



CAMBRIA COMMUNITY SERVICES DISTRICT

I, Amanda Rice, President of the Cambria Community Services District Board of Directors, hereby call a Special Meeting of the Board of Directors pursuant to California Government Code Section 54956. The Special Meeting will be held: **Monday, December 4, 2017, 10:00 AM, 1000 Main Street Cambria, CA 93428**. The purpose of the Special Meeting is to discuss or transact the following business:

AGENDA

SPECIAL MEETING OF THE CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS

**Monday, December 4, 2017, 10:00 AM
1000 Main Street Cambria, CA 93428**

Copies of the staff reports or other documentation relating to each item of business referred to on the agenda are on file in the Office of the District Clerk, available for public inspection during District business hours. The agenda and agenda packets are also available on the CCSD website at www.cambriacsd.org. The District Office hours are Monday - Thursday, and every other Friday from 9:00 a.m. through 4:00 p.m. Please call 805-927-6223 if you need any assistance. If requested, the agenda and supporting documents shall be made available in alternative formats to persons with a disability. The District Clerk will answer any questions regarding the agenda.

1. **OPENING**
 - A. **Call to Order**
 - B. **Pledge of Allegiance**
 - C. **Establishment of Quorum**
2. **PUBLIC COMMENT ON AGENDA ITEMS**
3. **REGULAR BUSINESS (Estimated time: 15 Minutes per item)**
 - A. **DISCUSSION AND CONSIDERATION TO APPOINT A NEW DIRECTOR TO FILL THE VACANCY CREATED BY THE RESIGNATION OF GREGORY SANDERS**
 - B. **Swear In Appointee**
4. **ADJOURN**

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **3.A.**

FROM: Jerry Gruber, General Manager
Monique Madrid, Administrative Services Officer

Meeting Date: December 4, 2017 Subject: DISCUSSION AND CONSIDERATION TO APPOINT A NEW DIRECTOR TO FILL THE VACANCY CREATED BY THE RESIGNATION OF GREGORY SANDERS

RECOMMENDATIONS:

The following recommendations may be considered by the Board:

- Board President introduces the process to fill the vacant seat on the Board of Directors
- Review process for appointment
- Board discussion of process and possible changes
- The Board President has 3 additional steps she would like to have the Board consider as part of the selection process today.
 - The Board will be allowed to ask each applicant a brief follow-up question after their introductory statement
 - The Board will determine how to question applicants during the interview process
- Take Public Comment
- Reiteration of the steps in the process

FISCAL IMPACT:

The fiscal impact would consist of the time of the staff involved to prepare for and attend the Board meetings as well as the cost of materials.

DISCUSSION:

The Board of Directors held a Special Meeting on November 22, 2017 to determine the appointment process by which they would fill the Board vacancy. The process was developed and reached by consensus and is described in Attachment A.

Staff has prepared the Fireside Room for the applicants to be sequestered in during the meeting. This is intended to allow each applicant an equal opportunity to provide an introductory statement and answer the questions posed by the Board, without the influence of other applicant's responses.

- Attachments:
1. December 4, 2017 Board Vacancy Appointment Process
 2. Board candidate applications

BOARD ACTION: Date _____ Approved: _____ Denied: _____

UNANIMOUS: ___ RICE ___ FARMER ___ BAHRINGER ___ WHARTON ___

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
 HARRY FARMER, Vice President
 JIM BAHRINGER, Director
 AARON WHARTON, Director
 VACANT, Director


OFFICERS:

JEROME D. GRUBER, General Manager
 MONIQUE MADRID, District Clerk
 TIMOTHY J. CARMEL, District Counsel

1316 Tamsen Street, Suite 201 • P.O. Box 65 • Cambria CA 93428
 Telephone (805) 927-6223 • Facsimile (805) 927-5584

December 4, 2017 Board Vacancy Appointment Process

The CCSD Board of Directors has developed the process below to fill the Board Vacancy. This Special meeting is scheduled for December 4, 2017 at 10:00 a.m., at the Cambria Veterans Hall, 1000 Main St., Cambria CA 93428.

1. Submittal of application no later than the due date on Friday, December 1, 2017, 4:00 p.m.
2. All applicants will be provided a supplemental question to submit to the Board of Directors.
 - a. What is your vision for Cambria over the next 5 to 10 years?
3. Applications will be provided to all Directors as they are received and determined to be eligible.
4. The Clerk will have a number for the applicants to select to determine a random order to provide their introductory speeches and for the interview process.
5. Once the applicants receive their number they will be sequestered in the Fire Side Lounge of the Veterans Hall.
6. In the random order as selected, applicants will be called to the Main Hall and asked to introduce themselves within 3-5 minutes. Following this introduction, applicants will return to the Fire Side Lounge.
7. Following all applicants' introductory speech, public comment will be taken.
8. Board discussion will follow.
9. Each Board member will be allowed to pick up to 3 applicants, each of whom will proceed to the final selection process.
10. Each applicant who moves forward to the final selection process will be called out to the Main Hall in the same order as originally selected and asked a series of questions. They will then return to the Fire Side Room.
11. The Board will then ask for nominations. Any applicant who receives a second to the motion will be asked to come out to the Main Hall.
12. The Board will take the vote.
13. If an applicant is approved by a majority of the Board, they will be asked to take the Oath of Office.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
 HARRY FARMER, Vice President
 JIM BAHRINGER, Director
 AARON WHARTON, Director
 VACANT, Director

**OFFICERS:**

JEROME D. GRUBER, General Manager
 MONIQUE MADRID, District Clerk
 TIMOTHY J. CARMEL, District Counsel

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REVISED – November 17, 2017

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

RETURN TO: DISTRICT CLERK
 P.O. BOX 65
 1316 TAMSEN STREET, SUITE 201
 CAMBRIA, CA 93428

INSTRUCTIONS: Please complete each item below. All applications must be received at the Cambria Community Services District Office by Friday, December 1, 2017 at 4:00 p.m. For further information, please contact the District Clerk at 927-6223. This application shall be maintained for a period of one year only for the purpose of filling a director vacancy. **Please print in ink or type.**

DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: **Cristando** **Ronald** **John**
 (Last) (First) (Middle)

PRIMARY RESIDENCE

 (Number) (Street)
Cambria **93428**
 (City) (Zip Code)

Are you a registered voter in Cambria? yes no

RECEIVED

CONTACT INFORMATION

Home: _____
 Business: _____
 Mobile: _____

NOV 30 2017

CAMBRIA CSD

Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Tim Sciarqua	[REDACTED]	[REDACTED]	Planning Consultant
2. Robert Kelley			City Manger (retired)
3. Terry Sheppard			Author & Film Producer

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: _____

See Attached

Other governmental agencies: _____

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

See Attached

1. Why do you want to serve on the CCSD Board of Directors?

I believe I have the requisite skill set, experience and maturity to positively impact the functioning and decision making of a Board which is obviously fractured and which has compromised its credibility with the Cambria community. I am not aligned with either faction currently represented on the Board and will approach all decisions coming before it with an open mind, considering all the facts as they are presented, and seek to find common ground between all members to arrive at consensual decisions which will serve the best interests of all Cambrians.

I have spent my entire career advising, consulting, and facilitating Boards and executive teams to become more effective in how they function and to produce higher quality decision outcomes. This work has been performed with city councils, water management boards, public works executive teams, and law enforcement boards and task forces, among others. As a trained organization development consultant, I am well versed and experienced in "process", which has seemingly challenged the current Board as it struggled to fill Director vacancies during the past two months.

If selected for this post, I am firmly committed to fulfilling my duties as a Board member with competence, transparency and inclusionary practices to ensure that community perspectives are heard and considered in all decisions coming before the Board. Enhancing the community's trust in this Board and in the CCSD in general should be the Board's highest priority.

Memberships on Boards

Current

Founder and Board Member, Cristando House, Inc., 1980 –present. Headquartered in Belmont, CA, the firm provides consultative, strategic planning, and executive and management development services to public sector clients in the western United States.

Past

Member, Governor's Advisory Council on Public Sector Labor Relations, Sacramento, CA, 1975-1978. This Advisory Council provided oversight for a \$500,000 federal grant to improve public sector labor relations in California.

Member of National Council and Executive Committee, American Society of Public Administration, Washington, DC. 1975-1978. This was an elected post in which I represented the states of California and Hawaii.

Member, Advisory Committee for the League of California Cities Municipal Training Service, Sacramento, CA, 1975-1977.

Member, Advisory Committee, Master of Public Administration Degree Program, California State University, Fresno, 1980-1984.

Member of Session, First Presbyterian Church, Fresno, CA 1990-1993. The Session is the governing body of the church and is an elected position. In this role I also served as the Chairman of the Personnel Committee for two years.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
 HARRY FARMER, Vice President
 JIM BAHRINGER, Director
 AARON WHARTON, Director
 VACANT, Director



OFFICERS:

JEROME D. GRUBER, General Manager
 MONIQUE MADRID, District Clerk
 TIMOTHY J. CARMEL, District Counsel

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NOV 30 2017

CAMBRIA CSD

November 28, 2017

The CCSD Board of Directors has asked for each applicant to be prepared to answer the question listed below at the December 4, Special Meeting.

1. What is your vision for Cambria over the next 5 to 10 years?

1. That the trust between the Board and the CCSD in general with the community be restored through more community engagement, transparency and effective customer service.
2. That the Board commit itself to intelligent growth over a period of 10 to 20 years which will provide for the eventual buildout of the Cambria community.
3. That the Board focus on fiscal responsibility in all decisions, especially as it pertains to all infrastructure involved with water supply and water treatment.
4. That the Board be more proactive in preserving the aesthetic that has made Cambria special for those who both live here and visit here.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:
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 VACANT, Director



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REVISED – November 17, 2017

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT
 BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

9:21 AM
 M

RETURN TO: DISTRICT CLERK
 P.O. BOX 65
 1316 TAMSEN STREET, SUITE 201
 CAMBRIA, CA 93428

INSTRUCTIONS: Please complete each item below. All applications must be received at the Cambria Community Services District Office by Friday, December 1, 2017 at 4:00 p.m. For further information, please contact the District Clerk at 927-6223. This application shall be maintained for a period of one year only for the purpose of filling a director vacancy. **Please print in ink or type.**

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APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Dean Karen Ann
 (Last) (First) (Middle)

PRIMARY RESIDENCE

[Redacted]
 (Number) (Street)
Cambria 93428
 (City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [Redacted]

Business:

Mobile: [Redacted]

Email: [REDACTED]

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. James Brett	[REDACTED]	[REDACTED]	Realtor
2. Tom Cochrun			Journalist
3. Kevin Rupp			US Customs, Rtd

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: I am a member of Greenspace, and a frequent volunteer.

Other governmental agencies: _____

I served 10 years on the B of D of the Valerie Meadows Property Owners Association, 7 years as President

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

My husband and I have been privileged to be home owners in our very unique community since 1994, and full time residents for the past 4 years. We were attracted to Cambria because of its small town feel, the beauty of the forests, ocean, and wildlife, and the friendly and compassionate sense of community spirit we found here. We were well aware of the water struggles that plagued Cambria, which is why we bought an existing home.

In the past few years there has been ever increasing division among members of the community over the issues of water, building, infrastructure needs, and our towns finances. Division is apparent at times even among the members of the board. I care deeply about our community and want to serve to the best of my ability to help reduce some of this division, and work towards collaborative resolutions that may help our community be less contentious over the issues at hand.

I owned and operated a successful business for 35 years. I served 10 years on the Board of Directors of a Property Owners Association, overseeing a community of 82 properties, privately maintained roadways, equestrian trails, creeks, and culverts, all spread out over 400+ acres in a unincorporated rural area. In both endeavors I have had experience with budgets, bids and contracts, meeting deadlines, maintaining reserve accounts, Bylaws, the Brown Act, county codes and restrictions, and interactions with Fish & Wildlife as well as other local and state agencies.

I believe myself to be somewhat of a centrist. I am able to listen with an open mind to all viewpoints, undertake extensive research of the issues at hand, and work cooperatively with fellow directors to make responsible decisions in the best interest of our community as a whole, for the present and looking towards the future.

There are many issues the CCSD Board of Directors will be facing in the coming months: obtaining the final CDP for the water treatment facility, resolving brine disposal issues, growth, prioritized planning and funding for our infrastructure needs, budget control, adequate water and wastewater funds, maintaining our forests and environment, etc. I look forward to participating in those challenges before us on behalf of our community.

Karen A. Dean

Nov 30, 2017

CAMBRIA COMMUNITY SERVICES DISTRICT

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HARRY FARMER, Vice President
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APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Fields Alan Merrell
(Last) (First) (Middle)

PRIMARY RESIDENCE

[Redacted]
(Number) (Street)
Cambria 93428/
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [Redacted]

Business: [Redacted]

Mobile: [Redacted]



Email: [REDACTED]

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Mac VanDuzer			real estate
2. Richard Johnson			case worker, Slo
3. Dr. David McBride			retired

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

San Simeon Services District twelve years

District: _____

Other governmental agencies: _____

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

I have lived in the Cambria area for more than forty years. I have been politically active for most of that time. Beginning at Cal Poly in the early 70's. Please consider my application, as I have the experience of twelve elected years on the San Simeon Community Services District.

Most Sincerely,
Alan Fields

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



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APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Gray Thomas S
(Last) (First) (Middle)

PRIMARY RESIDENCE

[Redacted]
(Number) (Street)
Cambria 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [Redacted]
Business: [Redacted]
Mobile: [Redacted]

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NOV 30 2017

CAMBRIA CSD

Email: [REDACTED]

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Mel McCulloch	[REDACTED]	[REDACTED]	Consultant
2. Joyce Renshaw	[REDACTED]	[REDACTED]	Retired
3. Ted Siegler	[REDACTED]	[REDACTED]	Retired

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: _____

Other governmental agencies: North Coast Advisory Council - Chair
NCAAC Land Use Committee - Chair

Are you or have you been employed by the District? yes no
**Independent Contractor*

CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017

1. Why do you want to serve on the CCSD Board of Directors?
See Attachment

Attachment to Tom Gray application:

Question: Why do you want to serve on the CCSD Board of Directors?

I believe that serving on the CCSD Board is the best thing I can do for my community. I am ready for the job. I have the knowledge, experience and temperament needed to serve the public and to help the CCSD succeed.

My relevant experience includes:

- Chair of the North Coast Advisory Council (NCAC)
- Chair of the NCAC Land Use Committee
- Two years as public information officer for the Emergency Water Supply project, working with community, CCSD staff and Board members.
- Organizing and leading local advocacy for water security
- A career as editor and writer focusing on business and government.
- A master's degree in business administration, specializing in finance.

All this has taught me a great deal about laws, regulation, managing and communicating with people, and meeting the challenges of providing public services within the limits of natural and financial resources. Perhaps most importantly, my work has given me insights into our community's needs and values.

As a CCSD board member I will work to bring people together around shared values and facts.

As for shared values, some may be surprised to learn that Cambrians actually agree on some things. We don't want to run out of water, we want to be safe from fire, we worry about the cost of living, and we want the CCSD to deliver services reliably and efficiently. I've never met anyone here who does not want to preserve our town's unique character.

As for facts, there are some we all must acknowledge, such as: A no-growth policy has serious costs to the public; Cambria is not threatened by developers; the Sustainable Water Facility works and is critical to our long-term water security; and last but not least, the CCSD is running deficits that will only get worse if ignored.

By nature I am analytical, aware of what I don't know, and not quick to jump to conclusions. I recognize that we may start with differences. I will always treat others with respect and civility, whatever our disagreements. And in every action I take as a CCSD director, I pledge to put the interests of Cambria's residents first.

Tom Gray



Cambria, CA 93428

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DEC - 1 2017

CAMBRIA CSD

Multiple markets and clients

1998-2016

Writer and Communications Consultant (from 2008 to 2016, Co-Principal of Pontifex Marketing and Communications)

Areas of focus: Public policy, science, personal finance and health care

Major clients and engagements:

- *Manhattan Institute (2011-15)*. My work for this New York-based public policy organization included articles for its print/online magazine *City Journal* and (with demographer Robert Scardamalia) a major report issued in September 2012 titled "The Great California Exodus: A Closer Look." "Exodus" (at http://www.manhattan-institute.org/html/cr_71.htm#_UM-ZybZXxL0) has been widely cited by print, online and broadcast commentators. I also co-authored (with Robert Scardamalia) the 2014 report "America's Top Metros: Who's Leading the Recovery, and Why" (at http://www.manhattan-institute.org/html/cr_89.htm#.VNV17sauNbw)
- *Investor's Business Daily (1998-2013)*. In 15 years after leaving a full-time editorial position at *IBD* (see below), I wrote more than 800 editorials and a number of bylined articles on public policy and politics, mutual funds, growth companies and public-policy issues for this national business daily.
- *Freelance writing, various publications (1998-2016)*. In addition to my work for *IBD*, I have written for publications including *City Journal*, *Los Angeles Times*, *Daily Beast*, *San Diego Union-Tribune*, *Home Care Magazine*, *PM Network* (the professional magazine of the Project Management Institute), *TechWeek* (a Silicon Valley-based magazine published from 1998 through 2000), and the *Los Angeles Business Journal*.
- *Achieve Solutions (2002-16)*. Writer of approximately 150 articles on

personal finance, disease prevention and behavioral health for a Web site that covers financial planning, health and other issues of interest to working Americans. The site, operated by the managed behavioral health company Value Options, reaches some 9 million subscribers, primarily as a service provided by employers. See www.achievesolutions.net.

- *Synthetic Biology Institute, University of California Berkeley (2010-11)*. Led Web-based marketing effort for new institute dedicated to synthetic biology at UC Berkeley. Oversaw design and launch of Institute's website and produced all initial website content. Reported and wrote subsequent features about Institute's events and research.
- *Kavli Foundation (2007-2011)*. Writer of feature articles on the work of Kavli-supported scientists and Institutes in the fields of astrophysics, theoretical physics, nanoscience and neuroscience. See www.kavlifoundation.org, especially the Institutes' page, <http://www.kavlifoundation.org/institutes>.
- *California Polytechnic University, San Luis Obispo (2008-10)*. Communications consultant (with Barbara B. Gray) to the College of Engineering. Developing online and print-based vehicles to improve the College's outreach to alumni and other potential supporters; also working with the College to create corporate-affiliate and entrepreneurship programs.
- *University of California, Santa Barbara (2004-2009)*. Primary writer for *Convergence*, a three-times-yearly magazine published by the science departments and School of Engineering at the UCSB. Articles covered topics including nanotechnology, evolutionary and cognitive psychology, optoelectronics, the interaction of marine biology and materials science, photovoltaics, robotics, tribology (the study of friction and adhesion) and more. See <http://convergence.ucsb.edu/issues>; my work is in *Convergence* 10 and earlier. More recently, I have written brochure material for spatial@UCSB, a center devoted to the advancing of research into spatial thinking.
- *Cambria Community Services District (2014-16)*. Public Information Officer responsible for communications, media relations and public relations for Cambria's Emergency Water Supply (EWS) project. This brackish-water treatment facility received widespread coverage in media outlets including the Wall Street Journal, Associated Press, Los Angeles Times and regional TV and Radio.
- *Deloitte & Touche (1999-2004)*. Contributing writer to *TMT Trends*, a quarterly publication distributed (from 1999 to 2004) to executives in technology, media and telecommunications. Articles (more than 50)

covered software, Internet and telecom and management topics. Other assignments for Deloitte included speech-writing for partners, drafting of special Deloitte reports for online publication and writing of magazine articles.

Online Education

- *Powered Inc.* (<http://www.powered.com>). Wrote and served as instructor for two online courses distributed by the e-learning company Powered Inc. and featured on the **Bloomberg.com** site. One, a six-lesson course on using the Bloomberg.com site features, ran three times in 2001 and 2002. 2002. Another course, titled "The Truth Behind the Numbers: How to Read an Earnings Report," ran on Bloomberg.com in April and October, 2002.

Books

- *Online Investing Bible* (with Claire Mencke and Jill Gilbert). John Wiley & Sons, 2001. A comprehensive, 800-page guide to investing with the help of the Internet.
- *Investing Online for Dummies: Quick Reference*. John Wiley & Sons, 2000. A 224-page guide to online investing, focusing on Internet resources and how to use them.
- *Teach Yourself Investing Online* (with Claire Mencke). John Wiley & Sons, 1999. A step-by-step guide to Internet investing for computer-literate readers.

California Lutheran University

2004-05

Adjunct Professor

Teaching in MBA-Certified Financial Planner program; Retirement Planning course, Winter 2004-05

Investor's Business Daily, Los Angeles, CA

1995-98

Senior Editor

- Edited daily "New America" page, covering growth companies.
- Assigned and edited daily "Leaders & Success" feature.
- Supervised editorial page as editor and writer.

Daily News, Los Angeles, CA

1977-95

Editorial Pages Editor -- 1984-95

- Supervised award-winning editorial page, opinion page, letters to the editor and editorial pages in suburban zones and Sunday opinion/analysis section of a 200,000-plus circulation daily newspaper.
- Managed a staff of up to five editorial writers and opinion editor.
- Assigned, wrote and edited editorials and columns.
- Coordinated editorial board in setting policy and making election endorsements.
- Conducted editorial board meetings with public officials and other newsmakers.
- Represented Daily News as speaker before community and professional groups.

Editorial Writer -- 1979-84

- Wrote daily editorials.
- Acted as stand-in editor of editorial and opinion pages.
- Worked with editorial-page editor, editor-in-chief and publisher to formulate Daily News editorial policies.

Reporter – 1977-79

General assignment, with specialized work in water policy and government efficiency.

University of California, Los Angeles

1975-77

Teaching Assistant – 1975-76

Taught freshman composition and literary criticism.

Teaching Associate – 1976-77

Taught composition and literary criticism

Valley News, Van Nuys, CA

1972-74

Reporter

Covered Los Angeles Board of Education, police, courts and local government.

EDUCATION and CERTIFICATIONS

Bachelor of Arts, with distinction, Stanford University	1972
Master of Arts, UCLA, English Literature	1976
Candidate in Philosophy, UCLA English Literature	1978
MBA, concentration in Finance -- California Lutheran University	2003
Certified Financial Planner examination -- passed	2003

WRITING AWARDS

First-place award for editorial writing , Inland Daily Press Association "Best of the West" contest (covering newspapers west of the Mississippi)	1993
First-place award for editorial writing , Greater Los Angeles Press Club	1993
Second-place award for editorial writing , newspapers over 75,000 circulation, California Newspaper Publishers Association	1991
First-place award for editorial writing , newspapers over 75,000 circulation, California Newspaper Publishers Association	1990
First-place award for editorial pages , newspapers over 75,000 circulation, California Newspaper Publishers Association	1989
First-place award for editorial writing , Greater Los Angeles Press Club	1988
Second-place award for editorial writing , California Newspaper Publishers Association	1987
Third-place award for editorial writing , Inland Daily Press Association, "Best of the West"	1986
John Swett Memorial Award for editorial writing (California Teachers Association, statewide competition)	1986
First Place award for editorial writing , San Fernando Valley Press Club	1984
Editorial Excellence award for editorial writing, Greater Los Angeles Press Club	1981
Editorial Excellence award for editorial writing, Greater Los Angeles Press Club	1980

OTHER HONORS; MEMBERSHIPS

Phi Beta Kappa	1971
University of California Regents Fellowship	1977-78
Marquis Who's Who in America	1988-
Marquis Who's Who in the West	1985-

National Conference of Editorial Writers	1982-1992
Workshop Leader, NCEW National Convention	1984
Financial Planning Association	2001-
California Lutheran University Community Leaders Assn. Member, Board of Directors	2003

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



OFFICERS:

JEROME D. GRUBER, General Manager
MONIQUE MADRID, District Clerk
TIMOTHY J. CARMEL, District Counsel

1316 Tamsen Street, Suite 201 • P.O. Box 65 • Cambria CA 93428
Telephone (805) 927-6223 • Facsimile (805) 927-5584

REVISED – November 17, 2017

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

RETURN TO: DISTRICT CLERK
P.O. BOX 65
1316 TAMSEN STREET, SUITE 201
CAMBRIA, CA 93428

INSTRUCTIONS: Please complete each item below. All applications must be received at the Cambria Community Services District Office by Friday, December 1, 2017 at 4:00 p.m. For further information, please contact the District Clerk at 927-6223. This application shall be maintained for a period of one year only for the purpose of filling a director vacancy. **Please print in ink or type.**

DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: HERRIER MARK DAVID
(Last) (First) (Middle)

PRIMARY RESIDENCE

[REDACTED]
(Number) (Street)
CAMBRIA 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [REDACTED]
Business: —
Mobile: [REDACTED]



3:21pm ll

Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Consuelo Macedo			JOURNALIST
2. Rob Maston			REALTOR
3. PAT WEIMUELLER			LOMPOC CITY MANAGER

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: _____

Other governmental agencies: President of the Board of Directors for the Lompoc Theatre Project

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

See attached

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



OFFICERS:

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November 28, 2017

The CCSD Board of Directors has asked for each applicant to be prepared to answer the question listed below at the December 4, Special Meeting.

1. What is your vision for Cambria over the next 5 to 10 years?

See Attachment 2

ATTACHMENT 1

I love this town.

From the moment I arrived here thirty years ago until the present time, I have felt in my soul what a special place this is - The beauty, the sense of community, the "Central Coast values, the wildlife, and on and on and on.

I have also seen the problems as well - A precarious water supply, a village trying to maintain an infrastructure without the economic benefits of being incorporated, and (perhaps the worst) the passionately divided factions unable to agree on how to solve them.

Year after year we have taken one step forward, two steps back. I have seen positions taken on both sides that have become almost religious in their intensity, and have seen solving our problems take a back seat to winning an argument or throwing a tantrum.

We can argue endlessly whether Climate Change is man made or a 1000 year natural cycle, but it is a waste of time.

It is real. It is here. And we have to deal with it.

We can bicker until our heads explode re-litigating the sustainable water facility. It cost too much, we were misled, it should only be for emergencies, the brine pond is a nightmare etc. etc. but again, it is a waste of time.

It is real. It is here. And we have to deal with it.

Which is a good thing, because the former is mitigated by the latter. Like it or not, sustained droughts have always been a problem for our town and they will only be longer and drier for the rest of our lives.

For the first time, we have a solution in place.

As a successful business owner and feature film director with millions of dollars entrusted to my management, I know how to balance a budget and keep it there.

I am a pragmatic problem solver, consensus builder, and am very comfortable thinking outside the box.

I am an able negotiator, good with the media, have dealt with state and local governments and agencies, and I care deeply about this town. I would never do anything that would cause it to lose the unique character we all cherish.

I am also VERY disappointed that I can not be there to be in the mix and present my case personally.

As I told Haley when she sent the invitation for me to apply, I am out of town on the 4th on a trip planned months ago. When I also mentioned this to others who encouraged me to apply, they all suggested I complete the application just in case. So here it is.

I wish you good luck on Monday, a unanimous choice, and know you will pick a good one.

ATTACHMENT 2

Over the next 5 years I would like to see the following happen:

1. Complete the permit process so that we do not waste 13 million dollars and have the extra source of water this town has needed for the last 50 years.
2. Get our house in order. Make a real world budget that focuses on infrastructure. Budget for capital improvements in advance. Stop spending money we don't have. Deal with CDM. Make sure we don't ever miss a deadline again.
3. Lift the moratorium on housing starts. 10-15 water hookup fees a year would bridge the budget gaps we have now and enable us to stop deferring needed maintenance and improvements for the water treatment plant.
4. Aggressively remove the dead trees and debris from our forest. We are just an errantly thrown cigarette away from a disaster worse than Santa Rosa. Horrifying to think about, and it may be our most pressing issue.
5. Continue to fight major development if it ever rears its head again. The heroes of Fiscalini Ranch are exhibit A in that regard (take a bow Director Farmer), and proof that EVERYONE can agree on something!
6. Stop the "scary growth" fear mongering. For thirty years I have heard the same story about unbridled growth being just around the corner, and for thirty years this town has barely inched upwards 1% a year. And this is in the middle of a once in a generation "baby boom" migration fleeing SoCal and the Bay Area to retire on the Central

Coast. Growth is NOT our problem. WATER is. And it is more than a little ironic that the board is expending so much energy replacing the 40% of you that have moved OUT of town. And to be blunt, with the advanced age of the majority of us living here in paradise, the extra 30 or 40 people a year moving in (when the moratorium is lifted) will probably not even keep up with those of us "moving out".

7. Protect our environment. Fight to preserve and expand all of the hard won gains we have made in the last 50 years. Make sure there will never ever be an oil rig built off our coast again. It is our sacred trust.

CAMBRIA COMMUNITY SERVICES DISTRICT

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REVISED – November 17, 2017

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

RETURN TO: DISTRICT CLERK
P.O. BOX 65
1316 TAMSEN STREET, SUITE 201
CAMBRIA, CA 93428

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DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: KNIFFEN STEVE DECLINE TO STATE
(Last) (First) (Middle)

PRIMARY RESIDENCE

[REDACTED]
(Number) (Street)
CAMBRIA CA 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [REDACTED]
Business: [REDACTED]
Mobile: [REDACTED]



Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1 HARRY FARMER			BOARD MEMBER
2 AMANDA RICE			
3 JIM BARRINGER			

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: _____

TROS 2006 to Present

Other governmental agencies: _____

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

THIS POSITION NEEDS AN ELECTION.
I WILL PROVIDE THE COMMUNITY
WITH A BENIGN PLACEHOLDER,
WITH NO POLITICAL ASPIRATIONS,
UNTIL WE CHOOSE A NEW LEADER
IN NOV. OF 2018.

"HUMILITY + COMPROMISE"
- BEN FRANKLIN

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
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DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Lee J. Dewayne
(Last) (First) (Middle)

PRIMARY RESIDENCE

[REDACTED]
(Number) (Street)
Cambria 93428
(City) (Zip Code)

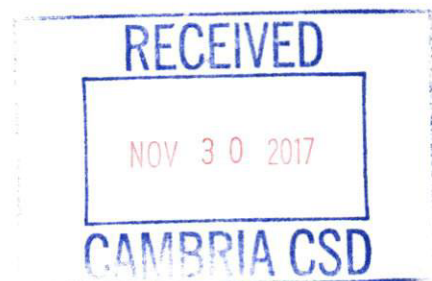
Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [REDACTED]

Business:

Mobile:



241 pm
JM

Email: 

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Carolyn Skinder			Director - CDC
2. Dr. John Menke			Marine Biologist
3. Judith Butler			Aerospace Ind.

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

Past President and Board of Directors - Chamber of Commerce, Lamesa, TX. ~ Board of Directors - West Texas

District: _____

Girl Scout Council, Abilene, TX - Board of Directors - Lamesa Rotary Club

Other governmental agencies: Served on the Planning and Zoning Committee, City of Lamesa, TX

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?

Cambria is one of the most beautiful places in California and we are so very lucky to live here. I ran for this office in the last election and have kept current on events. I feel an obligation to give back to the community in both time and service. Therefore, I would serve if ask by the Board of Directors to fill the vacancy on the board.

Should the board select me to fill this position I would always keep an open mind in making decisions by gathering facts and information that I strongly agree with as well as those I strongly disagree with and consider both for the economic, environmental and cultural good of the community. Challenging one's own view with a careful analysis of opposing information serves to strengthen or weaken perspective and helps avoid falling into the pitfall of simply seeking affirmation, regardless of the outcome.

Jerry McKinnon made a very good point in his public comment on the selection process. Two questions need to be asked and answered by the applicant:

1. Are you For or Against Growth.
2. Do you support the new water project ~ EWF or SWF?

With the information I have at this time my answers are:

My position on Growth: The Growth Rate for Cambria is set by San Luis Obispo county, currently at 0% through June 30, 2018, which means that intent-to-serve letters from the CCSD can only be issued for replacements, transfers and grandfathered water meters. No intent-to-serve letters can be issued for NEW construction. When the county lifts the 0% and gives us a per cent or fraction of a per cent growth rate, then the CCSD can issue intent-to-serve letters. Not only water but all community resources will be evaluated to determine the growth rate, including environmental factors. Board members will have to work with this mandate, and my position of "growth rate is determined by the county not the CCSD" is neither arbitrary nor capricious.

My position on the new water plant at San Simeon:

I signed a petition which stated that changing of the name from Emergency to Sustainable and who it served without giving the rate payers a vote on this or at the very least put this on the agenda and have the CCSD board vote on it was unacceptable.

Another concern to me is the Grant Agreement for the Prop 84 funding issued for the project states that "The Grantee agrees that no substantial change in the scope of a project will be undertaken until written notice of the proposed change has been provided to State and State has given written approval for such change." Also, under Operation and Maintenance of Project it states "For purposes of this Grant Agreement, "useful life" means period during which an asset, property, or activity is expected to be usable for the purpose it was acquired or implemented." Therefore, Cambria could be subject to some action by the state if we change the purpose and who the project serves. Doing so would jeopardize the grant funds. I suggest the Board pursue the CDP for the Emergency Water Facility as was agreed on by the rate payers when the 218 protest was defeated and the payment for the project was added to the utility bill to pay for this new water facility.

Do I support changing the Emergency Water Facility to the Sustainable Water Facility? I don't have the information I need to vote wisely at this time. As a business and financial person I have to know first what the product costs that this facility produces. When we were given a tour of the plant last year I asked the question, "How much does an acre foot of water cost from this plant?" The answer I got from the engineer was, "I don't know." I still have not been able to find out what the cost of production will be. Until I know the costs, I cannot support using the EWF at a time when we could use ground water, simply because of the added cost it could mean to the rate payers of Cambria. Given more data and cost information which would support making

the project affordable to operate I could support the change.

The water facility has been shut down for now, and we need to fix the problems of waste disposal in order to use it when needed.

Last point:

I am not and will not be a "yes man" or push an agenda of any group. When I ran for a position on the CCSD board last year, not one supporter told me how they expected me to vote on any issue. The only special interest groups I would be obligated to are the rate and tax payers of Cambria and the environment ~ our forrests - ocean - streams and wildlife.

Dwayne Lee

11-30-2017

11/27/17
AGM

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



OFFICERS:

JEROME D. GRUBER, General Manager
MONIQUE MADRID, District Clerk
TIMOTHY J. CARMEL, District Counsel

RECEIVED

1316 Tamsen Street, Suite 201 • P.O. Box 65 • Cambria CA 93428
Telephone (805) 927-6223 • Facsimile (805) 927-5584

NOV 27 2017

REVISED – November 17, 2017

CAMBRIA CSD

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT
BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

RETURN TO: DISTRICT CLERK
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DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: MAC KINNON ALAN STUART
(Last) (First) (Middle)

PRIMARY RESIDENCE

[REDACTED]
(Number) (Street)
CAMBRIA 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [REDACTED]
Business: _____
Mobile: _____

Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. STEVE OVERTURE			RETIRED
2. JOHN ANGEL			
3. TOM COCHRAN			

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: PAST NCAC, CCSD, GREENE NY SCHOOL BOARD

Other governmental agencies: AND DISTRICT COUNCIL

Are you or have you been employed by the District? yes no

CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017

1. Why do you want to serve on the CCSD Board of Directors?

I BELIEVE I CAN MAKE A MATERIAL CONTRIBUTION TO THE BOARD!

* EDUCATION = ENGINEERING (USC), FINANCE (MIT)

* EXPERIENCE: 35+ YRS, TECH, FINANCE, MGMT

* COMMUNITY KNOWLEDGE: RESIDENT FOR 17 YRS, PREVIOUS BOARD MEMBERSHIPS - CCSD & NCAC, CAMBRIA DANCE CLUB, ALLIED ARTS, GREENSPACE, ROTARY, PRESBYTERIAN CHURCH & LOCAL EVENTS.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
 HARRY FARMER, Vice President
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 VACANT, Director

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November 28, 2017

The CCSD Board of Directors has asked for each applicant to be provided with a supplemental questionnaire consisting of the question listed below.

1. What is your vision for Cambria over the next 5 to 10 years?

SEE ATTACHED

Alan S. MacKenzie

Please answer the question above and return to the District Clerk's office at.

CCSD
 PO BOX 65
 Cambria CA 93428

RECEIVED

NOV 30 2017

CAMBRIA CSD

Cambria 10 year Vision

- Electric energy (solar panels or offshore wind farm) for entire community - water treatment, urban transportation, lighting etc..
- Environmentally friendly living -
 - clean energy (above)
 - continuing effort to plant trees (oxygen sources) and establish POCKET PARKS throughout community
 - minimal impact on creeks w/ use a seawater-based desal water supply
- Extensive urban transportation allowing increased tourism - with minimal car use in town (offside parking)
- Seawater Desal System incorporated into County wide water supply network
 - System operational year round
- Fire prevention w/ increased storage
 - 1Mg \Rightarrow 2Mg water storage tanks or reservoirs
 - fire safe (100') perimeter of town
- Support of high tech, small business to locate in town, e.g., software, IT, robotics
- Revamping of water/wastewater facilities and distribution system

Email: [REDACTED]

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Walt Thomason	[REDACTED]	[REDACTED]	Retired
2. Starkey Warrick			Retired
3. Mike McCray			Retired

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

Northern California Joint Pole Association (NCJPA) President, Vice President and member - past

District: _____

Lions Club of Cambria - present

Other governmental agencies: _____

Are you or have you been employed by the District? yes no

CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017

1. Why do you want to serve on the CCSD Board of Directors?

Share my experience and knowledge towards helping Cambria stay safe and an affordable community to raise a family and live.

Brian K. Morrow

Cambria, CA. 93428

Objective: To be awarded a position that enhances and compliments the vision of the business**PROFESSIONAL EXPERIENCE****PACIFIC GAS & ELECTRIC**

May 1996
- February 2016

ELECTRIC DISTRIBUTION - PG&E Service Territory:*Electric Program Manager Joint Pole / Pole Asset Management (Joint Utility Group)*

Co-wrote, managed and implemented 1995, 1998 and evolving joint pole process
 Developed, managed, implemented, and supported Access Joint Pole Database
 Developed, manage, implemented and support SQL Joint Pole Database
 SQL Joint Pole Database and SAP Integration Project 2014+
 Train Estimators, Clerks, and Supervision on the proper use of the
 Northern California Joint Pole Association Routine Handbook
 Train personnel on the use of the SQL Joint Pole database
 Wrote and support process improvements to maximize the company's return on all joint -
 poles/anchors set or replaced reducing the cost to our Ratepayers and Stockholders
 Developed, managed, implemented a process to track 25-30 million dollar annual return including
 productivity through process improvement.
 Investigate/resolve General Order 95 infractions regarding attachments on power poles
 Developed and implemented pole placement guide to reduce old poles left in the field

February 2007
- October 2007
(Rotation)

ELECTRIC DISTRIBUTION - PG&E Service Territory:*Distribution Specialist / Quality Assurance*

Audit processes and procedures of construction practices and risk analyses for the company

February 2004
- June 2005
(Rotation)

ELECTRIC MAINTENANCE - San Francisco:*Senior Project Manager - SF Pole Numbering Project Pilot*

Developed, managed and implemented pole numbering in Area 1 (SF and Peninsula)
 Supervised and audit contractors numbering and capturing GPS coordinates in Area 1
 Adopted & implemented off the shelf software to plot each pole with associated attributes
 Provided detailed weekly reports of progress and productivity
 Managed and responsible for 17 million dollar budget
 Provided technical, quality control & field support
 Assisted and supported the Joint Utility group as needed
 Used personal devices to make project successful, (Cameras, GPS, software)

September 1995
- April 1996

ELECTRIC DISTRIBUTION – Angels Camp (4 PG&E Divisions):*Area Utility Arborist / Vegetation Management*

Manage over three hundred tree personnel
 Enforce compliance with the CPUC, Dept. of Forestry and other agencies requirements.
 Implement, managed and implemented tree inventory database (Comp-U-Pole)
 Developed, managed and implemented spread sheets to track productivity
 Investigate/resolve customer inquiries & customer claims.

March 1994
- September 1995

GENERAL CONSTRUCTION - Bakersfield:*Miscellaneous Equipment Operator, Utility Worker, and Underground Splicer:*

Install and terminate underground conductors.
 Perform groundwork for overhead and underground line personnel.

August 1990
- March 1994

ELECTRIC SERVICE - Bakersfield:

Backup LAN Administrator:

Computer support for Kern Distribution Operations Department
Maintain programs essential to various other work groups.
Help set up SCADA computer programs, equipment for testing, and
installation of Form 4C Controllers (capacitor banks)
Assist in the design and drawing of the installation of the Cooper Power
Control F- Switch.
Nominated for Trail Blazer Award

Third Party Claims Investigator:

Investigate/resolve customer claims, and write disposition.
Investigate third party accidents.

Field Clerk:

Assist Troublemans.
Repair and replace overhead services.
Splice underground services.
Improve and implemented processes for maintenance.
Order materials and supplies for the Service Department

August 1985
- August 1990

ELECTRIC TRANSMISSION & DISTRIBUTION - Bakersfield & Wasco

Ground man, Truck driver, and Field Clerk

Assisted in the replacement of 720 miles of the underground distribution facilities
Assisted line crews, maintain yard stock, repaired & replaced tools.
Assisted and relieved Foreman's Clerk, complete paperwork for crews.
Designed and coordinated construction of the transformer stand utilized
throughout Bakersfield, Fresno, and San Luis Obispo
Suggestion adopted and implemented in the three large Divisions

ALL AMERICAN IMAGES.COM

January 2006
- Present

Owner & Photographer: Landscapes, seascapes, city, wildlife, and misc.

DOCTOR MORROW'S TELEPHONE SERVICE

August 1985
- Present

Owner & Operator:

Repair phone equipment, install wiring including pre-wire, and audio systems.
Build and maintain computer systems.
Consultant, new construction & remodels
Installed & maintained timing system for the National Hot Rod Association (Famosa Raceway).
Build custom computer systems and networks

PACIFIC BELL - BAKERSFIELD, CA. (5 years)

September 1980
- August 1985

Service Technician:

Responsible for troubleshooting and repairing various facilities and phones to promptly restore
service to the customer

Maintenance Splicer:

Repaired damaged overhead and underground facilities from customer premise to main office

COX CABLE - BAKERSFIELD, CA. (4 years)

October 1976
- September 1980

Construction:

Built and maintained overhead and underground facilities.
Trained new employees in the proper installation of overhead and underground facilities

EDUCATION & TRAINING

Jan 2014	President and Vice President of the Northern California Joint Pole Association
April 2011	Masters of Business Administration and Business Law
December 2007	Bachelor of Science Business and Information Technology Systems
October 2007	Senn-Delaney training
June 2007	Smith Driver School
March 2007- Feb. 2016	American Standard for Quality (ASQ) training
May 2005	Access 2000 Basic
April 2005	Leading Change
August 2004	90 Minutes of Tips and Tricks using Office 2003
June 2003	PowerPoint 2000 Basic
June 2003	Excel 2000 Basic
August 2000	Drivers Safety Awareness
November 1997	Driver Awareness Training (Behind the Wheel)
April 1997	California Public Utility Commission Safety branch - General Order 95 & 128 Training
September 1997	Communication for Results Training
Oct. 1996 – Feb. 2016	PG&E Representative at the Northern California Joint Pole Association
July 1996	Facilitators Leadership Training
May 1996	Northern & Southern California Joint Pole Training
September 1995	Stockton Emergency Response Member, Comp u-pole Tree Inventory Project
June 1995	San Joaquin Area Safety Committee Member
August 1994	Kern Division World Class Service Trainer
November 1993	Computerized Third-Party Claims System Training
November 1992	Third-Party Claims Training
February 1991	LAN Administration Training, Beginning DOS, Beginning Microsoft Windows, Beginning and Intermediate Microsoft Word for Windows, Beginning Excel for Windows
September 1980	Pacific Bell's Training Facility
June 1975	Graduate of West High School, Bakersfield, CA.

CAMBRIA COMMUNITY SERVICES DISTRICT

DIRECTORS:

AMANDA RICE, President
HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



OFFICERS:

JEROME D. GRUBER, General Manager
MONIQUE MADRID, District Clerk
TIMOTHY J. CARMEL, District Counsel

1316 Tamsen Street, Suite 201 • P.O. Box 65 • Cambria CA 93428
Telephone (805) 927-6223 • Facsimile (805) 927-5584

REVISED – November 17, 2017

APPLICATION FOR APPOINTMENT TO CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS TO FILL VACANCY EFFECTIVE OCTOBER 31, 2017

RETURN TO: DISTRICT CLERK
P.O. BOX 65
1316 TAMSEN STREET, SUITE 201
CAMBRIA, CA 93428

INSTRUCTIONS: Please complete each item below. All applications must be received at the Cambria Community Services District Office by Friday, December 1, 2017 at 4:00 p.m. For further information, please contact the District Clerk at 927-6223. This application shall be maintained for a period of one year only for the purpose of filling a director vacancy. **Please print in ink or type.**

DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Perry Dennis Alan
(Last) (First) (Middle)

PRIMARY RESIDENCE

[Redacted]

(Number) (Street)
Cambria 93428

(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [Redacted]
Business: [Redacted]
Mobile: [Redacted]



12:11 PM

Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. Wayne and Barbara Batchelor			Business owner and teacher
2. Brian Halligan			Business owner
3. Deborah Karlson			CPA and business owner

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

Washington County, Oregon, Medical Reserve Corps, Chair Executive Board
District: (Past - 2016)

Other governmental agencies: State Medical Volunteer Pool, Oregon (Current); Oregon Rural Health Association (Current); California Naturopathic

Are you or have you been employed by the District? yes no

**CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017**

1. Why do you want to serve on the CCSD Board of Directors?
 We purchased our permanent home roughly a year ago, and have lived in Cambria for nearly two years after having spent a lifetime visiting and enjoying all the beauty and hospitality Cambria offers. My wife, Ginny, and her family rented a home here every summer when she was young growing up. My grandparents moved to the area before there was a Cambria in the 1910s, and Ginny's sister and her family have lived in the area for 40 years - so we have a long history and attachment to the town and surrounds. I worked as an engineer in the defense, and later, commercial electronics industry for over 30 years. I traveled the world as a technical support expert for my employers, and was a business owner in southern California. We wanted to live and work in Cambria but could not figure a way to make a professional living here until I came across the idea of becoming a physician so I could work and make a living most anywhere, and especially HERE.

See attached

I have owned, or shared ownership, of two businesses in industrial electronics and several clinics, over the past 20 years. With a Bachelor of Science from Cal Poly, Pomona, a MBA from University of California, Irvine, and a doctorate in naturopathic medicine - and as a self-employed and licensed physician in Oregon in coastal and urban communities - I have a somewhat unique blend of experience and success in highly technical problem solving, generating revenue, managing budgets, paying salaries, volunteering as a first responder

Dennis Perry
CCSD BOD Application
12/1/17

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I have owned, or shared ownership, of two businesses in industrial electronics and several clinics, over the past 20 years. With a Bachelor of Science from Cal Poly, Pomona, a MBA from University of California, Irvine, and a doctorate in naturopathic medicine - and as a self-employed and licensed physician in Oregon in coastal and urban communities - I have a somewhat unique blend of experience and success in highly technical problem solving, generating revenue, managing budgets, paying salaries, volunteering as a first responder during emergencies and disasters, and chairing a quasi-government/private volunteer organization's executive board. My life's goal has always been working with other people to help them make their lives better. Sometimes working with other people (especially in medicine, but in business as well) requires a compassionate presentation of unwelcome news. But that process almost always presents opportunities for improvement and for helping make things better.

As long as we can remember, there have been issues and questions about the water supply in Cambria. That continues to this day, as we know. And let's face it, there is a crisis of confidence in government, government agencies, and the people in whom we place our trust in our representative democracy to represent and manage for us. We have been somewhat saddened to see and experience that here in Cambria with CCSD. When we have such a small agency that has the potential to show how government can work to the benefit of everyone who lives or visits here, but somehow fails to unite the community behind common goals and interests, it's time to take stock and ask ourselves what we could - and should - be doing differently. Our local government should not be beholden to special interests and ultra-wealthy and corporate entities, and it should employ expertise needed to take care of everyone's interests. Given the financial challenges facing our district, I fear that the ability of common people being able to afford to own homes and live here in Cambria is going to go the way of Santa Barbara or Laguna Beach. That would be a terrible loss and a tragedy.

Dennis Perry
 CCSD BOD Application
 12/1/17

There are so many positives here: volunteer opportunities, welcoming organizations, lovely warm neighbors and neighborhoods, a superlative environmental quality - just to name a few. We also have a wealth of expertise and knowledge here that, to my eye, remains largely untapped. We need to identify and enlist the help of those with these talents who want to contribute. It can be done. People want to participate in the betterment of our community. And there are already so many ways to do that. Having the CCSD on that list of opportunities is a real positive. I'm positively impressed by the willingness of our district to involve "the people".

Recent national - and local - political developments have been the type, in my humble opinion, of unwelcome news that we are at first horrified by. But as that settles in opportunity emerges. I believe Senator Bernie Sanders best exemplifies this opportunity when he encourages us, whether we are politicians or not, whether we have experience in politics and government or not, whether we even want to be in politics or not, to run for office; to be involved.

I am meeting this challenge by stepping up to say I can make a difference, I can be involved, and I can help restore trust in our government by simply offering myself as a candidate for public office by way of our community SERVICES district (emphasis on service) and being accountable to those neighbors I serve and represent and giving them my best ideas and skills.

This is why I am interested in serving on the Board.

Here are some ideas I'd bring to the Board, which I'm happy to explore together in much greater detail, but most of which I have not heard discussed:

RE Financial condition of the District:

1. Freeze expenditures
2. Rationalize each expenditure (i.e. is this expenditure absolutely necessary?)
3. Explore less expensive, more efficient, expenditure options for each item
4. Examine each revenue source. Is that source sustainable? What is the impact on the district and of those contributing that revenue?

I don't believe we need a lot of additional employees or contractors to do this. We have the expertise right here in town, if not on our Board already. Let's form a community involvement committee and use what we already have in the form of people who would love to contribute their knowledge and skills. I believe Director Farmer's table talk forum is a great start in this. I think we can expand on his idea and actually put people's ideas to work as volunteers on a committee. I've participated in an impromptu committee meeting of residents and there were amazing ideas put on the table inside of an hour. Let's use that resource.

RE Emergency Water Supply/Sustainable Water Supply Project

Dennis Perry
 CCSD BOD Application
 12/1/17

1. This was a no-bid contract that has become a political and technical disaster, or is one still in the making. This project needs to be re-negotiated.
2. Bring in some new ideas for this project. One idea: Cal Poly has an excellent engineering school, with some of the world's brightest and most talented students. The University used to require internships which provided at least two things: students got real world experience and a crack at a great job after graduation, in an area in which they'd like to develop a professional reputation, and on the other side a great opportunity for the "employer" to obtain the latest engineering skills available anywhere, at a very reasonable cost (what does it cost to employ student interns - not much). We can be selective in who we choose as interns. Who knows, they may want to stick around and make Cambria home and raise families here. Win - win.

RE Fire Safety

1. We need to explore ways to bring properties into a higher state of fire safety. There are still diseased, dying trees everywhere. For those who cannot afford to meet higher safety standards, deferred payment through liens is an option, where the repayment is made at the time of property sale.
2. Work with the county to continue to extend the blanket permit to cut down dead and dying trees to a permanent permit. It's a waste of time and resources to having to keep doing this year after year, and in the larger scheme is ridiculous given the danger we know exists. We're all concerned that Santa Rosa could be repeated here.
2. Again, we have great Universities throughout the state, many of which have horticulture, forestry, arborist departments. Let's tap those resources in addition to those we already are using to get these diseased and dying trees out of here, and replaced with safer, healthy trees which will carry us into the 2100s.

RE Parks, preserves

These are a wondrous part of Cambria. Let's look at ways of not only supporting what we have, but ways of increasing them. Funding is always a challenge, but understanding how we can expand open space, rather than fill it in with more development, is likely to increase the desirability of Cambria. The ideas I've heard about consolidating vacant lots that have little likelihood of ever getting water or sewer service is really encouraging. We are soon going to see the California Coastal Trail (which is like the Pacific Crest Trail, except on the coastline) expand/consolidate through Cambria. How have we prepared for this, and can we use some of these adjacent vacant lots as park land for the hiking/biking/riding passers-thru?

Water Treatment Facility

This facility seems to be experiencing increasing numbers of issues, especially with odors emanating from the facility and sewage back ups. We don't have adequate resources allocated to upgrading this plant, but continue with a regime of emergency fixes. Being more proactive on the management - again, bring in some interns, or recent grads and their latest/greatest ideas and concepts. We could get a

Dennis Perry
CCSD BOD Application

12/1/17

21st century plant up and running in ten years, using less water while generating less pollution. If we as a country could figure out how to do this in the 1930s when there were virtually no resources, certainly, in our time of great plenty, we can figure it out.

Water Delivery Infrastructure

Our system is old and decaying. We need continue to plug leaks, but we also need to be identify resources for eventual replacement of the pipes, pumps, and storage. It's only going to get more expensive as time goes on. We lived in an area where the District failed to stay enough ahead of the infrastructural issues (Fallbrook Rainbow Water District) that resulted in days without water as the system was shut down for emergency repairs. We don't want to find ourselves in that situation here, especially given our reliance on conventional as well as eco-tourism.

These are only some ideas. Whether I'm appointed to the Board or not, I encourage the Board to at least examine these ideas. We need to have 21st century, affordable solutions. We have them right here in front of us if we just look at them and expand the use the resources we already have available to us.

Thank you for your consideration.

Dennis Perry

CAMBRIA COMMUNITY SERVICES DISTRICT

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HARRY FARMER, Vice President
JIM BAHRINGER, Director
AARON WHARTON, Director
VACANT, Director



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REVISED – November 17, 2017

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RETURN TO: DISTRICT CLERK
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DATE TO REMEMBER: Please be advised that the Cambria Community Services District Board of Directors has not yet scheduled a **Special Board Meeting** to interview the candidates.

APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: Pierson David A
(Last) (First) (Middle)

PRIMARY RESIDENCE

[Redacted]
(Number) (Street)
Cambria 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [Redacted]
Business: [Redacted]
Mobile: [Redacted]



Email: [Redacted]

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1. MEL McCOLLOCH	[Redacted]	[Redacted]	PRESIDENT COFC
2. LARRY WILLITS	[Redacted]	[Redacted]	RETIRED
3. MARY WOESTE	[Redacted]	[Redacted]	CARE GIVER

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

District: _____

Other governmental agencies: _____

Are you or have you been employed by the District? yes no

CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017

1. Why do you want to serve on the CCSD Board of Directors?

Please see attached document.

David Ahri

11/30/2017

Application for Appointment to Cambria Community Services District Board of Directors

David Pierson

I have a strong desire to use my skills and knowledge gained throughout my life to serve others and the community. I have extensive background in engineering and I was a registered Professional Engineer in Virginia. I was the General Manager for the Virginia District of Trane and was responsible for the profit and loss of a \$100M enterprise. I have a lot of experience with budgeting, cost containment, and yearly goal setting.

I can have a positive impact on the future of Cambria by working with the other directors as an effective team to lead the District to better serve our community. Here are some areas of focus.

- **Communication:** Establish a Bi-monthly newsletter to be sent with the water/wastewater invoice. Write a monthly article for the Cambrian to better inform the community of on-going efforts of the District team. Hold more informational Town Halls.
- **Goal setting and achievement:** Work with the other directors to set goals for the board and set metrics to measure our progress. Ask the General Manager to do the same for his team and report on the progress monthly at our regular meetings.
- **Budgeting:** Expedite the review of our rates and determine the proper rates to fund the wastewater system for now and for future renovations to the existing plant or if necessary a new plant. Establish an Ad Hoc committee to look at our process for identifying and applying for grants. Find a funding source to keep the additional firefighters we recently added to the team.
- **Growth:** Complete the process of attaining a permit for the SWF. Review the Build-out Reduction Program report and use it as a guide to manage future growth. Expand our contacts with the County to help us prepare for slow, limited growth as the County will need to help with future infrastructure outside of the District's purview.

Thank you for your consideration.

CAMBRIA COMMUNITY SERVICES DISTRICT

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APPLYING FOR: APPOINTMENT TO BOARD OF DIRECTORS – VACANT POSITION

Name: WALTERS JEFF ALLEN
(Last) (First) (Middle)

PRIMARY RESIDENCE [REDACTED]
[REDACTED]
(Number) (Street)
Cambria CA 93428
(City) (Zip Code)

Are you a registered voter in Cambria? yes no

CONTACT INFORMATION

Home: [REDACTED]
Business: [REDACTED]
Mobile: [REDACTED]



3:59 PM ll

Email:

REFERENCES: Give names and addresses of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

Name	Address	Telephone Number	Occupation
1.			
2.			
3.			

MEMBERSHIPS: (List any memberships on Boards, Commissions or Committees. Indicate whether past or current.)

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Other governmental agencies: _____

Are you or have you been employed by the District? yes no

CAMBRIA COMMUNITY SERVICES DISTRICT (CCSD)
General Question for Board Candidates
November 16, 2017

1. Why do you want to serve on the CCSD Board of Directors?

CAMBRIA COMMUNITY SERVICES DISTRICT

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November 28, 2017

The CCSD Board of Directors has asked for each applicant to be prepared to answer the question listed below at the December 4, Special Meeting.

1. What is your vision for Cambria over the next 5 to 10 years?

1) Expansion of "pocket parks", Improvement of ENVIRONMENT and ENVIRONMENTAL Enrichment Through WATER Shed Reclamation, I.E. Existing and PRIMAL creeks Rivers and water shed - Other examples are Boys and those Ponds that form in wet seasons in instance such as that that form along Tweed Rd. (I'd Happily be appreciative for any questions that would allow me to expand on this)

2) Wildlife Crossings Implemented first in CAMBRIA and Expanded throughout the Greater San Luis Obispo Area.

3) Water Infrastructure Repaired, Restored + Expanded...

See WATER →

3) ⁵⁸Continued: Repaired more specifically
in regards to the promises of Campaign
of many Directors to fix our infrastructure
I.E. Leaking pipes Ect.

4) WATER RECHARGE

There is currently an EXAMPLE
of ATMOSPHERIC WATER (WATER FROM THE
AIR)
that is working at SOTOS Market.
This is for a stable supply of water to insure
CAMBRIAS Needs for NOW and into the future
~~again~~ against drought.

5) A Responsible Buildout PLAN that insures
CAMBRIAS ECONOMY and Ecology into the
FUTURE.