the Prop 218 estimates.

Budgeted revenues are estimated to be \$1,302,347, which is \$18,653 less than the Prop 218 estimate of \$1,321,000 due to the July 1, 2020 rate increases delayed until September 1, 2020.

There are no new capital outlay projects requested for FY 2020-2021, which is \$50,000 less than the Prop 218 estimates.

#### SWF – Trade-Offs

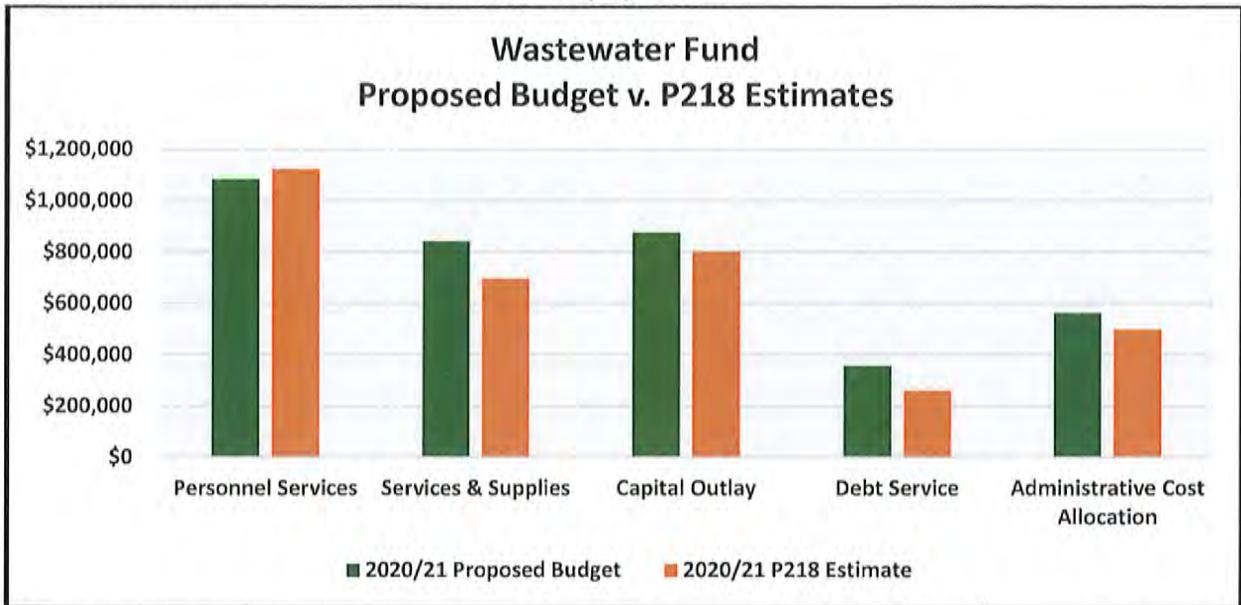
The continuing costs of permitting for SWF facilities is uncertain. The amounts currently budgeted and contracted for environmental services will be encumbered at the end of the FY 2019-2020, which is offsetting the need for new funding in FY 2020-2021, aligning the SWF budgets with the Prop 218 estimates as a whole.

#### SWF - Goals, Objectives and Plans

SWF goals for FY 2020-2021 include the following:

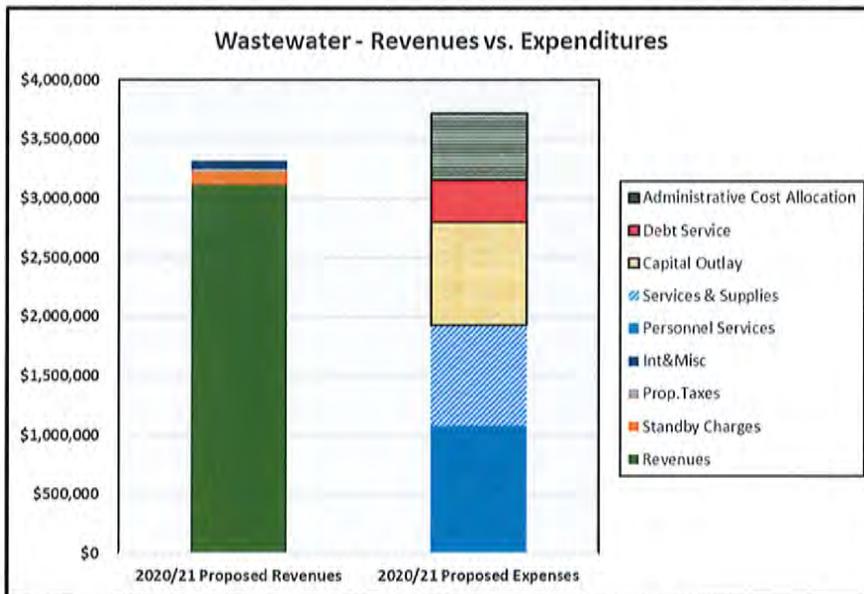
- Continue to support employee training in maintaining professional licensing or other industry related professional development.
- Continue working on the Section 7 consultation and acquisition of the Regular Coastal Development Permit.
- Update of Urban Water Management Plan

Wastewater Fund – See budget schedules on pages 69-77



The projected deficit of \$395,237 in the FY 2020-2021 Wastewater budget, will be offset by unused reserve funds in FY 2019-2020, projected at \$443,523, resulting in a net surplus of \$48,286. The projected surplus of \$48,286 is greater than the Prop 218 estimated deficit of \$12,000.

Budgeted revenues are estimated to be \$3,322,082, which is \$41,918 less than the Prop 218 estimate of \$3,364,000 due to the July 1, 2020 rate increases delayed until September 1, 2020.



Personnel costs are anticipated to be \$39,606 less than the Prop 218 estimates and primarily result from staffing changes related to the positions of Wastewater Systems Superintendent, Program Manager and Administrative Technician II, as previously discussed. Services and supplies are anticipated to be \$145,883 greater than the Prop 218 estimate. Capital Outlay is budgeted in the amount of \$875,404,

which is \$75,404 greater than the Prop 218 estimate. Debt service is estimated at \$355,907, which is \$95,907 greater than the Prop 218 estimates due to financing of the crane truck in FY 2019-2020, which was not included in the Prop 218 estimates. Administrative costs are estimated to exceed Prop 218 estimates by \$63,730. In total, expenditures are estimated to be \$341,319 greater than the Prop 218 estimates.

## Trade-Offs

The most significant Prop 218 estimate that seems inconsistent with historical costs is the estimate for Services and Supplies. Pages 72-74 illustrate that actual Services and Supplies costs for wastewater operations ranged from a low of \$628,220 to a high of \$841,883, with an average of approximately \$693,000, over the past three years. In comparison, the Prop 218 estimate for Services and Supplies is \$696,000. Preliminary review of the Prop 218 estimates for Services and Supplies seem to indicate that the estimated cost reductions were based on expected savings in power costs and a reduction in maintenance costs on lift stations. Lastly, PGE SST efficiency projects, currently estimated at about \$11 million for thirteen items, will need to be programmed as part of our long-term CIP plan.

## Goals, Objectives and Plans

Wastewater system goals for FY 2020-2021 include the following:

- Continue design efforts working with PG&E on the Turnkey project and provide final recommendations to the Board of Directors.
- Storm Water Pollution Prevention Plan Update
- Haz-Com Plan Update
- Odor Control Plan Update
- Operations Maintenance & Management Program Update
- Continue to support employee training in maintaining professional licensing or other industry related professional development.
- Establish specific goals relating to Capital Improvement Projects.
- During quarterly budget reviews, continue to provide status updates on CIP efforts.
- Continue to develop details on scope, schedules, and budgets for individual high priority projects.

# CAMBRIA COMMUNITY SERVICES DISTRICT



FISCAL YEAR 2020-2021

PRELIMINARY BUDGET

JUNE 18, 2020

## GENERAL FUND SUMMARY

- Fire Department – 01
- Facilities & Resources Department – 02
- Parks, Recreation & Open Space Department – 16
  - Administration Department - 09

A	B	C	D	G	H	I	J	K	L
1		CAMBRIA COMMUNITY SERVICES DISTRICT							
2		GENERAL FUND							
3		SUMMARY							
4	ACCOUNT NO.	GENERAL FUND (GF)	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET			
5						6	7	8	
8	SOURCES OF FUNDS								
10	Fire		\$2,171,505	\$2,257,701	\$2,351,275	\$2,367,512			
11	Facilities & Resources		\$624,571	\$698,037	\$706,328	\$757,577			
12	PROS		\$236,675	\$46,161	\$47,977	\$50,101			
13	Admin		\$1,867,387	\$2,185,959	\$2,208,674	\$2,372,320			
14	Total Sources of Funds		\$4,900,138	\$5,187,858	\$5,314,254	\$5,547,510			
15	USES OF FUNDS								
18	Fire		\$2,393,353	\$2,330,457	\$2,273,208	\$2,486,152			
19	Facilities & Resources		\$654,435	\$709,067	\$685,324	\$815,663			
20	PROS		\$391,302	\$33,951	\$37,068	\$50,101			
21	Admin		\$2,037,398	\$2,054,562	\$1,949,120	\$2,213,443			
22	Total Expenditures		\$5,476,488	\$5,128,037	\$4,944,719	\$5,565,358			
23	OPERATING SURPLUS/(DEFICIT)								
24	Fire		(\$221,848)	(\$72,756)	\$78,067	(\$118,640)			
25	Facilities & Resources		(\$29,864)	(\$11,030)	\$21,004	(\$58,086)			
26	PROS		(\$154,627)	\$12,210	\$10,909	\$0			
27	Admin		(\$170,011)	\$131,397	\$259,554	\$158,877			
28	OPERATING SURPLUS/(DEFICIT)		(\$576,350)	\$59,820	\$369,535	(\$17,848)			
43	RESERVES								
44	Beginning Reserves		\$0	\$0	\$0	\$0			
45	Operating Surplus / (Deficit)		(\$576,350)	\$59,820	\$369,535	(\$17,848)			
46	Transfers & Encumbrances		\$112,082	(\$48,730)	\$76,050	\$96,817			
47	ENDING RESERVES		(\$464,268)	\$11,090	\$445,585	\$78,969			
48									
49									

GENERAL FUND  
FIRE DEPARTMENT - 01

	A	B	C	D	G	H	I	J	K	L
1			<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>							
2	<b>FUND LEVEL ANALYSIS</b>									
3	<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>									
4						(unaudited)				
5	<b>ACCOUNT</b>	<b>GENERAL FUND (GF)</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ESTIMATED</b>	<b>2020/2021</b>				
6	<b>NO.</b>	<b>FIRE DEPARTMENT - 01</b>	<b>FY 2017/2018</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>				
7						<b>BUDGET</b>				
8		<b>SOURCES OF FUNDS</b>								
10		Revenues	\$2,171,505	\$2,257,701	\$2,351,275	\$2,367,512				
11		Other Sources of Funds	\$0	\$0	\$0	\$0				
12		<b>Total Sources of Funds</b>	<b>\$2,171,505</b>	<b>\$2,257,701</b>	<b>\$2,351,275</b>	<b>\$2,367,512</b>				
13		<b>USES OF FUNDS</b>								
16		Salaries & Wages	\$1,077,354	\$977,784	\$881,376	\$997,476				
17		Benefits	\$529,124	\$509,339	\$558,353	\$631,775				
18		Personnel Services	\$1,606,478	\$1,487,123	\$1,439,729	\$1,629,251				
19		Services & Supplies	\$284,699	\$253,524	\$267,217	\$274,289				
20		Capital Outlay	\$46,774	\$62,101	\$40,729	\$30,000				
21		Debt Service	\$133,698	\$133,374	\$133,374	\$133,374				
22		Administrative Cost Allocation	\$321,704	\$394,335	\$377,439	\$419,239				
23		<b>Total Expenditures</b>	<b>\$2,393,353</b>	<b>\$2,330,457</b>	<b>\$2,258,488</b>	<b>\$2,486,152</b>				
24		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$221,848)</b>	<b>(\$72,756)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>				
39		<b>RESERVES</b>								
41		Beginning Reserves								
42		Operating Surplus / (Deficit)	(\$221,848)	(\$72,756)	\$92,787	(\$118,640)				
43		Transfers & Encumbrances	\$112,082	\$27,320	\$0	\$0				
44		<b>ENDING RESERVES</b>	<b>(\$109,766)</b>	<b>(\$45,436)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>				
45										

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8		
8	<b>SOURCES OF FUNDS</b>									
9	<b>REVENUES</b>									
10	01 4127	Grant/Revenue: County SLO OES FF Radios		0	33,036	30,000				
11	01 4200	Interest Income	0	0	0	0				
12	01 4310	Property Tax	1,603,280	1,757,766	1,785,400	1,838,962				
13	01 4311	County Administrative Fee	(16,649)	(18,256)	(17,386)	(17,850)				
14	01 4335	Assessment-Fire	438,506	458,508	472,500	483,900				
15	01 4362	Insurance Reimbursement	0	11,069	37,564					
16	01 4370	Weed Abatement	6,388	39,610	18,925	18,000				
17	01 4373	Inspection Fee Revenue	12,524	8,656	14,500	14,500				
18	01 4390	Miscellaneous Revenue	10,113	348	25	0				
19	01 4610	Grants Revenue: SAFER	117,343	0	0	0				
20	01 4618	Grant/Revenue: Personnel Protection	0	0	0	0				
21	01 4625	Grant/Revenue: Federal Firefighters Radios		0	0	0				
22	01 4390	Reimbursement for Fuel Tank Repairs - CHCD		0	0	0				
23	01 4392	Sale of Equipment		0	3,425	0				
32				0						
34	<b>Total Revenues</b>		<b>\$2,171,505</b>	<b>\$2,257,701</b>	<b>\$2,351,275</b>	<b>\$2,367,512</b>				
35	<b>OTHER SOURCES OF FUNDS</b>									
41				0						
43	<b>Total Other Sources of Funds</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
44	<b>Total Sources of Funds</b>		<b>\$2,171,505</b>	<b>\$2,257,701</b>	<b>\$2,351,275</b>	<b>\$2,367,512</b>				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7			
45	<b>USES OF FUNDS</b>									
47	<b>SALARIES &amp; WAGES</b>									
48	5000	Salary & Wages	697,414	585,574	528,455			716,343		
49	5010	Overtime	166,998	183,042	150,577			128,000		
50	5020	Standby	5,985	1,170	5,000			5,000		
51	5031	Reserve Firefighter Pay	101,501	118,737	117,712			148,133		
52	5040	Sick/Vacation Pay	67,868	59,583	63,621			0		
53	5050	Holiday Pay	37,588	29,677	16,011			0		
54		Reduction for "E" Step			0			0		
55		<b>Total Salaries &amp; Wages</b>	<b>\$1,077,354</b>	<b>\$977,784</b>	<b>\$881,376</b>			<b>\$997,476</b>		
56	<b>BENEFITS</b>									
57	5101	Uniform Allowance	1,625	2,500	2,500			2,500		
58	5102	Dental Insurance	14,236	12,470	14,080			13,570		
59	5103	Medical Insurance	132,959	114,086	126,929			137,844		
60	5105	Life Insurance	869	675	752			1,008		
61	5106	FICA	63,682	57,862	54,788			57,090		
62	5107	Medicare	15,315	13,955	13,308			14,537		
63	5108	Workers Compensation	31,461	31,938	33,582			52,672		
64	5109	PERS - Retirement	201,915	209,633	247,193			290,187		
65	5111	Payroll Tax Expense	0	0	(109)			0		
66	5112	UI Reim Benefit	0	0	0			0		
67	5120	Other Employee Benefits	850	2,550	2,600			2,600		
68	5121	Retirees Health	49,037	48,244	47,129			44,167		
69	5122	Medical Reimbursements - HRA	17,175	15,425	15,600			15,600		
71		<b>Total Benefits</b>	<b>\$529,124</b>	<b>\$509,339</b>	<b>\$558,353</b>			<b>\$631,775</b>		

A	B	C	D	G	H	I	J	K	L
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>							
2		<b>FUND LEVEL ANALYSIS</b>							
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%
4	<b>ACCOUNT</b>	<b>GENERAL FUND (GF)</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>2020/2021</b>			
5	<b>NO.</b>	<b>FIRE DEPARTMENT - 01</b>	<b>FY 2017/2018</b>	<b>ACTUAL</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>	<b>BUDGET</b>	
6									
7									
72		<b>Total Personnel Services</b>	<b>\$1,606,478</b>	<b>\$1,487,123</b>	<b>\$1,439,729</b>	<b>\$1,629,251</b>			
73		<b>SERVICES &amp; SUPPLIES</b>							
74	6010	Ads-Legal/Other	292	1,129	407	419			
75	6011I	Public Information	218	0	1,341	1,381			
76	6011W	Public Information - Website	0	0	0	0			
77	6011W	Public Information - Website New Request			183	189			
78	6014	Public Events	377	0	0	0			
79	6031F	Maint & Repair Water Dept -Fire Hydrant	572	72	0	0			
80	6032S	M & R-Disposal of Sludge	0	0	0	0			
81	6033B	M&R Buildings	7,575	4,115	2,596	2,674			
82	6033F	M&R FD WTR Leak		19,548	37,564	0			
83	6033G	Maint & Repair - Grounds (formerly 6042)	0	934	253	261			
84	6033R	M & R - Ranch	0	0		0			
85	6036	M & R - Emergency	0	0		0			
86	6040	Maintenance & Repair · Equipment	2,851	2,626	821	846			
87		Maintenance & Repair · Equip - New Request				2,500			
88	6041L	Maint and Repair - Vehicles – Licensed	28,517	18,252	28,196	29,042			
89	6042	Old M & R Bld/Grd	0	0	0	0			
90	6044	Computer/Copier /Printer Srvcs/MaintAgree	1,980	2,287	4,726	4,868			
91	6045	Computer/Copier/Printer Supplies/Maint.	1,092	39	118	122			
92	6048	Security and Safety	485	516	1,987	2,046			
93	6048E	Safety - Medical	150	0	200	0			
94	6050	Office Supplies	2,610	3,387	1,218	1,255			
95	6051	Printing & Shipping	827	869	25	26			
96		Printing & Shipping - New Request				74			
97	6052	Bank Charges	11	0	39	40			
98	6053	Printing/Forms	912	315	0	0			

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5										
6										
7										
99	6054	Membership -Dues , Publications & Books	6,236	5,211	7,648	7,877				
100	6054	Membership-Dues - New Request			0	123				
101	6055	Government Fees and Licenses	43,137	48,634	47,300	48,719				
102	6055	Image Trend - EMS		0	2,688	2,769				
103	6055	Image Trend - Fire			1,751	1,804				
105	6060C	Utilities Cell Phone	2,834	2,569	3,073	3,165				
106	6060E	Utilities Electricity	7,427	8,972	7,761	7,993				
107	6060G	Utilities Gas	2,169	2,862	2,733	2,815				
108	6060I	Utilities Internet Access	1,263	2,413	1,646	1,695				
109	6060P	Utilities Phone-Land Lines, Faxes, Alarms	4,251	5,188	5,851	6,026				
110	6060S	Utilities Sewer	1,143	1,277	1,372	1,414				
111	6060W	Utilities Water	1,797	1,966	2,027	2,088				
114	6080K	Prof Services-District Counsel	1,169	0	0	0				
115	6080L	Land Conservancy -Lot Inventory, Etc.	0	740	0	0				
116	6080M	Prof Services - Miscellaneous/Other	3,994	1,812	10,423	10,735				
117	6080T	Prof Services - Temporary	0	0	0	0				
118	6086	Outside Services	0	0	650	0				
119	6089	Emergency Medical Supplies	4,956	7,180	6,355	6,545				
120		Emergency Medical Supplies - New Request				455				
121	6090	Department Operating Supplies	17,701	16,657	17,240	17,757				
122	6093	Small Tools and Equipment	266	0	1,512	1,557				
123	6094	Clothing and Uniform	2,236	6,398	1,931	1,989				
124	6095	Office Furnishings & Equipment	919	129	0	0				
125	6096	Fuel -Gas and Diesel	18,227	21,075	21,177	21,812				
126	6098	OTS Grant	12	0	0	0				
127	6115	Meeting Expense	552	125	242	300				
128	6120A	Employee ALS Cert/Recruit Training	835	2,556	4,145	4,270				
129	6120E	Travel, Training, Seminars – Employees	25,429	18,381	7,145	15,000				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7			
130	6120R	Training - Reimbursement	0	0	59	0				
131	6124	Employee Recognition	311	0	425	438				
132	6125	Employee Recruitment	5,392	1,451	0	0				
133	6125	Employee Recruitment - New Request			0	500				
134	6220A	Fire Dept - Aware/Eductn/CERT/Vol Progm	1,626	1,288	4,323	0				
135	6220B	Fire Dept -SC BA Brthg Aprts/Resprty Test	535	4,775	0	0				
136	6220B	SBCA Flow Test - New Request			0	2,000				
137	6220D	Fire Dept Disaster Preparedness	5,495	2,398	0	2,000				
138	6220E	Fire Dept -EOC Upgrade	545	0	0	5,000				
139	6220F	Fire Dept Fr Haz Defensible Spc/Chipping	0	0	0	2,000				
140	6220H	Fire Dept - Haz Mat Phys	0	0	0	0				
141	6220P	Personal Protective Equipment	57,965	1,511	3,396	3,498				
142		Personal Protective Equipment - New Request				6,502				
143	6220R	FHRP Contract	15,405	29,356	24,669	30,000				
144	6220S	Fire Dept - Surf Rescue/NCOR Program	2,403	4,511	0	6,200				
145	6221	Public Education - New Request (Formerly 6220A)				2,500				
146		CERT - New Request (Formerly 6220A)				1,000				
147	6602	Transit Expense	0	0	0	0				
148										
149		<b>Total Services &amp; Supplies</b>	<b>\$284,699</b>	<b>\$253,524</b>	<b>\$267,217</b>	<b>\$274,289</b>				
150		<b>CAPITAL OUTLAY</b>								
151	6170	Capital Asset-Install Radio in 5792	7,642	0	0					
152	6170B	Chief/Command Pickup (5 Year Lease)	39,132	0	0					
153	6170C	USAR Equipment (Urban Search & Res	0	0	0					
154	6170D	Image Trend Elite Project Management	0	0	0					
155	6170F	Zoll X Series EKG	0	34,575	0	0				
156	6170G	Command Vehicle Buildup	0	27,526	0	0				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7			
157	6170	Fuel Station Computer Replacement			0	0				
158	6170	Station Security Upgrade- Phase I of III			0	0				
159	6170	Radio System Upgrade- Phase I, Phase II			40,729	30,000				
160										
161										
162		<b>Total Capital Outlay</b>	<b>\$46,774</b>	<b>\$62,101</b>	<b>\$40,729</b>	<b>\$30,000</b>				
163		<b>DEBT SERVICE</b>								
164	2517	Principal on Fire Engine Lease/Purchase	118,749	121,455	124,394	127,319				
165	6190	Interest on Fire Engine Lease/Purchase	14,949	11,919	8,980	6,054				
166										
167		<b>Total Debt Service</b>	<b>\$133,698</b>	<b>\$133,374</b>	<b>\$133,374</b>	<b>\$133,374</b>				
168		<b>ADMINISTRATIVE COST ALLOCATION</b>								
169	6200	Allocated Overhead	321,704	394,335	377,439	419,239				
170										
171		<b>Total Administrative Cost Allocation</b>	<b>\$321,704</b>	<b>\$394,335</b>	<b>\$377,439</b>	<b>\$419,239</b>				
172		<b>Total Expenditures</b>	<b>\$2,393,353</b>	<b>\$2,330,457</b>	<b>\$2,258,488</b>	<b>\$2,486,152</b>				

A	B	C	D	G	H	I	J	K	L						
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>													
2		<b>FUND LEVEL ANALYSIS</b>													
3		<b>FIRE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 01</b>							3%						
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FIRE DEPARTMENT - 01</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>									
5															
6															
7															
173															
174							<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(\$221,848)</b>	<b>(\$72,756)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>			
175							<b>TRANSFERS &amp; ENCUMBRANCES</b>								
176	01 4625	Transfers In - From General Fund	112,082	0	0										
177		(Transfers Out)		27,320											
178		Encumbrances - Sources of Funding		0											
179		Encumbrances - (Designated Funds)		0											
180															
181	<b>NET TRANSFERS &amp; ENCUMBRANCES</b>		<b>\$112,082</b>	<b>\$27,320</b>	<b>\$0</b>	<b>\$0</b>									
182	<b>RESERVES</b>														
183		Use of Reserves		0											
184		(Additions to Reserves)		0											
185		Other Adjustments		0	0										
186															
187	<b>RESERVES - INCREASE / (DECREASE)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>									
188	<b>NET BUDGETARY SOURCES/USES</b>		<b>(\$109,766)</b>	<b>(\$45,436)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>									
189	<b>RESERVES</b>														
190															
191		Beginning Reserves													
192		Operating Surplus / (Deficit)	<b>(\$221,848)</b>	<b>(\$72,756)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>									
193		Transfers & Encumbrances	<b>\$112,082</b>	<b>\$27,320</b>	<b>\$0</b>	<b>\$0</b>									
194	<b>ENDING RESERVES</b>		<b>(\$109,766)</b>	<b>(\$45,436)</b>	<b>\$92,787</b>	<b>(\$118,640)</b>									

GENERAL FUND  
FACILITIES & RESOURCES DEPARTMENT – 02



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02**

ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET
<b>SOURCES OF FUNDS</b>					
	Revenues	\$624,571	\$679,537	\$713,284	\$717,577
	Other Sources of Funds	\$0	\$18,500	\$0	\$40,000
	<b>Total Sources of Funds</b>	<b>\$624,571</b>	<b>\$698,037</b>	<b>\$713,284</b>	<b>\$757,577</b>
<b>USES OF FUNDS</b>					
	Salaries & Wages	\$220,866	\$214,823	\$210,435	\$213,208
	Benefits	\$145,411	\$145,813	\$143,929	\$177,257
	Personnel Services	\$366,277	\$360,636	\$354,364	\$390,465
	Services & Supplies	\$162,791	\$168,137	\$219,222	\$231,410
	Capital Outlay	\$9,154	\$32,703	\$0	\$52,000
	Debt Service	\$13,915	\$10,988	\$11,723	\$8,538
	Administrative Cost Allocation	\$102,298	\$136,604	\$121,178	\$133,250
	<b>Total Expenditures</b>	<b>\$654,435</b>	<b>\$709,067</b>	<b>\$706,487</b>	<b>\$815,663</b>
	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>
<b>RESERVES</b>					
	Beginning Reserves	\$0	\$0	\$0	\$0
	Operating Surplus / (Deficit)	(\$29,864)	(\$11,030)	\$6,796	(\$58,086)
	Transfers & Encumbrances	\$0	\$0	\$0	\$0
	<b>ENDING RESERVES</b>	<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FACILITIES &amp; RESOURCES - 02</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8		
8	<b>SOURCES OF FUNDS</b>									
9	<b>REVENUES</b>									
10	01 4130	Reimbursements - Fire Safe Council		0	0	0	0	0	0	
11	01 4200	Interest Income	0	0	0	0	0	0	0	
12	01 4310	Property Tax	598,132	655,724	668,455	689,177				
13	01 4311	County Administrative Fee	(1,691)	(2,469)	(2,144)	(2,300)				
14	01 4362	Insurance-Reimbursement	0	0	0	0	0	0	0	
15	01 4390	Misc Revenue	0	600	718	600				
16	01 4500	Veterans Hall Rental Fees	24,930	24,609	35,155	26,000				
17	01 4525	Veterans Hall Rents- Private Parties	0	500	500	500				
18	01 4560	Rent Banner Poles	100	100	200	200				
19	01 4570	Rent-Ranch Events	100	300	200	200				
20	01 4590	Veterans Hall Clean Fee	0	173	200	200				
21	01 4610	Grants/Misc.Rev (FFRP Homless Cleanup Contr)	0	0	7,000	0				
22	01 4619	Land Conservancy	3,000	0	3,000	3,000				
23				0		0			0	
36	<b>Total Revenues</b>		<b>\$624,571</b>	<b>\$679,537</b>	<b>\$713,284</b>	<b>\$717,577</b>				
37	<b>OTHER SOURCES OF FUNDS</b>									
38		Loan Proceeds		18,500	0	40,000				
39				0						
45	<b>Total Other Sources of Funds</b>		<b>\$0</b>	<b>\$18,500</b>	<b>\$0</b>	<b>\$40,000</b>				
46	<b>Total Sources of Funds</b>		<b>\$624,571</b>	<b>\$698,037</b>	<b>\$713,284</b>	<b>\$757,577</b>				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FACILITIES &amp; RESOURCES - 02</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8	9	
47	<b>USES OF FUNDS</b>									
49	<b>SALARIES &amp; WAGES</b>									
50	5000	Salary & Wages	186,667	182,170	175,780			213,093		
51	5010	Overtime	9,461	6,600	13,653			7,500		
52	5040	Sick/Vacation Pay	14,586	16,761	8,878			0		
53	5050	Holiday Pay	10,152	9,292	12,124			0		
56		Reduction for "E" Step		0				(7,385)		
57	<b>Total Salaries &amp; Wages</b>		<b>\$220,866</b>	<b>\$214,823</b>	<b>\$210,435</b>			<b>\$213,208</b>		
58	<b>BENEFITS</b>									
59	5101	Uniform Allowance	725	1,200	800			1,200		
60	5102	Dental Insurance	5,387	5,376	4,179			3,800		
61	5103	Medical Insurance	49,114	47,517	45,033			46,282		
62	5105	Life Insurance	298	295	298			432		
63	5106	FICA	13,245	12,970	11,523			13,057		
64	5107	Medicare	3,097	3,033	2,695			3,262		
65	5108	Workers Compensation	7,009	7,808	7,321			13,139		
66	5109	PERS - Retirement	38,504	40,783	45,906			63,901		
67	5120	Other Employee Benefits	2,650	2,550	2,737			3,200		
68	5121	Retirees Health	20,207	19,206	19,537			24,184		
69	5122	Medical Reimbursements - HRA	5,175	5,075	3,900			4,800		
73	<b>Total Benefits</b>		<b>\$145,411</b>	<b>\$145,813</b>	<b>\$143,929</b>			<b>\$177,257</b>		
74	<b>Total Personnel Services</b>		<b>\$366,277</b>	<b>\$360,636</b>	<b>\$354,364</b>			<b>\$390,465</b>		
75	<b>SERVICES &amp; SUPPLIES</b>									



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02**

3%

ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET
76	6010 Ads - Legal/Other	0	518	0	0
77	6014 Public Events	73	0	0	0
78	6030 Insurance	0	200	0	0
79	6033B Maintenance & Repairs - Buildings	7,258	5,533	10,493	10,808
80	6033G M&R - Grounds (incl approx 450 vac lots)	22,354	22,568	21,115	21,748
81	6033E Maintenance & Repairs - Homeless Cleanup			24,669	25,409
82	M&R - Shelter/Cover for Trailer New Request			0	2,000
83	6033G Sidewalk Repair on Center St.			6,203	0
84	6033L M & R - Street Lights	1,941	1,817	0	0
85	6033R M & R - Ranch	49,897	45,832	51,355	52,895
86	6033V M & R - Vet's Hall	7,852	9,037	16,832	17,337
87	6040 M & R - Equipment	350	26	100	103
88	6041L Maintenance & Repairs - Vehicles Licenses	3,395	2,597	1,163	1,198
89	6041N Maint. & Repairs - Vehicles Non-Licensed	2,264	4,161	5,196	5,352
90	6041N Maint. & Repairs - New Request			0	0
91	6045 Computer/Copier/Printer Supplies/Maint.	0	1,785	247	254
92	6048 Security Safety	0	622	0	0
93	6050 Office Supplies	0	0	64	66
94	6053 Printing/Forms	93	0	0	0
95	6055 Government Fees & Licenses	135	337	180	186
96	6058 Cash Over (Short)	0	0	0	0
97	6059 Bad Debt	0	0	0	0
98	6060C Utilities - Cell Phone	662	729	863	889
99	6060E Utilities - Electricity	20,423	20,757	18,806	19,371
100	6060G Utilities - Gas	1,466	2,867	3,353	3,454
101	6060I Utilities - Internet	4,443	5,519	4,499	4,634

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) FACILITIES &amp; RESOURCES - 02</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8	9	
102	6060P	Utilities - Phone-Land Lines, Faxes, Alarms	1,294	830	682	703				
103	6060S	Utilities - Sewer	2,535	3,807	3,701	3,812				
104	6060W	Utilities - Water	4,019	5,719	6,394	6,586				
105	6070	Equipment Rental	165	0	699	720				
107	6080K	Professional Services - District Counsel	855	0	0	0				
108	6080M	Professional Services - Misc./Other	6,482	5,575	9,031	9,302				
109	6080T	Temporary Service - (2 Mos) New Request				8,000				
110	6090	Department Operating Supplies	11,956	11,917	12,669	13,049				
111	6091	Lab Tests	0	0	0	0				
112	6093	Small Tools and Equipment	4,920	3,384	4,000	4,120				
113	6094	Clothing and Uniform	490	1,119	2,156	2,221				
114	6096	Fuel - Gas and Diesel	6,691	10,579	14,226	14,652				
115	6115	Meeting Expenses	313	113	25	26				
116	6120E	Travel, Training, Seminars – Employees - New Request		0	0	2,000				
117	6125	Employee Recruitment	465	188	500	515				
146		<b>Total Services &amp; Supplies</b>	<b>\$162,791</b>	<b>\$168,137</b>	<b>\$219,222</b>	<b>\$231,410</b>				
147		<b>CAPITAL OUTLAY</b>								
148	1470	Toro Dingo TX 1000		18,500	0	0				
149	6170	Mower		14,203	0	0				
154	6170	Capital Assets	9,154	0		0				
158		Trailer - Homeless Personal Property Storage				12,000				
159		F350 Truck - Replace 1999 F150 Truck				40,000				
160										
161										
162										
163		<b>Total Capital Outlay</b>	<b>\$9,154</b>	<b>\$32,703</b>	<b>\$0</b>	<b>\$52,000</b>				

	A	B	C	D	G	H	I	J	K	L	
1			<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2	<b>FUND LEVEL ANALYSIS</b>										
3	<b>FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02</b>							3%			
4	<b>ACCOUNT NO.</b>		<b>GENERAL FUND (GF) FACILITIES &amp; RESOURCES - 02</b>		<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b><u>2020/2021</u> PROPOSED BUDGET</b>			
164		<b>DEBT SERVICE</b>									
165		Budget Excess			0	0	0	0			
166	6180J	Loan Principal - John Deere		6,270	522	0	0	0			
167	6180J	Loan Principal - Ford (7mos)		6,352	6,740	7,152	4,373				
168	2520	Loan Principal - Western Fin (Toro)		-	2,265	3,490	3,646				
169	6180H	Interest Expense - Ford Motor (7mos)			905	493	87				
170	6180H	Interest Expense - Western Finance		-	556	588	432				
171	6180J	Loan Principal			0	0	0				
172	6180H	Interest Expense		1,293	0	0	0				
174											
175		<b>Total Debt Service</b>		<b>\$13,915</b>	<b>\$10,988</b>	<b>\$11,723</b>	<b>\$8,538</b>				
176		<b>ADMINISTRATIVE COST ALLOCATION</b>									
177	6200	Allocated Overhead		102,298	136,604	121,178	133,250				
178											
179		<b>Total Administrative Cost Allocation</b>		<b>\$102,298</b>	<b>\$136,604</b>	<b>\$121,178</b>	<b>\$133,250</b>				
180		<b>Total Expenditures</b>		<b>\$654,435</b>	<b>\$709,067</b>	<b>\$706,487</b>	<b>\$815,663</b>				



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**FACILITIES AND RESOURCES - GENERAL FUND - 01, DEPARTMENT - 02**

3%

ACCOUNT NO.	GENERAL FUND (GF) FACILITIES & RESOURCES - 02	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET
<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>
<b>TRANSFERS &amp; ENCUMBRANCES</b>					
01 4625	Transfers In - From General Fund	0	0		
	(Transfers Out)		0		
	Encumbrances - Sources of Funding		0		
	Encumbrances - (Designated Funds)		0		
<b>NET TRANSFERS &amp; ENCUMBRANCES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>RESERVES</b>					
	Use of Reserves		0		
	(Additions to Reserves)		0		
	Other Adjustments		0		
<b>RESERVES - INCREASE / (DECREASE)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>NET BUDGETARY SOURCES/USES</b>		<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>
<b>RESERVES</b>					
	Beginning Reserves				
	Operating Surplus / (Deficit)	<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>
	Transfers & Encumbrances	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>ENDING RESERVES</b>		<b>(\$29,864)</b>	<b>(\$11,030)</b>	<b>\$6,796</b>	<b>(\$58,086)</b>

GENERAL FUND  
ADMINISTRATION DEPARTMENT – 09

A	B	C	D	G	H	I	J	K	L
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>							
2		<b>FUND LEVEL ANALYSIS</b>							
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>			
8	<b>SOURCES OF FUNDS</b>								
10		Revenues	\$23,426	\$131,676	\$189,371	\$158,877			
11		Other Sources of Funds	\$1,843,961	\$2,054,283	\$2,009,556	\$2,213,443			
12		<b>Total Sources of Funds</b>	<b>\$1,867,387</b>	<b>\$2,185,959</b>	<b>\$2,198,927</b>	<b>\$2,372,320</b>			
13	<b>USES OF FUNDS</b>								
16		Salaries & Wages	\$851,776	\$894,863	\$732,742	\$862,040			
17		Benefits	\$414,553	\$384,749	\$435,881	\$487,126			
18		Personnel Services	\$1,266,329	\$1,279,612	\$1,168,623	\$1,349,166			
19		Services & Supplies	\$720,783	\$726,467	\$760,212	\$864,277			
20		Capital Outlay	\$45,282	\$48,483	\$76,050	\$0			
21		Debt Service	\$5,004	\$0	\$0	\$0			
22		Administrative Cost Allocation	\$0	\$0	\$0	\$0			
23		<b>Total Expenditures</b>	<b>\$2,037,398</b>	<b>\$2,054,562</b>	<b>\$2,004,885</b>	<b>\$2,213,443</b>			
24		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$170,011)</b>	<b>\$131,397</b>	<b>\$194,042</b>	<b>\$158,877</b>			
39	<b>RESERVES</b>								
40		Beginning Reserves	\$0	\$0	\$0	\$0			
42		Operating Surplus / (Deficit)	(\$170,011)	\$131,397	\$194,042	\$158,877			
43		Transfers & Encumbrances	\$0	(\$76,050)	\$76,050	\$96,817			
44		<b>ENDING RESERVES</b>	<b>(\$170,011)</b>	<b>\$55,347</b>	<b>\$270,092</b>	<b>\$255,694</b>			

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							3%	
4	<b>ACCOUNT</b>	<b>GENERAL FUND (GF)</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>2020/2021</b>				
5	<b>NO.</b>	<b>ADMINISTRATIVE DEPARTMENT - 09</b>	<b>FY 2017/2018</b>	<b>ACTUAL</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>			
6							<b>BUDGET</b>			
7										
8		<b>SOURCES OF FUNDS</b>								
9		<b>REVENUES</b>								
10	01 4001	Franchise Fees	0	86,289	111,345	118,000				
11	01 4013	Vacation Rental Registration Fee	756	486	454	600				
13	01 4200	Interest Income	18,853	33,381	42,895	20,966				
14	01 4310	Property Tax--All	0	0	30,732	15,366				
15	01 4311	County Administrative Fee	0	0	0	0				
16	01 4385	Radio Vault Rent	2,400	2,400	2,400	2,400				
17	01 4389	Public Records Request	73	18	0	0				
18	01 4390	Miscellaneous Revenue	1,344	9,101	1,545	1,545				
19			0	0						
33		<b>Total Revenues</b>	<b>\$23,426</b>	<b>\$131,676</b>	<b>\$189,371</b>	<b>\$158,877</b>				
34		<b>OTHER SOURCES OF FUNDS</b>								
35		Allocated Administrative Overhead	1,843,961	2,054,283	2,009,556	2,213,443				
40										
42		<b>Total Other Sources of Funds</b>	<b>\$1,843,961</b>	<b>\$2,054,283</b>	<b>\$2,009,556</b>	<b>\$2,213,443</b>				
43		<b>Total Sources of Funds</b>	<b>\$1,867,387</b>	<b>\$2,185,959</b>	<b>\$2,198,927</b>	<b>\$2,372,320</b>				
44		<b>USES OF FUNDS</b>								
46		<b>SALARIES &amp; WAGES</b>								
47	5000	Salary & Wages	712,834	740,206	605,449	815,078				
48	5010	Overtime	13,704	12,677	8,256	20,000				
49	5030	Director's	31,800	30,200	34,048	36,000				
50	5040	Sick Leave/Vacation Pay	57,273	84,923	50,001	0				
51	5050	Holiday Pay	36,165	26,857	34,988	0				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8		
52		Reduction for "E" Step		0	0			(9,038)		
53										
54		<b>Total Salaries &amp; Wages</b>	<b>\$851,776</b>	<b>\$894,863</b>	<b>\$732,742</b>			<b>\$862,040</b>		
55		<b>BENEFITS</b>								
56	5102	Dental Insurance - Ameritas	8,597	9,380	10,267			9,980		
57	5103	Medical Insurance	96,490	76,123	66,323			81,473		
58	5105	Life Insurance	673	469	710			1,152		
59	5106	FICA	46,524	40,614	48,673			51,695		
60	5107	Medicare	12,364	12,856	11,709			12,799		
61	5108	Workers Compensation	4,912	6,432	7,232			4,700		
62	5109	Retirement-PERS	144,902	139,778	179,018			208,451		
63	5111	Payroll Tax Expense	0	18	(345)			0		
64	5112	Unemployment Insurance	0	3,067	8,872			0		
65	5120	Other Employee Benefits	18,843	9,783	11,230			11,600		
66	5121	Retirees Health	68,188	76,495	78,065			90,076		
67	5122	Medical Reimbursements - HRA	13,060	9,733	14,127			15,200		
72				0						
74		<b>Total Benefits</b>	<b>\$414,553</b>	<b>\$384,749</b>	<b>\$435,881</b>			<b>\$487,126</b>		
75		<b>Total Personnel Services</b>	<b>\$1,266,329</b>	<b>\$1,279,612</b>	<b>\$1,168,623</b>			<b>\$1,349,166</b>		
76		<b>SERVICES &amp; SUPPLIES</b>								
77	6010	Ads - Legal/Other	133	626	851			877		
78	6011I	Public Information - General	1,841	2,347	877			903		
79		Public Information - Increase in Monthly Svs Fees						272		
80	6011W	Public Information - Website	47	5,802	2,894			2,981		
81	6013	Donations	0	0	0			0		
82	6014	Public Events	24	279	279			287		

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							<b>3%</b>	
4	ACCOUNT NO.	GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET				
83	6030	Insurance	89,057	111,908	129,809	172,477				
84	6033B	Maintenance & Repairs - Buildings	5,541	6,435	16,524	17,020				
85	6033G	Maintenance & Repairs - Grounds	1,316	3,100	2,239	2,306				
86	6033V	Maintenance & Repairs - Vet's Hall	0	0	0	0				
87	6041L	Maintenance & Repairs-Vehicles Licenses	4,899	445	262	270				
88	6044	Computer/Copier /Printer Srvcs/MaintAgre	84,648	66,027	110,463	113,777				
96	6045	Computer/Copier/Printer Supplies/Upgrade	9,145	7,496	7,210	7,426				
97	6048	Security & Safety	252	504	775	798				
98	6048E	Safety-Med	0	450	38	39				
99	6050	Office Supplies	15,070	7,327	5,309	5,468				
100	6051	Postage & Shipping	3,138	3,931	1,699	1,750				
101	6052	Bank Charges	2,886	1,626	0	0				
102	6053	Printing/Forms	1,322	1,806	2,703	2,784				
103	6054	Membership -Dues , Publications & Books	14,010	13,643	9,991	10,291				
104	6055	Government Fees and Licenses	32,597	45,950	29,162	30,037				
105		LAFCO (15% reduction)				<b>(3,800)</b>				
106		Consolidated Election 2020 - New Request				11,000				
107		NeoGov - Performance License - New Request				3,874				
108		NeoGov - Learn License - New Request				5,165				
109		Neo Gov - One Time Setup - New Request				2,500				
110	6058	Cash Over (Short)	69	<b>(24)</b>	<b>(31)</b>	0				
111	6060C	Utilities Cell Phone	5,354	4,369	5,170	5,325				
112	6060E	Utilities Electricity	8,329	5,741	6,300	6,489				
113	6060G	Utilities Gas	510	220	225	232				
114	6060I	Utilities Internet Access	10,352	10,964	10,789	11,113				
115	6060P	Utilities Phone-Land Lines, Faxes, Alarms	6,380	6,160	7,323	7,543				
116	6060S	Utilities Sewer	352	396	480	494				
117	6060W	Utilities Water	160	178	227	234				
118	6070	Equipment Rental	376	502	602	620				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							<b>3%</b>	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8	9	10
119	6075	Rental Expense Office Space	41,177	33,177	30,053			30,955		
120	6080A	Prof Services - Audit	8,250	2,500	14,250			14,678		
121	6080F	Prof Services - Finance	1,725	2,100	0			0		
122	6080K	Prof Services-District Counsel	175,574	149,310	196,162			202,047		
123	6080L	Prof Services-Legal	94,595	99,802	59,864			61,660		
124	6080M	Prof Services - Miscellaneous/Other	13,673	14,964	25,586			26,354		
125		Strategic Planning Consultant - New Request			5,500			7,500		
126	6080T	Professional Services - Temporary	22,263	65,248	23,938			30,000		
127	6086	Outside Non-Professional Services	31,411	25,713	22,508			23,183		
128	6088	Claims	0	0	0			0		
129	6090	Department Operating Supplies	2,275	1,006	2,046			2,107		
130	6094	Clothing/Uniforms	0	19	477			491		
131	6095	Office Furniture/Equipment	841	2,787	3,209			3,305		
132		Ergonomic Remodel - Front Desk New Request						1,500		
133		Ergonomic Remodel - FM Office New Request						2,000		
134		Ergonomic Remodel - GM Office New Request						1,700		
135		Video Conference Package - GM Office - New Request						5,500		
136		Cashiering Hardware (Tyler Impl) New Request						2,000		
137	6096	Fuel	0	614	228			235		
138	6115	Meeting Expenses	7,946	3,681	2,093			2,156		
139		Zoom for Remote Video Meetings 1Yr - New Request			1,200			4,800		

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							3%	
4					(unaudited)			<b>2020/2021</b>		
5	<b>ACCOUNT</b>	<b>GENERAL FUND (GF)</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ESTIMATED</b>	<b>PROPOSED</b>				
6	<b>NO.</b>	<b>ADMINISTRATIVE DEPARTMENT - 09</b>	<b>FY 2017/2018</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>BUDGET</b>				
7										
140	6120D	Travel, Training, Seminars – Directors	3,660	367	2,250	2,318				
141	6120E	Travel, Training, Seminars – Employees	14,122	9,824	9,407	9,689				
142	6120G	Training - LCW (Incl Library Subscription)	0	0	4,940	5,088				
143	6124	Employee Recognition	222	250	137	141				
144	6125	Employee Recruitment	5,241	6,898	4,193	4,318				
145				0		0				
160		<b>Total Services &amp; Supplies</b>	<b>\$720,783</b>	<b>\$726,467</b>	<b>\$760,212</b>	<b>\$864,277</b>				
161		<b>CAPITAL OUTLAY</b>								
162	6170I	Purchase Administrative Office		0	0					
163	6170	Purchase Administrative Software		32,742	68,850	0				
164		Purchase Fixed Asset Module			1,200	0				
165		Purchase Work Order Module			6,000	0				
166	6170	Remodel Administration Office		15,741	0	0				
167	6170	Capital Assets - Replace Servers	45,282	0						
168										
171		<b>Total Capital Outlay</b>	<b>\$45,282</b>	<b>\$48,483</b>	<b>\$76,050</b>	<b>\$0</b>				
172		<b>DEBT SERVICE</b>								
173	6180J	Loan Principal - Ford Fusion	4,835	0						
174	6180H	Interest Expense - Ford Fusion	169	0						
176		<b>Total Debt Service</b>	<b>\$5,004</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
177		<b>ADMINISTRATIVE COST ALLOCATION</b>								
178										
180		<b>Total Administrative Cost Allocation</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
181		<b>Total Expenditures</b>	<b>\$2,037,398</b>	<b>\$2,054,562</b>	<b>\$2,004,885</b>	<b>\$2,213,443</b>				

A	B	C	D	G	H	I	J	K	L	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>								
2		<b>FUND LEVEL ANALYSIS</b>								
3		<b>ADMINISTRATIVE DEPARTMENT - GENERAL FUND - 01, DEPARTMENT - 09</b>							3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) ADMINISTRATIVE DEPARTMENT - 09</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>				
5						6	7	8	9	10
182	<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(\$170,011)</b>	<b>\$131,397</b>	<b>\$194,042</b>	<b>\$158,877</b>				
183	<b>TRANSFERS &amp; ENCUMBRANCES</b>									
184	01 4625	Transfers In - From General Fund	0	0	0					
185		(Transfers Out - To General Fund)		0	0					
186		Encumbrances - Sources of Funding		(76,050)	0					
187		Encumbrances - (Designated Funds)		0	76,050					
188		<b>NET TRANSFERS &amp; ENCUMBRANCES</b>	<b>\$0</b>	<b>(\$76,050)</b>	<b>\$76,050</b>	<b>\$0</b>				
189	<b>RESERVES</b>									
190		Use of Reserves		0	0					
191		(Additions to Reserves)		0	0					
192		Other Adjustments		0	0					
193		<b>RESERVES - INCREASE / (DECREASE)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
194	<b>NET BUDGETARY SOURCES/USES</b>		<b>(\$170,011)</b>	<b>\$55,347</b>	<b>\$270,092</b>	<b>\$158,877</b>				
195	<b>RESERVES</b>									
196		Beginning Reserves								
197		Operating Surplus / (Deficit)	<b>(\$170,011)</b>	<b>\$131,397</b>	<b>\$194,042</b>	<b>\$158,877</b>				
198		Transfers & Encumbrances	<b>\$0</b>	<b>(\$76,050)</b>	<b>\$76,050</b>	<b>\$96,817</b>				
199	<b>ENDING RESERVES</b>		<b>(\$170,011)</b>	<b>\$55,347</b>	<b>\$270,092</b>	<b>\$255,694</b>				

GENERAL FUND  
PARKS, RECREATION & OPEN SPACE  
DEPARTMENT – 16

A	B	C	D	G	H	I	J	K
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>						
2		<b>FUND LEVEL ANALYSIS</b>						
3		<b>PARKS, RECREATION &amp; OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16</b>						
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) PROS DEPARTMENT - 16</b>	<b>ACTUAL</b>	<b>(unaudited) ACTUAL</b>	<b>ESTIMATED</b>	<b>2020/2021 PROPOSED BUDGET</b>		
5			<b>FY 2017/2018</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>			
6								
7	<b>SOURCES OF FUNDS</b>							
8								
9								
10		Revenues	\$236,675	\$46,161	\$47,982	\$50,101		
11		Other Sources of Funds	\$0	\$0	\$0	\$0		
12		<b>Total Sources of Funds</b>	<b>\$236,675</b>	<b>\$46,161</b>	<b>\$47,982</b>	<b>\$50,101</b>		
13	<b>USES OF FUNDS</b>							
14								
15								
16		Salaries & Wages	\$0	\$0	\$0	\$0		
17		Benefits	\$0	\$0	\$0	\$0		
18		Personnel Services	\$0	\$0	\$0	\$0		
19		Services & Supplies	\$163	\$1,419	\$9,586	\$21,286		
20		Capital Outlay	\$341,626	\$0	\$0	\$0		
21		Debt Service	\$0	\$0	\$0	\$0		
22		Administrative Cost Allocation	\$49,513	\$32,532	\$27,482	\$28,815		
23		<b>Total Expenditures</b>	<b>\$391,302</b>	<b>\$33,951</b>	<b>\$37,068</b>	<b>\$50,101</b>		
24		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>		
25								
26								
27								
28								
29								
30								
31								
32								
33								
34								
35								
36								
37								
38								
39								
40		<b>RESERVES</b>						
41		Beginning Reserves	\$0	\$0	\$0	\$0		
42		Operating Surplus / (Deficit)	(\$154,627)	\$12,210	\$10,914	\$0		
43		Transfers & Encumbrances	\$0	\$0	\$0	\$0		
44		<b>ENDING RESERVES</b>	<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>		
45								



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16**

3%

	A	B	C	D	G	H	I	J	K
1			<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>						
2			<b>FUND LEVEL ANALYSIS</b>						
3			<b>PARKS, RECREATION &amp; OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16</b>						
4						(unaudited)			2020/2021
5		<b>ACCOUNT</b>	<b>GENERAL FUND (GF)</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ESTIMATED</b>	<b>ESTIMATED</b>	<b>PROPOSED</b>
6		<b>NO.</b>	<b>PROS DEPARTMENT - 16</b>	<b>FY 2017/2018</b>	<b>FY 2018/2019</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>FY 2019/2020</b>	<b>BUDGET</b>
7									
8			<b>SOURCES OF FUNDS</b>						
9			<b>REVENUES</b>						
10		01 4001	Franchise Fees	85,842	0	0	0	0	0
11		01 4310	Property Tax	150,754	45,989	48,292	48,292	49,911	49,911
12		01 4311	County Administrative Fee	(426)	(333)	(310)	(310)	(315)	(315)
13		01 4390	Miscellaneous Revenue	505	505	0	0	505	505
31					0				
33			<b>Total Revenues</b>	<b>\$236,675</b>	<b>\$46,161</b>	<b>\$47,982</b>	<b>\$47,982</b>	<b>\$50,101</b>	<b>\$50,101</b>
34			<b>OTHER SOURCES OF FUNDS</b>						
38		01 4395	Proposition 1A Reserve	0	0				
39		01 4615	Reserve Transfer In	0	0				
43			<b>Total Other Sources of Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
44			<b>Total Sources of Funds</b>	<b>\$236,675</b>	<b>\$46,161</b>	<b>\$47,982</b>	<b>\$47,982</b>	<b>\$50,101</b>	<b>\$50,101</b>
45			<b>USES OF FUNDS</b>						
47			<b>SALARIES &amp; WAGES</b>						
48					0				
55			<b>Total Salaries &amp; Wages</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
56			<b>BENEFITS</b>						
57					0				
71			<b>Total Benefits</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

A	B	C	D	G	H	I	J	K	
1		<b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>							
2		<b>FUND LEVEL ANALYSIS</b>							
3		<b>PARKS, RECREATION &amp; OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16</b>						3%	
4	<b>ACCOUNT NO.</b>	<b>GENERAL FUND (GF) PROS DEPARTMENT - 16</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>			
5						72	<b>Total Personnel Services</b>		\$0
6	73	<b>SERVICES &amp; SUPPLIES</b>							
7	74	6011I	Public Information - General	0	276	0	0		
	75	6033P	M & R - Skate Park Repairs/Design			8,586	17,256		
	76	6053	Printing Forms	0	1,144	1,000	1,030		
	77	6115	Meeting Expense	163	0	0	0		
	133	6080	Professional Svs - Grant Writer - New Request		0	0	3,000		
	134								
	135	<b>Total Services &amp; Supplies</b>		\$163	\$1,419	\$9,586	\$21,286		
	136	<b>CAPITAL OUTLAY</b>							
	137			341,626	0	0	0		
	138								
	144	<b>Total Capital Outlay</b>		\$341,626	\$0	\$0	\$0		
	145	<b>DEBT SERVICE</b>							
	146				0	0	0		
	147								
	149	<b>Total Debt Service</b>		\$0	\$0	\$0	\$0		
	150	<b>ADMINISTRATIVE COST ALLOCATION</b>							
	151			49,513	32,532	27,482	28,815		
	152								
	153	<b>Total Administrative Cost Allocation</b>		\$49,513	\$32,532	\$27,482	\$28,815		
	154	<b>Total Expenditures</b>		\$391,302	\$33,951	\$37,068	\$50,101		



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**PARKS, RECREATION & OPEN SPACE - GENERAL FUND - 01, DEPARTMENT - 16** 3%

ACCOUNT NO.	GENERAL FUND (GF) PROS DEPARTMENT - 16	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET
<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>
<b>TRANSFERS &amp; ENCUMBRANCES</b>					
01 4625	Transfers In - From General Fund	0	0	0	0
	(Transfers Out)		0	0	0
	Encumbrances - Sources of Funding		0	0	0
	Encumbrances - (Designated Funds)		0	0	0
<b>NET TRANSFERS &amp; ENCUMBRANCES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>RESERVES</b>					
	Use of Reserves		0	0	0
	(Additions to Reserves)		0	0	0
	Other Adjustments		0	0	0
<b>RESERVES - INCREASE / (DECREASE)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>NET BUDGETARY SOURCES/USES</b>		<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>
<b>RESERVES</b>					
	Beginning Reserves				
	Operating Surplus / (Deficit)	<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>
	Transfers & Encumbrances	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>ENDING RESERVES</b>		<b>(\$154,627)</b>	<b>\$12,210</b>	<b>\$10,914</b>	<b>\$0</b>

## ENTERPRISE FUND SUMMARY

- Water Department – 11
- Sustainable Water Facility (SWF) Operations  
Department – 39
  - SWF Capital Department – 40
  - Wastewater Department - 12



CAMBRIA COMMUNITY SERVICES DISTRICT  
 FUND LEVEL ANALYSIS  
 ENTERPRISE FUNDS

ACCOUNT NO.	ENTERPRISE FUNDS	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
<b>SOURCES OF FUNDS</b>							
	Water	\$2,713,608	\$3,179,134	\$3,327,902	\$3,589,417	\$3,589,000	\$417
	SWF	\$912,408	\$1,024,481	\$1,149,780	\$1,302,347	\$1,321,000	(\$18,653)
	SWF-Capital	\$0	\$68,706	\$0	\$0	\$0	\$0
	<b>Total Water</b>	<b>\$3,626,016</b>	<b>\$4,272,321</b>	<b>\$4,477,682</b>	<b>\$4,891,764</b>	<b>\$4,910,000</b>	<b>(\$18,236)</b>
	Wastewater	\$2,150,012	\$2,527,561	\$2,935,412	\$3,322,082	\$3,364,000	(\$41,918)
	<b>Total Sources of Funds</b>	<b>\$5,776,028</b>	<b>\$6,799,882</b>	<b>\$7,413,095</b>	<b>\$8,213,846</b>	<b>\$8,274,000</b>	<b>(\$60,154)</b>
<b>USES OF FUNDS</b>							
	Water	\$2,406,316	\$1,975,864	\$3,082,999	\$3,065,442	\$3,572,000	\$506,558
	SWF	\$1,400,192	\$1,333,478	\$975,444	\$989,582	\$1,121,000	\$131,418
	SWF-Capital	\$0	\$227,040	\$400,380	\$0	\$50,000	\$50,000
	<b>Total Water</b>	<b>\$3,806,508</b>	<b>\$3,536,382</b>	<b>\$4,458,823</b>	<b>4,055,024</b>	<b>4,743,000</b>	<b>687,976</b>
	Wastewater	\$2,223,228	\$2,307,889	\$2,536,148	\$3,717,319	\$3,376,000	(\$341,319)
	<b>Total Expenditures</b>	<b>\$6,029,736</b>	<b>\$5,844,271</b>	<b>\$6,994,971</b>	<b>\$7,772,343</b>	<b>\$8,119,000</b>	<b>\$346,657</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>							
	Water	\$307,292	\$1,203,270	\$244,903	\$523,975	\$17,000	\$506,975
	SWF	(\$487,784)	(\$308,997)	\$174,336	\$312,765	\$200,000	\$112,765
	SWF-Capital	\$0	(\$158,334)	(\$400,380)	\$0	(\$50,000)	\$50,000
	<b>Total Water</b>	<b>(\$180,492)</b>	<b>\$735,939</b>	<b>\$18,860</b>	<b>\$836,740</b>	<b>\$167,000</b>	<b>\$669,740</b>
	Wastewater	(\$73,216)	\$219,672	\$399,265	(\$395,237)	(\$12,000)	(\$383,237)
	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$253,708)</b>	<b>\$955,611</b>	<b>\$418,124</b>	<b>\$441,503</b>	<b>\$155,000</b>	<b>\$286,503</b>
<b>RESERVES</b>							
<b>Beginning Reserves</b>							
	Water	0	0	0	0	0	0
	SWF	0	0	0	0	0	0
	SWF-Capital	0	0	0	0	0	0
	<b>Total Water</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	Wastewater	0	0	0	0	0	0
	<b>Beginning Reserves</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Operating Surplus / (Deficit)</b>							
	Water	\$307,292	\$1,203,270	\$244,903	\$523,975	\$17,000	\$506,975
	SWF	(\$487,784)	(\$308,997)	\$174,336	\$312,765	\$20,000	\$112,765
	SWF-Capital	\$0	(\$158,334)	(\$400,380)	\$0	(\$50,000)	\$50,000
	<b>Total Water</b>	<b>(\$180,492)</b>	<b>\$735,939</b>	<b>\$18,860</b>	<b>\$656,740</b>	<b>(\$13,000)</b>	<b>\$669,740</b>
	Wastewater	(\$73,216)	\$219,672	\$399,265	(\$395,237)	(\$12,000)	(\$383,237)
	<b>Operating Surplus / (Deficit)</b>	<b>(\$253,708)</b>	<b>\$955,611</b>	<b>\$418,124</b>	<b>\$261,503</b>	<b>(\$25,000)</b>	<b>\$286,503</b>
<b>Transfers &amp; Encumbrances</b>							
	Water	\$0	(\$175,965)	\$123,724	\$0	\$0	\$0
	SWF	\$0	(\$5,198)	(\$167,802)	\$0	\$0	\$0
	SWF-Capital	\$0	(\$88,510)	\$88,510	\$0	\$0	\$0
	<b>Total Water</b>	<b>\$0</b>	<b>(\$269,673)</b>	<b>\$44,432</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	Wastewater	\$0	(\$44,257)	\$44,258	\$0	\$0	\$0
	<b>Transfers &amp; Encumbrances</b>	<b>\$0</b>	<b>(\$313,930)</b>	<b>\$88,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>ENDING RESERVES</b>	<b>(\$253,708)</b>	<b>\$641,681</b>	<b>\$506,814</b>	<b>\$261,503</b>	<b>(\$25,000)</b>	<b>\$286,503</b>

WATER FUND  
WATER DEPARTMENT – 11

	A	B	C	G	H	I	J	K	L	Y	Z	A
1			CAMBRIA COMMUNITY SERVICES DISTRICT									
2			FUND LEVEL ANALYSIS									
3			WATER FUND - 11, DEPARTMENT - 11									
4					(unaudited)			2020/2021	2020/2021	2020/2021		
5		ACCOUNT	WATER FUND	ACTUAL	ACTUAL	ESTIMATED		PROPOSED	PROP. 218	PROP. 218		
6		NO.	WATER DEPARTMENT - 11	FY 2017/2018	FY 2018/2019	FY 2019/2020		BUDGET	ESTIMATES	VARIANCE		
7												
8			SOURCES OF FUNDS									
10			Revenues	\$2,713,608	\$3,104,262	\$3,327,902		\$3,589,417	\$3,589,000	\$417		
11			Other Sources of Funds	\$0	\$74,871	\$0		\$0	\$0	\$0		
12			<b>Total Sources of Funds</b>	<b>\$2,713,608</b>	<b>\$3,179,134</b>	<b>\$3,327,902</b>		<b>\$3,589,417</b>	<b>\$3,589,000</b>	<b>\$417</b>		
13			USES OF FUNDS									
16			Salaries & Wages	\$541,578	\$475,681	\$424,502		\$537,612				
17			Benefits	\$281,470	\$269,502	\$274,931		\$350,814				
18			Personnel Services	\$823,048	\$745,183	\$699,434		\$888,426	\$1,100,000	\$211,574		
19			Services & Supplies	\$664,640	\$465,918	\$702,271		\$766,059	\$789,000	\$22,941		
20			Capital Outlay	\$0	\$169,330	\$679,650		\$314,000	\$700,000	\$386,000		
21			Debt Service	\$9,280	\$9,690	\$26,547		\$26,548	\$0	(\$26,548)		
22			Administrative Cost Allocation	\$909,348	\$585,742	\$975,098		\$1,070,409	\$983,000	(\$87,409)		
23			<b>Total Expenditures</b>	<b>\$2,406,316</b>	<b>\$1,975,864</b>	<b>\$3,082,999</b>		<b>\$3,065,442</b>	<b>\$3,572,000</b>	<b>\$506,558</b>		
24			<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>\$307,292</b>	<b>\$1,203,270</b>	<b>\$244,903</b>		<b>\$523,975</b>	<b>\$17,000</b>	<b>\$506,975</b>		
39			RESERVES									
40												
41			Beginning Reserves	0	0	0			0	0		
42			Operating Surplus / (Deficit)	\$307,292	\$1,203,270	\$244,903		\$523,975	17,000	506,975		
43			Transfers & Encumbrances	\$0	(\$175,965)	\$123,724		\$0	0	-		
44			<b>ENDING RESERVES</b>	<b>\$307,292</b>	<b>\$1,027,305</b>	<b>\$368,627</b>		<b>\$523,975</b>	<b>\$17,000</b>	<b>\$506,975</b>		
45												

ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
<b>SOURCES OF FUNDS</b>							
<b>REVENUES</b>							
11 4000	Service Sales	2,354,809	2,681,464	2,908,404	3,145,667	3,177,000	(31,333)
11 4007	Returned Ck Fee	905	815	675		0	0
11 4008	Acct Setup/c/se	8,291	4,586	4,004		0	0
11 4009	Off Hours	0	0	0		0	0
11 4010	Water Penalty	45,927	45,316	28,917		0	0
11 4011	Serv/Disc/Recon	641	410	0		0	0
11 4012	Meter Tampering	0	0	0		0	0
11 4014	Water Serv Fees	16,349	6,317	0		0	0
11 4023	Penalty/Surcharge	0	0	0		0	0
11 4050	Administrative Fee Revenue	10,731	6,803	6,357		0	0
11 4100	Connect Rev-SFR	11,632	0	0	10,000	0	10,000
11 4101	Wait List Maintenance Fee	21,541	62,922	56,423	62,000	62,000	0
11 4110	Remodel Impact Fees	38,307	61,395	37,901	70,000	70,000	0
11 4120	Connect Rev-Com	0	0	0		0	0
11 4122	Retrofit In-Lieu Fee	18,000	44,050	(7,750)		0	0
11 4124	Assignment Fees	5,759	6,196	2,667	4,150	0	4,150
11 4128	Admin Fees	0	0	70,000	70,000	70,000	0
11 4130	Voluntary Lot Merger	0	0	0		0	0
11 4311	County Administrative Fee	(7,890)	(7,800)	0		0	0
11 4360	Standby Availability Charges	175,896	177,654	178,000	178,000	178,000	0
11 4373	Inspection Fee Revenue	12,040	11,254	8,491	9,100	0	9,100
11 4390	Miscellaneous Revenue	670	2,882	2,814	1,000	0	1,000
11 4390	Water Conservation Grant - New Request	0	0	0	7,500	0	7,500
11 4200	Interest Income	0	0	31,000	32,000	32,000	0
	<b>Total Revenues</b>	<b>\$2,713,608</b>	<b>\$3,104,262</b>	<b>\$3,327,902</b>	<b>\$3,589,417</b>	<b>\$3,589,000</b>	<b>\$417</b>
<b>OTHER SOURCES OF FUNDS</b>							
11 4397	Loan Proceeds - Dump Truck		74,871	0		0	0
			0			0	0
	<b>Total Other Sources of Funds</b>	<b>\$0</b>	<b>\$74,871</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total Sources of Funds</b>	<b>\$2,713,608</b>	<b>\$3,179,134</b>	<b>\$3,327,902</b>	<b>\$3,589,417</b>	<b>\$3,589,000</b>	<b>\$417</b>
<b>USES OF FUNDS</b>							

A	B	C	G	H	I	J	K	L	Y	Z	A
1		CAMBRIA COMMUNITY SERVICES DISTRICT									
2		FUND LEVEL ANALYSIS									
3		WATER FUND - 11, DEPARTMENT - 11									
4								3%			
5	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE			
7											
48		<b>SALARIES &amp; WAGES</b>									
49	5000	Salary & Wages	410,935	355,560	329,484	542,900	0	(542,900)			
50	5010	Overtime	51,842	38,428	35,707	35,000	0	(35,000)			
51	5020	Standby	18,200	18,080	18,268	18,250	0	(18,250)			
52	5040	Sick/Vacation Pay	38,061	46,166	20,373	0	0	0			
53	5050	Holiday Pay	22,540	17,448	20,670	0	0	0			
54		Reduction for "E" Step		0	0	(58,538)	0	58,538			
55		Prop 218 Estimates									
56		<b>Total Salaries &amp; Wages</b>	<b>\$541,578</b>	<b>\$475,681</b>	<b>\$424,502</b>	<b>\$537,612</b>	<b>\$0</b>	<b>(\$537,612)</b>			
57		<b>BENEFITS</b>									
58	5101	Uniform Allowance	1,000	2,000	1,920	2,000	0	(2,000)			
59	5102	Dental Insurance	9,139	7,929	7,482	6,940	0	(6,940)			
60	5103	Medical Insurance	81,932	77,248	66,886	66,776	0	(66,776)			
61	5105	Life Insurance	549	534	554	958	0	(958)			
62	5106	FICA	31,720	26,624	28,626	35,815	0	(35,815)			
63	5107	Medicare	7,676	6,753	6,653	8,752	0	(8,752)			
64	5108	Workers Compensation	11,915	13,386	14,003	29,519	0	(29,519)			
65	5109	PERS - Retirement	94,364	89,563	88,078	123,546	0	(123,546)			
66	5120	Other Employee Benefits	1,988	1,564	1,602	5,450	0	(5,450)			
67	5121	Retirees Health	31,287	34,631	50,063	56,992	0	(56,992)			
68	5122	Medical Reimbursements - HRA	9,900	9,269	9,063	14,066	0	(14,066)			
69				0			0	0			
70		Prop. 218 Salaries and Benefits		0			906,000	906,000			
71		Prop. 218 Salaries and Benefits-Added Staff					194,000	194,000			
72		<b>Total Benefits</b>	<b>\$281,470</b>	<b>\$269,502</b>	<b>\$274,931</b>	<b>\$350,814</b>	<b>\$1,100,000</b>	<b>\$749,186</b>			
73		<b>Total Personnel Services</b>	<b>\$823,048</b>	<b>\$745,183</b>	<b>\$699,434</b>	<b>\$888,426</b>	<b>\$1,100,000</b>	<b>\$211,574</b>			
74		<b>SERVICES &amp; SUPPLIES</b>									
75	6010	Ads - Legal/Other	762	339	0	0	0	0			
76	6011I	Public Information - General	844	0	2,060	2,121	0	(2,121)			
77	6030	Insurance (new dump truck)	0	1,639	0	0	0	0			
78	6031	Old M & R Lift Station	357	0	0	0	0	0			
79	6031D	Maintenance & Repairs	151,559	52,025	99,459	105,226	0	(105,226)			
80	6031F	Maintenance & Repairs - Fire Hydrants	825	39	555	3,090	0	(3,090)			
81	6031G	Maintenance & Repairs - Generators	0	835	0	1,547	0	(1,547)			
82	6031L	Maintenance & Repairs - Leimert Booster	544	833	0	1,030	0	(1,030)			

A	B	C	G	H	I	J	K	L	Y	Z	AA
1		CAMBRIA COMMUNITY SERVICES DISTRICT									
2		FUND LEVEL ANALYSIS									
3		WATER FUND - 11, DEPARTMENT - 11									
4							3%				
5	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE			
83	6031M	Maintenance & Repairs - Water Meters	23,137	1,492	4,008	4,128	0	(4,128)			
84		Production Meter Testing - New Request				5,872		(5,872)			
85	6031P	Pumps	989	0	0	0	0	0			
86	6031Q	Maintenance & Repairs - SR3 Well	2,590	3,267	8,067	8,309	0	(8,309)			
87	6031R	Maintenance & Repairs - SR4 Well/Filter	15,935	28,398	6,210	33,990	0	(33,990)			
88	6031S	Maint. & Repairs - Water Storage Tanks	9,421	3,433	4,301	4,430	0	(4,430)			
89		Annual Tank Inspection			9,124	9,398	0	(9,398)			
90		Annual Tank Maintenance & Rehab - New Request				46,172		(46,172)			
91	6031T	Maint. & Repairs -Water Treatment Systems	15,373	9,512	1,149	16,478	0	(16,478)			
92	6031V	Maint. & Repairs-Wtr.Values (Cord Pave)	1,464	0	0	3,090	0	(3,090)			
93	6031W	Maintenance & Repairs - Wells	12,895	15,942	2,674	2,754	0	(2,754)			
94		SS Well Field Dosing Lines & Analyzers			0	7,500	0	(7,500)			
95	6031Y	Maint. & Repairs -Water Yard/Booster St.	3,117	600	575	2,575	0	(2,575)			
96	6031Z	Maintenance	0	0	36	38	0	(38)			
97	6032D	M & R WW Disp Eff	0	0	0	0	0	0			
98	6032L	M & R WW Lift Station	0	0	0	0	0	0			
99	6032T	M & R WW Treatment	0	0	0	0	0	0			
100	6033B	Maintenance & Repairs - Buildings	1,244	3,129	10,069	10,371	0	(10,371)			
101		Paint Building			10,000	0	0	0			
102		Paint Office Building - New Request				10,000		(10,000)			
103	6033G	Maintenance & Repairs - Grounds	2,325	652	12,226	12,592	0	(12,592)			
104	6036	Maintenance & Repairs- Emergency Events	1,844	0	43,727	10,300	0	(10,300)			
105	6037	Maintenance & Repairs - SCADA	8,577	28,797	37,576	38,703	0	(38,703)			
106	6040	Maintenance & Repairs - Equipment	2,424	73	142	147	0	(147)			
107		Maintenance & Repairs - Equipment New Request				853		(853)			
108	6041L	Maintenance & Repairs - Vehicles Licenses	10,757	4,753	10,028	10,329	0	(10,329)			
109	6041N	Maint. & Repairs - Vehicles Non-Licensed	1,039	2,175	729	750	0	(750)			
110	6044	Computer/Copier/Printer Services	585	564	410	422	0	(422)			
111	6045	Computer/Copier/Printer Goods	2,068	3,560	4,631	4,770	0	(4,770)			
112		Reporting Software			2,000	2,060	0	(2,060)			
113		Replace 3 Computers			5,000	5,150	0	(5,150)			
114	6048	Security & Safety	230	1,466	0	3,605	0	(3,605)			
115	6050	Office Supplies	164	515	407	805	0	(805)			
116	6051	Printing & Shipping	9,205	9,113	5,785	5,958	0	(5,958)			
117	6052	Bank Charges	1	0	0	0	0	0			
118	6053	Printing/Forms	5,607	3,064	2,948	3,036	0	(3,036)			
119	6054	Membership Dues, Publications/Books	16,483	3,303	5,632	5,801	0	(5,801)			
120	6055	Government Fees & Licenses	24,893	29,045	31,650	32,599	0	(32,599)			

	A	B	C	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>WATER FUND - 11, DEPARTMENT - 11</b>											
4	3%											
5	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE				
6												
7												
121	6059	Bad Debt Expense	(48)	(8)	1	1	0	(1)				
122	6060C	Utilities - Cell Phone	2,785	2,085	1,953	2,012	0	(2,012)				
123	6060E	Utilities - Electricity	132,541	132,809	137,983	142,122	0	(142,122)				
124	6060G	Utilities - Gas	0	0	0	0	0	0				
125	6060I	Utilities - Internet	3,556	4,067	4,012	4,133	0	(4,133)				
126	6060P	Utilities - Phone-Land Lines, Faxes, Alarms	5,699	4,755	4,976	5,125	0	(5,125)				
127	6060S	Utilities - Sewer	1,079	1,196	3,303	3,402	0	(3,402)				
128	6060W	Utilities - Water	0	0	0	0	0	0				
129	6063	M & R Communications Equipment	1,848	0	0	2,575	0	(2,575)				
130	6078	Land Lease - Well Site	38,624	40,150	41,504	42,749	0	(42,749)				
131	6080E	Professional Services - Engineering	270	0	0	0	0	0				
132	6080E	Urban Water Mgmt Plan			75,000	0	0	0				
133	6080G	Professional Services - GIS Development	3,220	1,712	10,070	10,372	0	(10,372)				
134	6080K	Professional Services - District Counsel	7,794	0	0	0	0	0				
135	6080L	Land Conservancy - Lot Inventory, Etc.	21,157	2,655	0	0	0	0				
136	6080M	Professional Services - Misc./Other	50,391	6,871	7,045	7,256	0	(7,256)				
137		Professional Services - Misc./Other New Request			0	7,744	0	(7,744)				
138		Water Use Efficiency Plan Update (moved from 6080E)				10,000		(10,000)				
139	6080T	Professional Services - Temporary			934	962	0	(962)				
140	6080V	Voluntary Lot Merger Program	12,715	6,418	3,510	8,499	0	(8,499)				
141	6086	Outside Services	0	0	0	0	0	0				
142	6089	Emergency Medical Supplies	0	89	0	92	0	(92)				
143	6090	Department Operating Supplies	2,656	12,137	29,097	29,969	0	(29,969)				
144	6090B	Sensor Cleaning	0	0	0	0	0	0				
145	6091	Lab Tests	10,527	11,753	11,926	12,284	0	(12,284)				
146	6091B	Operating Supplies	2,497	1,746	1,248	0	0	0				
147	6091G	Calibration	5,028	1,500	9,147	9,421	0	(9,421)				
148	6091H	Lab Testing	0	0	0	0	0	0				
149	6092	Lab Supplies	0	0	2,571	2,649	0	(2,649)				
150	6093	Small Tools and Equipment	4,105	5,456	541	557	0	(557)				
151	6094	Clothing and Uniform	3,986	3,811	2,019	2,079	0	(2,079)				
152	6095	Office Furniture			3,154	1,000	0	(1,000)				
153	6096	Fuel - Gas and Diesel	17,323	11,224	12,898	13,285	0	(13,285)				
154	6115	Meeting Expenses	0	242	120	124	0	(124)				
155	6120E	Travel, Training, Seminars-Employees,	4,230	3,994	7,790	8,023	0	(8,023)				
156	6125	Employee Recruitment	5,399	2,693	2,545	2,621	0	(2,621)				
157	6610	Retrofit Program	0	0	22	0	0	0				
158		Retrofit Program - Giveaways New Request	0	0	0	1,000	0	(1,000)				

	A	B	C	G	H	I	J	K	L	Y	Z	AA
1			CAMBRIA COMMUNITY SERVICES DISTRICT									
2			FUND LEVEL ANALYSIS									
3			WATER FUND - 11, DEPARTMENT - 11									
4										3%		
5		<b>ACCOUNT NO.</b>	<b>WATER FUND WATER DEPARTMENT - 11</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>	<b>2020/2021 PROP. 218 ESTIMATES</b>	<b>2020/2021 PROP. 218 VARIANCE</b>			
6												
7												
159		6611	Rebate Program - Cisterns, Toilets, Wash	0	0	7,725	7,957	0	(7,957)			
160			Rebate Program - Grant Offset New Request				7,500		(7,500)			
161			Rebate Program - Increase New Request				4,543		(4,543)			
162			Prop 218 Estimates		0		0	789,000	789,000			
169									0			
170			<b>Total Services &amp; Supplies</b>	<b>\$664,640</b>	<b>\$465,918</b>	<b>\$702,271</b>	<b>\$766,059</b>	<b>\$789,000</b>	<b>\$22,941</b>			
171			<b>CAPITAL OUTLAY</b>									
174		6170	Capital Assets	0	0			0	0			
175			Replace 2005 F150 Truck			0	35,000	0	(35,000)			
176			Security Improvements @ WTP			0	0		0			
177		6170	Trailer-Mounted Vacuum Exactor		46,169	0		0	0			
178		6170	Air Compressor & Jack Hammer		22,557	0		0	0			
179		6170	Dump Truck Replacement (Ford F-650)		74,871	0		0	0			
180		6170	Zone 2 to 7 Trans Main SR Crk Ped Brdg		2,241	167,759	50,000	0	(50,000)			
181		6170	Replacement of Leimert Service Lines		0	0	0	0	0			
182		6170	Water Meter Replacement/Upgrade		0	236,000	97,000	0	(97,000)			
185		6170	Rodeo Grounds Pump Station Replacement		0	0	0	0	0			
186		6170	SCADA System - L/T Water Portion		23,492	25,965	0	0	0			
188		6170	SCADA System			180,351	0		0			
191			SCADA System - Phase II				60,000		(60,000)			
192		6170	Generator			50,449	0		0			
193		6170	Pump Replacement			19,126	0		0			
194		6170	Water Conservation Database				10,000		(10,000)			
195		6170	Rodeo Grounds Pump Station - Design/Permitting				62,000		(62,000)			
196			Prop 218 Estimates		0			700,000	700,000			
199			<b>Total Capital Outlay</b>	<b>\$0</b>	<b>\$169,330</b>	<b>\$679,650</b>	<b>\$314,000</b>	<b>\$700,000</b>	<b>\$386,000</b>			
200			<b>DEBT SERVICE</b>									
201		6180J	Loan Principal-Ford F-250	8,363	8,659	8,726	9,158	0	(9,158)			
202		6180H	Interest Expense	917	1,031	885	453	0	(453)			
203		6180J	Loan Principal-City National Bank	0	0	0	0	0	0			
204		6180H	Interest Expense	0	0	0	0	0	0			
205		6180J	Loan Principal-Muni Fin Ford Dump Trk	0	0	13,754	14,339	0	(14,339)			
206		6180H	Interest Expense - Muni Fin Ford Dump Trk	0	0	3,182	2,597	0	(2,597)			
208			<b>Total Debt Service</b>	<b>\$9,280</b>	<b>\$9,690</b>	<b>\$26,547</b>	<b>\$26,548</b>	<b>\$0</b>	<b>(\$26,548)</b>			
209			<b>ADMINISTRATIVE COST ALLOCATION</b>									

A	B	C	G	H	I	J	K	L	Y	Z	AA
1		CAMBRIA COMMUNITY SERVICES DISTRICT									
2		FUND LEVEL ANALYSIS									
3		WATER FUND - 11, DEPARTMENT - 11									
4							3%				
5	ACCOUNT NO.	WATER FUND WATER DEPARTMENT - 11	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE			
210		Administrative Cost Allocation - Water Fund	909,348	585,742	593,531	652,028	983,000	330,972			
211		Administrative Cost Allocation - SWF Fund			286,175	313,786	0	(313,786)			
212		Administrative Cost Allocation - SWF-C Fund			95,392	104,595	0	(104,595)			
213											
214											
215		<b>Total Administrative Cost Allocation</b>	<b>\$909,348</b>	<b>\$585,742</b>	<b>\$975,098</b>	<b>\$1,070,409</b>	<b>\$983,000</b>	<b>(\$87,409)</b>			
216		<b>Total Expenditures</b>	<b>\$2,406,316</b>	<b>\$1,975,864</b>	<b>\$3,082,999</b>	<b>\$3,065,442</b>	<b>\$3,572,000</b>	<b>\$506,558</b>			
217											
218		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>\$307,292</b>	<b>\$1,203,270</b>	<b>\$244,903</b>	<b>\$523,975</b>	<b>\$17,000</b>	<b>\$506,975</b>			
219		<b>TRANSFERS &amp; ENCUMBRANCES</b>									
220	01 4625	Transfers In - From General Fund	0	0			0	0			
221		(Transfers Out)		0			0	0			
222		Encumbrances - Sources of Funding		(175,965)			0	0			
223		Encumbrances - (Designated Funds)		0	123,724		0	0			
224											
225		<b>NET TRANSFERS &amp; ENCUMBRANCES</b>	<b>\$0</b>	<b>(\$175,965)</b>	<b>\$123,724</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			
226		<b>RESERVES</b>									
227		Use of Reserves		0			0	0			
228		(Additions to Reserves - Vehicle Repl)		0	0		0	0			
229		Other Adjustments		0			0	0			
230											
231		<b>RESERVES - INCREASE / (DECREASE)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			
232		<b>NET BUDGETARY SOURCES/USES</b>	<b>\$307,292</b>	<b>\$1,027,305</b>	<b>\$368,627</b>	<b>\$523,975</b>	<b>\$17,000</b>	<b>\$506,975</b>			
233											
234		<b>RESERVES</b>									
235		Beginning Reserves									
236		Operating Surplus / (Deficit)	\$307,292	\$1,203,270	\$244,903	\$523,975	\$17,000	\$506,975			
237		Transfers & Encumbrances	\$0	(\$175,965)	\$123,724	\$0	\$0	\$0			
238		<b>ENDING RESERVES</b>	<b>\$307,292</b>	<b>\$1,027,305</b>	<b>\$368,627</b>	<b>\$523,975</b>	<b>\$17,000</b>	<b>\$506,975</b>			
239											

WATER FUND  
SWF OPERATIONS – 39  
SWF CAPITAL - 40

1	A	B	C	D	G	H	I	J	K	X	Y	Z	AA
1			CAMBRIA COMMUNITY SERVICES DISTRICT										
2			FUND LEVEL ANALYSIS										
3			SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25										
4					(unaudited)				2020/2021	2020/2021	2020/2021		
5	ACCOUNT	WATER FUND	ACTUAL	ACTUAL	ESTIMATED	PROPOSED	PROPOSED	ESTIMATED	BUDGET	PROP. 218	PROP. 218	PROP. 218	
6	NO.	SWF DEPARTMENT - 25	FY 2017/2018	FY 2018/2019	FY 2019/2020	BUDGET	ESTIMATES			ESTIMATES	VARIANCE		
7													
8			SOURCES OF FUNDS										
10		Revenues	\$912,408	\$1,024,481	\$1,149,780	\$1,302,347	\$1,321,000	(\$18,653)					
11		Other Sources of Funds	\$0	\$0	\$0	\$0	\$0	\$0					
12		<b>Total Sources of Funds</b>	<b>\$912,408</b>	<b>\$1,024,481</b>	<b>\$1,149,780</b>	<b>\$1,302,347</b>	<b>\$1,321,000</b>	<b>(\$18,653)</b>					
13			USES OF FUNDS										
16		Salaries & Wages	\$6,439	\$86,454	\$59,214	\$119,384							
17		Benefits	\$2,381	\$38,650	\$46,724	\$63,908							
18		Personnel Services	\$8,820	\$125,104	\$105,938	\$183,292	\$271,000	\$87,708					
19		Services & Supplies	\$660,026	\$220,928	\$144,979	\$146,865	\$140,000	(\$6,865)					
20		Capital Outlay	\$49,321	\$29,802	\$65,100	\$0	\$0	\$0					
21		Debt Service	\$682,025	\$659,424	\$659,426	\$659,425	\$710,000	\$50,575					
22		Administrative Cost Allocation	\$0	\$298,221	\$0	\$0	\$0	\$0					
23		<b>Total Expenditures</b>	<b>\$1,400,192</b>	<b>\$1,333,478</b>	<b>\$975,444</b>	<b>\$989,582</b>	<b>\$1,121,000</b>	<b>\$131,418</b>					
24		<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$487,784)</b>	<b>(\$308,997)</b>	<b>\$174,336</b>	<b>\$312,765</b>	<b>\$200,000</b>	<b>\$112,765</b>					
39			RESERVES										
40		Beginning Reserves	\$0	\$0	\$0	\$0	-	-					
41		Operating Surplus / (Deficit)	(\$487,784)	(\$308,997)	\$174,336	\$132,765	20,000	112,765					
42		Transfers & Encumbrances	\$0	(\$5,198)	(\$167,802)	\$0	0	0					
43		<b>ENDING RESERVES</b>	<b>(\$487,784)</b>	<b>(\$314,195)</b>	<b>\$6,534</b>	<b>\$132,765</b>	<b>\$20,000</b>	<b>\$112,765</b>					
44													
45													

	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b> <span style="float: right;">3%</span>											
4	<b>ACCOUNT NO.</b>	<b>WATER FUND SWF DEPARTMENT - 25</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>2020/2021 PROPOSED BUDGET</b>	<b>2020/2021 PROP. 218 ESTIMATES</b>	<b>2020/2021 PROP. 218 VARIANCE</b>				
8	<b>SOURCES OF FUNDS</b>											
9	<b>REVENUES</b>											
10	39 4041	SWF Water Base - Residential (SFR, MFR)	270,881	310,624	427,600	488,167	513,000	(24,833)				
11	39 4042	SWF Base Vac	24,011	27,550	0		0	0				
12	39 4043	SWF Base Com Ld	22,675	23,613	0		0	0				
13	39 4044	SWF Base Com Wt	51,850	48,642	0		0	0				
14	39 4051	SWF Water Usage - Residential (SFR,MFR)	288,981	327,607	716,000	808,000	808,000	0				
15	39 4052	SWF Use Vac Rnt	26,228	28,112	0		0	0				
16	39 4053	SWF Use Com Ld	133,005	154,475	0		0	0				
17	39 4054	SWF Use Com Wtr	88,536	102,277	0		0	0				
22	39 4061	SWF Facil Resd	(2,434)	0			0	0				
23	39 4062	SWF Facil Vac R	0	0			0	0				
24	39 4063	SWF Facil Cm Ld	0	0			0	0				
25	39 4064	SWF Facil Cm Wt	0	0			0	0				
26	39 4200	Interest Income	8,675	1,582	6,180	6,180	0	6,180				
27				0			0	0				
37	<b>Total Revenues</b>		<b>\$912,408</b>	<b>\$1,024,481</b>	<b>\$1,149,780</b>	<b>\$1,302,347</b>	<b>\$1,321,000</b>	<b>(\$18,653)</b>				
38	<b>OTHER SOURCES OF FUNDS</b>											
44	39 4620	Grant Revenue - Capital	0	0			0	0				
46	<b>Total Other Sources of Funds</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
47	<b>Total Sources of Funds</b>		<b>\$912,408</b>	<b>\$1,024,481</b>	<b>\$1,149,780</b>	<b>\$1,302,347</b>	<b>\$1,321,000</b>	<b>(\$18,653)</b>				
48	<b>USES OF FUNDS</b>											
50	<b>SALARIES &amp; WAGES</b>											
51	5000	Salary & Wages	6,200	69,655	49,415	128,411	0	(128,411)				
52	5010	Overtime	60	3,202	2,832	4,000	0	(4,000)				
53	5020	Standby	0	20	0	0	0	0				
54	5040	Sick/Vacation Pay	0	10,110	3,674	0	0	0				

	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b>								3%			
4	ACCOUNT NO.	WATER FUND SWF DEPARTMENT - 25	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE				
55	5050	Holiday Pay	179	3,467	3,292	0	0	0				
56		Reduction for "E" Step			0	(13,027)		13,027				
57		Prop 218 Estimates		0			0	0				
59		<b>Total Salaries &amp; Wages</b>	<b>\$6,439</b>	<b>\$86,454</b>	<b>\$59,214</b>	<b>\$119,384</b>	<b>\$0</b>	<b>(\$119,384)</b>				
60		<b>BENEFITS</b>										
61	5101	Uniform Allowance	0	434	80	0	0	0				
62	5102	Dental Insurance	212	2,971	1,366	1,369	0	(1,369)				
63	5103	Medical Insurance	603	12,931	11,344	15,646	0	(15,646)				
64	5105	Life Insurance	2	84	81	171	0	(171)				
65	5106	FICA	387	4,980	4,133	8,164	0	(8,164)				
66	5107	Medicare	91	1,247	966	1,954	0	(1,954)				
67	5108	Workers Compensation	236	1,288	919	4,473	0	(4,473)				
68	5109	PERS - Retirement	850	13,167	26,023	28,249	0	(28,249)				
69	5120	Other Employee Benefits	0	1,142	1,111	2,335	0	(2,335)				
70	5122	Medical Reimbursements - HRA	0	406	702	1,547	0	(1,547)				
71							0	0				
72		Prop 218 Estimates					271,000	271,000				
75		<b>Total Benefits</b>	<b>\$2,381</b>	<b>\$38,650</b>	<b>\$46,724</b>	<b>\$63,908</b>	<b>\$271,000</b>	<b>\$207,092</b>				
76		<b>Total Personnel Services</b>	<b>\$8,820</b>	<b>\$125,104</b>	<b>\$105,938</b>	<b>\$183,292</b>	<b>\$271,000</b>	<b>\$87,708</b>				
77		<b>SERVICES &amp; SUPPLIES</b>										
78	6031F	Maintenance & Repairs - Fire Hydrants	0	0	0	0	0	0				
79	6031G	Maintenance & Repairs - Generators	0	0	0	0	0	0				
80	6031Z	Maintenance	115,387	10,129	0	0	0	0				
81	6031	Off-Hauling RO Brine	0	0	0	0	0	0				
82	6033B	Maintenance & Repairs - Buildings	450	570	0	1,409	0	(1,409)				
83	6033G	Maintenance & Repairs - Grounds	0	2,115	633	652	0	(652)				
84	6033G	Replace Analyzers (2)			7,500	0	0	0				
85		Maintenance & Repairs - Grounds - New Request				3,000	0	(3,000)				
86	6033G	Pickling Filters for Preservation			59,639	0	0	0				
87	6036	Maintenance & Repairs- Emergency	16,253	20,437	5,533	5,699	0	(5,699)				

	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b>								3%			
4	ACCOUNT NO.	WATER FUND SWF DEPARTMENT - 25	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE				
88	6041L	Maintenance & Repairs - Vehicles Licenses	0	217	667	687	0	(687)				
89	6044	Comp/Copier/Printer Services	0	167	1,397	1,439	0	(1,439)				
90	6051	Postage & Shipping	32	1,612	3,886	4,003	0	(4,003)				
91	6055	Government Fees & Licenses	44,790	41,316	25,050	25,802	0	(25,802)				
92	6060C	Utilities - Cell Phone	45	324	965	994	0	(994)				
93	6060E	Utilities - Electricity	48,518	14,050	8,382	8,633	0	(8,633)				
94	6070	Equipment Rent	4,036	21,840	7,015	0	0	0				
95	6070	Reduce Tank Rental to 3 Months			0	0	0	0				
96	6080K	Professional Services - District Counsel	23,816	0	0	0	0	0				
97	6080L	Professional Services - Legal	8,035	0	0	0	0	0				
98	6080M	Professional Services - Misc./Other	154,425	8,460	17,339	17,859	0	(17,859)				
99	6086	Outside Services	0	18	0	0	0	0				
100	6090	Department Operating Supplies	0	1,895	501	516	0	(516)				
101		Dept Oper Supplies - Add for Chemicals - New Request				3,000		(3,000)				
102	6090B	Sensor Cleaning	0	0	0	0	0	0				
103	6091	Lab Tests	152,950	10,891	360	10,300	0	(10,300)				
104	6091B	Operating Supplies	7,567	473	216	0	0	0				
105	6091E	Baseline Biological Monitoring AMP - New Request	0	0	0	50,000	0	(50,000)				
106	6091F	Remote Monitoring	500	6,000	0	6,180	0	(6,180)				
107	6091G	Calibration	0	0	0	0	0	0				
108	6091H	Lab Testing	10,277	0	0	0	0	0				
109	6092	Lab Supplies	574	1,981	0	0	0	0				
110	6094	Clothing and Uniform	0	70	0	0	0	0				
111	6095	Office Furniture			1,159	1,194	0	(1,194)				
112	6096	Fuel - Gas and Diesel	0	4,153	3,241	3,338	0	(3,338)				
113	6115	Meeting Expense	0	0	0	0	0	0				
114	6120E	Travel, Training, Seminars – Employees	0	454	490	1,123	0	(1,123)				
115	6125	Employee Recruitment	700	0	0	0	0	0				
116	6195	Vehicles	0	2,106	1,006	1,036	0	(1,036)				
117	6829D	Performance Bonds	71,649	71,649	0	0	0	0				
118	6829M	Financial Services	0	0	0	0	0	0				
119	6829S	EWS Environmental	22	0	0	0	0	0				

	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b> <span style="float: right;">3%</span>											
4	<b>ACCOUNT</b>	<b>WATER FUND</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>2020/2021</b>	<b>2020/2021</b>	<b>2020/2021</b>				
5	<b>NO.</b>	<b>SWF DEPARTMENT - 25</b>	<b>FY 2017/2018</b>	<b>ACTUAL</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>	<b>PROP. 218</b>	<b>PROP. 218</b>			
6							<b>BUDGET</b>	<b>ESTIMATES</b>	<b>VARIANCE</b>			
7												
151		Prop 218 Estimates		0			0	140,000	140,000			
154		<b>Total Services &amp; Supplies</b>	<b>\$660,026</b>	<b>\$220,928</b>	<b>\$144,979</b>	<b>\$146,865</b>	<b>\$140,000</b>	<b>(\$6,865)</b>				
155		<b>CAPITAL OUTLAY</b>										
156	6170E	Impoundment Basin	49,321	29,802	65,100	0	0	0				
157		Capital Assets		0		0		0				
158		Prop 218 Estimates		0				0	0			
164		<b>Total Capital Outlay</b>	<b>\$49,321</b>	<b>\$29,802</b>	<b>\$65,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
165		<b>DEBT SERVICE</b>										
166	6195	Vehicle	22,599	0		0	0	0				
167	6180P	Loan Principal	326,893	340,465	354,604	369,327	0	(369,327)				
168	6180I	Interest Expense	332,533	318,959	304,822	290,098	0	(290,098)				
169				0				710,000	710,000			
171		<b>Total Debt Service</b>	<b>\$682,025</b>	<b>\$659,424</b>	<b>\$659,426</b>	<b>659,425</b>	<b>\$710,000</b>	<b>\$50,575</b>				
172		<b>ADMINISTRATIVE COST ALLOCATION</b>										
173		Administrative Cost Allocation - See Water Fund FY 2019/20	0	298,221	0	0	0	0				
175		<b>Total Administrative Cost Allocation</b>	<b>\$0</b>	<b>\$298,221</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
176		<b>Total Expenditures</b>	<b>\$1,400,192</b>	<b>\$1,333,478</b>	<b>\$975,444</b>	<b>\$989,582</b>	<b>\$1,121,000</b>	<b>\$131,418</b>				

	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25</b>								3%			
4	<b>ACCOUNT</b>	<b>WATER FUND</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>2020/2021</b>	<b>2020/2021</b>	<b>2020/2021</b>				
5	<b>NO.</b>	<b>SWF DEPARTMENT - 25</b>	<b>FY 2017/2018</b>	<b>ACTUAL</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>	<b>PROP. 218</b>	<b>PROP. 218</b>			
6							<b>BUDGET</b>	<b>ESTIMATES</b>	<b>VARIANCE</b>			
7												
177												
178	<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(\$487,784)</b>	<b>(\$308,997)</b>	<b>\$174,336</b>	<b>\$312,765</b>	<b>\$200,000</b>	<b>\$112,765</b>				
179	<b>TRANSFERS &amp; ENCUMBRANCES</b>											
180	01 4625	Transfers In - From General Fund	0	0				0	0			
181		(Transfers Out)		0				0	0			
182		Encumbrances - Sources of Funding		(5,198)								
183		Encumbrances - (Designated Funds)		0	5,198							
185	<b>NET TRANSFERS &amp; ENCUMBRANCES</b>		<b>\$0</b>	<b>(\$5,198)</b>	<b>\$5,198</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			
186	<b>RESERVES</b>											
187		Use of Reserves		0				0	0			
188		(Additions to Reserves - 2 Month Operations)		0	(173,000)	(180,000)	(180,000)	(180,000)	0			
189		Other Adjustments		0				0	0			
191	<b>RESERVES - INCREASE / (DECREASE)</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$173,000)</b>	<b>(\$180,000)</b>	<b>(\$180,000)</b>	<b>(\$180,000)</b>	<b>\$0</b>			
192	<b>NET BUDGETARY SOURCES/USES</b>		<b>(\$487,784)</b>	<b>(\$314,195)</b>	<b>\$6,534</b>	<b>\$132,765</b>	<b>\$20,000</b>	<b>\$112,765</b>				
193												
194	<b>RESERVES</b>											
195		Beginning Reserves										
196		Operating Surplus / (Deficit)	(487,784)	(308,997)	174,336	132,765	20,000	112,765				
197		Transfers & Encumbrances	\$0	(\$5,198)	(\$167,802)	\$0	\$0	\$0	\$0			
198	<b>ENDING RESERVES</b>		<b>(\$487,784)</b>	<b>(\$314,195)</b>	<b>\$6,534</b>	<b>\$132,765</b>	<b>\$20,000</b>	<b>\$112,765</b>				
199												

ACCOUNT NO.	WATER FUND SWF CAPITAL DEPARTMENT - 30	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
<b>SOURCES OF FUNDS</b>							
	Revenues	\$0	\$68,706	\$0	\$0	\$0	\$0
	Other Sources of Funds	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Total Sources of Funds</b>	<b>\$0</b>	<b>\$68,706</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>USES OF FUNDS</b>							
	Salaries & Wages	\$0	\$0	\$0	\$0		
	Benefits	\$0	\$0	\$0	\$0		
	Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
	Services & Supplies	\$0	\$0	\$0	\$0	\$0	\$0
	Capital Outlay	\$0	\$137,878	\$400,380	\$0	\$50,000	\$50,000
	Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
	Administrative Cost Allocation	\$0	\$89,162	\$0	\$0	\$0	\$0
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$227,040</b>	<b>\$400,380</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>
	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>\$0</b>	<b>(\$158,334)</b>	<b>(\$400,380)</b>	<b>\$0</b>	<b>(\$50,000)</b>	<b>\$50,000</b>
<b>RESERVES</b>							
	Beginning Reserves	\$0	\$0	\$0	\$0	-	-
	Operating Surplus / (Deficit)	\$0	(\$158,334)	(\$400,380)	\$0	(50,000)	50,000
	Transfers & Encumbrances	\$0	(\$88,510)	\$88,510	\$0	0	0
	<b>ENDING RESERVES</b>	<b>\$0</b>	<b>(\$246,844)</b>	<b>(\$311,870)</b>	<b>\$0</b>	<b>(\$50,000)</b>	<b>\$50,000</b>



**CAMBRIA COMMUNITY SERVICES DISTRICT**  
**FUND LEVEL ANALYSIS**  
**SUSTAINABLE WATER FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30**

ACCOUNT NO.	WATER FUND SWF CAPITAL DEPARTMENT - 30	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
<b>SOURCES OF FUNDS</b>							
<b>REVENUES</b>							
4390	Miscellaneous Revenue		68,706	0		0	0
<b>Total Revenues</b>		<b>\$0</b>	<b>\$68,706</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER SOURCES OF FUNDS</b>							
<b>Total Other Sources of Funds</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Sources of Funds</b>		<b>\$0</b>	<b>\$68,706</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>USES OF FUNDS</b>							
<b>SALARIES &amp; WAGES</b>							
<b>Total Salaries &amp; Wages</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>BENEFITS</b>							
<b>Total Benefits</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Personnel Services</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>SERVICES &amp; SUPPLIES</b>							
<b>Total Services &amp; Supplies</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

A	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>SUSTAINABLE WATER FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30</b>											
4	<b>ACCOUNT</b>	<b>WATER FUND</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>2020/2021</b>	<b>2020/2021</b>	<b>2020/2021</b>				
5	<b>NO.</b>	<b>SWF CAPITAL DEPARTMENT - 30</b>	<b>FY 2017/2018</b>	<b>ACTUAL</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>	<b>PROP. 218</b>	<b>ESTIMATES</b>	<b>PROP. 218</b>	<b>VARIANCE</b>	
6							<b>BUDGET</b>					
135		<b>CAPITAL OUTLAY</b>										
136										0	0	
137	6170	Interim SWF AWTP Off-Hauling Facilities		0	0					0	0	
138	6170	Impoundment Basin Design Evaluation		6,639	5,246					0	0	
139	40-1829C-30	CIP Brackish Environmental		6,728	0					0	0	
140	40-1829I-30	CIP Brackish Legal		100,941	200,351					0	0	
141	40-1829K-30	CIP SWF Public Outreach		2,333	0					0	0	
142	6910	Section 7 ESA Consultation		21,236	111,873		0			0	0	
149	6170	Off Hauling / Secondary Containment			20,000		0			0	0	
150	6170	Increase in Off Hauling Estimate			10,000		0			0	0	
151	6170	Tank Purchase			28,007		0			0	0	
152	6170	Urban Water Mgmt Plan Update - CDP Portion			24,902		0			0	0	
153										0	0	
154		Prop 218 Estimates		0						50,000	50,000	
155												
156		<b>Total Capital Outlay</b>	<b>\$0</b>	<b>\$137,878</b>	<b>\$400,380</b>		<b>\$0</b>			<b>\$50,000</b>	<b>\$50,000</b>	
157		<b>DEBT SERVICE</b>										
158				0						0	0	
159				0						0	0	
160												
161		<b>Total Debt Service</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>			<b>\$0</b>	<b>\$0</b>	
162		<b>ADMINISTRATIVE COST ALLOCATION</b>										
163		Administrative Cost Allocation - See Water Fund Beginning FY 2019/20		89,162	0		0			0	0	
164												
165		<b>Total Administrative Cost Allocation</b>	<b>\$0</b>	<b>\$89,162</b>	<b>\$0</b>		<b>\$0</b>			<b>\$0</b>	<b>\$0</b>	
166		<b>Total Expenditures</b>	<b>\$0</b>	<b>\$227,040</b>	<b>\$400,380</b>		<b>\$0</b>			<b>\$50,000</b>	<b>\$50,000</b>	

	A	B	C	D	G	H	I	J	K	L	Y	Z	AA
1			CAMBRIA COMMUNITY SERVICES DISTRICT										
2			FUND LEVEL ANALYSIS										
3			SUSTAINABLE WATER FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30										
4						(unaudited)			2020/2021	2020/2021	2020/2021		
5		ACCOUNT	WATER FUND	ACTUAL	ACTUAL	ESTIMATED			PROPOSED	PROP. 218	PROP. 218		
6		NO.	SWF CAPITAL DEPARTMENT - 30	FY 2017/2018	FY 2018/2019	FY 2019/2020			BUDGET	ESTIMATES	VARIANCE		
167													
168			OPERATING SURPLUS/(DEFICIT)	\$0	(\$158,334)	(\$400,380)			\$0	(\$50,000)	\$50,000		
169			TRANSFERS & ENCUMBRANCES										
170	01 4625		Transfers In - From General Fund	0	0					0	0		
171			(Transfers Out)		0					0	0		
172			Encumbrances - Sources of Funding		(88,510)								
173			Encumbrances - (Designated Funds)		0	88,510							
174													
175			NET TRANSFERS & ENCUMBRANCES	\$0	(\$88,510)	\$88,510			\$0	\$0	\$0		
176			RESERVES										
177			Use of Reserves		0	0				0	0		
178			(Additions to Reserves)		0	0				0	0		
179			Other Adjustments		0	0				0	0		
180													
181			RESERVES - INCREASE / (DECREASE)	\$0	\$0	\$0			\$0	\$0	\$0		
182			NET BUDGETARY SOURCES/USES	\$0	(\$246,844)	(\$311,870)			\$0	(\$50,000)	\$50,000		
183													
184			RESERVES										
185			Beginning Reserves										
186			Operating Surplus / (Deficit)	\$0	(\$158,334)	(\$400,380)			\$0	(\$50,000)	\$50,000		
187			Transfers & Encumbrances	\$0	(\$88,510)	\$88,510			\$0	\$0	\$0		
188			ENDING RESERVES	\$0	(\$246,844)	(\$311,870)			\$0	(\$50,000)	\$50,000		

WASTEWATER FUND  
WASTEWATER DEPARTMENT – 12

ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
<b>SOURCES OF FUNDS</b>							
	Revenues	\$2,150,012	\$2,471,021	\$2,935,412	\$3,322,082	\$3,364,000	(\$41,918)
	Other Sources of Funds	\$0	\$56,540	\$0	\$0	\$0	\$0
	<b>Total Sources of Funds</b>	<b>\$2,150,012</b>	<b>\$2,527,561</b>	<b>\$2,935,412</b>	<b>\$3,322,082</b>	<b>\$3,364,000</b>	<b>(\$41,918)</b>
<b>USES OF FUNDS</b>							
	Salaries & Wages	\$464,418	\$436,297	\$374,309	\$649,946		
	Benefits	\$270,400	\$256,275	\$317,121	\$432,448		
	Personnel Services	\$734,818	\$692,572	\$691,430	\$1,082,394	\$1,122,000	\$39,606
	Services & Supplies	\$743,910	\$628,220	\$707,887	\$841,883	\$696,000	(\$145,883)
	Capital Outlay	\$117,278	\$277,551	\$437,378	\$875,404	\$800,000	(\$75,404)
	Debt Service	\$166,124	\$191,860	\$189,945	\$355,907	\$260,000	(\$95,907)
	Administrative Cost Allocation	\$461,098	\$517,687	\$509,508	\$561,730	\$498,000	(\$63,730)
	<b>Total Expenditures</b>	<b>\$2,223,228</b>	<b>\$2,307,889</b>	<b>\$2,536,148</b>	<b>\$3,717,319</b>	<b>\$3,376,000</b>	<b>(\$341,319)</b>
	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(\$73,216)</b>	<b>\$219,672</b>	<b>\$399,265</b>	<b>(\$395,237)</b>	<b>(\$12,000)</b>	<b>(\$383,237)</b>
<b>RESERVES</b>							
	Beginning Reserves	\$0	\$0	\$0	\$0	-	0
	Operating Surplus / (Deficit)	(\$73,216)	\$219,672	\$399,265	(\$395,237)	(12,000)	(383,237)
	Transfers & Encumbrances	\$0	(\$44,257)	\$44,258	\$0	-	-
	<b>ENDING RESERVES</b>	<b>(\$73,216)</b>	<b>\$175,415</b>	<b>\$443,523</b>	<b>(\$395,237)</b>	<b>(\$12,000)</b>	<b>(\$383,237)</b>

	A	B	C	D	G	H	I	J	K	L	Y	Z	A
1			CAMBRIA COMMUNITY SERVICES DISTRICT										
2			FUND LEVEL ANALYSIS										
3			WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12										
4											3%		
5		<b>ACCOUNT NO.</b>	<b>WASTEWATER FUND</b>	<b>ACTUAL</b>	<b>(unaudited)</b>	<b>ESTIMATED</b>	<b>FY 2020/2021</b>	<b>FY 2020/2021</b>	<b>FY 2020/2021</b>				
6			<b>WASTEWATER DEPARTMENT - 12</b>	<b>FY 2017/2018</b>	<b>FY 2018/2019</b>	<b>FY 2019/2020</b>	<b>PROPOSED</b>	<b>PROP. 218</b>	<b>PROP. 218</b>				
7							<b>BUDGET</b>	<b>ESTIMATES</b>	<b>VARIANCE</b>				
8			<b>SOURCES OF FUNDS</b>										
9			<b>REVENUES</b>										
10	12 4000	Service Sales		\$2,040,681	\$2,360,009	\$2,791,800	\$3,112,167	3,171,000	(58,833)				
11	12 4200	Interest Income		\$0	\$1,000	\$1,000	\$4,000	4,000	0				
12	12 4311	County Administrative Fee		(\$7,788)	(\$8,085)	(\$8,085)	(\$8,085)		(8,085)				
13	12 4360	Standby Availability Charges		\$114,345	\$115,517	\$119,000	\$119,000	119,000	0				
14	12 4390	Miscellaneous Revenue		\$2,774	\$2,580	\$6,697	\$70,000	70,000	0				
31	12 4310	Property Taxes - Low Income Reduction Offset		\$0	\$0	\$25,000	\$25,000	0	25,000				
32					\$0				0				
34		<b>Total Revenues</b>		<b>\$2,150,012</b>	<b>\$2,471,021</b>	<b>\$2,935,412</b>	<b>\$3,322,082</b>	<b>\$3,364,000</b>	<b>(\$41,918)</b>				
35		<b>OTHER SOURCES OF FUNDS</b>											
41	12 4397	Loan Proceeds - Crane Truck			\$56,540	0			0				
42					\$0								
43		<b>Total Other Sources of Funds</b>		<b>\$0</b>	<b>\$56,540</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>				
44		<b>Total Sources of Funds</b>		<b>\$2,150,012</b>	<b>\$2,527,561</b>	<b>\$2,935,412</b>	<b>\$3,322,082</b>	<b>\$3,364,000</b>	<b>(\$41,918)</b>				
45		<b>USES OF FUNDS</b>											
47		<b>SALARIES &amp; WAGES</b>											
48	5000	Salary & Wages		\$353,105	\$339,611	\$323,775	\$656,843		(656,843)				
49	5010	Overtime		\$29,788	\$26,195	\$44,242	\$25,000		(25,000)				
50	5020	Standby		\$18,000	\$18,100	\$18,474	\$18,250		(18,250)				
51	5040	Sick/Vacation Pay		\$43,663	\$34,680	\$19,441	\$0		0				
52	5050	Holiday Pay		\$19,862	\$17,711	\$23,845	\$0		0				
53		Reduction for "E" Step			0	(\$55,468)	(\$50,147)		50,147				
55		<b>Total Salaries &amp; Wages</b>		<b>\$464,418</b>	<b>\$436,297</b>	<b>\$374,309</b>	<b>\$649,946</b>	<b>\$0</b>	<b>(\$649,946)</b>				
56		<b>BENEFITS</b>											
57	5101	Uniform Allowance		\$1,576	\$1,600	\$2,000	\$2,400		(2,400)				
58	5102	Dental Insurance		\$7,917	\$7,265	\$10,027	\$13,246		(13,246)				
59	5103	Medical Insurance		\$80,005	\$58,870	\$77,519	\$110,573		(110,573)				

A	B	C	D	G	H	I	J	K	L	Y	Z	A4
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12											
4	3%											
5	ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	FY 2020/2021 PROPOSED BUDGET	FY 2020/2021 PROP. 218 ESTIMATES	FY 2020/2021 PROP. 218 VARIANCE				
60	5105	Life Insurance	\$513	\$492	\$596	\$1,151		(1,151)				
61	5106	FICA	\$27,731	\$26,214	\$29,986	\$42,378		(42,378)				
62	5107	Medicare	\$6,590	\$6,213	\$7,013	\$10,276		(10,276)				
63	5108	Workers Compensation	\$14,379	\$14,685	\$19,795	\$41,829		(41,829)				
64	5109	PERS - Retirement	\$75,573	\$79,849	\$112,149	\$142,445		(142,445)				
65	5112	Unemployment Insurance	\$4,950	\$6,751	\$0	\$0		0				
66	5120	Other Employee Benefits	\$795	\$1,127	\$1,454	\$6,215		(6,215)				
67	5121	Retirees Health	\$40,406	\$44,186	\$48,692	\$48,148		(48,148)				
68	5122	Medical Reimbursements - HRA	\$9,965	\$9,024	\$7,888	\$13,787		(13,787)				
69		Prop. 218 Salaries and Benefits		0			847,000	847,000				
70		Prop. 218 Salaries and Benefits-Added Staff		0			275,000	275,000				
72		<b>Total Benefits</b>	<b>\$270,400</b>	<b>\$256,275</b>	<b>\$317,121</b>	<b>\$432,448</b>	<b>\$1,122,000</b>	<b>\$689,552</b>				
73		<b>Total Personnel Services</b>	<b>\$734,818</b>	<b>\$692,572</b>	<b>\$691,430</b>	<b>\$1,082,394</b>	<b>\$1,122,000</b>	<b>\$39,606</b>				
74		<b>SERVICES &amp; SUPPLIES</b>										
75	6010	Ads - Legal/Other	\$592	\$542	\$0	0		0				
76	6011I	Public Information - General	\$0	\$0	\$0	0		0				
77		Mailer - What Not to Flush - New Request				1,000		(1,000)				
78	6030	Insurance	\$0	\$0	\$0	0		0				
79	6031Z	Maintenance	\$0	\$0	\$0	0	260,000	260,000				
80	6032C	M & R WW Collection System	\$1,862	\$448	\$4,151	4,275		(4,275)				
81	6032D	M & R WW - Disposal Effluent	\$4,419	\$0	\$12,835	13,220		(13,220)				
82	6032E	M & R WW - Easements	\$1,090	\$0	\$0	0		0				
83	6032G	M & R Wastewater Generators	\$10,917	\$6,358	\$19,251	19,829		(19,829)				
84	6032L	M & R Wastewater Lift Stations	\$44,435	\$34,263	\$25,155	25,910		(25,910)				
85	6032M	M & R-WW Manhole Raising(Cord Paving)	\$29,919	\$10,848	\$40,853	42,078		(42,078)				
86	6032P	M & R- Pumps	\$50	\$0	\$0	0		0				
87	6032S	M & R- WW Disposal of Sludge	\$92,779	\$89,866	\$75,871	106,220		(106,220)				
88	6032T	M & R-Wastewater Treatment Plant	\$46,278	\$43,385	\$25,068	58,013		(58,013)				
89	6033B	Maintenance & Repairs - Buildings	\$7,425	\$8,527	\$12,141	12,506		(12,506)				
90		Maintenance & Repairs - Paint Building			\$20,000	0		0				
91		Maintenance & Repairs - Paint Office Building - New Request				20,000		(20,000)				
92		Maintenance & Repairs - Roof Replacement - New Request				20,000		(20,000)				

A	B	C	D	G	H	I	J	K	L	Y	Z	A
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>											
2	<b>FUND LEVEL ANALYSIS</b>											
3	<b>WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12</b>										3%	
4	<b>ACCOUNT NO.</b>	<b>WASTEWATER FUND WASTEWATER DEPARTMENT - 12</b>	<b>ACTUAL FY 2017/2018</b>	<b>(unaudited) ACTUAL FY 2018/2019</b>	<b>ESTIMATED FY 2019/2020</b>	<b>FY 2020/2021</b>	<b>FY 2020/2021</b>	<b>FY 2020/2021</b>				
5						<b>PROPOSED BUDGET</b>	<b>PROP. 218 ESTIMATES</b>	<b>PROP. 218 VARIANCE</b>				
6												
7												
93	6033G	Maintenance & Repairs - Grounds	\$14,817	\$1,420	\$232	239		(239)				
94		Maintenance & Repairs - Grounds - New Request				10,000		(10,000)				
95	6035	Major Maintenance	\$0	\$0	\$0	0		0				
96	6035T	Major Maintenance-CCTV & Hydro Clean	\$0	\$0	\$0	0		0				
97	6036	M & R- Emergency Events	\$38,637	\$0	\$0	0		0				
98	6036T	Unplanned Maintenance	\$7,727	\$0	\$0	0		0				
99	6037	M & R- SCADA	\$0	\$5,269	\$6,766	6,969		(6,969)				
100		M&R - SCADA - Equipment New Request				3,000		(3,000)				
101	6040	M & R- Equipment	\$0	\$0	\$36	38		(38)				
102	6041L	Maintenance & Repairs - Vehicles Licenses	\$6,451	\$3,467	\$4,477	5,883		(5,883)				
103	6041N	Maint. & Repairs - Vehicles Non-Licensed	\$451	\$1,758	\$1,350	3,895		(3,895)				
104	6041V	Maint. & Repairs - Vehicles - Vactor	\$3,630	\$600	\$2,322	3,090		(3,090)				
105	6044	Computer Services	\$0	\$362	\$0	0		0				
106	6045	Computer/Copier/Printer Supplies/Maint.	\$3,087	\$3,329	\$1,470	5,150		(5,150)				
107	6045	Replace Computers		\$0	\$6,000	6,180		(6,180)				
108	6048	Security & Safety	\$3,710	\$4,709	\$2,226	2,293		(2,293)				
109	6050	Office Supplies	\$5,691	\$4,105	\$3,506	3,611		(3,611)				
110	6051	Printing & Shipping	\$5,689	\$8,757	\$5,961	6,140		(6,140)				
111	6052	Bank Services	\$0	\$0	\$0	0		0				
112	6053	Printing/Forms	\$2,137	\$2,093	\$3,012	3,103		(3,103)				
113	6054	Membership Dues, Publications/Books	\$754	\$156	\$507	522		(522)				
114		Membership - Study Material New Employees - New Request				1,000		(1,000)				
115	6055	Government Fees & Licenses	\$83,129	\$89,255	\$99,005	101,975	98,000	(3,975)				
116	6055	SWPPP Update			\$3,750	2,000		(2,000)				
117	6055	Haz-Com Update			\$1,000	2,000		(2,000)				
118	6055	Fuel Storage Emergency Response Update			\$2,000	0		0				
119	6055	Odor Control Update			\$1,000	1,000		(1,000)				
120	6055	Operation Maint & Mgmt Program Update			\$0	4,000		(4,000)				
121	6060C	Utilities - Cell Phone	\$1,484	\$2,071	\$2,084	2,807		(2,807)				
122	6060E	Utilities - Electricity	\$199,902	\$233,703	\$247,366	254,787	234,000	(20,787)				
123	6060G	Utilities - Gas	\$1,138	\$1,128	\$1,660	1,710		(1,710)				
124	6060I	Utilities - Internet	\$5,367	\$5,977	\$6,112	6,295		(6,295)				
125	6060P	Utilities - Phone-Land Lines, Faxes, Alarms	\$6,033	\$7,913	\$7,124	7,337		(7,337)				

A	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12										3%	
4	ACCOUNT NO.	WASTEWATER FUND WASTEWATER DEPARTMENT - 12	ACTUAL FY 2017/2018	(unaudited)	ESTIMATED FY 2019/2020	FY 2020/2021	FY 2020/2021	FY 2020/2021				
5				ACTUAL		PROPOSED	PROP. 218	PROP. 218				
6				FY 2018/2019	FY 2019/2020	BUDGET	ESTIMATES	VARIANCE				
7												
126	6060W	Utilities - Water	\$5,299	\$1,475	\$1,761	1,814		(1,814)				
127	6063	M & R Communications Equipment	\$447	\$0	\$0	0		0				
128	6070	Equipment Rental	\$697	\$0	\$656	1,030		(1,030)				
129	6080	Professional Services - Engineering	\$407	\$0	\$0	0		0				
130	6080G	Professional Services - GIS Development	\$4,885	\$3,432	\$6,213	6,400		(6,400)				
131	6080K	Professional Services - District Counsel	\$3,743	\$0	\$0	0		0				
132	6080L	Land Conservancy - Lot Inventory, Etc.	\$0	\$0	\$0	0		0				
133	6080M	Professional Services - Misc./Other	\$19,527	\$5,616	\$8,145	8,390		(8,390)				
134	6086	Outside Services	\$28,721	\$2,333	\$0	0		0				
135	6089	Emergency & Medical Supplies	\$0	\$65	\$0	0		0				
136	6090	Department Operating Supplies	\$0	\$24	\$526	542		(542)				
137	6091	Lab Tests	\$28,002	\$21,470	\$21,120	25,750		(25,750)				
138	6091H	Lab Testing	\$0	\$0	\$0	0		0				
139	6092	Lab Supplies	\$2,348	\$3,047	\$2,751	2,833		(2,833)				
140	6093	Small Tools and Equipment	\$2,297	\$1,800	\$1,808	3,508		(3,508)				
141	6094	Clothing and Uniform	\$2,787	\$1,714	\$0	2,060		(2,060)				
142	6095	Office Furniture/Equipment	\$0	\$965	\$1,792	0		0				
143	6096	Fuel - Gas and Diesel	\$10,598	\$10,513	\$12,730	13,112		(13,112)				
144	6115	Meeting Expenses	\$0	\$212	\$23	118		(118)				
145	6120D	Travel, Training, Seminars-Directors	\$0	\$0	\$0	0		0				
146	6120E	Travel, Training, Seminars-Employees,	\$1,878	\$3,725	\$3,999	6,120		(6,120)				
147	6124	Employee Recognition	\$0	\$0	\$0	0		0				
148	6125	Employee Recruitment	\$2,674	\$1,523	\$2,071	2,133		(2,133)				
149		Prop 218 Other		0	0	0	104,000	104,000				
151		<b>Total Services &amp; Supplies</b>	<b>\$743,910</b>	<b>\$628,220</b>	<b>\$707,887</b>	<b>\$841,883</b>	<b>\$696,000</b>	<b>(145,883)</b>				
152		<b>CAPITAL OUTLAY</b>										
154				\$0	\$0			0				
155		Security Improvements @ WWTP		0	0	\$15,000		(15,000)				
156		Replace 1996 F150 Rack Truck		0	24,193	\$0		0				
157	6170	Capital Assets	\$0	\$0	\$0			0				
158	6170F	WWTP Influent Screen Installation	\$1,079	\$157,555	\$0			0				
159	6170F	Hand Rails On Digesters	\$0	\$5,383	\$11,617			0				

	A	B	C	D	G	H	I	J	K	L	Y	Z	A
1		CAMBRIA COMMUNITY SERVICES DISTRICT											
2		FUND LEVEL ANALYSIS											
3		WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12										3%	
4					(unaudited)				FY 2020/2021	FY 2020/2021	FY 2020/2021		
5		ACCOUNT NO.	WASTEWATER FUND	ACTUAL	ACTUAL	ESTIMATED			PROPOSED	PROP. 218	PROP. 218		
6			WASTEWATER DEPARTMENT - 12	FY 2017/2018	FY 2018/2019	FY 2019/2020			BUDGET	ESTIMATES	VARIANCE		
7													
160		6170F	Hand Rails on Main Walkway/Pump	\$29,185	\$42,840	\$0						0	
161		6170F	Screw screen Compactor With Auger	\$6,780	\$0	\$0						0	
162		6170F	Effluent Pump	\$17,250	\$0	\$0						0	
163		6170F	6" Pump	\$53,204	\$0	\$0						0	
164		6170	Influent Station Improvements	\$9,780	\$0	\$0						0	
165		6170	LS A-1 Control Panel Upgrade		\$15,232	\$32,641						0	
166		6170	Crane Truck		\$56,540	\$0						0	
167						0						0	
168		6170	Wastewater SST - PG&E Turnkey			160,000		\$528,404				(528,404)	
169		6170	Wastewater SST - PG&E Turnkey (ECM 7)			0		\$232,500				(232,500)	
170		6170	Wastewater SST - PG&E Turnkey (ECM 8 Switch Gear)			0		\$99,500				(99,500)	
171		6170	CIP - Priority #1 Projects (unallocated)			0		\$0				0	
172		6170	Vactor Truck			0						0	
173		6170	Video Camera System			75,000						0	
174		6170	Lift Station Improvements			122,502						0	
175		6170	Pump Replacement			11,425						0	
176					0							0	
177			Prop 218 Estimates		0					800,000		800,000	
178													
179			<b>Total Capital Outlay</b>	<b>\$117,278</b>	<b>\$277,551</b>	<b>\$437,378</b>		<b>\$875,404</b>		<b>\$800,000</b>		<b>(\$75,404)</b>	
180			<b>DEBT SERVICE</b>										
181		2603	Loan Principal	\$118,000	\$128,000	\$132,000		\$136,000				(136,000)	
182		6180C	Interest Expense	\$41,496	\$35,900	\$29,985		\$23,888				(23,888)	
183		6180	Interest Expense - Interfund Loan	\$6,628	\$27,960	\$27,960		\$5,926				(5,926)	
184		6180	Principal - Interfund Loan	\$0	\$0	\$0		\$96,817				(96,817)	
185		6180J	Loan Principal-Muni Fin Ford Crane Trk	\$0	\$0	\$0		\$10,387				(10,387)	
186		6180H	Interest Expense - Muni Fin Ford Crane Trk	\$0	\$0	\$0		\$2,403				(2,403)	
187		6180J	Loan Principal-Muni Fin Vactor Trk	\$0	\$0	\$0		\$69,093				(69,093)	
188		6180H	Interest Expense - Muni Fin Vactor Trk	\$0	\$0	\$0		\$11,394				(11,394)	
189			Prop 218 Estimates		-			\$0		260,000		260,000	
190													
191			<b>Total Debt Service</b>	<b>\$166,124</b>	<b>\$191,860</b>	<b>\$189,945</b>		<b>\$355,907</b>		<b>\$260,000</b>		<b>(\$95,907)</b>	
192			<b>ADMINISTRATIVE COST ALLOCATION</b>										
193			Administrative Cost Allocation	461,098	517,687	509,508		\$561,730		498,000		(63,730)	

	A	B	C	D	G	H	I	J	K	L	Y	Z	AA	
1	 <b>CAMBRIA COMMUNITY SERVICES DISTRICT</b>													
2	<b>FUND LEVEL ANALYSIS</b>													
3	<b>WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12</b> <span style="float: right;">3%</span>													
4														
5	<b>ACCOUNT NO.</b>		<b>WASTEWATER FUND</b>		<b>ACTUAL</b>		<b>(unaudited) ACTUAL</b>		<b>ESTIMATED</b>		<b>FY 2020/2021</b>		<b>FY 2020/2021</b>	
6			<b>WASTEWATER DEPARTMENT - 12</b>		<b>FY 2017/2018</b>		<b>FY 2018/2019</b>		<b>FY 2019/2020</b>		<b>PROPOSED BUDGET</b>		<b>PROP. 218 ESTIMATES</b>	
7											<b>FY 2020/2021</b>		<b>PROP. 218 VARIANCE</b>	
195			<b>Total Administrative Cost Allocation</b>		<b>\$461,098</b>		<b>\$517,687</b>		<b>\$509,508</b>		<b>\$561,730</b>		<b>\$498,000</b>	
196			<b>Total Expenditures</b>		<b>\$2,223,228</b>		<b>\$2,307,889</b>		<b>\$2,536,148</b>		<b>\$3,717,319</b>		<b>\$3,376,000</b>	
													<b>(\$63,730)</b>	
													<b>(\$341,319)</b>	

	A	B	C	D	G	H	I	J	K	L	Y	Z	A
1			CAMBRIA COMMUNITY SERVICES DISTRICT										
2			FUND LEVEL ANALYSIS										
3			WASTEWATER DEPARTMENT - FUND - 12, DEPARTMENT - 12										
4						(unaudited)				FY 2020/2021	FY 2020/2021	FY 2020/2021	
5		ACCOUNT	WASTEWATER FUND	ACTUAL	ACTUAL	ESTIMATED				PROPOSED	PROP. 218	PROP. 218	
6		NO.	WASTEWATER DEPARTMENT - 12	FY 2017/2018	FY 2018/2019	FY 2019/2020				BUDGET	ESTIMATES	VARIANCE	
7													
197													
198			OPERATING SURPLUS/(DEFICIT)	(\$73,216)	\$219,672	\$399,265				(\$395,237)	(\$12,000)	(\$383,237)	
199			TRANSFERS & ENCUMBRANCES										
200	01 4625		Transfers In - From General Fund	\$0	\$0	\$0						0	
201			(Transfers Out)		\$0	\$0						0	
202			Encumbrances - Sources of Funding		(\$44,257)	\$0						0	
203			Encumbrances - (Designated Funds)		\$0	\$44,258				0		0	
204													
205			NET TRANSFERS & ENCUMBRANCES	\$0	(\$44,257)	\$44,258				\$0	\$0	\$0	
206			RESERVES										
207			Use of Reserves		0							0	
208			(Additions to Reserves)		0							0	
209			Other Adjustments		0							0	
210													
211			RESERVES - INCREASE / (DECREASE)	\$0	\$0	\$0				\$0	\$0	\$0	
212			NET BUDGETARY SOURCES/USES	(\$73,216)	\$175,415	\$443,523				(\$395,237)	(\$12,000)	(\$383,237)	
213													
214			RESERVES										
215			Beginning Reserves										
216			Operating Surplus / (Deficit)	(\$73,216)	\$219,672	\$399,265				(\$395,237)	(\$12,000)	(\$383,237)	
217			Transfers & Encumbrances	\$0	(\$44,257)	\$44,258				\$0	\$0	\$0	
218			ENDING RESERVES	(\$73,216)	\$175,415	\$443,523				(\$395,237)	(\$12,000)	(\$383,237)	
219													

**CAMBRIA COMMUNITY SERVICES DISTRICT  
 ALLOCATION OF ADMINISTRATIVE OVERHEAD CALCULATION  
 BOARD OF DIRECTORS - MEETING JUNE 18, 2020  
 FOR FISCAL YEAR 2020/2021 PRELIMINARY BUDGET**

**"E" COSTS**

	AMOUNT TO ALLOCATE	FIRE	F&R	PROS	WATER	WASTE WATER	SWF- OPERATING	SWF- Capital	TOTAL CHECK
ALLOCATION %	100.0%	16.7%	16.7%	16.7%	16.7%	16.7%	12.5%	4.2%	100.0%
Public Information-General	1,175	196	196	196	196	196	147	49	1,175
Public Information-Website	2,981	497	497	497	497	497	373	124	2,981
<b>TOTAL "E" COSTS ALLOCATED</b>	<b>4,156</b>	<b>693</b>	<b>693</b>	<b>693</b>	<b>693</b>	<b>693</b>	<b>520</b>	<b>173</b>	<b>4,156</b>

**"L" COSTS**

	AMOUNT TO ALLOCATE	FIRE	F&R	PROS	WATER	WASTE WATER	SWF	SWF	TOTAL CHECK
ALLOCATION %	100.0%	17.0%	6.0%	1.2%	30.6%	25.2%	15.0%	5.0%	100.0%
Personnel Services	1,349,166	229,358	80,950	16,190	412,845	339,990	202,375	67,458	1,349,166
Prof. Ser.-District Counsel	202,047	34,348	12,123	2,425	61,826	50,916	30,307	10,102	202,047
Prof. Ser.-Legal	61,660	10,482	3,700	740	18,868	15,538	9,249	3,083	61,660
Office Rent	30,955	5,262	1,857	371	9,472	7,801	4,643	1,548	30,955
Travel, Training ("EES & Directors)	17,095	2,906	1,026	205	5,231	4,308	2,564	855	17,095
Meetings, Employee Recruitment	11,274	1,917	676	135	3,450	2,841	1,691	564	11,274
<b>TOTAL "L" COSTS ALLOCATED</b>	<b>1,672,197</b>	<b>284,273</b>	<b>100,332</b>	<b>20,066</b>	<b>511,692</b>	<b>421,394</b>	<b>250,830</b>	<b>83,610</b>	<b>1,672,197</b>

**"R" COSTS**

	AMOUNT TO ALLOCATE	FIRE	F&R	PROS	WATER	WASTE WATER	SWF	SWF	TOTAL CHECK
ALLOCATION %	100.0%	25.0%	6.0%	1.5%	26.0%	26.0%	11.6%	3.9%	100.0%
All Other Costs	537,090	134,273	32,225	8,056	139,643	139,643	62,437	20,812	537,090
<b>TOTAL "R" COSTS ALLOCATED</b>	<b>537,090</b>	<b>134,273</b>	<b>32,225</b>	<b>8,056</b>	<b>139,643</b>	<b>139,643</b>	<b>62,437</b>	<b>20,812</b>	<b>537,090</b>

<b>TOTAL ALL COSTS ALLOCATED</b>	<b>2,213,443</b>	<b>419,239</b>	<b>133,250</b>	<b>28,815</b>	<b>652,028</b>	<b>561,730</b>	<b>313,786</b>	<b>104,595</b>	<b>2,213,443</b>
<b>ALLOCATION per PROPOSED BUDGET</b>	<b>2,213,443</b>	<b>419,239</b>	<b>133,250</b>	<b>28,815</b>	<b>1,070,410</b>	<b>561,730</b>	<b>0</b>	<b>0</b>	<b>2,213,444 *</b>
<b>INCREASE/(DECREASE)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(418,382)</b>	<b>(0)</b>	<b>313,786</b>	<b>104,595</b>	<b>0</b>
								<b>DIFFERENCE</b>	<b>-</b>

Legend:  
 "E" Equal Allocation All Departments  
 "L" % of Administration Effort Allocation to Each Department  
 "R" % Based on Size of Department

**CAMBRIA COMMUNITY SERVICES DISTRICT  
SALARY SCHEDULE  
FOR THE PERIOD JULY 1, 2020 THROUGH JUNE 30, 2021  
Updated JUNE 18, 2020**

POSITION TITLE	STEP A	STEP B	STEP C	STEP D	STEP E	10 YEARS SERVICE STEP E+5%	15 YEARS SERVICE STEP E+7.5%	20 YEARS SERVICE STEP E+10%
<b>SERVICE EMPLOYEES INTERNATIONAL UNION (ANNUAL AMOUNTS)</b>								
<b>Administration</b>								
Clerical Assistant	35,623	37,404	39,274	41,238	43,300	45,465	46,547	47,630
Administrative Technician I	42,491	44,615	46,846	49,188	51,648	54,230	55,521	56,812
Administrative Technician II	50,595	53,124	55,781	58,570	61,498	64,573	66,110	67,648
Administrative Technician III	61,459	64,532	67,758	71,146	74,703	78,439	80,306	82,174
Finance Specialist-Payroll/Benefits	61,459	64,532	67,758	71,146	74,703	78,439	80,306	82,174
<b>Facilities &amp; Resources</b>								
Maintenance Technician	45,557	47,835	50,227	52,738	55,375	58,144	59,529	60,913
<b>Water, SWF &amp; Wastewater Operations</b>								
Water Treatment OIT	45,330	47,597	49,977	52,476	55,099	57,854	59,232	60,609
Water Treatment Operator I	47,411	49,782	52,271	54,884	57,629	60,510	61,951	63,392
Water Treatment Operator II	53,708	56,393	59,213	62,174	65,282	68,546	70,178	71,810
Water Systems Operator T3/D2	60,840	63,882	67,076	70,430	73,951	77,649	79,497	81,346
WasteWater Collection System Worker	47,580	49,959	52,457	55,080	57,834	60,725	62,171	63,617
WasteWater Systems OIT	50,085	52,589	55,219	57,980	60,879	63,923	65,445	66,967
WasteWater Systems Operator I	52,646	55,279	58,043	60,945	63,992	67,192	68,792	70,391
Laboratory Technician	58,169	61,077	64,131	67,338	70,705	74,240	76,008	77,775
WasteWater Systems Operator II	59,341	62,308	65,423	68,694	72,129	75,736	77,539	79,342
WasteWater Systems Operator III	65,566	68,844	72,286	75,901	79,696	83,680	85,673	87,665
<b>WasteWater &amp; Water Supervisors &amp; SWF CPO</b>	<b>76,911</b>	<b>80,757</b>	<b>84,795</b>	<b>89,035</b>	<b>93,486</b>	<b>98,161</b>	<b>100,498</b>	<b>102,835</b>
<b>CAMBRIA FIREFIGHTERS (IAFF LOCAL: 4635) (ANNUAL AMOUNTS)</b>								
Fire Captain	74,815	78,556	82,484	86,608	90,938	95,485	97,759	100,032
Fire Engineer	62,047	65,150	68,407	71,827	75,419	79,190	81,075	82,961
<b>CAMBRIA FIREFIGHTERS (IAFF LOCAL: 4635) (HOURLY AMOUNTS)</b>								
Firefighter (SAFER Grant)	13.65	14.33	15.05	15.80	16.59	N/A	N/A	N/A
<b>CAMBRIA RESERVE FIREFIGHTERS (HOURLY RATE: NO STEPS)</b>								
Reserve Recruit Firefighter **	13.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Reserve Firefighter **	13.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Reserve Fire Engineer **	14.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Reserve Lieutenant **	15.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>CAMBRIA EXEMPT EMPLOYEES (ANNUAL AMOUNTS)</b>								
Deputy District Clerk (Confidential)	63,804	66,994	70,344	73,861	77,554	N/A	N/A	N/A
Management Analyst	63,804	66,994	70,344	73,861	77,554	N/A	N/A	N/A
Facilities & Resources Supervisor	74,945	78,692	82,627	86,758	91,096	N/A	N/A	N/A
<b>Program Manager</b>	<b>87,800</b>	<b>92,190</b>	<b>96,800</b>	<b>101,639</b>	<b>106,721</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
Water Systems Superintendent	98,724	103,660	108,843	114,285	120,000	N/A	N/A	N/A
Wastewater Systems Superintendent	98,724	103,660	108,843	114,285	120,000	N/A	N/A	N/A
Administrative Services Officer/District Clerk (Confidential)	111,572	117,151	123,008	129,159	135,616	N/A	N/A	N/A
Finance Manager	107,900	113,295	118,960	124,908	131,153	N/A	N/A	N/A
District Engineer/Utilities Department Manager	119,771	125,760	132,048	138,650	145,582	N/A	N/A	N/A
Fire Chief	119,771	125,760	132,048	138,650	145,582	N/A	N/A	N/A
Administrative Department Manager (Confidential)	119,771	125,760	132,048	138,650	145,582	N/A	N/A	N/A
<b>General Manager - August 1, 2019 (or sooner) - January 31, 2020)</b>	<b>155,000</b>	<b>155,000</b>	<b>155,000</b>	<b>155,000</b>	<b>155,000</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>General Manager - (February 1, 2020)</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>CAMBRIA LIMITED TERM EMPLOYEE (HOURLY RATE: NO STEPS)</b>								
Strategic and Organizational Advisor *	99.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A

\* Employee will be working on and as-needed basis, approx 30/hrs per month.

\*\* Increase rate \$1.00 per year January 1, 2019-January 1, 2022.

\*\*\*Assistant General Manager designation receives 5% pay differential.

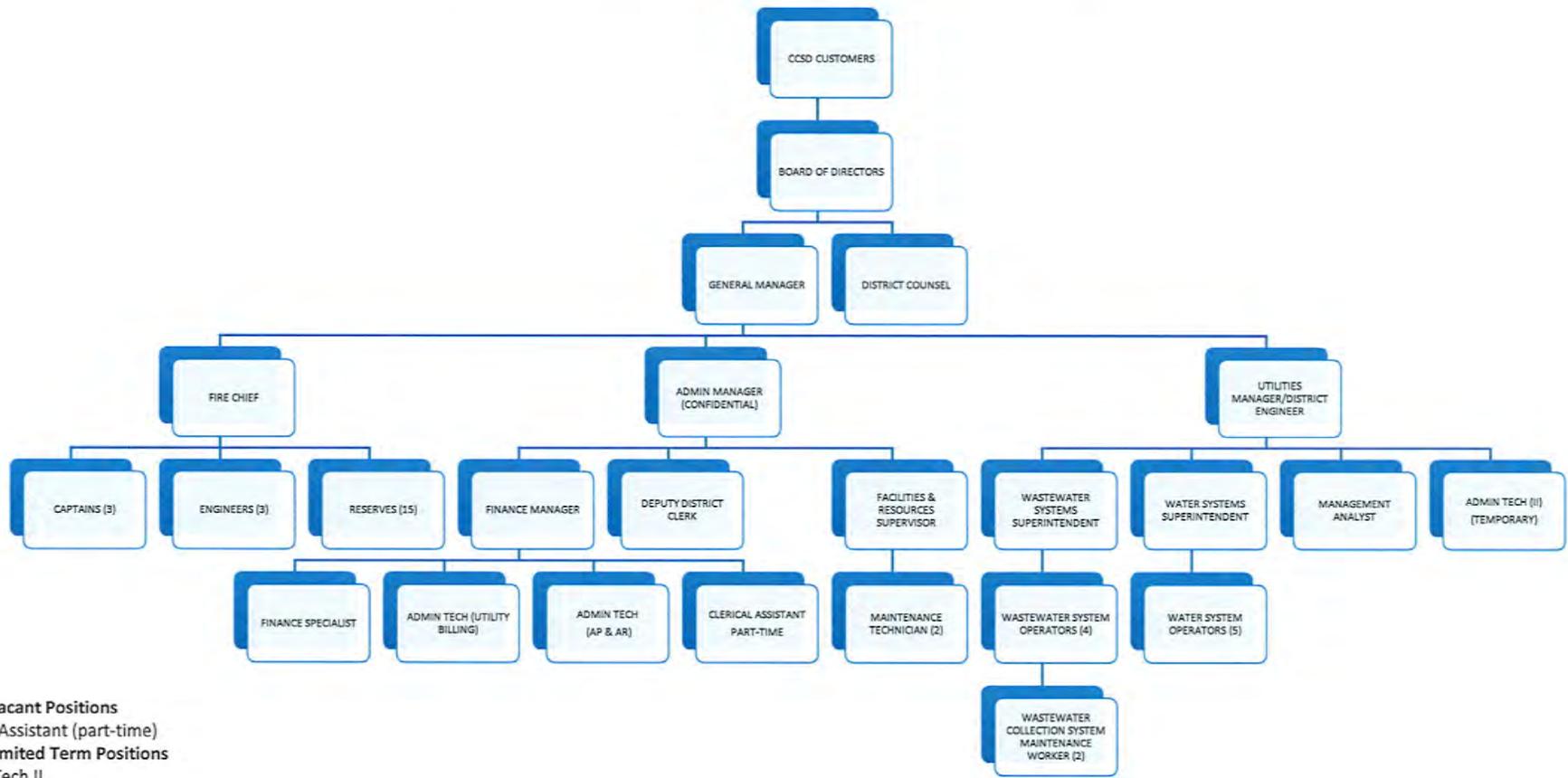
Position with Confidential designation receives 5% pay differential.

**Red denotes a change**

**CAMBRIA COMMUNITY SERVICES DISTRICT POSITION ALLOCATION LIST (PAL)**

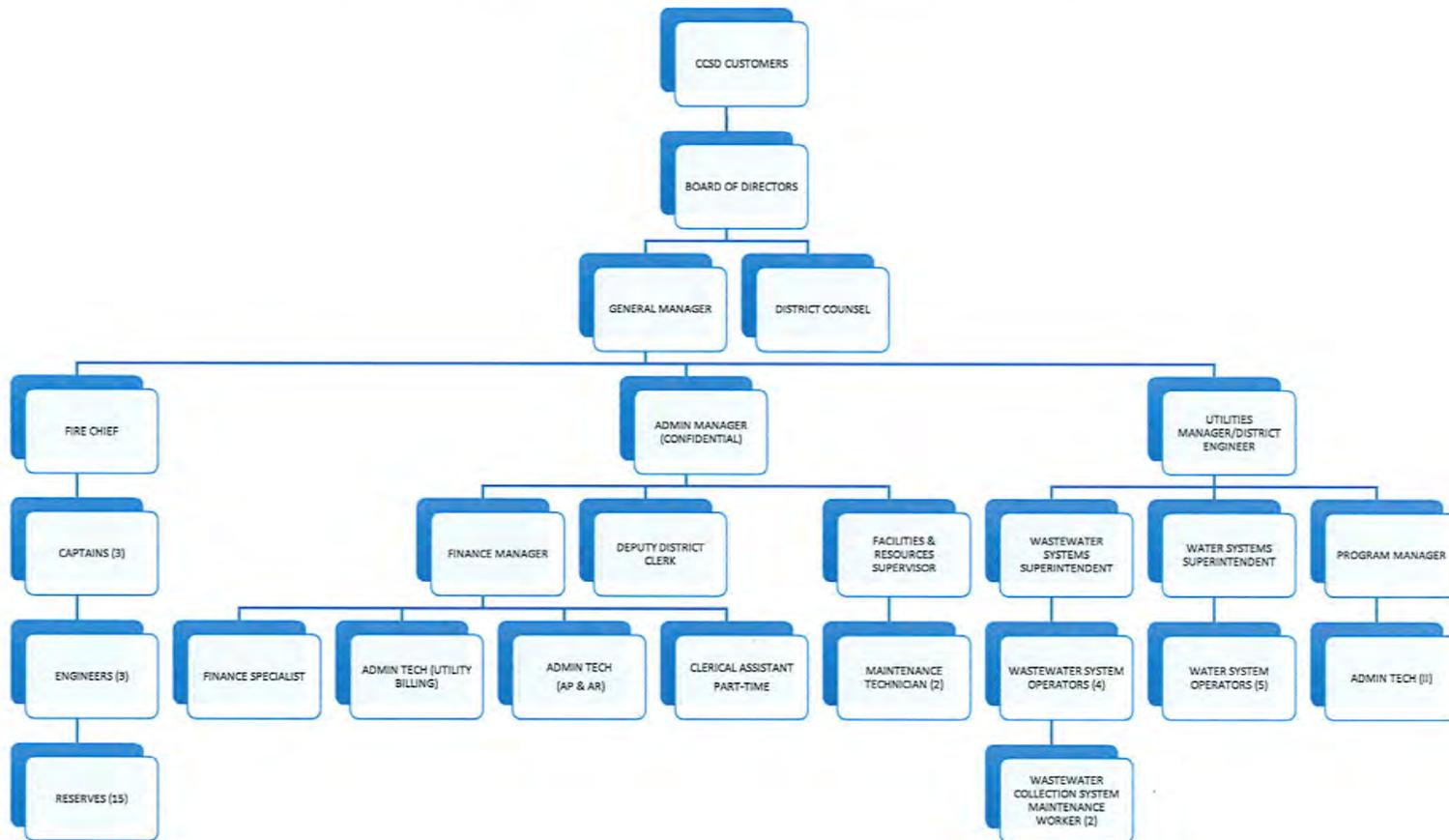
Job Class	Job Class Name	FY 2019-20 Adopted 8/15/2019	FY 2020-21 Requested	Change from FY 2019-20 Adopted
<b>Permanent</b>	<b>Administration and Facilities &amp; Resources</b>			
	GENERAL MANAGER	1.00	1.00	0.00
	INTERIM GENERAL MANAGER	1.00	0.00	1.00
	ADMINISTRATIVE DEPARTMENT MANAGER (CONFIDENTIAL)	1.00	1.00	0.00
	FINANCE MANAGER	1.00	1.00	0.00
	DEPUTY DISTRICT CLERK (CONFIDENTIAL)	1.00	1.00	0.00
	FINANCE SPECIALIST-PAYROLL/BENEFITS	1.00	1.00	0.00
	ADMINISTRATIVE TECHNICIANS I, II OR III	2.00	2.00	0.00
	CLERICAL ASSISTANT	0.00	1.00	-1.00
	FACILITIES & RESOURCES SUPERVISOR	1.00	1.00	0.00
	MAINTENANCE TECHNICIANS	2.00	2.00	0.00
<b>Permanent Totals</b>		<b>11.00</b>	<b>11.00</b>	<b>0.00</b>
<b>Permanent</b>	<b>Utilities</b>			
	DISTRICT ENGINEER/UTILITIES DEPARTMENT MANAGER	1.00	1.00	0.00
	CHIEF PLANT OPERATOR (SWF)	1.00	0.00	1.00
	WASTEWATER SYSTEMS SUPERINTENDENT	0.00	1.00	-1.00
	WASTEWATER SUPERVISOR	1.00	0.00	1.00
	WASTEWATER SYSTEM OPERATORS OIT, I, II OR III	4.00	4.00	0.00
	WASTEWATER COLLECTION SYSTEM OPERATOR	2.00	2.00	0.00
	WATER SYSTEMS SUPERINTENDENT	0.00	1.00	-1.00
	WATER SUPERVISOR	1.00	0.00	1.00
	WATER SYSTEMS OPERATOR T3/D2	1.00	1.00	0.00
	WATER TREATMENT OPERATOR OIT, I OR II	4.00	4.00	0.00
	LABORATORY TECHNICIAN	0.00	0.00	0.00
	MANAGEMENT ANALYST	1.00	0.00	1.00
	PROGRAM MANAGER	0.00	1.00	-1.00
	ADMIN TECH II	0.00	1.00	-1.00
<b>Permanent Totals</b>		<b>16.00</b>	<b>16.00</b>	<b>0.00</b>
<b>Permanent</b>	<b>Fire</b>			
	FIRE CHIEF	1.00	1.00	0.00
	FIRE CAPTAIN	3.00	3.00	0.00
	FIRE ENGINEER	3.00	3.00	0.00
	RESERVE RECRUIT FIREFIGHTER	0.00	0.00	0.00
	RESERVE FIREFIGHTER	15.00	15.00	0.00
	RESERVE FIRE ENGINEER	0.00	0.00	0.00
	RESERVE LIEUTENANT	0.00	0.00	0.00
	FIREFIGHTER (SAFER GRANT)	0.00	0.00	0.00
<b>Permanent Totals</b>		<b>22.00</b>	<b>22.00</b>	<b>0.00</b>
<b>Department Totals</b>		<b>49.00</b>	<b>49.00</b>	<b>0.00</b>
	<b>Limited</b>			
	STRATEGIC AND ORGANIZATIONAL ADVISOR	1.00	0.00	-1.00
	RETIRED ANNUITANTS	2.00	1.00	-2.00
<b>Limited Totals</b>		<b>3.00</b>	<b>1.00</b>	<b>-3.00</b>

# Cambria Community Services District Organizational Chart Current Fiscal Year 2019/2020



**Current Vacant Positions**  
 1-Clerical Assistant (part-time)  
**Current Limited Term Positions**  
 1-Admin Tech II

# Cambria Community Services District Organizational Chart Proposed Fiscal Year 2020/2021



**Current Vacant Positions**  
1-Clerical Assistant (part-time)

CIP Color Coded List - FY 2020/21

A	B	C	D	E	F	G
1	<b>Wastewater CIP - Capital Improvement Program (Revised 5/27/2020 - For Discussion Only)</b>					
2	Wastewater Projects	Ranking	Project Cost	10-Yr Cost	Actual Cost	Notes
3	<b>Wastewater Treatment Plant Projects in SST</b>					
4	20-21 Investment Grade Audit (30% Design for all ECMs)	SST	\$ 160,000	\$ 688,404	\$ 160,000	Added 2/26; Balance budgeted for FY21
5	20-21 Electrical Upgrades (ECM 7) - Conduits between PG&E transformer and service witchboard, switchboard, connections to existing switchboard, connections to generator)	SST	\$ 232,500	\$ 232,500		
6	Secondary Water System (3W) Improvements (ECM 10) - Submersible pumps, hydrpneumatic tank, demo, electrical/I&C	SST	\$ 185,000	\$ 185,000		
7	Sewer Lift Stations (ECM 12) - Lift Station B1, Lift Station B4, Electrical/I&C	SST	\$ 3,945,000	\$ 3,945,000		
8	Influent Lift Station Modifications (ECM 2) - Bypassing; VFDs; Equipment & Material Demo; Pumps, guiderails, valves, and piping installation; upper concrete wet well deck & hatches (installation); electrical/I&C; new concrete and repair coatings	SST	\$ 846,250	\$ 846,250		
9	Modified Ludzak-Ettinger Process Upgrade (ECM 3) - MLE conversion based on Carollo 2015 Study minus VFD costs; header repair	SST	\$ 853,750	\$ 853,750		
10	Influent Flow Equalization (ECM 1) - New or refurbished EQ tanks based on Carollo 10% design	SST	\$ 1,060,000	\$ 1,060,000		
11	Effluent Pump Station Improvements (ECM 11) - Demo; surge tank replacement; pump replacement; install new VFDs; flowmeter; discharge manifold piping; instrumentation; replace air release valves; pipeline cleaning and flushing; electrical/I&C	SST	\$ 733,750	\$ 733,750		
12	RAS and WAS Pumping Improvements (ECM 5) - RAS pumping system; WAS pumping system; scum pumps replacement; skimming troughs replacement; electrical/I&C	SST	\$ 496,250	\$ 496,250		
13	SCADA System (ECM 9) - New SCADA system based on Carolla 10% Design	SST	\$ 721,250	\$ 721,250		
14	20-21 Backup Power (ECM 8) - 365 kW NG Generator; Demo; Propane backup	SST	\$ 497,500	\$ 497,500		Switch Gear FY21
15	Blower System Improvements (ECM 4) - Replace 2 blowers; duct replacement	SST	\$ 1,345,000	\$ 1,345,000		
16	Sludge Thickening (ECM 6) - Rehabilitate rotary drum thickener and screw press; new transfer pumps; stabilization tanks; aeration system and control valve; demo of clarifiers; rolloff area with roof; electrical/I&C	SST	\$ 961,250	\$ 961,250		
17		Subtotal	\$ 12,037,500	\$ 12,565,904	\$ 160,000	
18	<b>Treatment Plant Projects Not in SST</b>					
19	20-21 Security Improvements	1	\$ 15,000	\$ 15,000		Added 5/2020
20	18-19 Replace Digester Catwalks	1	\$ 45,000	\$ 45,000	\$ 43,720	
21	18-19 Influent screen, support platform design, & installation	1	\$ 164,509	\$ 164,509	\$ 156,675	
22	Clarifier Repairs (replace eastern drive unit's metallic hubs with non-corrosive hubs)	1	\$ 35,000	\$ 35,000		
23		Subtotal	\$ 259,509	\$ 259,509	\$ 200,395	
24	<b>Collection System Projects</b>					
25	Lift Station B-2 (Wood Dr./E. Lodge Hill) new control panel at grade el.	1	\$ 425,000	\$ 425,000		
26	Lift Station B-3 (Green St./W. Lodge Hill) new control panel	1	\$ 250,000	\$ 250,000		
27	Lift Station 4 (DeVault Pl/Seaclift Estates) VFDs /new elect panel & 3 phase pump motors	1	\$ 85,000	\$ 85,000		
28	Lift Station A (Nottingham & Leighton/Park Hill) new submersible pumps, MCC, bypass piping	1	\$ 400,000	\$ 400,000		
29	Lift Station A (Nottingham & Leighton/Park Hill) control panel at grade el	1	\$ 90,000	\$ 90,000		
30	Lift Station A-1 (Sherwood & Harvey/Marine Terrace) submersible pumps, bypass piping	1	\$ 265,000	\$ 265,000		
31	19-20 Lift Station A-1 (Sherwood & Harvey/Marine Terrace) MCC, SCADA improvements	1	\$ 45,000	\$ 45,000	\$ 50,835	Added 2/26
32		Subtotal	\$ 1,560,000	\$ 1,560,000	\$ 50,835	
33	Lift Station B improvements (SR Creek/behind Park Hill) new control panel	2	\$ 75,000	\$ 75,000		
34	Lift Station B - new wet well, submersible pumps, and valve vault (placeholder)	3	\$ 300,000	\$ 300,000		
35	Collection System Assessment software (E.g, t4 Spatial or other)	3	\$ 10,000	\$ 10,000		
36	Annual Collection System Assessment/engineering for repairs (extended number of years - SSMP has this occurring over 10 yrs)	3	\$ 30,000	\$ 300,000		
37	Lift Station B-3 (Green St./W. Lodge Hill) submersible pumps, MCC, bypass piping	3	\$ 250,000	\$ 250,000		
38	Lift Station B - replace existing generator	3	\$ 60,000	\$ 60,000		
39		Subtotal	\$ 650,000	\$ 920,000		
40	Annual SCADA System Maintenance or Upgrades - Collections System	4	\$ 25,000	\$ 25,000		
41	Collection System smoke testing	4	\$ 50,000	\$ 50,000		
42		Subtotal	\$ 75,000	\$ 75,000		
43	<b>Vehicles and Trailer- Mounted Equipment</b>					
44	19-20 Pearpoint or equal TV inspection camera (removed cost from mid year total to meet reduced funding balance, 11/20/2018.)	1	\$ 75,000	\$ 75,000	\$ 75,000	
45	18-19 F-350 Service Truck with Crane Body	1	\$ 57,040	\$ 57,040	\$ 56,540	
46	19-20 Vactor truck - replace with new \$430K truck that meets emssion requirements (7 yr loan @ 4.5%)	1	\$ 518,000	\$ 518,000	\$ 402,435	
47	19-20 Replacement Rack Truck (F-150)	-	\$ -	\$ 24,193	\$ 24,193	
48		Subtotal	\$ 650,040	\$ 674,233	\$ 483,168	

CIP Color Coded List - FY 2020/21

A	B	C	D	E	F	G
1	<b>Wastewater CIP - Capital Improvement Program (Revised 5/27/2020 - For Discussion Only)</b>					
2	Wastewater Projects	Ranking	Project Cost	10-Yr Cost	Actual Cost	Notes
49	Non-CIP Wastewater Projects	Ranking	Project Cost	10-Yr Cost	Actual Cost	
50	<b>Major Maintenance</b>					
51	18-19 Paint Digester Handrails	1	\$ 15,000	\$ 15,000	\$ 17,000	
52	Cleaning of aeration basins (after screen installation)	1	\$ 20,000	\$ 20,000		
53	Cleaning of pipelines from headworks to aeration tanks (after screen installation), including cleanout additions	1	\$ 10,000	\$ 10,000		
54	20-21 Annual Collection System Repairs to reduce I/I & damaged pipe sections	1	\$ 50,000	\$ 500,000		Budgeted within Services & Supplies
55	20-21 Annual manhole raising due to street overlays & roadway work/Manhole cover replacements	1	\$ 10,000	\$ 100,000		Budgeted within Services & Supplies
56		Subtotal	\$ 105,000	\$ 645,000	\$ 17,000	
57	Western clarifier - Replace clarifier chain, wear shoes, skid plates, & sprockets	2	\$ 40,000	\$ 40,000		
58	Eastern clarifier - Replace clarifier chain, wear shoes, skid plates, & sprockets	2	\$ 40,000	\$ 40,000		
59	20-21 Repainting of WWTP	2	\$ 30,000	\$ 30,000		Budgeted within Services & Supplies
60	Repainting of lift station facilities	2	\$ 10,000	\$ 10,000		
61		Subtotal	\$ 120,000	\$ 120,000		
62	Seal coat AC pavement at WWTP	4	\$ 65,000	\$ 65,000		
63	<b>Annual Inspections and Reserves</b>					
64	Annual manhole inspections and report on needed corrections (approx. 20% of system/yr)	1	\$ 40,000	\$ 400,000		
65	Annual Collection System Phased televising & cleaning (revised 11/20/18 reduced cost by 50% & extended number of years - SSMP has this over 10 yrs)	1	\$ 50,000	\$ 500,000		
66	Five-Year Replacement and New PCs for operators (Initial purchase and then build reserves)	1	\$ 10,000	\$ 20,000		Budgeted within Services & Supplies
67	Vehicle Replacement Program (Annual reserves)	1	\$ 25,000	\$ 250,000		
68	Portable equipment replacement program - backhoes, generators and pumps (Annual reserves)	1	\$ 15,000	\$ 150,000		Budgeted within Services & Supplies
69		Subtotal	\$ 140,000	\$ 1,320,000		
70		Grand Total	\$ 18,279,646	\$ 911,398		
71	Budgeted for FY 2020-2021		Priority 1 Total	\$ 4,458,742	\$ 751,398	
72	Completed		Priority 2 Total	\$ 195,000	\$ -	
73	In Progress		Priority 3 Total	\$ 920,000	\$ -	
74	Not Started		Priority 4 Total	\$ 140,000	\$ -	
75			SST Total	\$ 12,565,904	\$ 160,000	

Color Coded CIP List

A	B	D	E	F	G	H
<b>Water CIP - Capital Improvement Program</b> (Revised 5/27/2020 - For Discussion Only)						
		Ranking	Project Cost	10 yr Cost	Current Actual	Notes
<b>FY</b>	<b>Water Distribution System Projects</b>					
20-21	Pressure Zone 2 to Zone 7 transmission main replacement @ SR Creek pedestrian bridge	1	\$ 120,000	\$ 200,000	\$ 4,471	In Permitting; RFP
20-21	Water Meter Replacements & Upgrades (phased)	1	\$ 186,000	\$ 1,050,000	\$ 500	Developing RFP
	Piney Way erosion control inspection report and follow-up protection efforts for existing pipeline	1	\$ 10,000	\$ 10,000		
	<b>Priority 1 Subtotal</b>		\$ 316,000	\$ 1,260,000	\$ 4,971	
	Subzone metering of distribution system	2	\$ 150,000	\$ 150,000		
	Replacement of problematic service lines within Leimert	3	\$ 130,000	\$ 130,000		
	Water Master Plan Amendment (revised fire flow modeling/tank sizing check)	3	\$ 35,000	\$ 35,000		
	<b>Priority 3 Subtotal</b>		\$ 165,000	\$ 165,000		
	Inspection & spot repair to water transmission main under S. Parks wetlands area; or lining of transmission main plus study & predesign	4	\$ 80,000	\$ 80,000		
	Pine Knolls - Iva Court zone 1 pipeline expansion	4	\$ 165,000	\$ 165,000		
	<b>Priority 4 Subtotal</b>		\$ 245,000	\$ 245,000		
	<b>Tank &amp; Booster Pump Station Projects</b>					
20-21	SCADA System - Phased Upgrades (Adding historian, reporting, etc)	1	\$ 250,000	\$ 250,000	\$ 49,457	Beginning Phase 2
	Stuart Street Tank Replacement (125K gallon welded steel tank with new foundation)	2	\$ 458,000	\$ 458,000		Recategorized 2/26
	Electrical transfer switch and conduit to well SS-3	2	\$ 25,000	\$ 25,000		
19-20	San Simeon well field generator replacement	2	\$ 100,000	\$ 100,000	\$ 50,449	
	<b>Priority 2 Subtotal</b>		\$ 583,000	\$ 583,000	\$ 50,449	
20-21	Rodeo Grounds Pump Station Replacement (aka Zone 2 Booster pump station)	3	\$ 1,016,000	\$ 1,016,000		\$62k budgeted for permitting/design
	<b>Vehicles and Trailer-Mounted Equipment</b>					
20-21	Replacement 2005 F-150 Truck with F-250 (for towing Ditch Witch)	1	\$ 35,000	\$ 35,000		Added 5/2020
18-19	Replacement Dump Truck	1	\$ 76,000	\$ 76,000	\$ 74,871	
	<b>Priority 1 Subtotal</b>		\$ 111,000	\$ 111,000	\$ 74,871	
18-19	Trailer-Mounted Air Compressor	2	\$ 15,000	\$ 15,000	\$ 22,557	
18-19	Trailer-Mounted Vacuum Extractor	2	\$ 48,000	\$ 48,000	\$ 46,169	
	<b>Priority 2 Subtotal</b>		\$ 63,000	\$ 63,000	\$ 68,726	
	<b>Non-CIP Projects</b>					
	<b>Major Maintenance</b>					
	Annual Water pipelines, pumps, and PRV repairs and replacements	3	\$ 50,000	\$ 500,000	\$ 19,126	Recategorized 2/26
	Valve Replacements	3	\$ 20,000	\$ 20,000		Recategorized 2/26
	<b>Priority 3 Subtotal</b>		\$ 70,000	\$ 520,000	\$ 19,126	
	<b>Water conservation</b>					
20-21	Database for water conservation program/tracking with parcel links & APN file conversion	1	\$ 10,000	\$ 10,000		
	<b>Annual Inspections &amp; Reserves</b>					
	Annual GIS updating & upgrades	1	\$ 10,000	\$ 100,000		Recategorized 2/26
	Vehicle Replacement Program Reserves (Accumulate Funds)	1	\$ 25,000	\$ 250,000		
	Contingency/reserves (Accumulate Funds)	1	\$ 15,000	\$ 150,000		
	<b>Priority 1 Subtotal</b>		\$ 60,000	\$ 510,000		
	<b>Grand Total</b>		\$ 4,873,000	\$ 267,600		
	<b>Budgeted for FY 2021</b>					
	Completed			\$ 2,131,000	\$ 129,299	
	In Progress			\$ 796,000	\$ 119,175	
	Not Started			\$ 1,701,000	\$ 19,126	
	<b>Priority 4 Total</b>		\$ 245,000	\$ -	\$ -	
<b>SWF CIP - Capital Improvement Program</b> (Revised 5/27/2019 - For Discussion Only)						
		Ranking	Project Cost	10 yr Cost	Actual Cost	
	<b>Permitting</b>					
	EIR consulting (follow up agency discussions to support the SWF's Regular CDP)	1	\$ 28,609	\$ 28,609		Increased cost 2/26
20-21	Section 7 ESA consulting, annual AMP report, & AMP update	1	\$ 100,000	\$ 100,000	\$ 40,487	
	<b>Priority 1 Subtotal</b>		\$ 128,609	\$ 128,609	\$ 40,487	
	<b>Interim, short-term SWF Modifications</b>					
18-19	Short-term flood damage mitigation	1	\$ 10,000	\$ 10,000	\$ 12,566	Recorded as M&R
18-19	Hauling of last 18" of water and cleaning impoundment	1	\$ 35,000	\$ 35,000	\$ 94,515	
	Modifications to facilitate off-hauling RO waste (secondary containment, grading, rock, purchase tanks)					
19-20	a) Secondary Containment, Grading, Rock	1	\$ 20,000	\$ 20,000	\$ 473	Recorded as M&R
19-20	b) Tank purchase	1	\$ 80,000	\$ 80,000	\$ 27,563	
	<b>Priority 1 Subtotal</b>		\$ 145,000	\$ 145,000	\$ 135,118	
	<b>Advanced Water Treatment Plant</b>					
	Miscellaneous instrumentation / monitoring upgrades	2	\$ 10,000	\$ 10,000		
19-20	Filters / membrane replacements and build reserves for future	2	\$ 60,000	\$ 120,000	\$ 59,639	Revised 2/26
	<b>Priority 2 Subtotal</b>		\$ 70,000	\$ 130,000	\$ 59,639	
	<b>Long-Term Improvement Modifications</b>					
	Consulting assistance for coordination with Army Corps on WRDA grant (meetings, redefine work plan, & update scope of work)	1	\$ 40,000	\$ 40,000		
	Future permanent mods at SWF for trailer fill station [transfer tanks, piping, & spill containment/loading pad] (1,2)	2	\$ 200,000	\$ 200,000		
	AWTP pull-barn style covers for outdoor equipment & control panels (1,2)	2	\$ 50,000	\$ 50,000		
	<b>Priority 2 Subtotal</b>		\$ 250,000	\$ 250,000		
	Sems, Hach WIMS, or custom programmer for logging/reporting software and tablets (yr 1 is software/programming assistance)	3	\$ 25,000	\$ 25,000		
	Installation of remote sensing instrumentation at SS creek (needs access agreement with State Parks)	3	\$ 10,000	\$ 10,000		
	Solar Array System (1,2)	3	\$ 375,000	\$ 375,000		
	<b>Priority 3 Subtotal</b>		\$ 410,000	\$ 410,000		
	<b>Grand Total</b>		\$ 1,103,609	\$ 235,244		
	<b>Budgeted for FY 2021</b>					
	Completed			\$ 313,609	\$ 175,605	
	In Progress			\$ 380,000	\$ 59,639	
	Not Started			\$ 410,000	\$ -	
	<b>Priority 4 Total</b>		\$ -	\$ -	\$ -	

Cambria Community Services District  
 FY 2020/21 Department Line Item Budget Requests

Fund	Department	Budget Item Request Description	Line Item Request Amount	FY 2020/21 Funded Amount	FY 2020/21 Unfunded Amount
General Fund	Fire	Addition of 3 Firefighters (Step E Salary & Benefits)	361,200	-	361,200
General Fund	Fire	Addition of Clerical Assistant	74,799	-	74,799
General Fund	Fire	Public Information - Website	189	189	-
General Fund	Fire	Maint & Repair - Equipment	5,000	2,500	2,500
General Fund	Fire	Maint & Repair - Vehicles Licensed	5,958	-	5,958
General Fund	Fire	Computer Replacements	5,000	-	5,000
General Fund	Fire	Printing & Shipping	74	74	-
General Fund	Fire	Membership, Dues & Publications	123	123	-
General Fund	Fire	Emergency Medical Supplies	455	455	-
General Fund	Fire	Employee Recruitment	500	500	-
General Fund	Fire	Travel, Training, Seminars - Employee (Reduce annual amt)	5,000	-	5,000
General Fund	Fire	SCBA Flow Test	2,000	2,000	-
General Fund	Fire	Personal Protective Equipment	6,502	6,502	-
General Fund	Fire	Public Education	2,500	2,500	-
General Fund	Fire	CERT (New GL Acct Fmly 6220A)	5,500	1,000	4,500
General Fund	Fire	Fuel Station Computer Replacement (Delayed in FY 19/20)	7,500	-	7,500
General Fund	Fire	Zoll X Series EKG	40,000	-	40,000
General Fund	Fire	Radio System Upgrade - Phase II	30,000	30,000	-
General Fund	Fire	Station Security Upgrade - Phase I of III	75,000	-	75,000
<b>Sub-Total</b>			<b>627,300</b>	<b>45,843</b>	<b>581,457</b>
General Fund	Facilities & Resources	Addition of Maintenance Worker (Step E & Benefits)	92,603	-	92,603
General Fund	Facilities & Resources	Buildings & Grounds Increase for Homeless camp cleanup, weed abatement & tree removal	120,000	-	120,000
General Fund	Facilities & Resources	Maintenance & Repairs - Shelter/Cover for Trailer	2,000	2,000	-
General Fund	Facilities & Resources	Maintenance & Repairs - Vets Hall Replace 2 Refrigerators	4,000	-	4,000
General Fund	Facilities & Resources	Maintenance & Repairs - Vets Hall Replace Sliding BBQ Grill Area	3,000	-	3,000
General Fund	Facilities & Resources	Maintenance & Repairs - Vets Hall Replace Sliding Legion Bar Area	3,000	-	3,000
General Fund	Facilities & Resources	Temporary Services (6 mos)	24,000	8,000	16,000
General Fund	Facilities & Resources	Travel, Training, Seminars - Employee New Request	2,000	2,000	-
General Fund	Facilities & Resources	F350 Truck - Replace 1999 F150 Truck (assume financing)	40,000	40,000	-
General Fund	Facilities & Resources	Trailer - homeless Personal Property Storage	12,000	12,000	-
General Fund	Facilities & Resources	Vets Hall Replace Sewer Main Line Replacement	40,000	-	40,000
General Fund	Facilities & Resources	Vets Hall Replace Legion Kitchen Roof	15,000	-	15,000
General Fund	Facilities & Resources	Vets Hall Emergency Generator	50,000	-	50,000
<b>Sub-Total</b>			<b>407,603</b>	<b>64,000</b>	<b>343,603</b>
General Fund	PROS	Skate Park Repairs /Design (reduce annual budget)	2,744	-	2,744
General Fund	PROS	Community Park Phase II - Design	10,000	-	10,000
General Fund	PROS	Professional Svcs - Grant Writer	3,000	3,000	-
<b>Sub-Total</b>			<b>15,744</b>	<b>3,000</b>	<b>12,744</b>
General Fund	Administration	Clerical Assistant Part-Time to Full Time (Step E & Benefits)	44,879	44,879	-
General Fund	Administration	Increase in Annual Subscription for Municipal Code Corp	272	272	-
General Fund	Administration	Property/Liability Insurance - Premium Increase 34%	42,668	42,668	-
General Fund	Administration	LAFCO Annual Fees (Reduction of 15%)	(3,800)	(3,800)	-
General Fund	Administration	Consolidated Elections 2020	11,000	11,000	-
General Fund	Administration	NeoGov Recruiting, Learning License & One-time Set-up	13,599	11,539	2,060
General Fund	Administration	Strategic Planning Consultant	7,500	7,500	-
General Fund	Administration	Ergonomic Remodels - Front Desk, FM, GM	9,800	5,200	4,600
General Fund	Administration	Video Conference Package - GM Office	5,500	5,500	-
General Fund	Administration	Cashiering Hardware (Bar Scanner, Cash Drawer, Thermal Receipt Printer - Tyler Implementation)	2,000	2,000	-
General Fund	Administration	Zoom for Remote Video Meetings 1yr	4,800	4,800	-
<b>Sub-Total</b>			<b>138,218</b>	<b>131,558</b>	<b>6,660</b>
<b>Total General Fund</b>			<b>1,188,865</b>	<b>244,401</b>	<b>944,464</b>
Water Fund	Water	Addition of Admin Tech II - Limited Term (19/20) to Full Time, 34% to Water (Step E & Benefits)	27,676	27,676	-
Water Fund	Water	Reclass Mgmt Analyst to Program Manager, 34% to Water (Step E & Benefits)	11,497	11,497	-
Water Fund	Water	Production Meter Testing	5,872	5,872	-
Water Fund	Water	Annual Tank Maintenance & Rehab	46,172	46,172	-
Water Fund	Water	SS Well Field Dosing Lines & Analyzers (move from 19/20)	7,500	7,500	-
Water Fund	Water	Paint Office Building	10,000	10,000	-
Water Fund	Water	Maintenance & Repairs - Equipment	853	853	-
Water Fund	Water	Professional Svcs - Misc/Other	7,744	7,744	-

Cambria Community Services District  
 FY 2020/21 Department Line Item Budget Requests

Fund	Department	Budget Item Request Description	Line Item Request Amount	FY 2020/21 Funded Amount	FY 2020/21 Unfunded Amount
Water Fund	Water	Water Use Efficiency Plan Update (moved from 19/20)	10,000	10,000	-
Water Fund	Water	Retrofit Program - Giveaways	1,000	1,000	-
Water Fund	Water	Rebate Program - Water Conservation (Grant Offset)	7,500	7,500	-
Water Fund	Water	Rebate Program Increase	4,543	4,543	-
Water Fund	Water	Replace 2005 F150 Truck (moved from 19/20)	35,000	35,000	-
Water Fund	Water	Zone 2 to 7 Trans Main SR Crk Ped Brdg	50,000	50,000	-
Water Fund	Water	Water Meter Replacement Program	97,000	97,000	-
Water Fund	Water	SCADA System Phase II	60,000	60,000	-
Water Fund	Water	Water Conservation Database	10,000	10,000	-
Water Fund	Water	Rodeo Grounds Pump Station - Design/Permitting	62,000	62,000	-
<b>Sub-Total</b>			<b>454,357</b>	<b>454,357</b>	<b>-</b>
Water Fund	SWF - Operations	Addition of Admin Tech II - Limited Term (19/20) to Full Time, 34% to Water (Step E & Benefits)	26,885	26,885	-
Water Fund	SWF - Operations	Reclass Mgmt Analyst to Program Manager, 34% to Water (Step E & Benefits)	11,159	11,159	-
Water Fund	SWF - Operations	Maintenance & Repairs - Grounds	3,000	3,000	-
Water Fund	SWF - Operations	Department Operating Supplies - Add for Chemicals	3,000	3,000	-
Water Fund	SWF - Operations	Baseline Biological Monitoring AMP	50,000	50,000	-
<b>Sub-Total</b>			<b>94,044</b>	<b>94,044</b>	<b>-</b>
Water Fund	SWF - Capital		-	-	-
<b>Sub-Total</b>			<b>-</b>	<b>-</b>	<b>-</b>
Wastewater Fund	Wastewater	Addition of Admin Tech II - Limited Term (19/20) to Full Time, 34% to Water (Step E & Benefits)	26,885	26,885	-
Wastewater Fund	Wastewater	Reclass Mgmt Analyst to Program Manager, 34% to Water (Step E & Benefits)	11,159	11,159	-
Wastewater Fund	Wastewater	Mailer - What not to Flush	1,000	1,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Paint Office Building	20,000	20,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Replace Roof	20,000	20,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - Grounds	10,000	10,000	-
Wastewater Fund	Wastewater	Maintenance & Repairs - SCADA Equipment	3,000	3,000	-
Wastewater Fund	Wastewater	Study material for New Employees	1,000	1,000	-
Wastewater Fund	Wastewater	Security Improvements @ WWTP (move to 19/20)	15,000	15,000	-
Wastewater Fund	Wastewater	SST - PG&E Turnkey	528,404	528,404	-
Wastewater Fund	Wastewater	SST - PG&E Turnkey - ECM #7	232,500	232,500	-
Wastewater Fund	Wastewater	SST - PG&E Turnkey - EMC #8 Switch Gear	99,500	99,500	-
Wastewater Fund	Wastewater	Replace John Deere Tractor	40,000	-	40,000
Wastewater Fund	Wastewater	Replace Van - Transport of Video Camera System	40,000	-	40,000
<b>Sub-Total</b>			<b>1,048,448</b>	<b>968,448</b>	<b>80,000</b>
<b>Total Enterprise Funds</b>			<b>1,596,849</b>	<b>1,516,849</b>	<b>80,000</b>

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	<b>Cambria Community Services District</b>													
2	<b>Reserve Estimates - Cash Basis</b>													
3	<b>Preliminary Budget -June 18, 2020</b>													
4														
5			General Fund	Wastewater Fund	Water Department	SWF Operations	SWF Capital	Total Water Fund	Total Enterprise (WW & Water)	Total CCSD				
6	<b>RESERVES</b>													
8		Cash in Bank per Audit at June 30, 2018	\$ 3,411,652	\$ (562,234)	\$ (569,823)	\$ (796,044)	\$ 999,006	\$ (366,861)	\$ (929,095)	\$ 2,482,557				
10		Fiscal Year 2018/19 Estimated Increases / (Decreases)	\$ 11,090	\$ 175,415	\$ 1,027,305	\$ (314,195)	\$ (246,844)	\$ 466,266	\$ 641,681	\$ 652,771				
12		Estimated Cash Based Reserves at June 30, 2019	\$ 3,422,742	\$ (386,819)	\$ 457,482	\$ (1,110,239)	\$ 752,162	\$ 99,405	\$ (287,414)	\$ 3,135,328				
14		Fiscal Year 2019/20 Estimates:												
18		Estimated Operating Surplus / (Deficit) based on actual activity to 6/30/20	\$ 369,535	\$ 443,523	\$ 368,627	\$ 6,534	\$ (311,870)	\$ 63,291	\$ 506,814	\$ 876,349				
20		Estimated Cash Based Reserves at June 30, 2020	\$ 3,792,277	\$ 56,704	\$ 826,109	\$ (1,103,705)	\$ 440,292	\$ 162,696	\$ 219,400	\$ 4,011,677				
22		Fiscal Year 2020/21 Preliminary Budget												
24		Operating Surplus / (Deficit)	\$ (17,848)	\$ (395,237)	\$ 523,975	\$ 132,765	\$ -	\$ 656,740	\$ 261,503	\$ 243,655				
27		Estimated Cash Based Reserves at June 30, 2021	\$ 3,774,429	\$ (338,533)	\$ 1,350,084	\$ (970,940)	\$ 440,292	\$ 819,436	\$ 480,903	\$ 4,255,332				
30	<b>INTERFUND LOANS</b>													
32		Amounts per 6/30/2018 Audit	\$ 741,955	\$ (584,229)				\$ (157,726)	\$ (741,955)	\$ -				
34		Estimated Increase in Interfund Loans												
36		To eliminate negative cash balances at 6/30/2020	\$ -	\$ -				\$ -	\$ -	\$ -				
37		FY 2020/21 Estimated Loan Repayment	\$ 96,817	\$ -				\$ -	\$ -	\$ 96,817				
38		FY 2020/21 Reserve Requirement per Prop 218	\$ -	\$ -				\$ (180,000)	\$ (180,000)	\$ (180,000)				
39		Total Interfund Loans/Required Reserves	\$ 96,817	\$ -				\$ (180,000)	\$ (180,000)	\$ (83,183)				
43		June 30, 2021 Adjusted Cash Based Reserves (Estimated)	\$ 3,871,246	\$ (338,533)				\$ 481,710	\$ 660,903	\$ 4,338,515				